A NEW WAY OF DELIVERING SPORT AND ACTIVE RECREATION IN NSW
Modernising and Optimising Our Services
DISCUSSION AGENDA

► Why we’re doing this project
► Possible Regional Sport Operating Model
► Possible regional boundaries and locations
► Stakeholder consultation
1. INTRODUCTION

A PLACE-BASED approach to planning, investment and delivery of sport and active recreation

Image Credit: Evolving Images, Destination NSW
WHERE WE GOT TO LAST YEAR...

Four major reform projects:

- **Sport and Recreation Centres:** Lease out to private providers
- **Regional Offices:** Reduce direct delivery
- **High Performance Centres:** Establish at Jindabyne, Lake Ainsworth and Narrabeen
- **High Performance Pathways:** Collaboration with Regional Academies of Sport
WHERE WE GOT TO LAST YEAR…

- In December 2016 – **GOOD NEWS**
- Sport and Recreation Centres will be retained by Government.
- But…… they have to be “modernised and optimised”
A NEW OPPORTUNITY

Modernising and Optimising Our Services

A more cohesive and holistic regional service delivery model by:

Connecting Office of Sport entities in each region

Leading and influencing the sport and active recreation sector in each region
WHAT’S IN SCOPE?

Direct impact:
► 9 x regional offices
► 11 x Sport and Recreation Centres
► Grants funding programs

Leading and influencing:
► 11 x Regional Academies of Sport
► Local, State and Commonwealth Government partners
► Sport and active recreation sector partners
► Other sector partners
WHY?

► To increase participation

► To create integrated performance pathways

► To improve the capacity, capability and cohesion of the Office of Sport and the sport sector
INPUTS AND OUTPUTS

Key inputs

► Office of Sport Strategic Plan
► Premier’s Priorities and Government Priorities
► NSW Participation Strategy
► Future Needs of Sport Infrastructure Study
► Greater Sydney Commission - District Plans
► Department of Planning – Regional Plans
INPUTS AND OUTPUTS

Key outputs

► A new regional sport delivery operating model

► 10 specific regional sport delivery plans

► Continuing discussion and collaboration between the partners
2. POSSIBLE REGIONAL SPORT OPERATING MODEL
NEW REGIONAL SPORT OPERATING MODEL

A place-based approach to planning, investment and delivery of regional sport and active recreation
NEW REGIONAL SPORT OPERATING MODEL

A place-based approach to planning, investment and delivery of regional sport and active recreation

Regional Sport and Active Recreation Plans x 10

A plan for each region.

These plans will provide an operational framework and direction for how locally agreed outcomes will be achieved.
LOCAL GOVERNMENT AS A PARTNER

A place-based approach to planning, investment and delivery of regional sport and active recreation

- Funders, providers and managers of sport and active recreation infrastructure and programs in local communities
- Collaborating with the community to identify sporting infrastructure and program needs
- Incorporating sport and active recreation into Community Strategic Plans

Who are the partners?
- 128 Local Councils in NSW
SPORT AND ACTIVE RECREATION ORGANISATIONS AS PARTNERS
A place-based approach to planning, investment and delivery of regional sport and active recreation

- Providing your sport’s “best case” position on an optimised delivery environment for your sport
- Contributing to our evidence base for sport and active recreation
- Collaborating with Government (local, state and Commonwealth) to identify sporting infrastructure and program needs
- Contributing to the development of Regional Sport and Active Recreation Plans
- Aligning service delivery with the Regional Sport and Active Recreation Plans

Who are the partners?
- Sport NSW
- State Sporting Organisations
- State Disability Sporting Organisations
- Regional Sporting Organisations
- Clubs
- Outdoors NSW
- Active recreation organisations such as Park Run
OFFICE OF SPORT - SPORT AND RECREATION SERVICES GROUP
A place-based approach to planning, investment and delivery of regional sport and active recreation

► Providing contemporary and relevant services

► Providing opportunities for life long sport and active recreation experiences (from first experience to high performance)

► Leading and facilitating local coordination

► Identifying and fostering new local partnerships

► Maximising Centre utilisation for sport and active recreation outcomes

► Managing our funding programs to support Regional Sport and Active Recreation Plans and their implementation
OFFICE OF SPORT - SPORT INFRASTRUCTURE GROUP
A place-based approach to planning, investment and delivery of regional sport and active recreation

- Leading and contributing to master planning processes
- Identifying current and future requirements for sport and recreation infrastructure
- Contributing to the planning of community sport infrastructure
- Providing project feasibility support and advice to government, state and local partners
- Developing standards for facilities planning and development
- Utilising best practice research in land and community development, environmental sustainability and urban design
OFFICE OF SPORT - SPORT DEVELOPMENT GROUP

A place-based approach to planning, investment and delivery of regional sport and active recreation

- Leading and facilitating policy and strategy development
- Developing and implementing capacity building strategies in sport
- Improving integrity in sport and confidence in the system
- Working with stakeholders to maximise the benefits of events for NSW
REGIONAL ACADEMIES OF SPORT AS PARTNERS
A place-based approach to planning, investment and delivery of regional sport and active recreation

Delivering pre-elite sport programs across their region

Collaborating with sports, other key community organisations and high performance system partners to optimise performance pathways

Who are the partners?
- Central Coast Regional Academy of Sport
- Far West Regional Academy of Sport
- Hunter Regional Academy of Sport
- Illawarra Regional Academy of Sport
- North Coast Regional Academy of Sport
- Northern Inland Regional Academy of Sport
- South East Regional Academy of Sport
- South West Sydney Regional Academy of Sport
- Southern Regional Academy of Sport
- Western Regional Academy of Sport
- Western Sydney Regional Academy of Sport
STATE AND COMMONWEALTH GOVERNMENT
A place-based approach to planning, investment and delivery of regional sport and active recreation

Who are the partners?

**NSW Government**
- Department of Industry
  - Destination NSW
- The Treasury
- Department of Planning and Environment
  - Office of Local Government
  - Greater Sydney Commission
- Department of Education
- NSW Health
- Department of Family and Community Services
- NSWIS

**Commonwealth Government**
- Australian Sports Commission
- Department of Health and Office for Sport
- Department of Infrastructure and Regional Development

◆ Providing the Office of Sport with relevant specialist advice and expertise

◆ Integrating sport and active recreation outcomes in agency planning
OTHER SECTOR PARTNERS
A place-based approach to planning, investment and delivery of regional sport and active recreation

- Collaborating with sports and other stakeholders to promote sport and active recreation sector
- Contributing to an evidence base for sport and active recreation
- Providing the Office of Sport with relevant specialist advice and expertise
- Integrating sport and active recreation outcomes in their planning

Who are the partners?
- Universities
- TAFEs
- Heart Foundation
- ClubsNSW
- Volunteering NSW
- PCYC
- YMCA
- Parks and Leisure Australia
- Aquatic Recreation Institute
- Fitness Australia
- Event organisers
AN EXAMPLE OF A STRUCTURE FOR A REGIONAL SPORT AND ACTIVE RECREATION PLAN COULD BE…

Regional Sport Hub

- Primary centre of co-located sport and active recreation facilities, sub-elitie sport support services, sport administration offices
- Potential to incorporate both Centres of Excellence concept and community facilities
- Part of a regional network of hubs identified through Regional Sport and Active Recreation Plans

Regionally Significant Sport Facility

- Scale-able multi-sport or regionally significant facility for a sport or multi sports
- Related to a Regional Sport Hub
3. POSSIBLE REGIONAL BOUNDARIES AND LOCATIONS
NSW GOVERNMENT REGIONAL BOUNDARIES

Regions
1. North Coast
2. Hunter
3. Metropolitan Sydney
4. Central Coast
5. Illawarra
6. South East & Tablelands
7. New England & North West
8. Central West & Orana
9. Riverina Murray
10. Far West
ILLAWARRA AND SOUTH EAST & TABLELANDS & NEW ENGLAND/NORTH WEST

South East Regional Academy of Sport

Jindabyne Sport and Recreation Centre

South East & Tablelands

Berry Sport and Recreation Centre

Wollongong Regional Office + Illawarra Regional Academy of Sport

Lake Keepit Sport and Recreation Centre

Tamworth Regional Office + Northern Inland Regional Academy of Sport
CENTRAL WEST AND ORANA & RIVERINA MURRAY
FAR WEST
KEY STEPS

- Mapping our regions to the 10 NSW whole-of-government regions
- Consulting with stakeholders in each region
- Developing a new Regional Sport Operating Model
- Creating Regional Sport and Active Recreation Plans for each of the 10 regions
- Optimising all new and existing resources

What it could mean:

1. Changing current boundaries for the Office of Sport and potentially the Regional Academies of Sport
2. Possible relocation of entities - movement towards regional sports hubs
3. New staff structure
4. A large multi-round consultation approach
4. STAKEHOLDER CONSULTATIONS
Three sets of consultations

**Round 1 – Concept Testing (Completed)**
- Occurring in Sydney Olympic Park
  - 28 April – Local Councils
  - 4 May – Regional Academies of Sport
  - 5 May – State Sporting Organisations
  - 15 May – Office of Sport staff
  - 19 May – State Sporting Organisations

**Round 2 – Consultation (Completed)**
- Occurred throughout each region in June
  - Office of Sport Staff (Centres & regional offices)
  - Local sporting organisations
  - Local councils

**Round 3 – Information stakeholders**
- Occurring throughout each region in TBC
  - Town Hall style regional information sessions
WHAT WE’VE HEARD SO FAR

► The sector as a whole is facing a number of similar issues (such as the need for facilities, volunteers, competition against other forms of recreation)

► There is value in the sector working together and working better with existing and new partners

► It’s not always about infrastructure and facilities, services are important too

► The lack of volunteering is having an impact, especially in regional NSW

► The Office of Sport, as a neutral party can play a role in helping to identify opportunities for partnerships between sports and partners

► The move away from a ‘one size fits all’ approach is a positive development
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