

NSW Department of Sport and Recreation



Annual report 2002/2003



The Hon Sandra Nori MP
Minister for Tourism and Sport and Recreation
Minister for Women
Level 34, Governor Macquarie Tower
1 Farrer Place
Sydney NSW 2000

Dear Minister

I have pleasure in submitting to you for presentation to Parliament the 2002/03 Annual Report on the operations and statement of accounts for the NSW Department of Sport and Recreation.

The report was prepared in accordance with the provisions of the *Annual Reports (Departments) Act 1985* and the *Public Finance and Audit Act 1983*.

Yours sincerely



Lisbet Dean
A/Director-General

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summary



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Full copies of the report are available at our
website www.dsr.nsw.gov.au or by calling 13 13 02.

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2002/03 was a productive and positive year for the Department of Sport and Recreation. Our activities focused largely on building strong foundations for business development and expansion in coming years.

Departmental operations

During 2002/03 we developed our *2003–2007 Corporate Plan*. Written in consultation with staff and stakeholders, the plan establishes the department's primary goal for the next four years – to get more people more active, more often. This is a challenging and complex task, but one that will bring many benefits to individuals and the NSW community. To partner the corporate plan, business planning was overhauled across the department and a new performance review system developed, linking staff performance to corporate goals.

During the year, we also conducted our first staff climate survey which provided very useful management information on staff issues. It has resulted in a number of changes, as well as follow-up internal communication workshops. The climate survey will be conducted again in 2003/04 to assess the effectiveness of our changes and identify new issues.

The commitment and ability of our staff was showcased at the inaugural departmental Staff Excellence Awards held in December. The high quality of individuals, teams and projects nominated for awards highlighted that our organisation is full of innovation and talent.

Looking to the coming year, operations will continue to focus on business viability, including improving financial performance and expanding revenue sources.

Community and industry

From a broad perspective, a number of issues dominated the agenda, including childhood obesity. Together with a

range of government and non-government organisations, the department and sport and recreation industry will have a key role to play in addressing this emerging issue.

Drownings continued to decline in NSW last year, but there is still work to be done. The department continued its lead role in the *NSW Water Safety Taskforce*, which completed a number of breakthrough research projects during the year that will form the basis of community campaign and education programs.

The role sport and recreation can play in social change is becoming more evident and this is recognised in our new corporate plan. The department became increasingly involved in the government's *Community Solutions* program and with *Youth at Risk* through partnerships with Police and Community Youth Clubs.

Public liability insurance continued to be high on the sport and recreation industry's agenda during the year. The department's *It's Your Business* resource and education program received extremely positive feedback from the industry and was acknowledged as an effective tool in helping to address insurance and risk management issues.

The future

In July 2003, it was announced the department would merge with Tourism New South Wales to form the new Department of Tourism, Sport and Recreation. This move presents both exciting and challenging opportunities for both organisations. Current services, stakeholders and customers should not be greatly affected by the merge, but it will bring greater internal efficiency and business opportunities in areas such as attracting sporting events to NSW.

Finally, I hope you find our annual report informative and thank you for taking the time to review our activities. Please visit our website at www.dsr.nsw.gov.au for extra copies of this report, as well as copies of our corporate plan.

We look forward to working with you in the coming year as the new Department of Tourism, Sport and Recreation.

Lisbet Dean
A/Director-General



Introduction



Our role

More people more active, more often.

Vision: A community using sport and recreation to improve its wellbeing.

Regular participation in physical activity reaps benefits for both individuals and the community.

Our role is to influence the people of NSW to make physical activity a regular part of their lives.

What we do

The Department of Sport and Recreation is a government agency with diverse operations extending across NSW.

Our core business is to create opportunities for NSW residents to get active. We do this by working with:

- industry to develop sustainable sporting infrastructure
- communities to identify local solutions to social issues linked to physical inactivity
- Government to provide integrated solutions to community needs.



Our values

- **Inclusiveness** – we embrace diversity, value differences and develop services which enact these principles.
- **Accountability** – we take responsibility for our actions through personal and organisational accountability, and undertake to deliver our services or obligations as promised.
- **Responsiveness** – we monitor our service delivery strategies and client needs closely to predict the changes required to continue to meet expectations.
- **Achievement** – we work towards delivering real outcomes that are sustainable and make a real difference to the wellbeing of the NSW community.
- **Integrity** – we operate as a highly ethical organisation with a clear set of demonstrated values which are practiced by all employees.

Our operating environment

Our activities are influenced by a range of social, economic, technological and demographic trends including:

- increasing health costs due to physical inactivity
- an ageing and more culturally diverse community
- increased customer expectations
- greater electronic access to information and services
- effective use of public money
- increased recognition of the role sport and recreation plays in community development
- greater lifestyle choices
- focus on partnership and collaboration.



The big picture: sport and recreation in NSW

Sport and recreation is an important sector in NSW. It contributes directly to the economy, makes large economic savings by lowering the burden of disease and provides many social benefits to the community.

General participation

- 76% of adults* participated in a sport or physical activity in 2002.

Participation in organised sport and physical activity***

- 41.3% of adults* played an organised sport or physical activity in 2002
- 60.2% of children** played an organised sport in 2000.

Employment

- 25,500 people had their main occupation in sport and recreation in August 2001.

Volunteers

- 393,000 volunteers worked 40 million hours in the sport and recreation industry in 2000.

Attendance at sporting events

- 42.4% of adults* attended a sporting event in 1998/99.

Time spent

- People who took part in sport and outdoor activities spent on average one hour 44 minutes doing so on the days they participated.



*aged 15 years and over

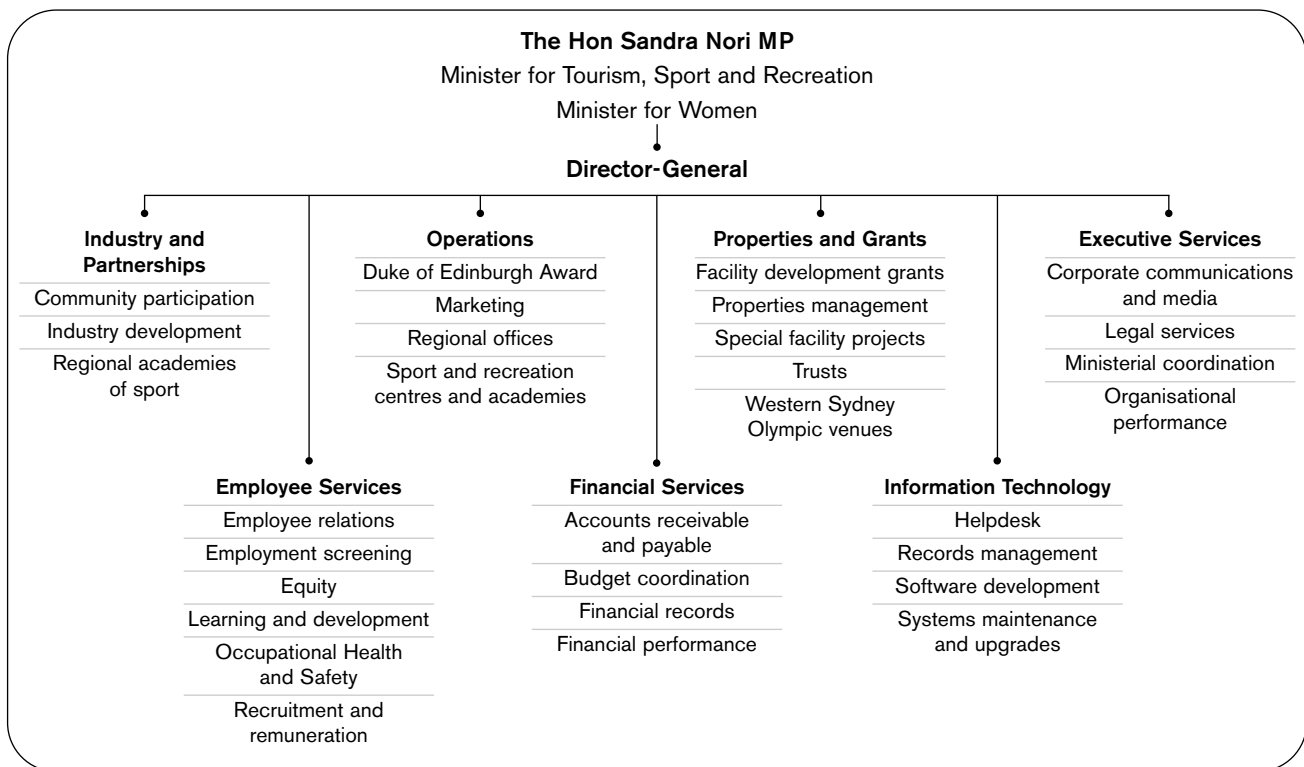
** aged five to 14 years

***Organised in full or part by a club, association or other type of organisation

Sources

1. Participation in Exercise, Recreation and Sport, 2002
2. Children's Participation in Cultural and Leisure Activities, ABS Catalogue No. 4901.0
3. Employment in Sport and Recreation, August 2001, ABS Catalogue No. 4148.0
4. Unpublished data from the ABS Sports Industries Survey, 2000/01
5. Unpublished data from the ABS Voluntary Work Survey, 2000
6. Sports Attendance, April 1999, ABS Catalogue No. 4174.0
7. How Australians Use Their Time, 1997, ABS Catalogue No. 4153.0

OUR STAFF AND STRUCTURE



Our Executive



Lisbet Dean
A/Director-General
BA DipEd, Grad Dip PSM, Dip Company Directors, Mark Practice Cert
 Appointed as Deputy Director-General to the department in August 2001, Lisbet

has been Acting Director-General since the departure of Brendan O'Reilly in August 2002. Lisbet has extensive experience in policy development, strategic planning and operational management. She has held a wide range of senior executive experience, including positions in business development and marketing with the former Department of Public Works and Services and capital works planning with the Department of Education and Training. She enjoys running and taking long walks.



Wendy Gillett
A/Deputy Director-General Operations
BPE Grad Dip (H&F Ed)
 Wendy joined the department in April 1996 as the inaugural manager of the Women's Sport Unit. In December 1997

she was appointed as Director Industry and Partnerships. She has been Acting Deputy Director-General Operations since August 2002. Wendy came to the department from senior policy roles at the WA Department of Training and has extensive experience in policy analysis, issues management and capacity building. Wendy is a keen promoter of the benefits of sport and recreation and has recently participated in the 100km Oxfam Community Aid Abroad Trailwalk.



Darryl Clout
Director Properties and Grants
 Darryl joined the department in March 2002 as Director of the newly established Properties and Grants Division. Prior to this Darryl was the

Deputy Chief of Staff to the Minister for Education, John Watkins. He has an extensive career working for state government ministers and is strongly experienced in public administration, public affairs and journalism. Darryl has also been President of the Australian Softball Federation for the past three years and has been involved in sporting administration since 1986.

OUR STAFF AND STRUCTURE



John Egan
A/Director Industry and Partnerships
BA (Hon) BTh

John joined the department in April 2001 as the Director of Executive Services. He has been Acting Director of Industry and Partnerships since August 2002. John came from senior roles at the Departments of Community Services and Juvenile Justice. He has extensive experience in strategic planning, policy development and negotiation. John is an avid Sydney Swans supporter and runner.



Mia Jenkins
A/Director Executive Services
B Ed

Mia has been Acting Director of the Executive Services Division since August 2002. Prior to joining the department in 1994, Mia was a physical education teacher. She has worked in a number of sport development roles with the department and has extensive experience in sports administration and planning. Mia is currently undertaking a Masters of Public Administration and is passionate about the benefits that can be derived from sport at all levels. Mia enjoys running and walking with her dog.



John Cuthbert
Manager Financial Services
BA Economics CPA

John joined the department in July 1994 as Finance Manager. He came from senior roles at the State Superannuation Investment and Management Corporation and the NSW Treasury Corporation. John has extensive experience in all facets of accounting including business and budget planning and financial performance reporting. He is a keen walker and enjoys landscaping.



John Shipway
Manager Employee Services
*Master of Administration
(Employment Relations)*

John joined the department in September 2001 as the Manager, Employee Services. He has extensive human resource and industrial relations experience in both the NSW public sector and the private not-for-profit sector. Prior to joining the department, John was the Manager, Human Resources at the Independent

Commission Against Corruption. He maintains his skills and knowledge in his professional field through part-time teaching within the TAFE system and is a member of the Australian Human Resource Institute. John also enjoys taking his two dogs on long walks.



Paul Hernage
Regional Director North Coast

Paul was appointed as Regional Director North Coast in 1996. Prior to this, he held a number of management positions in the department in sport development and executive services. He has extensive experience in sports administration and has supported the committees of local, regional and state sporting organisations as well as the organising committees of world championship sporting events. Paul is interested in most sports and is currently a committee member of the Ballina Cruising Yacht Club and sails regularly.



Neville Goldspring
Regional Director Sydney
BA

Neville began with the department in 1985 on a secondment from the Department of Education. He worked at Myuna Bay as a primary principal before moving to the North West office as Regional Director. Following roles with the NSW Institute of Sport, department's head office and six years as General Manager of the NSW Academy of Sport, Neville was appointed as Sydney Regional Director in 2001. With his diverse experience, Neville has served on a number of inter-departmental committees responsible for targeted areas of assistance, as well as external sports-related bodies. He enjoys a round of golf and is a keen sports spectator.

Key result area 1: Building industry and community capacity

Participation

- Provided \$340,000 in physical activity project grants under the *NSW Active Communities Grant Scheme*
- Developed *Be Active After School*, designed to tackle inactivity in children
- Encouraged councils to boost physical activity under the *Active Communities Network* conference and grant scheme
- Supported the development of the national draft *Junior Sport Framework*
- Achieved a 41 per cent increase in *Active Search* usage
- Conducted a wide range of sports drug education initiatives.

Strengthening communities

- Conducted a range of *Community Solutions* programs in disadvantaged communities.
- Provided \$215,000 to Police and Community Youth Clubs for projects
- Commenced a research project on young women, depression and physical activity
- Conducted youth at risk camps at sport and recreation centres
- Facilitated *Crossroads* at sport and recreation centres
- Supported chronic disease prevention project in Dorrigo

Industry

- Continued marketing and delivery of *It's Your Business* around NSW
- Provided over \$2.6 million to state sporting organisations under the *Sports Development Program*
- Promoted the *Play by the Rules* training and awareness program
- Conducted over 8,000 child protection screenings, up 12 per cent on the previous year
- Conducted a wide range of sport and recreation training courses
- Provided close to \$9 million towards the development of sport and recreation facilities in NSW
- Encouraged sporting events being held in NSW under the *International Sporting Events Program*
- Provided funding to the state's ten regional academies of sport.

Under-represented and disadvantaged groups

- Developed an *Equity and Diversity Framework* to assist department staff facilitate opportunities.

Aboriginal and Torres Strait Islander people

- Supported the participation projects under the *National Indigenous Sports Development Program*
- Delivered cross-cultural awareness training to sporting groups.

Older adults

- Supported events such as the 2002 NSW Masters Games
- Conducted a range of participation programs and camps for older adults.

People from a culturally and linguistically diverse background

- Conducted programs for over 500 young people from Arabic speaking communities
- Organised a water safety program for refugees from Bosnia and Sudan.

People with a disability

- Encouraged communities to adopt the *Sportstart* after school sports skill program
- Funded projects that support inclusive practices under the *Active and Able* program.

Rural and remote communities

- Toured the *Sportscoach* van to a number of areas to provide sports science services
- Supported the development of a touch football competition in Goodooga.

Women

- Supported female sports administrators under the *Women's Sports Management Development Program*
- Held the inaugural *Women's Sports Leaders Forum*.

Key result area 2: Client driven services

Our products and services

- Over 130,000 people attended programs at sport and recreation centres, up five per cent on the previous year
- Over 27,000 children and adults took part in *Swimsafe* learning to swim, with new research showing 90 per cent are satisfied with the program
- Over 68,000 students took part in the *Outdoor Education Program*
- Achieved a 26 per cent increase in Duke of Edinburgh Award participants
- Supported athlete development through the Western Sydney and Far West Academies of Sport
- Increased shooter visits by 38 per cent at the Sydney International Shooting Centre
- Boosted revenue by 62 per cent and visitation by 35 per cent at the Sydney International Equestrian Centre
- Visits to the department's website increased 77 per cent
- 87 per cent of customers taking part in sport and recreation centre programs are satisfied.



27,000 children and adults took part in *Swimsafe* last year



Over 130,000 people took part in programs at sport and recreation centres

Our responsiveness

- Improved booking processes for clients through the new *Customer Information Management System (CIMS)*
- Continued to establish the department's Client Service Centre as a "one-stop shop" for customers
- Responded promptly and accurately to a range of Ministerial requests for briefings, correspondence and other matters
- Completed reviews of the *Boxing and Wrestling Control Act 1986* and the *Motor Vehicle Sports (Public Safety) Act 1985*
- Worked in partnership with a range of government and non-government agencies to provide better services to customers
- Improved facilities at sport and recreation centres to enhance venue comfort and attract new users
- Implemented a number of initiatives to support community water safety education.

Key result area 3: Business viability

Reduced operating subsidy

- Three sport and recreation centres made a positive contribution to the department's bottom line
- Commenced a process of business reviews that will ultimately ensure all centres make a net return to the department's budget
- Continued to pursue a range of sponsorship arrangements
- Trialed a Business Development Coordinator role in the Hunter region.

Market driven services

- Completed stage two of Customer Information Management System (CIMS), enabling capture and analysis of customer and product data
- Undertook vacation camp research project designed to explore customer expectations and satisfaction levels
- Completed a review of *Sportshorts* aimed at ensuring the newsletter is relevant.



Milson Island Sport and Recreation Centre – one of the department's 11 centres across NSW

Key result area 4: High performing management and workforce

Staff and management

- Implemented an incentive based performance scheme for service officers
- Undertook a range of training and development programs for staff
- Conducted various staff conferences to explore issues and opportunities.

Policies, work practices and systems

- Developed the *2003–2007 Corporate Plan* and began to formalise the departmental corporate planning process
- Developed a staff performance review and development program
- Established a privacy policy setting out our objectives, responsibilities and procedures
- Developed a new centralised correspondence tracking system to improve efficiency and responsiveness
- Conducted a facilities and assets review of sport and recreation centres.

Work environment

- Conducted a department-wide staff survey revealing staff expectations, satisfaction, issues and morale
- Developed and distributed a new *Code of Conduct*
- Conducted a range of activities under the department's *Workplace Safety Management Plan*
- Undertook a number of internal audits and developed an *Internal Audit Plan*
- Held the inaugural *Annual Excellence Awards*, which saw staff acknowledged for their efforts.

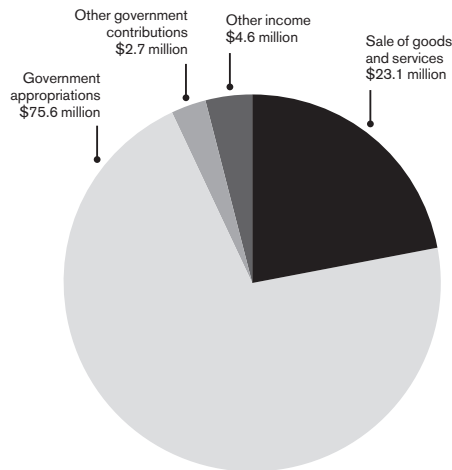


The efforts of department staff were recognised at the Annual Excellence Awards

YEAR AT A GLANCE – OUR RESOURCES

Revenue

Total \$106 million



Resources snapshot

Net cost of service – \$53.3 million

- \$3 million above budget, mainly as a result of higher operating and maintenance costs due to capital budget items being expensed, depreciation and an increase in facility grants
- Costs were partly offset by revenue increase from grants and other sources.

Net assets

- \$12.1 million increase, primarily due to net increase in buildings, plant and equipment after depreciation.

Cash balance

- \$3.7 million increase, partly offset by consolidated fund liability of \$1.5 million.

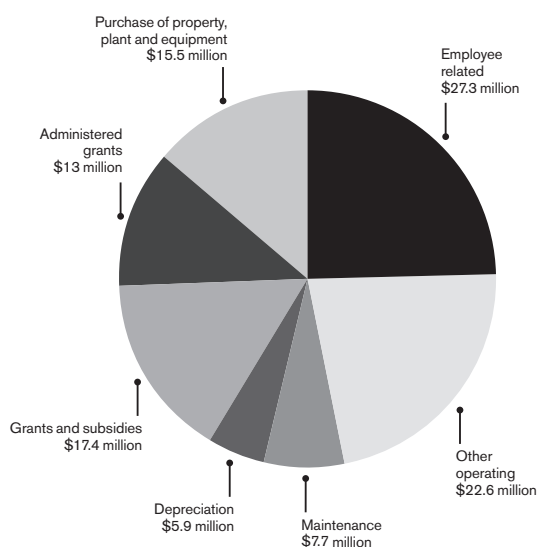
Asset acquisition – \$15.5 million

- Included the drag strip development at Eastern Creek Raceway (\$10.9 million), new Myuna Bay lodge accommodation (\$1 million) and the *Customer Information Management System* (\$2.6 million).

Full details are outlined in the financial statements on page 47.

Expenditure

Total \$109.4 million



■ ■ ■ A NEW REPORTING FORMAT

During 2002/03, the department developed its *2003–2007 Corporate Plan*.

Based on the vision to become a community using sport and recreation to improve its wellbeing, the plan sets out four key result areas:

- Building industry and community capacity
- Client driven services
- Business viability
- High performing management and workforce.

As the *1999–2003 Corporate Plan* had dated considerably prior to the commencement of this reporting year, the department's organisational performance monitoring systems aligned with the new plan at the beginning of 2002/03.

This *2002/03 Annual Report* is the first year of reporting against the new key result areas.

The *2003–2007 Corporate Plan* sets out specific corporate measurements and targets for a one to five year period. These will provide the foundation for the department's reporting in years ahead and have been included where available in this report.

Throughout the report, readers will see performance indicator breakouts, highlighting performance statistics. For comparison, performance statistics included in our *2001/02 Annual Report* are shown again in this report. Those not found in the main body of the report (pages 15 to 46) are listed in Appendix A. This is the last year performance statistics will be presented in this format.

The following diagram illustrates the crossover between the key result areas in our old corporate plan and those in the new corporate plan.

2003–2007 Corporate Plan Key result areas	1999–2003 Corporate Plan Key result areas
Building industry and community capacity	Sport and recreation development
Client driven services	Communicating with customers
Business viability	Quality management
High performing management and workforce	Quality management

New way forward: Department of Tourism, Sport and Recreation

In July 2003 it was announced that the Department of Sport and Recreation would merge with Tourism New South Wales to form the Department of Tourism, Sport and Recreation. The merger was officially approved by the Governor of NSW on 27 August 2003. The new department will bring together the strengths and capabilities of both organisations and reduce duplication.

The merger will result in a number of corporate, structural, administrative and operational changes for the department. There should be no significant changes to the department's service provision to clients. It is anticipated that the new department will continue with the many established partnerships, programs and services previously provided by the Department of Sport and Recreation. In addition, the formation of the new department will broaden opportunities in areas such as sporting events and tourism.

The merger will result in a combined annual report for 2003/04.



Our performance



OUR PERFORMANCE: KEY RESULT AREA 1

The report on the department's 2002/03 performance is outlined under the four key result areas (KRAs) detailed in the 2003–2007 *Corporate Plan*:

KRA 1: Building industry and community capacity

KRA 2: Client driven services

KRA 3: Business viability

KRA 4: High performing management and workforce

Key result area 1: Building industry and community capacity

Outcomes and achievements

The department's corporate plan identifies four key outcomes for 2003–2007:

- People in NSW regularly engage in and benefit from safe and enjoyable sport, recreation and physical activity
- Sport, recreation and physical activity are recognised and used as valuable contributors to strengthening communities
- There is a network of sustainable, well-managed sport, recreation and physical activity organisations and facilities across NSW
- There are better opportunities for disadvantaged and under-represented groups to participate in sport, recreation and physical activity.

Specific achievements for 2002/03 under each outcome are detailed on the following pages.

2003/04 directions

- Review the criteria of our grant programs to ensure they are supportive of corporate plan outcomes and focus on communities in need
- Actively contribute to whole-of-government community initiatives, such as *Community Solutions* and *Better Futures*
- Implement healthy lifestyle initiatives
- Continue focus on development and roll out of *It's Your Business* and other organisational development initiatives.



Outcome:

People in NSW regularly engage in and benefit from safe and enjoyable sport, recreation and physical activity.

NSW Active Communities Grant Scheme

\$345,750 was given to 126 projects under the *NSW Active Communities Grant Scheme* last year. Aimed at boosting participation, the scheme provides grants to organisations for sport and physical activity projects, training and equipment. Successful grants represented a range of projects that focused on children, Aboriginal people, older adults and people with a disability. Projects included the establishment of a netball program for young Muslim girls and fitness leader training for a rural community so they could run exercise classes for older adults.

Be Active After School

With almost one in four children now classified as obese or overweight, the department began developing strategies to get children more active in after school hours care.

Be Active After School has been developed by the department in partnership with the Central Coast Area Health Service and the Children's Hospital Institute of Sports Medicine and supported by the Australian Sports Commission.

With an increasing number of working parents placing their children in after school hours care, this setting is an ideal place to tackle physical inactivity. *Be Active After School* will be trialled later in 2003/04 and involves training care coordinators, as well as providing sports equipment and resource manuals. Children involved in the program will be taught basic skills and introduced to a range of modified sports.

Pilot programs during 2003/04 will recommend the type of training and equipment requirements after school care coordinators need to conduct physical activity programs.

NSW Active Communities Network

The department's *Active Communities Network* supports councils to encourage greater participation in physical activity in their local communities. Two major network initiatives during 2002/03 included:

- **Annual Local Government Conference** – attended by over 100 delegates from councils and other organisations. The conference focused on building partnerships and

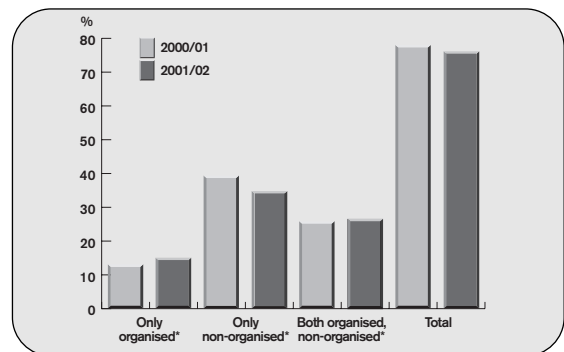
Key Performance Indicator

Participation in sport, recreation and physical activity in NSW

Context

Participation in sport and physical activity provides many benefits to individuals and communities. Active communities can foster healthier people, stronger families and have the ability to nurture clean economically sustainable environments. Building active communities requires strong and effective partnerships between different levels of government and community organisations.

% of NSW population aged 15 and over who participate in sport and physical activity



Interpretation

Overall, the proportion of the NSW population who participated in sport and physical activity in 2001/02 decreased from the previous year. Participation in organised activity increased by 1.9 per cent, showing more people are committing to sporting clubs, gyms and other groups. Of concern, is the 4.5 per cent fall in participation in non-organised activity. The department is working on a number of initiatives aimed at boosting participation (see pages 17 to 18). During 2003/04, the department will focus on increasing partnership arrangements with agencies that have common goals and resources to contribute. The department's grant program criteria will also be reviewed to ensure they support improving participation.

* Organised means organised by a club, association or school. The club or association did not need to be a sporting body, it may have been a social club or gym for example.

Source: Participation in Exercise, Recreation and Sport Survey
Note: 2003 figures not available at time of publication

OUR PERFORMANCE: KEY RESULT AREA 1

practical ideas for physical activity programs. Feedback from the conference was positive with many delegates saying it helped them think more laterally about how to engage their community in physical activity.

- **Active Councils Grant Scheme** – \$251,215 was allocated to 15 physical activity projects last year. Under the scheme, councils identify an issue that sport or physical activity could positively influence and develop a project to address the issue. Examples of projects funded this year include a cycleway, self-defence classes and light exercise classes for older adults.

Draft Junior Sport Framework

A draft national *Junior Sport Framework* has been released, aimed at assisting sporting organisations provide better opportunities for young people to participate in all levels of sport.

During 2002/03, the department worked in partnership with the Australian Sports Commission and the NSW Sports Federation to contribute to the framework's development, by consulting with over 150 young people and 50 state sporting organisations on junior sport issues.

The framework seeks to build safe and appropriate environments for the delivery of junior sport, which will help sporting organisations increase their membership and provide the best possible assistance for young people at all levels of sport.

Active Search

The department's online sport and recreation directory, *Active Search*, continued to grow in size and popularity during 2002/03. Over 27,000 searches were conducted on *Active Search* last year, up 41 per cent on 2001/02. The result indicates more people are accessing information about physical activity options in their local area.

The top ten search phrases/words entered into *Active Search* during 2002/03 were:

- | | |
|-------------------|-------------------------|
| 1. Squash | 6. Soccer |
| 2. Futsal | 7. Indoor rock climbing |
| 3. Indoor soccer | 8. Indoor volleyball |
| 4. Indoor cricket | 9. Indoor basketball |
| 5. Indoor netball | 10. Swimming |

Fit and Healthy Breakfast

Following the success of last year's event, the department sponsored the second *Fit and Healthy Business Women's*

Breakfast, in conjunction with the Cancer Council of NSW and the City of Sydney. The 230 attendees enjoyed speeches from inspirational athletes such as Zali Steggall, Heather Turland and Sarah Mullen. As a follow-up event, the department and the City of Sydney hosted a *Walk with Champions* through the Botanic Gardens. Both events aimed to promote physical activity and healthy lifestyles to business and professional women.

Sports drug education

Ensuring the sporting community understands drugs in sport issues is a major contributor to safe and enjoyable sport for all. The department's Sports Drug Education Unit continued to provide educational programs aimed at increasing awareness and knowledge of drugs in sport. Staff provided resources and delivered presentations to many groups during 2002/03 including:

- over 3000 athletes
- 400 coaches and officials
- tertiary institutions
- PD/H/PE students in schools.

In addition, tailored presentations were conducted for athletes with a disability.



Top 10 sports and physical activities in NSW

2000/01

1. Walking
2. Swimming
3. Aerobics/fitness
4. Tennis
5. Golf
6. Cycling
7. Running
8. Bushwalking
9. Soccer (outdoor)
10. Touch Football

2001/02

1. Walking
2. Swimming
3. Aerobics/fitness
4. Golf
5. Tennis
6. Cycling
7. Running
8. Bushwalking
9. Soccer (outdoor)
10. Yoga

Source: Participation in Exercise, Recreation and Sport Survey.
Note: 2003 figures not available at time of publication.

Outcome:

Sport, recreation and physical activity are recognised and used as valuable contributors to strengthening communities.

Youth in Sport program

In 2002/03, the department allocated \$215,000 to Police and Community Youth Clubs (PCYCs) under the *Youth in Sport* program. Designed to support young people at risk of coming into contact with the criminal justice system, the program supported twenty-nine specific projects run by the PCYCs.

Projects last year included:

- *Girlpower* – 156 young women at South Sydney PCYC took part in a range of sport and leisure activities all focused on teamwork, self-esteem building and skill development
- *Jackaroo and Jillaroo* – young people were introduced to equine sport and the rural way of life in this residential program conducted by Singleton PCYC.

Youth in Sport is an important component of PCYC's *Targeted Programming Strategy* aimed at reducing youth crime in local communities. To be validated later in 2003, initial data suggests a very positive reduction in offending behaviour for those involved in initiatives under the strategy.

How *Youth in Sport* makes a difference

Newcastle PCYC ran *Breakaway* under the *Youth in Sport* program. *Breakaway* is a challenging 12-week intervention program empowering young people to change negative cycles and behaviours in their lives. Young people are involved in a range of recreation activities, as well as educated in areas like first aid and nutrition.

Here is a sample of the amazing feedback they received from the participants.

"I can do anything if I put my mind to it."

"I don't want to commit crimes any more."

"School is better and relationships with family and friends have mended."

"The change in my relations with cops is better."

"I've gained confidence and new friends."

"I know how much people appreciate me for who I am."

"If it was not for this program I would be in a lock-up right now."

Young women, depression and physical activity research project

Together with the University of Wollongong, the department is involved in a research project on young women, depression and physical activity.

For young women depression is a major factor influencing their health and wellbeing. Despite the well-documented links between physical inactivity and depression, little research exists on the types of activity that can improve wellbeing and the types of working models that might achieve outcomes.

The project is divided into two stages:

- developing an intervention model designed to engage young women in physical activity, which will enhance their emotional wellbeing
- putting the model into practice with groups of young women in targeted areas.

Phase one began in March 2003 and is due for completion by December 2003. It involves conducting a literature search and compiling information from youth, health, community and recreation workers on effective ways of engaging and keeping young women in community based activities, particularly physical activities. Phase two will be implemented during 2003/04 pending further research funding.

Youth at risk initiatives

During 2002/03, the department's sport and recreation centres across NSW conducted camps for youth at risk in partnership with the PCYCs. Centres worked with PCYCs to design and deliver outdoor adventure programs that provide a positive experience and offer participants an environment in which they can experience success and improve self-esteem. At Borambola Sport and Recreation Centre, three camps were conducted for more than 100 young people. Feedback from PCYCs has revealed the success of the program, with significant reductions in criminal behaviour and re-offending of the young people involved.

On the Central Coast, staff ran an eight week leadership and coaching program for young people at risk of dropping out of school. Conducted in partnership with Tuggerah Lakes Secondary College (Berkeley campus), the program was run through the College's alternative learning centre. Students took part in leadership and coaching sessions to help them become involved in community life and adopt an active lifestyle.

Crossroads

The department continued to facilitate *Crossroads* at sport and recreation centres during the year. Part of the Year 11 and 12 syllabus, *Crossroads* focuses on drug education. Centres offer schools and students the opportunity for an out of classroom learning experience to discuss the issues and examine positive personal choices.

The department focused on refining its *Crossroads* program through specialist staff training and the development of more support resources and guidelines for centres.

Dorrigo project

The department's North Coast office has been involved in a chronic disease prevention initiative aimed at getting residents in the town of Dorrigo more active.

As a result, since September 2002 seven residents have attended the department's fitness leaders course, 14 new regular exercise groups have been established including aqua fitness, fitball, walking, tai chi and yoga – and more than 250 people of all ages now take part in an exercise program. Many of these people had not exercised previously. Participants reported having more energy, feeling better, eating better, losing weight, increased mobility and less depression due to the increased social interaction. The North Coast office will continue to work with the town to ensure they can sustain their involvement in regular exercise.



The Dorrigo project aims to get residents active

Forum for child welfare agencies

The department's Central Coast office conducted an information day for child welfare agencies in November 2002. Held at Broken Bay Sport and Recreation Centre, the forum brought together over fifty staff from organisations such as Barnardos, Samaritans and Anglicare. It focused on exploring how sport and recreation can be used as part of the case management process. Participants were also introduced to the services and programs available at sport and recreation centres.

As a result of the forum, closer links have been forged with the welfare industry and sport and recreation has been recognised as an important case management tool. Eric Scott from the Association of Child Welfare Agencies said "the forum was extremely helpful and really highlighted how beneficial recreation can be for young people with behavioural issues".

Community Solutions to social issues

The department has been involved in a number of *Community Solutions* projects in disadvantaged communities, which are coordinated by the NSW Premier's Department. The projects are in Mt Druitt, Canterbury-Bankstown and the Illawarra.

This year the department has:

- run free holiday activities for children aged seven to 13 during the January and April 2003 school holidays, ensuring young people have access to a range of safe and supervised sport, recreational and leisure activities. A total of 3,113 attended activities over both holiday periods
- developed partnerships with Canterbury and Bankstown Councils to deliver a range of physical activity programs for young people in this diverse community
- consulted with the local Aboriginal community in the Illawarra about staging traditional Aboriginal Games as a way to get Indigenous youth more active.

Future plans include:

- In Mt Druitt, providing after school sport and recreational activities and leadership training for school leavers, parents, elders and other relevant community members
- In Canterbury-Bankstown, initiatives will include a monthly sporting competition with young people recruited through local youth services, sports development programs and a rugby union festival to coincide with the Rugby World Cup 2003
- In the Illawarra, the department will train high school students in how to run and deliver traditional Aboriginal Games to local primary school aged students.

Outcome:

There is a network of sustainable, well-managed sport, recreation and physical activity organisations and facilities across NSW.

It's Your Business

The popularity and effectiveness of *It's Your Business* continued during the year. First launched in March 2002, the risk management resource and education program has received an overwhelming satisfaction rating in customer surveys. Efforts in 2002/03 were concentrated in two areas:

- Direct marketing and sales of the *It's Your Business* resource. Over 600 copies were sold, well exceeding initial expectations of 350
- Conduct of workshops for volunteer directors of sport and recreation organisations. 456 people attended 37 workshops held across NSW.

While the majority of workshops were delivered by the department, partnerships were also formed with local government authorities and sporting organisations so they could run workshops for their clubs. This approach is proving successful, providing a whole-of-organisation approach to risk management for those involved.

The development of four more modules for the resource has also begun. *Human Resources, Strategic Business Planning, Education, Training and Technology* and *Marketing* are due for release by the end of 2003.

It's Your Business feedback

Feedback on *It's Your Business* during 2002/03 was very positive, with an overwhelming number of people who took part in the workshops extremely satisfied with the results. Here's what some had to say:

"Very informative, thought provoking and will lead to action in our organisation."

Fiona Campbell, Bicycle NSW

"Best seminar I have attended. Well presented, first class."

Murray Corrigan, NSW Fishing Clubs

"A very worthwhile workshop that highlighted a number of key issues that I was not previously aware of."

Les Browne, NSW Golf

Key Performance Indicator

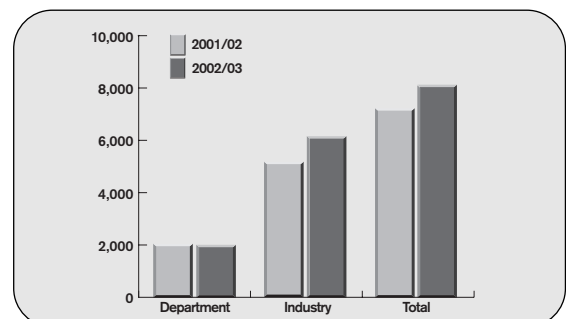
Child protection screenings

Context

The sport and recreation industry in NSW is required to screen all new paid employees in child-related positions. This complies with the *Commission for Children and Young People Act 1998* and is a significant part of creating safe environments for children in sport and recreation. Sport and recreation organisations also have responsibilities under the *Child Protection (Prohibited Employment) Act 1998*. Screening involves a check on relevant criminal history, apprehended violence orders and completed disciplinary proceedings.

The department is the approved screening agency for the industry, processing checks and educating on child protection related matters.

Number of child protection screenings conducted by the department



Interpretation

Overall, child protection screenings increased 12 per cent this year, from 7,232 in 2001/02 to 8,129 in 2002/03. This is a positive result for ensuring the wellbeing of children taking part in sport and recreation. The increase was due to improved awareness within the industry of child protection requirements. The department's own education strategies contributed to this. Initiatives such as the toll-free advice line, free seminars, resources and, in particular, the department's website were well utilised during 2002/03. Screenings for the department's own staff remained fairly consistent in 2002/03.

OUR PERFORMANCE: KEY RESULT AREA 1

Sports Development Program

\$2.653 million was provided to state sporting organisations and peak industry bodies under the *Sports Development Program* this year. In the second year of a three-year funding arrangement, 92 organisations received support to assist in implementing their business plans. An important part of the program this year was the link to *It's Your Business* (see page 21). Under their *Sports Development Program* agreements, organisations were required to send a minimum of two directors to *It's Your Business* workshops or a similar director education program.

Volunteer Management Program

The *Volunteer Management Program (VMP)* continued to be offered throughout NSW. Aimed at helping organisations with volunteer management practices and club administration, VMP workshops were delivered directly to the community by the department's regional offices. Some offices work closely with partner organisations, for example on the South Coast the department partnered with Wollongong City Council to run VMP for local groups. Council now requires groups attend VMP training as part of sports funding applications. The department also encouraged organisations to become accredited course coordinators and deliver the program to their networks. Seventeen organisations were approved last year including Coffs Harbour Council, NSW Tennis, NSW Sports Federation and Police and Community Youth Clubs NSW.

Play by the Rules

With fair play an important issue in sport and recreation, the department has promoted the internet training and awareness program *Play by the Rules*. The initiative is based on a website that combines information on discrimination, harassment, child protection and fair play. It is supported by online training for administrators, coaches, players and officials. Some 1,600 people in NSW registered to complete the training last year. Barry Lovegrove from NSW Swimming said he was very impressed with *Play by the Rules*. "It's simple, yet covers the main points of safe and fair behaviour in sport." The initiative is a partnership with the South Australian Equal Opportunity Commission, South Australian Office of Sport and Recreation and the Australian Sports Commission.

Sport and recreation training courses

The department ran a range of training for individuals and

groups across NSW during 2002/03. Aimed at improving individual skills and organisational performance, courses were conducted on coaching, sports trainers, first aid, sports medicine, aquatics and sports administration.

Programs included:

- North West region conducted sports first aid courses for Aboriginal people in response to an increasing number of Aboriginal teams in local sport competitions
- 181 people took part in Level 2 Coaching Principles, conducted by the Sport Education Unit at the Sydney Academy of Sport and Recreation
- North Coast region responded to community needs for more fitness leaders in the area by conducting a fitness leaders course for 34 people
- Sydney region involved over 300 primary school teaching students at Macquarie University in basic sport skills training courses
- Together with the NSW Sporting Injuries Committee, the Riverina region held risk management seminars for more than 200 people.

Western Sydney International Dragstrip

The department began assisting the development of an international standard dragstrip for NSW at the Eastern Creek Raceway. Construction began in early 2003, with the facility scheduled to be open for its first events by December 2003. Once open, it will provide competitors and fans with the best track facilities in Australia.



Play by the Rules promotes fair play

OUR PERFORMANCE: KEY RESULT AREA 1

Grants for sporting facilities

The department's three major facility grant programs contributed close to \$9 million towards sport and recreation facilities in NSW during 2002/03.

Capital Assistance Program (CAP)

\$4 million was allocated to 409 projects under the 2002/03 CAP. Each will assist in increasing or improving local sport and recreation facilities. Projects receiving assistance included the construction of skateboard ramps, upgrading of sporting ground lighting and the development of a variety of new facilities.

Regional Sports Facility Program (RSFP)

\$4.1 million was awarded to assist 32 projects under the 2002/03 RSFP. Designed to enhance the range, availability and quality of major sport and recreation facilities throughout NSW, projects assisted included the construction of a surf life saving/rescue centre, upgrade of a rural tennis centre and the development of swimming centres.

Shooting Facility Development Program (SFDP)

\$785,512 was awarded to assist 63 projects under the 2002/03 SFDP, with 57 of the projects located in rural and regional areas. Projects included improving safety for users and spectators, facilities access and overall continual improvements to shooting complexes. For specific details of grant programs and funds allocated refer to page 110.

International Sporting Events Program

\$275,000 was provided under the *International Sporting Events Program (ISEP)* last year. Aimed at attracting and supporting new events to NSW, ISEP supported seventeen events across a range of sports. Examples of funded events in 2002/03 included:

- Women's Cricket 2nd Test Match, Australia vs England, played at Bankstown Memorial Oval in February 2003
- Quicksilver World Grommet Championships in July 2002, which involved 250 surfers from 10 countries
- 2002 UIPM Modern Pentathlon Junior World Championships in September 2002, which involved 450 athletes from across the world.

Regional academies of sport

The department continued to support the nine regional academies of sport around NSW, with each receiving \$100,000 to implement a talent identification and development

program. While the department still has a direct management role with the Western Sydney Academy of Sport and the Far West Academy of Sport, in October 2002 the South West Sydney Academy of Sport was incorporated. Operational control transferred from the department to the inaugural board of the academy in December 2002. In February 2003, the Premier announced that the NSW Government would establish a Central Coast Academy of Sport.

Boxing and motor sport administration

The department continued its role in administration of the *Boxing and Wrestling Control Act 1986* and the *Motor Vehicle Sports (Public Safety Act) 1985*. During the year the following were issued:

- 126 registrations for boxers and kickboxers
- 45 permits for boxing promotions
- six permits for kickboxing promotions
- 212 licences for motor sport.



The department provides capital assistance for community recreation facilities.
Emerson Street skate facility – Fairfield Council

OUR PERFORMANCE: KEY RESULT AREA 1

Outcome:

There are better opportunities for disadvantaged and under-represented groups to participate in sport, recreation and physical activity.

Equity and Diversity Framework

The department developed an *Equity and Diversity Framework* during the year to assist staff facilitate opportunities for disadvantaged and under-represented groups in sport and recreation. The framework provides a set of consistent principles, approaches and outcomes to guide the department in determining appropriate strategies and actions. Department-wide cross-cultural and equity training will be conducted in 2003/04 to support the implementation of the framework.



The department is committed to providing opportunities for everyone



The department works in partnership to encourage more Indigenous people to participate in sport and recreation

Aboriginal and Torres Strait Islander people

National Indigenous Sports Development Program

The *National Indigenous Sports Development Program* (NISDP) develops Indigenous sport and recreation across Australia. The department works in partnership with the Australian Sports Commission to deliver NISDP in NSW. In 2002/03, five state sporting organisations, including netball, tennis, rugby league, softball and athletics, received funding to conduct participation programs for Indigenous people.

During the year, the department also worked to increase the number of organisations involved in NISDP by conducting a state workshop aimed at generating support. As a result, an additional eight organisations will receive funding for projects under the 2003/04 program. The new sports are aussie rules, basketball, cricket, golf, hockey, rugby union, surf life saving and swimming.

Cross-cultural awareness training

In 2002/03, the department delivered the cross-cultural awareness training to teams in the National Rugby League competition and to Jack Newton Junior Golf program staff. Sessions focused on awareness of cultural diversity, history, issues and tools to use when communicating with Aboriginal people.

The training package delivered was developed under the *National Indigenous Sport Program* and aims to improve understanding and appreciation of Indigenous cultures. Several more training sessions are planned for 2003/04.

Lloyd McDermott Rugby Development Team Inc

The department continues its support of the Lloyd McDermott Rugby Development Team Inc, through a \$50,000 grant to conduct a range of initiatives for the sports of rugby union, netball and golf.

AFL – the Indigenous game

Over 180 Aboriginal children got a real taste of AFL at a clinic held in conjunction with the Sydney Swans vs Essendon game at Telstra Stadium in June. In partnership with AFL, the department organised the clinic to promote the AFL as “the Indigenous game”, where teams celebrated the concept of the AFL game traditionally called “Marn Gook”. The children involved were from disadvantaged backgrounds and came from areas including Redfern, La Perouse and Mount Druitt. They took part in skill development clinics and met Sydney Swans stars Michael O’Loughlin and Adam Goodes.

Walkin the Talk in Sport

Walkin the Talk in Sport aims to encourage Indigenous youth to participate in sport and recreation. A partnership between the department’s North Coast, Central Coast and Hunter regions and the Many Rivers Council of the Aboriginal and Torres Strait Islander Commission, the initiative aims to ensure more coordinated provision of services and resources to Indigenous communities. A number of programs were offered under *Walkin the Talk in Sport* last year, including referee training, sports days and clinics and a residential swim development program.

Aboriginal cricket development camp

In February 2003, 30 Indigenous people attended a cricket development camp which led to the selection of the NSW Aboriginal Cricket Team. Whilst in camp, participants also obtained Level One coaching accreditation and took part in discussion on increasing Indigenous involvement in cricket. The 12 players selected for the team took part in the Imparja Cup in Alice Springs. All states entered a team in the competition, which was eventually won by the talented NSW team.

Traditional Indigenous Games

The department conducted *Traditional Indigenous Games* (TIG) with communities throughout NSW during the year. Aimed at preserving Indigenous history and culture, department staff ran games for community groups that used to be played by Indigenous people. Games are

Key Performance Indicator

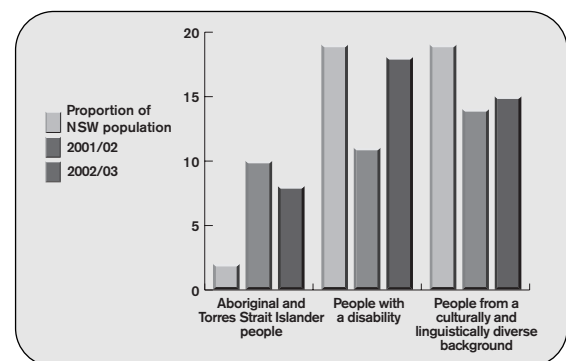
Disadvantaged and under-represented groups

Context

Getting more people from under-represented groups participating in sport and recreation is a priority for the department.

Of particular focus is strong involvement by under-represented groups in the department’s own programs, including camps, swimming lessons, come-n-try clinics and holiday activities.

Participation by disadvantaged and under-represented groups in department programs



Interpretation

Indigenous participation in department programs remained strong during 2002/03. Eight per cent of all people participating were Indigenous, well above the proportion of the population they represent at two per cent. Participation by people with a disability and people from a culturally and linguistically diverse background increased by seven and one percentage point respectively from 2001/02 to 2002/03. However, both groups are still under-represented compared to population proportions.

The department is implementing a number of initiatives to address this (see pages 24 to 29). Of particular importance was the training for staff on inclusive practices for people with a disability (see page 28) and the cultural awareness and diversity training (see page 42) planned for 2003/04 for 50 per cent of department staff.

OUR PERFORMANCE: KEY RESULT AREA 1

always accompanied by history and stories from the past. TIG programs during 2002/03 included:

- High school students in Nowra were trained in delivering TIG and then went on to run programs for local primary school students
- Western Region ran TIG for a wide range of groups, including schools
- Aboriginal youth taking part in a leadership camp at Lake Burrendong Sport and Recreation Centre were trained in TIG, so they could return to their community and lead activities.

Older adults

Supporting events

The department supported two key recreation events for older adults during 2002/03:

- **2002 NSW Masters Games** – the department provided \$50,000 towards the games which attracted 1,448 participants who took part in twenty-three different sports over the four day event in Coffs Harbour.
- **NSW Seniors Shuffleboard Titles** – the department provided \$25,000 sponsorship to the titles which involved teams from 130 aged-care facilities.

Lifeball

Lifeball is a new activity for older adults incorporating walking, passing and throwing a ball with the aim of scoring through a hoop. The department's Western and Riverina regions worked with lifeball coordinators to promote and develop the activity in communities.

Some of the initiatives that took place last year included:

- Fifty people from the Riverina were trained as lifeball umpires
- Workshops were conducted to promote participation
- A Lifeball carnival in Leeton, where over 100 people from 40 to 85 years of age took part
- Three new competitions were established in western NSW communities
- The development of resources to assist people run lifeball competitions.

Participation opportunities

The department offered a range of participation opportunities for older adults last year. Regional offices worked with partner organisations and the community to establish programs such as the:

- Bathurst gentle exercise classes, which saw over 200

people take part in the first week of classes, with demand continuing to grow

- Tweed older adults program, which involved over 160 people in activities like tai chi, dancing and walking.

Sport and recreation centres also continued to offer recreation experiences for older adults.

Some of the programs in 2002/03 included:

- Lake Burrendong's annual *Active Life* weekend for over 50s including activities like lifeball, aqua aerobics, tai chi, croquet and archery. One participant said they were "grateful to have had the opportunity to learn to live again."
- A new getaway program at Lake Keepit allowed participants to enjoy the country lifestyle and recreation
- Lake Ainsworth's popular holiday programs where older adults took part in activities like beach walks, tennis and swimming
- Broken Bay partnering with *Out and About Tours* to host day and residential camps.

People from a culturally and linguistically diverse background

Young people from Arabic speaking communities

The department conducted programs for over 500 young people from Arabic speaking backgrounds, as part of the government's *Youth Partnership with Arabic Speaking Communities*.

Recreation programs were held in five Police and Community Youth Clubs (PCYCs) in Sydney and included activities such as indoor soccer, basketball, boxing and touch football. As a result, membership of young people has increased in the participating PCYCs.

In addition, a three-day rugby league skill development camp was held for forty-two young men from Arabic speaking communities. Players from Parramatta Eels and the visiting Lebanon World Ruby League Sevens Team supported the camp, a joint initiative of the department, National Rugby League (NRL) and several NRL clubs.

Water safety

In April 2003, the Hunter region conducted a unique water safety program for a group of female refugees from Bosnia and Sudan. The non-English speaking women had only recently arrived in Australia and had never seen water before, let alone been in water.

After being approached at a network meeting, the department developed a tailored program for the women. Initially afraid and apprehensive, by the end of the program

OUR PERFORMANCE: KEY RESULT AREA 1

the women's confidence had grown and they could swim and enjoy the water.

In addition to this water safety program, *SafeWaters* campaign material was made available in a number of different languages covering topics like swimming between the flags. Rock fishing information brochures were also developed and translated for Chinese, Korean and Vietnamese communities.



Rock fishing information brochures were developed in several languages

Myuna Bay Open Day

In June, Myuna Bay Sport and Recreation Centre conducted an open day in conjunction with Newcastle Migrant Resource Centre. Representatives and migrant workers from a diverse range of communities attended to discuss program options at the centre, as well as experience some of the adventure activities on offer. The event also provided Myuna Bay staff with a better understanding of the needs of people from a culturally and linguistically diverse background.

The centre also ran programs in conjunction with Newcastle Multicultural Neighbourhood Centre. Designed to develop youth community leaders, the programs provided leadership based training to participants which they have taken back to their communities.

More information on the department's activities for people from a culturally and linguistically diverse background can be found in our *Ethnic Affairs Priorities Statement* report on page 107.

People with a disability

Sportstart

Over 120 children took part in *Sportstart* programs in Wagga Wagga, Campbelltown and Sutherland during the year. Developed by the department for local communities to implement, *Sportstart* is an after school sports skills program for children with a disability and their siblings. It focuses on gross motor skill development, coordination and interaction skills.

Sportstart is set to expand to several other areas later in 2003 including Bathurst, where a community meeting in May 2003 explored options for running the program.

Active and Able grants

Encouraging people with disabilities into mainstream sport is the aim of grants given out under the *Active and Able* program.

NSW Softball, NSW Little Athletics, NSW Sports Council for the Disabled and Fitness NSW received funding for projects. The projects provide direct participation opportunities for people with disabilities, as well as establishing best practice models and improving the ability of sporting groups to implement inclusive programs.

Sport and recreation centre camps

Sport and recreation centres offered a range of outdoor experiences for people with a disability during the year.

Examples included:

- Sixty young people, all primary carers for a parent or sibling, took part in a camp at Milson Island Sport and Recreation Centre
- Borambola Sport and Recreation Centre held a weekend camp for people with acquired brain injuries (ABI), as well as a training workshop for coaches so they better understand the needs of ABI clients
- With *Sailability* Northern Rivers based at Lake Ainsworth Sport and Recreation Centre, seventy-five people with a disability used the centre facilities to take part in sailing programs
- The Sydney Academy of Sport and Recreation introduced new gymnasium programs specifically for groups with severe physical and/or intellectual impairments.

In addition, Borambola Sport and Recreation Centre introduced the *Rural Getaway Program* for people with an intellectual disability. The program targeted 60 clients who work in assisted environments for community organisations.

OUR PERFORMANCE: KEY RESULT AREA 1



Sportscoach van in operation

In conjunction with their employers, they were offered a safe and structured recreational holiday. The success of the *Rural Getaway Program* will see it continue at Borambola and expand to other centres in 2003/04.

Education workshops and forums

The department's Sports Unit for Athletes with a Disability continued its role in education, information and advice on involving people with a disability in sport and recreation. Staff attended and presented at community forums, meetings, workshops and conferences across NSW.

Disability conference

The National Information Communication Awareness Network (NICAN) held its conference at the Sydney Academy of Sport and Recreation in September 2002. The department was a major sponsor of the event, attended by over 140 people from across Australia. Themed *Fair Go Sport*, the conference encouraged sporting organisations to

adopt inclusive practices. Professionals from across the industry presented on topics centred around illustrating best practice and building confidence among sporting groups to include people with disabilities.

Department staff training

Departmental staff across NSW took part in disability awareness training from July to December 2002. Aimed at ensuring staff have a strong understanding of disability issues, the training covered areas such as the *Disability Discrimination Act 1992*, overcoming barriers to participation and inclusive practices.

In addition to the training, disability access audits were conducted at all sport and recreation centres. A review and report on the findings is due later in 2003.

Rural and remote communities

Primary Schools Challenge

In May 2003, the department's Western region coordinated the annual *Primary Schools Challenge*, involving 300 students from twelve schools. The *Challenge* is designed to provide sporting contests for students in remote communities who have very little or no organised sporting competition. Schools from Wilcannia, Bourke, Brewarrina, Nyngan and Cobar took part in netball and rugby league competitions.

Sportscoach tours

The *Sportscoach* van toured fourteen rural and remote areas in 2002/03, delivering specialised sports science services to these communities. Thirty-seven towns were covered in the trips, with athletes and coaches accessing state-of-the-art equipment and advice from sports scientists. The *Sportscoach* service continues to ensure people in these communities can access an important aspect of athlete development.

Barwon Darling Rugby League

Over 400 people now take part in the Barwon Darling Rugby League competition, an initiative of the department and Murdi Paaki Regional Council. During 2002/03, the competition grew to include several more towns as well as women's, men's and under 18's divisions. The expansion has provided even more opportunities for inter-town competition and participation for all. The communities involved have embraced the competition and now fully coordinate the junior divisions.

Goodooga touch football competition

Goodooga is a remote community in far north western NSW with a population of only a few hundred people. Last year, the *Women of Goodooga* (a local sporting action group) approached the department's North West regional office for support in establishing a local touch football competition. Working together, a six team competition was set up, training conducted and with the help of NSW Touch, development clinics and referee courses held. The inaugural competition was a great success and the *Women of Goodooga* will now expand the competition to include junior teams.

Women

Women's Sports Management Development Program

Twenty-seven women took part in the department's annual *Sports Management Development Program*. All from the northern areas of NSW, the women completed a six-day professional development course aimed at improving their sports administration and management skills. In addition, in March 2003, 42 women from Sydney and the Central Coast were awarded scholarships to undertake study later in 2003.

International Travel Scholarship Program

Three female sports administrators from NSW sporting organisations were given assistance under the *International Travel Scholarship Program*. Recipients attended the following events:

- Mare Nostrum Swimming Competition in Europe – to develop a resource on issues affecting female athletes when travelling to compete
- International Lifesaving Board of Directors Meeting in St Lucia – where a gender equity forum took place
- International University Sports Federation Forum in South Africa – to present a paper on women in Australian university sport.

Women's Sports Leaders Forum

The inaugural *Women's Sports Leaders Forum* was held in September 2002. Over 130 women attended the one-day event, aimed at extending the skills, knowledge and networks of women in sports leadership roles. A number of high profile women in the corporate, legal and sport sectors presented at the forum. A collaborative project

between the department and NSW Institute of Sport, forums will be run on a regular basis in the future.

Stroll with a stroller

Finding the time for exercise can be very challenging when you have young children. Pram walking is a convenient, free and social activity for new mothers. Following on from a pram walking pilot project in 2001/02, the department has released the *Stroll with a Stroller* fact sheet outlining how to set up pram walking groups in communities.



National Women's Sport Meeting

In May 2003, the department hosted the *National Women's Sport Meeting* as a precursor to *Sport Needs More Women – National Forum for the Sport Industry*. The one day meeting brought together key government and non-government women's sport representatives from across Australia. The first formal gathering of its kind in five years, the meeting aimed to assess the position of women's sport in Australia, strengthen agency links and consider ways to draw attention to women's sport issues. The meeting resulted in a range of issues being identified and prioritised for action.

Women on Wheels

Women on Wheels provides support to women in regional and rural areas of NSW. A whole-of-government outreach, consultation and information program, the department was a key partner of the 2002 tour. It visited the northern areas of NSW promoting programs, services and resources to women and partner agencies. The tour also gathered information on issues for women, extended networks and contacts with partner agencies and promoted the social and health benefits of sport and physical activity.

Key result area 2: Client driven services

Outcomes and achievements

The department's corporate plan identifies two key outcomes for 2003–2007:

- The community values and uses NSW Sport and Recreation's products and services
- NSW Sport and Recreation's products and services are responsive to community, industry and government needs.

Specific achievements for 2002/03 under each outcome are detailed on the following pages.

2003/04 directions

- Develop and implement standardised customer feedback forms and processes, as well as utilise market research
- Analyse products and services against a product development checklist
- Strive for service innovation, by looking for better ways to facilitate the delivery of services.

Outcome:

The community values and uses NSW Sport and Recreation's products and services.

The department offers a very wide range of products to the community. Below is an overview for our key products and services in 2002/03.

Swimsafe

Over 27,000 children and adults took part in *Swimsafe* during 2002/03. Efforts were concentrated on streamlining the administration of *Swimsafe* to improve the customer's experience. Major activities included:

- Improved and more coordinated instructor training
- New instructor training resources
- Better communications between *Swimsafe* coordinators across NSW
- Greater detail in program reporting and evaluation.

While no new customer satisfaction research was conducted in 2002/03, results from a 2001/02 study were made available last year. They revealed 90 per cent of customers were satisfied with the program, and 96 per cent would recommend the program to others.

Key Performance Indicator

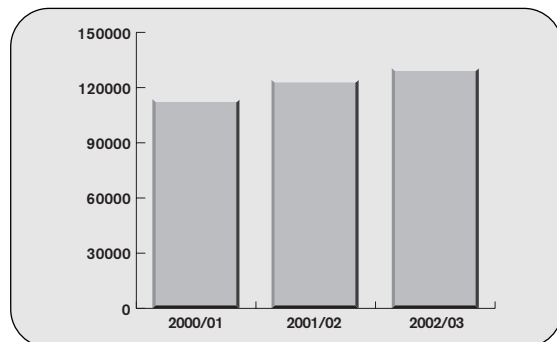
Participation in department programs (centres)

Context

The department has 11 sport and recreation centres around NSW, each providing outdoor recreation experiences to the community. Centres offer accommodation, recreation facilities, catering and qualified staff to develop and run recreation programs for visitors.

While the *Outdoor Education Program* remains the most popular at centres, an increasingly diverse range of programs is being offered, including weekend breaks and corporate programs.

Participation in sport and recreation centre programs



Interpretation

130,410 clients attended sport and recreation centre programs during 2002/03, a five per cent increase on 2001/02 and 15 per cent increase on 2000/01.

51.6 per cent of clients were male and 48.4 per cent female, while 57 per cent of all clients were aged between five and 14 years reflecting the popularity of the *Outdoor Education Program* and school holiday activities. Overall, sport and recreation centres recorded a 54 per cent occupancy rate during 2002/03, up two percentage points from the previous year. This is comparable to the Australian Bureau of Statistics industry average for motels and guesthouses at 53 per cent for the last four quarters. The focus over the next four years for sport and recreation centres will be developing new products and diversifying the revenue base, as well as maintaining our existing high quality programs.

Outdoor Education Program

During 2002/03, over 68,000 primary and high school students took part in the *Outdoor Education Program* (OEP) at the department's 11 centres. This assisted schools in meeting curriculum objectives and delivering outcomes in the areas of social living skills, personal development, environmental education and leisure skills. Participation was up three percent on 2001/02, reflecting the continued popularity and value outcomes the program provides to schools.

Program highlights during 2002/03 included:

- Introduction of school visits by department staff, giving teachers, students and parents a taste of the camp experience
- A range of programs conducted for under-represented groups, eg. NSW primary school vision-impaired camp
- Establishing and reinforcing relationships with key client groups through presence at events such as the NSW Primary Principals' Conference and NSW PDHPE Conference
- Providing easier access to information on school services via new area of departmental website.

Customer satisfaction with OEP was positive. A study conducted in March 2003 revealed 94 per cent of schools taking part in OEP were satisfied. School clients perceived the program to have a good reputation and make an exceptional contribution to student development, particularly in the areas of self esteem, confidence, leadership and communication. Centre instructional staff and initiative activities were also highly regarded.



The Outdoor Education Program in action

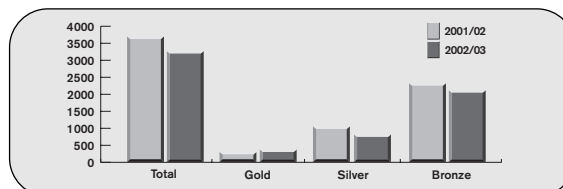
Key Performance Indicator

Duke of Edinburgh Award

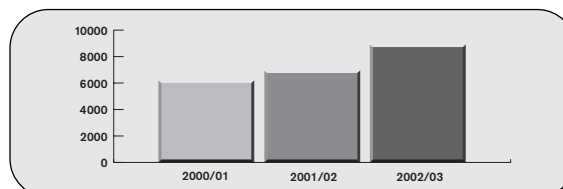
Context

The Duke of Edinburgh's Award supports the personal and social development of young people between the ages of 14 and 25. A non-competitive program, the Award offers challenges in four areas – community service, physical recreation, skill development and expeditions. Participants can gain their award at either the bronze, silver or gold level.

Awards issued



New entrants



Interpretation

The Award grew strongly during 2002/03 with 8,883 new entrants, a 26 per cent increase on 2001/02. Considering the decline many youth organisations are experiencing, this is a positive result and reinforces the value of the Award.

3,262 awards were issued to participants during the year, down 11 per cent on the previous year largely due to fall in new entrants several years ago. The completion rate* remains extremely strong in NSW compared to other Australian states. While 2002/03 statistics were not available, 2001/02 figures were released during this year. 53 per cent of NSW participants completed the Award in 2001/02. In other states, this figure ranged from 39 per cent in Western Australia through to 19 per cent in Tasmania. Focus on face-to-face contact and adult volunteers are important strategies that helped NSW achieve this result.

*Completion rate = awards issued as a percentage of new entrants

OUR PERFORMANCE: KEY RESULT AREA 2



Come'n'try clinics help children try new sports and develop basic sports skills

Vacation camps

Close to 10,000 children and families took part in school holiday camps at the department's centres during 2002/03. One hundred camps were offered across the four school holiday periods.

With customers indicating they want variety and choice in programs, more sports specific camps such as sailing, as well as general camps that provide a broad range of outdoor experiences were offered. A major research project was undertaken on vacation camps in June 2003 (see page 40). The results will be reviewed later in 2003, providing a clear picture on customer expectations and satisfaction with the program.

Come'n'try clinics for children

The department offered a range of come'n'try clinics for children and young people during 2002/03.

Primarily aimed at introducing new sports, the programs are often run in partnership with other sporting and community organisations.

Some specific examples of initiatives last year included:

- School holiday programs on the Central Coast, which saw over 1,500 children taking part in a wide variety of sports

- *Girls Footy Day* at Myuna Bay Sport and Recreation Centre involving 120 girls from Lake Macquarie district schools
- Summer holiday activities in several western NSW towns, with children seven to 14 years of age involved in sports like frisbee, lawn bowls, oztag and karate
- Netball clinics held in conjunction with Newcastle and Lake Macquarie Netball Associations involving 340 young children.

Regional academies of sport

Western Sydney Academy of Sport

The Western Sydney Academy of Sport continued its important service to talented athletes from the Hawkesbury, Blue Mountains, Penrith and Blacktown areas. Over 130 young athletes from seven different sports were supported through a holistic program focusing on skill development and areas like injury management, sports psychology and nutrition.

Highlights in 2002/03 included:

- Academy athletes won one third of the medals at the NSW Junior Track Cycling Championships. Five of the squad were also selected to represent NSW at the national championships
- Members of the academy softball squad took over one third of the places available in the NSW state under 16 boys team.

Surveys conducted during the year revealed a high level of satisfaction with the academy from athletes across all sports.

Far West Academy of Sport

The Far West Academy of Sport continued providing much needed support to athletes in far west communities. Talent squad highlights in 2002/03 included:

- The rugby league squad completed two competitive tours to Sydney, scoring a number of wins against fancied opposition
- Two boys were selected to play in the NSW Indigenous under 16s rugby league team and three invited to trial with Manly Warringah Sea Eagles
- The netball squad won twice in tournaments during the year, the first wins since the squad was formed.

Sydney International Shooting Centre

The Sydney International Shooting Centre maintained its reputation as the best facility of its type in the world.

Highlights for the year included:

- 5,113 shooter visits for the year, a 38 per cent increase on the previous year

OUR PERFORMANCE: KEY RESULT AREA 2

- Hosted the Australia Cup in February as well as other national events
- Upgraded the 25 metre range to accommodate centre fire pistol shooters, diversifying business and increasing visits.

Sydney International Equestrian Centre

This year, the Sydney International Equestrian Centre focused on working with industry to maintain its international standard, while also aiming to be more accessible to different levels within equestrian sport.

Highlights included:

- A 35 per cent increase in visitation and a 62 per cent increase in revenue
- Research and feedback led to the following venue modifications, which in turn directly increased patronage:
 - new obstacles added to the cross-country course allowing all levels of riders to access the course
 - construction of a mess facility for event organisers
 - purchase and provision of portable dressage equipment.



Sydney International Equestrian Centre experienced a 35 per cent increase in visitation

Outcome:

NSW Sport and Recreation's products and services are responsive to community, industry and government needs.

Customer Information Management System

Stage two in the development of the department's *Customer Information Management System (CIMS)* saw the system being used throughout the organisation from May 2003. While the introduction of the system will allow the department to be more responsive to the market (see page 40), it also has some very direct benefits for clients. CIMS has streamlined booking processes which has meant the adoption of consistent business practices across the department. This has allowed for a faster, more professional service to clients. It will also eventually allow clients to book department programs online.

Client Service Centre

Since its introduction the department's Client Service Centre has continued to grow and establish itself as a "one-stop shop" for customers. Last year, the Client Service Centre took over 34,000 calls, including some 20,000 bookings. Client feedback during the year resulted in the centre:

- extending operating hours in the busy summer time to 8am – 6pm, and 8.30am – 5.30pm for the rest of the year
- ensuring frequently requested information is on the department's website
- improving credit card booking procedures.

Until last year, the Client Service Centre largely serviced only the department's Sydney region. However, as clients request more immediate and accessible booking processes, the centre trialed service to five more of the department's regions in 2002/03. As a result of the trial, the service will be extended to clients across NSW in 2003/04.

Customer feedback

During the year, the Client Service Centre received 69 complaints and 15 compliments. The majority of feedback related to *Swimsafe*, with the most common complaints including:

- pool entry fees too expensive
- pool temperature not satisfactory
- performance of swimming instructors.

Conversely, positive feedback is most often about our swimming instructors and how impressed clients are with them. In most cases, feedback was handled at the

Key Performance Indicator

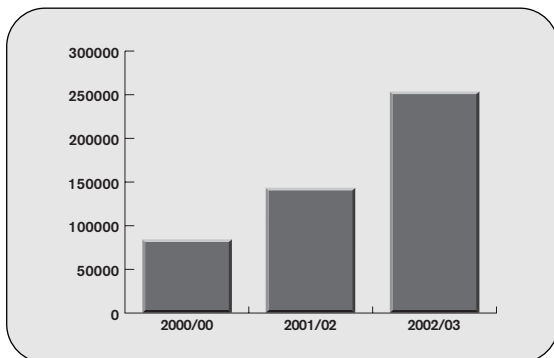
Website use

Context

The department's website provides information about department services and programs, as well as general information on sport and recreation.

While the site remains information based, the introduction of the department's new *Customer Information Management System* will allow for online marketing and bookings during 2003/04.

Visits to www.dsr.nsw.gov.au



Interpretation

Use of the department's website has grown strongly. Visits increased 77 per cent last year, from 143,702 in 2001/02 to 254,139 in 2002/03.

This is a very positive result given the Australian Bureau of Statistics reports Internet use increases each year but the rate of growth is slowing and small compared to the department's result. Among Australian adults for example, the rate of use increased 7.4 per cent from 2001 to 2002*. The department's strong performance can be attributed to strategies such as email campaigns, regular homepage updates, linking with other agencies and search optimisation.

The department also performs well compared to other NSW government agencies. Of 175 agencies monitored, the department consistently ranked in the top 60 sites visited during 2002/03.**

*Household Use of Information Technology, Australian Bureau of Statistics
** Source: Hitwise

point of action with the information passed directly onto the location or staff member concerned to resolve. The department has identified the need to further formalise feedback systems. The new *Customer Information Management System* (see page 40) allows for improved tracking of feedback and will enable analysis of feedback trends.

Catering review

To ensure the department was meeting legislative requirements and meeting customer expectations, a review of catering practices in sport and recreation centres was conducted in 2002/03. The department contracted TAFE to ensure legislative requirements on food handling and safety were being met at all sites, as well as food service aligning with the department's own healthy lifestyle vision. The review recommended several changes to be implemented over the next year, including new food safety systems, training programs and improving the quality of service.

Ministerial liaison

The department has an important role in providing high quality and timely advice to the Minister. During 2002/03, over 1,500 requests for briefings, correspondence and other matters were referred to the department from the Minister's office. The majority of these requests were completed on time. In addition, the department also provided the Minister's office with comprehensive briefings on a range of issues, as well as submissions for ministerial consideration.

The department's new Correspondence Tracking System (see page 42) will significantly improve our ability to monitor the movement of all correspondence and provide more accurate reporting in the future.

Community consultations

The department's Western Region undertook extensive community consultation across western NSW last year. Aimed at allowing the industry and community to voice their needs, the forums provide staff with useful management and service delivery information. A vast majority of the programs offered by the region are the result of the forums, including the *Active Life* weekend (see page 26), summer holiday programs (see page 32) and the Bathurst older adults program (see page 26).

What customers have to say about our sport and recreation centre programs

"I had occasion to refer a young client I have been working with for some years now and feel very delighted with the positive effect that attending the camp has had upon her self-esteem and general level of confidence... I am confident that the camp will mark a significant turning point, a milestone, in this young girl's development."

*Chris Collyer, Psychologist
- Youth camp at Lake Keepit, January 2003*

"Excellent instructors... students were encouraged to push themselves out of their comfort zone and challenge themselves in a safe environment. A first class camp with first class food... and excellent facility that supports visiting staff in every way"

*Hillston Central School - Outdoor Education Program
at Borambola, September 2002*

"I have never done anything like this before. This week has been wonderful. I've been canoeing, bushwalking, bike riding, tried archery and played carpet bowls. I've loved every minute."

*Bev Lee - Senior adult program at Lake Ainsworth,
December 2002*

"This week has been very successful... you endeavoured to provide something for everyone from physical to social activities."

*Healthy Older People and Golden Oldies
- Broken Bay, April 2003*

"Since our return I have heard nothing but praise for every aspect of these few days (especially the meals). Our group enjoyed the standard of accommodation, the tours and in particular the care and attention provided by Steve. Keep up the good work, your doing a great job."

*Ruth Mead, Nareen Warnervale Residence Association
- Myuna Bay, February 2003*

Key Performance Indicator

Customer satisfaction

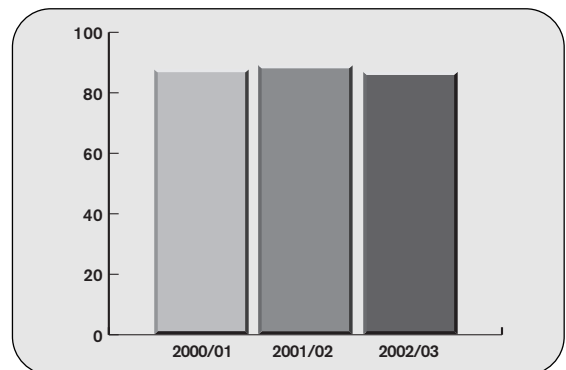
Context

The department offers a wide range of programs to the community, and satisfaction with these is measured using a variety of methodologies.

Customer satisfaction at sport and recreation centres is measured by independent researchers and the Centre for Environmental and Research Management (CERM), part of the University of South Australia. The data provides high quality management information used to improve performance and service.

During 2002/03, CERM surveyed some 1,600 adults and 3600 children taking part in centre programs.

Customer satisfaction with sport and recreation centres



Interpretation

Overall satisfaction for customers taking part in sport and recreation centre programs has been very positive for the last three years.

Although there was a slight decrease between 2001/02 and 2002/03, the level remained high and over 85 per cent, the target specified in the department's corporate plan.

Other key results to come from the surveys included:

- Children's satisfaction increased, while adult satisfaction decreased marginally
- Recommendation levels for both adults and children increased from 72 per cent to 74 per cent
- Areas of strength included facility safety, staff friendliness, experience and enthusiasm and the activities
- Areas for improvement included the variety of food and drink and the comfort of accommodation.

OUR PERFORMANCE: KEY RESULT AREA 2

Review of Acts

The department completed reviews of the *Boxing and Wrestling Control Act 1986* and the *Motor Vehicle Sports (Public Safety) Act 1985*. Under the National Competition Policy, state governments are required to review and, where necessary, reform all legislation containing restrictions on competition. The reviews must determine whether the powers and activities provided within legislation create a net public benefit and the objectives of legislation are being achieved in a manner that least restricts competition. Following the review, the department submitted a report to the Minister. Also during 2002/03, the department reviewed the *Sports Drug Testing Act 1995*. Section 29 required a review be undertaken as soon as possible five years from the date of assent of the Act. While the review was being undertaken, a draft of the World Anti-Doping Code was being discussed at an international level. The review recommended that the Act be further reviewed once the World Anti-Doping Code is finalised and ratified by the Federal Government.

Working with others

The department recognises that partnerships with other government and non-government organisations is essential to achieving better outcomes for clients. The department has many service partnerships in place, outlined throughout this report.

We also responded to community, government and industry requests by providing expertise and support on a range of community initiatives.

Some examples during 2002/03 include:

- North West region partnered with Bingara Council and Little Athletics NSW to establish a much needed Little Athletics club for the area
- Central Coast region was a member of a steering committee overseeing the development of a regional facilities strategy
- Riverina region partnered with the Greater Murray Area Health Service to develop a program encouraging smoke free environments for sport
- Hunter region worked with Hunter councils to upskill sporting organisation volunteers.

Capital works at sport and recreation centres

In response to client needs, sport and recreation centres undertook a number of capital works projects during 2002/03 aimed at improving venue comfort and attracting new client groups. Some project examples included:

- Lake Burrendong completed new accommodation

lodges for people with a disability and will now begin offering a new range of programs for this group

- Milson Island installed new shade, seating and picnic areas, as well as a high ropes course which will broaden the program choice for clients
- Lake Ainsworth improved its access for people with a disability through a new pool hoist, improved beach and conference room access, new beach wheelchairs and wheelchair amenities next to the lake.

Lake Keepit Work for the Dole program

Lake Keepit Sport and Recreation Centre completed a minor capital works program during 2002/03, that has led to substantial improvements in client comfort and services. Projects included construction of two outdoor seating amphitheatres, paved walkways, creation of a bush tucker plantation, native landscaped garden and upgrade of initiatives courses.

All work was completed under the *Work for the Dole* program. Run in conjunction with H&H Accredited Training, the program provided the participants with training, skill development and a wide range of experience. A significant number obtained employment after the program.

Lake Keepit was highly commended for the initiative, becoming a national finalist in the *Best Work for the Dole Activity 2002*.



New accommodation at Lake Burrendong Sport and Recreation Centre



The Wiggles supporting the SafeWaters campaign

Water safety

Drownings and near drownings in NSW continue to be an important community issue.

The department has the lead role in the NSW Water Safety Taskforce, established to coordinate water safety efforts in this state and reduce drownings.

Based on ongoing research and consultation, the taskforce's key activities last year included:

- **SafeWaters campaign** – conducted for the fifth year. A three week television campaign screened across NSW during summer providing simple advice to reduce the risk of drowning. An evaluation of *SafeWaters* released in May found strong recall by survey participants on the messages communicated in the campaign.
- **Community Nurse Keep Watch training project** – involved 700 community nurses across NSW, primarily from rural and regional areas. The nurses took part in a water safety information workshop. Drowning prevention resources were distributed to the nurses to pass on to parents and carers.
- **Community service announcements by The Wiggles** – were developed and distributed to radio stations statewide and targeted prevention of drownings in the 0 to five years age group.
- **Research initiatives** – will guide future campaign activities, policy and education. Three major studies were conducted:
 - Analysis of drownings involving children aged five years and under in NSW
 - Perceptions of water safety and use of aquatic area in rural and remote locations in NSW
 - Evaluation of the *SafeWaters* water safety initiative.
- **Swimming pool checklist** – produced as a simple tool for home owners and councils.

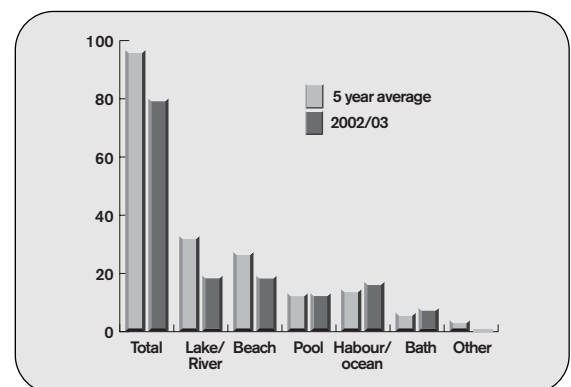
Key Performance Indicators

NSW drowning statistics

Context

Around 300 people drown each year in Australia, making it a nationwide community issue. In NSW, the NSW Water Safety Taskforce leads the way in prevention of drownings and near drownings. Government agencies and peak water safety organisations are represented on the taskforce, which coordinates initiatives to assist in drowning prevention. The department plays a lead role in the taskforce.

Drownings by location in NSW



Interpretation

Eighty people drowned in NSW during 2002/03, down on the five year average of 96.6. Rates in lakes/ivers and beaches decreased considerably, but both remain the most common location for accidents. Swimming pool and bath drowning rates remained fairly constant and continued to be commonly associated with the 0 to five years age group. Taskforce initiatives aimed at further decreasing drownings are outlined on this page. Of particular focus will be the *SafeWaters* television commercials targeting beaches and inland waterways, as well as raising awareness for supervision of young children among parents and carers.

Source: INTERIM Royal Life Saving Society Drowning Report 2003. Based on police and coroner reports received by June 30, 2003.

Note: The Australian Bureau of Statistics mortality data and population provides the most accurate drowning statistics. At the time of publication, these were available up to 2000 only.

Key result area 3: Business viability

Outcomes and achievements

The department's corporate plan identifies three key outcomes for 2003–2007:

- There is reduced reliance on government operating subsidy
- NSW Sport and Recreation's products and services are market driven
- NSW Sport and Recreation's products and services are managed in accordance with an agreed business model.

Specific achievements for 2002/03 under each outcome are detailed on the following pages.

2003/04 directions

- Develop the departmental business model
- Begin to realise and utilise the benefits of stage two of the *Customer Information Management System*
- Establish a costing model and pricing rationale for all business activities
- Maximise the usefulness of performance result reporting across the organisation
- Develop a risk management framework and encourage risk management culture in the department.

Outcome:

There is a reduced reliance on the government operating subsidy.

Sport and recreation centres

Operations of the department's sport and recreation centres have made significant strides in reducing the reliance on government funding. During 2002/03 three centres made a positive contribution to the department's bottom line. Each produced a net return, with revenue from programs and services exceeding costs directly attributable to running each centre. The centres, along with some of the strategies that contributed to the result, include:

Point Wolstoncroft

- Effective partnerships with government agencies
- Provision of tailored programs targeting specific community groups

- Increased provision of catered programs which provide greater revenue.

Myuna Bay

- Pursuing a diverse client base with a corresponding range of programs
- Enhanced accommodation and facilities resulting in improved client comfort and increased capacity for programs
- Continuous improvement in client service has led to increased return business and positive client referrals.

Milson Island

- Improved customer service with a focus on converting inquiries into bookings
- Expansion into the corporate and conferencing market. The target for 2003/04 is for five centres to make a net return, leading the way for the department to reduce in real terms the overall operating subsidy from the government.



New accommodation at Milson Island has helped expansion into other markets

Business reviews

The department commenced a process of in-depth business reviews during 2002/03. These will result in significant improvements in cost coverage both within and across centres and reduce the current subsidy levels to a zero balance in the next few years.

Jindabyne Sport and Recreation Centre was the first location to be reviewed. While the review had the broad departmental purpose, it also intended to improve Jindabyne's own business operations and ensure that it makes a net return in three years' time. A business profile of Jindabyne's current operations was developed, examining areas such as facilities, marketing, competition, staff, systems and financial performance monitoring.

Completed in January 2003, the review recommended several department-wide changes including improved financial information systems and a coordinated marketing approach. The financial information system review is underway, while

OUR PERFORMANCE: KEY RESULT AREA 3

a new Business Development Unit for the department will be established by July 2003.

At the local level, the review recommended Jindabyne improve working relationships between staff groups, which has resulted in a restructure. In addition, comprehensive financial, management and marketing plans need to be in place. The report outlined the key focus for these plans, with Jindabyne finalising the detail and implementing them latter in 2003. Further centres will be reviewed in 2003/04.

Sponsorship arrangements

The department continued to pursue sponsorship arrangements during 2002/03. Some of the major partnerships included:

- Support of *Swimsafe* by WIN and NBN television provided airtime valued at over \$120,000
- The Cancer Council (NSW) supported water safety initiatives, with contra supply of sunsmart product and uniform discounts, valued at \$50,000
- The department was the major sponsor of the *NSW Primary Principals' Conference*, resulting in new clients and renewing ties with those who had not been to a department camp for some time
- Murrumbidgee Irrigation Authority supported water safety in the Riverina to the value of \$10,000
- Jarvis Walker Australia supported kids holiday fishing clinics with equipment and prizes, valued over \$5,000.

Fleet management

Substantial savings were made in fleet management across the department. \$20,000 has been saved in the running of the central office fleet alone due to the introduction of more consistent policies and systems. Better management reports on vehicle usage patterns across the department are currently being developed. It is expected this will further enhance cost effectiveness.

Hunter Business Development Coordinator

During the year, the department employed a Business Development Coordinator for the Hunter region. Focused on growing the department's business, the position has been established on a two year trial basis to assess its effectiveness. Key to the role will be establishing new products and more effectively meeting community needs. Some of the initial strategies implemented by the new coordinator include:

- Improving the client service skill levels of staff
- Establishing relationships with key client decision makers

- Ongoing communication with clients to promote department programs
- Development of new revenue generating programs.

Product development

The department recognises its opportunities for new and redeveloped product offerings, that will meet client needs and expand our own revenue base.

Research projects undertaken this year and planned for next year will form the basis of decision making. In addition, the establishment of a new Business Development Unit for the department later in 2003 is expected to consolidate and strengthen activities in this area.

A few key initiatives during 2002/03 included:

- Broken Bay Sport and Recreation Centre positioned itself as a key sailing venue and program provider. The centre became an accredited sailing school during 2002/03, opening a whole new market and source of revenue. A perfect venue for sailing, it was a previously under utilised opportunity at the centre. The move has enabled the centre to service school training camps, sailing club regattas and school holiday programs for children.
- The Sydney Academy of Sport and Recreation expanded the fee for service operations of its Sports Science Unit. The Northern Spirit Soccer Club and the Junior Waratahs joined an already substantial list of clients that includes the NSW Waratahs, Sydney University, as well as rugby, rowing, swimming and athletic teams. Staff provided a range of services to the groups, from entire conditioning and sports science requirements through to just one off sessions and advice.
- Research was conducted in north west NSW to investigate the feasibility of an outreach program for small rural and isolated schools. This resulted in a pilot program called *Campfires Alive*, due for trial in 2003.



Campfires Alive is a new outreach program for small rural schools

Outcome:

NSW Sport and Recreation products and services are market driven

Customer Information Management System

Stage two in the development of the department's *Customer Information Management System* (CIMS) saw the system being used throughout the organisation from May 2003.

CIMS enables the department to deliver more responsive service and products to clients. The system has the capacity to capture, store and generate a wide range of data for the analysis of trends and patterns.

Specific system features that support this include:

- Data collection on all interactions with our clients, including feedback, enquiries, inbound calls and internal contacts
- Capture of booking and financial transaction data relating to clients, enabling trend analysis of usage patterns
- Direct interface to our financial system resulting in real time posting of financial data and accurate comparison of financial information to program outcomes
- Price tracking, allowing for the development of profiles of prices charged and client responses to these prices.

Vacation camp research

After many years of offering vacation camps to clients across NSW, the department identified the need to build a substantial profile of camp customers, their expectations, usage patterns and satisfaction levels.

In June 2003, research was conducted with existing camp customers involving phone questionnaires and an analysis of the department's *Customer Information Management System's* database.

Final report findings will be presented in July 2003, with recommendations adopted during 2003/04.

Sportshorts evaluation

In March 2003, the department conducted a review of its corporate newsletter, *Sportshorts*. Aimed at ensuring the newsletter is relevant to customers, the review involved focus groups and a questionnaire that examined customer reading habits, as well as views on content and style. The results were presented in June 2003. In general, positive aspects of *Sportshorts* included:

- Well written, easy to read and appealing format
- Presents current and topical information.

A review of core purpose, target market and new distribution strategies were identified for improvement.

Recommendations will be assessed and implemented in issues for 2003/04.

Organic waste management program

What do you do with the scraps from 1.5 million meals? That's how many meals are served up at sport and recreation centres each year, resulting in a huge amount of organic waste. And it's the simple worm that's providing an effective solution.

The department's trial organic waste management program has been operating at Borambola Sport and Recreation Centre since 2000 and was extended to four additional centres last year.

With significant waste removal costs each year, the department needed a solution to waste management. Solar powered commercial worm composting units were installed on each site, allowing efficient processing of food waste and producing organic liquid used for fertiliser.

Analysis of the Borambola trial has revealed a reduction in waste removal of 60 per cent. Initial analysis of the other trial sites indicate the same level of savings.

Plans are now being developed for implementation to all centres with project setup costs expected to be recouped in less than three years.

Outcome:

NSW Sport and Recreation products and services are managed in accordance with an agreed business model

The department's new *2003-2007 Corporate Plan* identifies that a business model be established by 2004. Development of the model is planned for 2003/04.

The business model will provide a framework for making rigorous business decisions, ensuring the success and sustainability of departmental initiatives. The model will include a full assessment of all business costs and risks, as well as outlining key benefits.

Key result area 4: High performing management and workforce

Outcomes and achievements

The department's corporate plan identifies three key outcomes for 2003–2007:

- Staff and management are skilled, knowledgeable and motivated to achieve NSW Sport and Recreation's expectations and outcomes
- Policies, work practices and systems support the ability of management and staff to contribute to NSW Sport and Recreation's purpose
- NSW Sport and Recreation's work environment is productive, safe, healthy and satisfying.

Specific achievements for 2002/03 under each outcome are detailed on the following pages.

2003/04 directions

- Implement the performance review and development program to staff across the department
- Implement the management and leadership program
- Develop an employee services strategic plan
- Improve communication between management and staff and between business units
- Assess organisational capability and conduct a skills audit.

Outcome:

Staff and management are skilled, knowledgeable and motivated to achieve NSW Sport and Recreation's expectations and outcomes.

Crown Employees Award

An incentive based performance scheme now operates under the new *Crown Employees (Services Officer – Department of Sport and Recreation) Award*. Ratified in November 2002, the Award encourages the department's service officers to gain specific competencies in return for a one-off three per cent salary increase.

The scheme improves efficiency and, importantly, allows for portability of staff between sport and recreation centres.

A major challenge in establishing the scheme was

identifying the actual competencies. The unique work undertaken by service staff meant no "text book" competencies existed. Management and staff worked together to develop 44 competencies including power tool operation, basic ground maintenance, driving a powerboat and large scale laundering.

Aboriginal Cadetship Program

The department employed a cadet under the government's *Aboriginal Cadetship Program*. Combining study and practical experience, the program provides the department with a skilled employee and the cadet with new skills, knowledge and the opportunity for permanent employment at the completion of the program.

Staff training and development

The department remains committed to the training and development of staff. Some of the major initiatives last year included:

- Training for nineteen new members of the department's Workplace Health and Safety Committee
- A range of Occupational Health and Safety training at sport and recreation centres in areas such as first aid, machinery operation and hazardous substances
- Eight Aboriginal staff undertook training in conducting presentations, a valuable skill for these staff who deliver presentations regularly to a range of audiences
- *Customer Information Management System (CIMS)* training across the department
- Twenty staff taking part in product development and marketing training delivered by Newcastle University
- Program staff continued ongoing training in areas such as abseiling and canoeing, with 20 staff attaining at least one competency at Certificate III level.



Department staff taking part in CIMS training

OUR PERFORMANCE: KEY RESULT AREA 4

In addition, a *Cultural, Equity and Diversity Training Program* was developed with the Community Relations Commission. It is designed to build better understanding of the issues faced by under-represented groups. Department staff will take part in the training during 2003/04.

Staff conferences

The department is committed to strengthening networks in all functional areas. A forum attended by 65 of the department's administrative officers was held in March 2003 – the first time a formal meeting of this group had been organised since 1996. The forum provided an opportunity for staff to network, discuss any common issues and explore options for the development of their role within the department. It was followed by two days of *Customer Information Management System* training. Evaluations found that the forum was highly appreciated by staff with individual presented sessions also rating highly. Staff requested an administrative forum be held annually. Staff conferences were also held for program staff, development officers and catering and maintenance staff during the year, allowing these groups to explore issues and further develop their skills.

Outcome:

Policies, work practices and systems support the ability of management and staff to contribute to NSW Sport and Recreation's purpose.

Corporate planning

2002/03 saw the development of the department's *2003–2007 Corporate Plan*. Based on input from staff and stakeholders, key features of the new plan include:

- revised vision and a new motto for the department
- new corporate values, which will underpin the work of all staff
- establishment of specific and measurable corporate targets.

The department also began to formalise a corporate planning process to complement the new plan. The first annual corporate priorities statement was developed by the executive for 2003/04. The statement is designed to assist planning at the business unit level. In December 2002, business units developed their annual business plans. To link individual performance to the department's planning

process, a *Performance Review and Development Program* was established. Individuals set and are assessed on targets directly associated with the *2003–2007 Corporate Plan*. The program aims to ensure work performed by staff is relevant, fair, equitable and appropriately recognised. Comprehensive training will be provided to staff and managers before the implementation of the program in September 2003.



Privacy management

In accordance with the *Privacy and Personal Information Act 1998*, the department established a privacy policy. Endorsed by Privacy NSW, it sets out objectives, employee responsibilities and departmental procedures relating to personal information.

In order to better understand our obligations and ensure compliance, the department also sought advice from Privacy NSW in relation to the way we collect, store, access, use and disclose personal information. As a consequence, a number of our practices have been reviewed and changes implemented. In particular, the way personal information from grant applications is handled and obtaining consent relating to promotional photographs. A privacy plan is being developed during 2003/04 which will further comply with the Act.

No applications for an internal review were submitted during 2002/03.

Centralised Correspondence Tracking System

As in any government agency, correspondence is a significant part of our daily activities. The new Centralised

Correspondence Tracking System has greatly improved the department's ability to manage this important function. Developed by the department's Information Technology Unit, the system has eliminated the many individual correspondence databases maintained across the department. Client correspondence and documents are now efficiently managed in one central system. Staff can also quickly respond to clients about the status of their communication with the department.

The system was introduced to the central office and Burwood office in May 2003 and will be rolled out to the entire department later this year.

Electronic human resource transactions

New features have been added to the department's web-based human resource system. Staff can now submit all leave applications electronically, eliminating paper transactions and improving processing efficiency. It is the second stage of the "self service" system the department is trialling for the Premier's Department. Staff already complete a range of basic human resource transactions electronically. In addition, the department is also piloting integrating timesheet with payroll and software applications for the Premier's Department.

Administration guidelines and procedures

To improve departmental consistency and compliance with government directives, the department developed the *Administration Guideline and Procedures* manual in December 2002. Standard procedures were established for all business units in areas such as finance, employee relations, fleet, corporate communications and records management. Plans for ongoing reviews and updates of the procedures will be finalised in 2003/04.

Facilities and assets review

Following the establishment of the department's Properties and Grants Division during 2001/02, work is now underway to develop a statewide asset management strategy for all sport and recreation centres.

The initial phase of development was completed during 2002/03. A review of existing assets in relation to compliance, function and life cycle was undertaken. The result is the Facilities and Assets Review, which will form the foundation of the strategy – due for completion in June 2004. Work also began on the development of an electronic asset information management system, to store and recover information such as plans, quotes, contracts and leases.

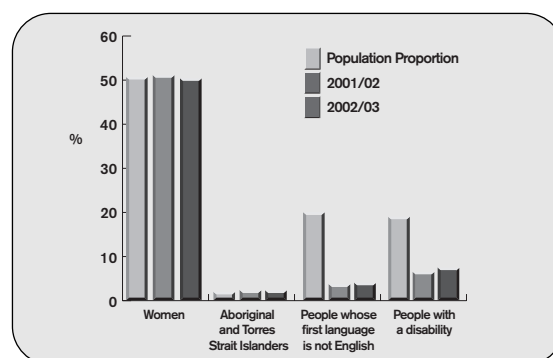
Key Performance Indicators

Equal Employment Opportunity

Context

The department is committed to ensuring that its workplace is free from discrimination and harassment. It strives to ensure the identified Equal Employment Opportunity groups – women, Aboriginal and Torres Strait Islander people, people whose first language is not English and people with a disability – are not disadvantaged by workplace practices or behaviours.

Equal employment opportunity groups as a proportion of the department's workforce



Interpretation

Women form 50.3 per cent of the department's workforce, a slight decline from 51 per cent the previous year but consistent with the benchmark of 50.6 per cent. Aboriginal and Torres Strait Islander (ATSI) people make up 2.3 per cent of the workforce, consistent with the previous year and above the benchmark of 1.9 per cent. The department continued to make progress towards government targets for people whose first language is not English and people with a disability, with representation for both groups increasing during 2002/03. However, both still remain below the benchmark figures. The department is addressing this through its *Equity Management Plan 2002–2004* and strategies such as recruitment advertising in multicultural media and participation in the Migrant Career Development Program.

Note: All department figures are as at June 30 2002.

Benchmark data source: Australian Bureau of Statistics Census of Population and Housing 2001 and the Disability, Ageing and Carers' survey 1998.

Customer Information Management System

The introduction of the department's *Customer Information Management System* (CIMS) has allowed for the centralisation and sharing of corporate information. Business processes have been standardised and quality information is available to managers which will lead to more refined decision making in all areas of our business.

Outcome:

NSW Sport and Recreation's work environment is productive, safe, healthy and satisfying.

Staff survey

Towards the end of 2002, a major staff survey was conducted with all departmental staff. Aimed at understanding employee expectations, satisfaction, issues and morale, the survey results were presented to the department's executive in December 2002. Of the 77 per cent of staff who responded to the survey overall satisfaction was at an average level. They indicated a wide range of expectations of the department, as well as areas for attention.

- Key recommendations to come from the survey included:
- Address communication between management and staff
 - Provide ongoing staff training and skills development
 - Ensure appropriate staffing levels and other resources for the required level of service
 - Encourage innovative ways to meet customer needs within budget constraints.

The department's executive valued highly the survey results and plan a follow-up survey late in 2003. A range of initiatives have been instigated in response to the report.

Internal communication workshops

In response to the 2002 staff survey, a series of internal communication workshops were conducted. Aimed at further defining departmental communication issues and possible actions, the workshops involved staff from across the organisation.

- Five key recommendations were made as a result of the workshops, all affect staff productivity and performance:
- Develop a marketing strategy and plan for the department
 - Communicate the department's corporate strategies throughout the organisation

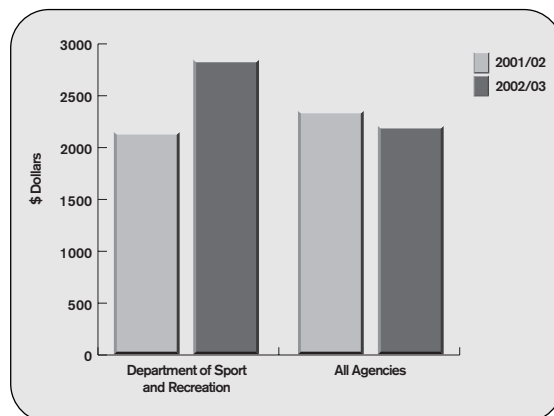
Key Performance Indicator

Workers' compensation

Context

The department is committed to the health, safety and welfare of staff, as set out under the *Occupational Health and Safety Act 2000* and the *Workplace Injury Management and Workers' Compensation Act 1998*. To assess its workplace safety performance, the department monitors workers' compensation claims against industry benchmarks. This enables the continuous improvement of measures that control risks and reduce workplace accidents and incidents.

Average cost of workers' claims



Interpretation

In 2002/03, the department's average workers' compensation claim was \$2,840, 29 per cent higher than the state government agency average of \$2,206. This was an increase from 2001/02 when the average claim was \$2,136, nine per cent lower than the government average of \$2,347.

The type and severity of workers' claims is the reason for the rise this year. The total number of claims was similar across 2001/02 and 2002/03.

The department is monitoring the increase closely and has implemented a number of initiatives (see page 45) aimed at reducing the average in 2003/04.

Source: Treasury Managed Fund Workers' Compensation Quarterly Monitoring Statistics.

OUR PERFORMANCE: KEY RESULT AREA 4

- Define staff roles and responsibilities according to corporate strategies
- Establish meeting protocols
- Review the department's grievance and complaint system and skills.

The workshops also suggested a range of improvements to the department's intranet and its internal newsletter, *SinBin*.

Staff code of conduct

The department developed a new employee *Code of Conduct* during 2002/03.

The code was redesigned to be a practical, clearly communicated guide on the obligations and behaviour expected of all department staff. The significant values and principles outlined in the code include:

- To be professional at all times, keeping in mind the effect of our conduct on the department's reputation
- As a representative of the department, to uphold this reputation so the department can communicate positively on sporting and recreational issues in NSW
- In providing services and information to the community, staff will maintain high ethical standards and perform work impartially and with integrity
- To deal fairly with all people and organisations, either within or outside the department, and respect individuals' rights as citizens without discrimination
- To not let matters of personal interest affect or compromise the work of the department
- To present the department's view, not our personal view, in our dealings with the public
- To make effective use of public resources and not be wasteful.

Workplace safety

The department continued to implement its *Workplace Safety Management Plan* during 2002/03. In line with the plan, a number of Occupational Health and Safety (OH&S) policies and programs were developed including workplace inspections, emergency control and first aid.

Workplace Health and Safety Committees were also established in each regional area. Responsible for raising and resolving specific health and safety issues at the local level, the committees meet regularly and refer unresolved matters to the department's central OH&S committee.

Additional OH&S initiatives during 2002/03 included:

- Development of over ninety standard operating procedures for catering and service staff in centres
- Quarterly routine workplace inspections were conducted

at all locations by the Workplace Health and Safety Committees

- Ongoing competency-based training and *Certificate IV Workplace Training Assessor* for program staff, as well as training for OH&S committee members.

With regards to workplace accidents, from a total of 50 workers' compensation claims, 21 claimants required time off work totalling 2851 hours. There were no WorkCover prosecutions against the department in 2002/03.

Risk management

The department's audit committee continued to provide advice to the Director-General on the department's main risks during 2002/03. The committee engaged the Internal Audit Bureau (IAB) to undertake a number of internal audits including:

- Eastern Creek Raceway (Financial Systems and Lease Administration)
- North Coast Region selected operational activities
- Riverina Region selected operational activities
- Casual payroll
- Motor Vehicle Fleet Management (Departmental Level)
- *Customer Information Management System (CIMS)* Application Development
- IT Risk Assessment and Review
- Purchasing procedure for whitegoods.

The IAB also reviewed the administrative procedures manual, and undertook an organisational review and an investigation into management issues at the Berry Sport and Recreation Centre. The IAB developed an Internal Audit Plan based on a review of the department's annual report, corporate plan and the risk assessment of the department.

As required, the department continued to hold its insurance coverage with the NSW Treasury Managed Fund, owned and underwritten by the state government.

OUR PERFORMANCE: KEY RESULT AREA 4

Annual Excellence Awards

The department held its inaugural *Annual Excellence Awards* in December 2002. Established to acknowledge and reward the efforts of staff, awards were presented in several categories linked to the department's corporate plan and values.

Winners in 2002 included:

Director-General's Award

Mark Young, Berry Sport and Recreation Centre
Outstanding energy, enthusiasm and commitment to client service

Outstanding Client Service

Active Search project team

– Cristy Cotter, Greg Baxter, Ehsan Haque, Grant Harper, Belinda Lego, Di Rogers and Vania Power
Adrian Cappellacci, Hunter Region
Liz Daykin, Operations Division
Gaylene Ryan, North West Region
Steve Manning, Jindabyne Academy of Sport and Recreation

Exceptional Business Performance

Corporate Communications Unit
Lake Burrendong Sport and Recreation Centre
Katrina Hadrill, Industry Development Unit
Bill Lyon, Employee Services

Best Program, Innovation or Product

Kathleen Gallagher, Employee Services
SportsCoach Team, Sydney Academy of Sport and Recreation
– Mark Andrews, Rebecca Neale, Christine Grice, Peter Harding, Ron Clarke, Lynn Phillips, Ryan Sherry, Meredith Evans and Dave Woods

It's Your Business project team

– Wendy Gillett, Robert Ridley, Jeffrey Slatter, Kerry Turner, Fiona Kirkwood and Anne Jackson
Karen Calder, Point Wolstoncroft Sport and Recreation Centre
Megan Callinan, Far West Academy of Sport

Individual/Team/Unit Achievement

Paul Conlon, Western Region
Bill Looyen, Finance Unit
Ronny Gibbs, Far West Academy of Sport

Director-General's Award winner – Mark Young

Mark Young, the winner of the department's inaugural Director-General's staff award, epitomises the values, skills and attitude the department is nurturing among its centre staff. Mark, who has worked as a Program Officer at the Berry Sport and Recreation Centre since 1999, constantly receives positive feedback and letters of thanks from visiting schools and has contributed to return business at the Berry Centre.

"Mark is enthusiastic and energetic and manages to share that energy with staff and clients," says Acting Director-General Lisbet Dean.

"He looks after his groups exceptionally well and always goes the extra mile to ensure the young people in his care are learning a range of skills through physical activities, as well as having plenty of fun."

Mark says he has a "fantastic" job – and particularly loves the opportunity to make a difference to a young person's development.

"When the kids turn up to camp you know it is a peak experience for them," he says.

"It's often their first real time away from home by themselves and they will have experiences in that week that they'll remember for the rest of their lives."

Mark says he feels privileged to be able to share the excitement and fun, occasional frustration and sometimes tears, but ultimately the quiet satisfaction each camper experiences.



Mark Young from Berry Sport and Recreation Centre



Financials





AUDITOR GENERAL
NEW SOUTH WALES

**INDEPENDENT AUDIT REPORT
DEPARTMENT OF SPORT AND RECREATION**

To Members of the New South Wales Parliament

Audit Opinion

In my opinion, the financial reports of the Department of Sport and Recreation:

- (a) present fairly the Department's and the consolidated entity's financial position as at 30 June 2002 and their financial performance with cash flows for the year ended on that date, in accordance with applicable accounting standards and other mandatory professional reporting requirements in Australia; and
- (b) comply with section 49B of the Financial Management and Audit Act 1988 (the Act).

My opinion is stated in greater detail towards the end of this report.

The Director General's Role

The financial reports are the responsibility of the Director General of the Department of Sport and Recreation. It consists of the statements of financial position, the statements of financial performance, the statements of cash flows, the program statements, expenses and revenues, the summaries of compliance with financial objectives and the accompanying notes to the Department and the consolidated entity. The consolidated entity comprises the Department of Sport and Recreation and the entities included at the year's end or during the financial year.

The Auditor's Role and the Audit Scope

As required by the Act, I carried out an independent audit to enable me to express an opinion on the financial report. My audit process is verifiable and available to members of the New South Wales Parliament that the financial report is free of material misstatement.

My audit complied with Australian auditing and assurance standards and statutory requirements, and:

- evaluated the accounting policies and significant accounting estimates used by the Director General in preparing the financial report; and
- examined a sample of the business that supports the amounts and other disclosures in the financial report.

An audit does not guarantee that every amount and disclosure in the financial report is correct. The limits of financial statements and financial programs that are audited do not encompass all government business transactions. The audit procedures used could identify errors or omissions significant enough to adversely affect the financial statements of the financial report or indicate that the Director General had failed in his reporting obligations.

My opinion does not include evaluation:

- about the future viability of the Department's or its center activities;
- that they have carried out their activities effectively, efficiently and economically;
- about the effectiveness of their internal controls; or
- on the assumptions used in formulating the budget figures disclosed in the financial report.

Audit Independence

The Audit Office complies with all applicable independence requirements of Auditors professional ethical provisions. The Act further promotes independence by:

- providing that only Parliament, and not the executive government, can remove an Auditor General; and
- mandating the Auditor General as holder of public office only but, excluding the provision of non-audit services, that assuming the Auditor General and the Audit Office were not consulted there could be the possibility of being otherwise done.

G. Gilson-CPA
Bursar of Audit

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

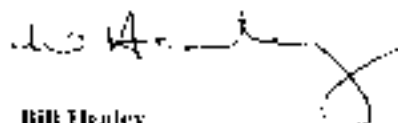
CERTIFICATE OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Certificate of Financial Statements
For The Year Ended 30 June 2003

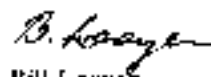
Pursuant to Section 45F of the Public Finance and Audit Act, 1983, we state that:

- (a) the accompanying Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act, 1983, the Financial Reporting Code for Budget Dependent Agencies, the Public Finance and Audit Regulation, 2002 (as applicable) and the Treasurer's Directions;
- (b) the Financial Statements exhibit a true and fair view of the financial position and transactions of the NSW Department of Sport and Recreation and Controlled Entity;
- (c) there are no circumstances which would render any particulars included in the Financial Statements to be misleading or inaccurate.



Bill Healey
Director-General

26/10/2003



Bill Dooyen
Acting Finance Manager

20/10/03

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

*** Start of audited financial statements ***

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2003

	Notes	Economic Entity		Parent Entity		
		Actual 2003 \$'000	Actual 2002 \$'000	Actual 2003 \$'000	Budget 2003 \$'000	Actual 2002 \$'000
Expenses						
Operating Expenses						
Employee Related	2 (a)	27,258	24,336	27,258	27,380	24,336
Other Operating Expenses	2 (b)	22,739	21,544	22,560	20,761	21,387
Maintenance		7,721	4,145	7,721	4,899	4,145
Depreciation and Amortisation	2 (c)	6,255	4,406	5,929	4,929	4,061
Grants and Subsidies	2 (d)	17,437	16,412	17,437	16,747	17,112
Other Expenses	2 (e)	4,000	1,890	0	0	687
Total Expenses		85,410	72,733	80,905	74,716	71,728
Less						
Retained Revenue						
Sale of Goods and Services	3 (a)	23,488	20,736	23,088	22,756	20,466
Investment Income	3 (b)	502	454	461	287	418
Grants and Contributions	3 (c)	3,854	1,197	3,854	1,150	1,197
Other Revenue	3 (d)	311	427	311	190	427
Total Retained Revenue		28,155	22,814	27,714	24,383	22,508
Gain/(Loss) on Sale/Disposal of Non-Current Assets	5	(102)	(210)	(102)	0	(210)
Net Cost of Services	22	57,357	50,129	53,293	50,333	49,430
Government Contributions						
Recurrent Appropriation	6/7	43,814	39,571	43,814	43,004	39,571
Capital Appropriation	6/7	18,801	5,950	18,801	22,199	5,950
Return to Crown Entity on Sale and Lease of Assets		(246)	(213)	0	0	0
Acceptance by the Crown Entity of Employee Benefits and Other Liabilities	8	2,744	2,304	2,744	2,760	2,304
Total Government Contributions		65,113	47,612	65,359	67,963	47,825
Surplus/(Deficit) for the year from Ordinary Activities		(7,756)	(2,517)	12,066	17,630	(1,605)
Non-Owner Transaction Changes in Equity						
Net Increase/(Decrease) in Asset Revaluation Reserve		0	23,174	0	0	17,594
Total Revenues, Expenses and Valuation Adjustments Recognised Directly in Equity		0	23,174	0	0	17,594
Total Changes in Equity Other than those Resulting from Transactions with Owners as Owners		(7,756)	20,657	12,066	17,630	15,989

The accompanying notes form part of these statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2003

	Notes	Economic Entity		Parent Entity		
		Actual 2003 \$'000	Actual 2002 \$'000	Actual 2003 \$'000	Budget 2003 \$'000	Actual 2002 \$'000
Assets						
Current Assets						
Cash	9	9,811	5,987	8,714	5,629	5,015
Receivables	10	4,300	3,497	3,850	3,172	3,493
Total Current Assets		14,111	9,484	12,564	8,801	8,508
Non-Current Assets						
Receivables	10	2,739	2,928	2,739	3,620	2,928
Property, Plant and Equipment						
Land and Buildings	11	241,725	234,022	222,587	231,829	214,558
Plant and Equipment	11	6,798	5,353	6,798	5,353	5,353
Total Property, Plant and Equipment		248,523	239,375	229,385	237,182	219,911
Total Non-Current Assets		251,262	242,303	232,124	240,802	222,839
Total Assets		265,373	251,787	244,688	249,603	231,347
Liabilities						
Current Liabilities						
Payables	12	4,203	4,645	4,194	5,033	4,626
Provisions	13	7,130	2,502	2,565	2,108	2,502
Other	14	1,459	287	1,459	0	287
Total Current Liabilities		12,792	7,434	8,218	7,141	7,415
Non-Current Liabilities						
Provisions		472	0	472	0	0
Total Liabilities		13,264	7,434	8,690	7,141	7,415
Net Assets		252,2109	244,353	235,998	242,462	223,932
Equity						
Accumulated Funds		207,290	199,534	196,759	203,223	184,693
Asset Revaluation Reserve		44,819	44,819	39,239	39,239	39,239
Total Equity	15	252,109	244,353	235,998	242,462	223,932

The accompanying notes form part of these statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2003

	Notes	Economic Entity		Parent Entity		
		Actual	Actual	Actual	Budget	Actual
		2003 \$'000	2002 \$'000	2003 \$'000	2003 \$'000	2002 \$'000
Cash Flows from Operating Activities						
Payments						
Employee Related		(25,640)	(23,651)	(25,640)	(25,800)	(23,651)
Grants and Subsidies		(17,437)	(16,413)	(17,437)	(16,747)	(17,113)
Other		(34,493)	(33,135)	(34,317)	(29,441)	(32,218)
Total Payments		(77,570)	(73,199)	(77,394)	(71,988)	(72,982)
Receipts						
Sale of Goods and Services		22,753	21,479	22,305	22,713	21,122
Interest Received		468	582	429	287	541
Other		9,230	5,935	9,170	5,029	5,935
Total Receipts		32,451	27,996	31,904	28,029	27,598
Cash flows from Government						
Recurrent Appropriation		43,814	39,571	43,814	43,004	39,571
Capital Appropriation		18,801	6,237	18,801	22,199	6,237
Cash Reimbursements from the Crown Entity		1,774	1,557	1,774	1,260	1,557
Cash Transfers to the Consolidated Fund		(246)	(213)	0	0	0
Net Cash Flows from Government		64,143	47,152	64,389	66,463	47,365
Net Cash Flows from Operating Activities	22	19,024	1,949	18,899	22,504	1,981
Cash Flow from Investing Activities						
Purchases of Land and Buildings, Plant and Equipment		(15,504)	(4,530)	(15,504)	(22,199)	(4,530)
Advance Payments Received/(Advances Made)		304	(963)	304	(605)	(963)
Net Cash Flows from Investing Activities		(15,200)	(5,493)	(15,200)	(22,804)	(5,493)
Net Increase/(Decrease) in Cash		3,824	(3,544)	3,699	(300)	(3,512)
Opening Cash and Cash Equivalents		5,987	8,853	5,015	5,929	7,849
Cash Transferred In/(Out) as a Result of Administrative Restructuring	16	0	678	0	0	678
Closing Cash and Cash Equivalents	9	9,811	5,987	8,714	5,629	5,015

The accompanying notes form part of these statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES FOR THE YEAR ENDED 30 JUNE 2003

	2003 Recurrent		2003 Capital		2002 Recurrent		2002 Capital	
	Appropriation \$'000	Exp./Net Claim on Con. Fund \$'000	Appropriation \$'000	Exp./Net Claim on Con. Fund \$'000	Appropriation \$'000	Expenditure \$'000	Appropriation \$'000	Expenditure \$'000
Original Budget								
Appropriation/Expenditure								
Appropriation Act	53,319	51,136	22,199	17,606	45,285	45,532	3,539	2,491
Additional Appropriations								
s21A PF&AA – special appropriation	0	0	0	0	0	0	0	0
s24 PF&AA – transfers of functions between departments	1,100	0	0	0	2,610	2,610	0	0
s25 PF&AA – special appropriation	5,125	4,466	0	0	55	55	0	0
	59,544	55,602	22,199	17,606	47,950	48,197	3,539	2,491
Other Appropriations/Expenditure								
Treasurer's Advance	1,572	1,197	4,772	1,195	5,836	5,360	4,686	3,459
Section 22 – expenditure for certain works and services	0	0	0	0	0	0	0	0
Transfers from another agency (section 26 of the Appropriation Act)	0	0	0	0	0	0	0	0
	1,572	1,197	4,772	1,195	5,836	5,360	4,686	3,459
Total Appropriation/Expenditure (includes Transfer Payments) Net Claim on Consolidated Fund	61,116	56,799	26,971	18,801*	53,786	53,557	8,225	5,950*
Amounts Drawdown Against Appropriation		57,830		19,229		52,094		6,237
Liability to Consolidated Fund		1,031		428		(1,463)		287

The Summary of Compliance is based on the assumption that Consolidated Fund monies are spent first (except where otherwise identified or prescribed).

The Liability to Consolidated Fund represents the difference between the "Amounts Drawdown against Appropriation" and the "Total Expenditure/Net Claim on Consolidated Fund".

*In 2003 \$3.3 million (\$2.2 million in 2002) was allocated from the Capital Appropriation for a number of projects and was fully spent on this purpose. However, in accordance with accounting standards and other professional pronouncements, the expenditure has been reclassified as an expense in the financial statements as these projects did not meet capitalisation criteria.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

PROGRAM STATEMENT EXPENSES AND REVENUES FOR THE YEAR ENDED 30 JUNE 2003

	Notes	Program 1		Eastern Creek		Not Attributable*		Total	
		2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
1. Department's Expenses and Revenue									
Expenses									
Operating Expenses									
Employee Related		27,258	24,336	0	0	0	0	27,258	24,336
Other Operating Expenses		22,560	21,387	179	157	0	0	22,739	21,544
Maintenance		7,721	4,145	0	0	0	0	7,721	4,145
Depreciation and Amortisation		5,929	4,061	326	345	0	0	6,255	4,406
Grants and Subsidies		17,437	16,412	0	0	0	0	17,437	16,412
Other Expenses		0	687	4,000	1,203	0	0	4,000	1,890
Total Expenses		80,905	71,028	4,505	1,705	0	0	85,410	72,733
Retained Revenue									
Sale of Goods and Services		22,934	20,302	554	434	0	0	23,488	20,736
Investment Income		461	418	41	36	0	0	502	454
Grants and Contributions		3,854	1,197	0	0	0	0	3,854	1,197
Other Revenue		311	427	0	0	0	0	311	427
Total Retained Revenue		27,560	22,344	595	470	0	0	28,155	22,814
Gain/(Loss) on Sale/Disposal of Non-Current Assets		(102)	(210)	0	0	0	0	(102)	(210)
Net Cost of Services		53,447	48,894	3,910	1,235	0	0	57,357	50,129
Government Contributions		0	0	0	0	(65,113)	(47,612)	(65,113)	(47,612)
Net Expenditure/(Revenue)		53,447	48,894	3,910	1,235	(65,113)	(47,612)	7,756	2,517

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

PROGRAM STATEMENT EXPENSES AND REVENUES FOR THE YEAR ENDED 30 JUNE 2003

	Notes	Program 1		Eastern Creek		Not Attributable*		Total	
		2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
2. Administered Expenses and Revenue									
ADMINISTERED EXPENSES									
Transfer Payments	7	12,985	12,523	0	0	0	0	12,985	12,523
Total Administered Expenses		12,985	12,523	0	0	0	0	12,985	12,523
ADMINISTERED REVENUE									
Transfer Receipts	6	12,985	12,523	0	0	0	0	12,985	12,523
Consolidated Fund:									
Taxes, fees and fines	24	38	43	0	0	0	0	38	43
Total Administered Revenue		13,023	12,566	0	0	0	0	13,023	12,566
Administered Revenue Less Expenses		38	43	0	0	0	0	38	43

The name and purpose of each program is summarised in Note 25. Note, as the Program Statement covers the Economic Entity it includes the Program Statement of the Department and also the controlled entity Eastern Creek Raceway.

The above items of Expenses and Revenue have been included after adjustments have been made for eliminations on consolidation of the Department's and Eastern Creek Raceway's financial figures.

*Appropriations are made on an agency basis and not to individual programs. Consequently, government contributions must be included in the "Not Attributable" column.

The accompanying notes for part of these financial statements.

Variations Between Total Appropriations and Expenditure

Recurrent expenditure was \$4.3 million less than the total appropriation mainly as a result of lower facility grant payments for the Sport and Recreation Fund and payment of the operating subsidy to the Paramatta Park Trust being made prior to its transfer (under Administrative Order) to the department.

Capital expenditure was \$8.2 million less than the total appropriation mainly as a result of lower expenditure on the stand alone drag strip at Eastern Creek.

The accompanying notes form part of these financial statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003****1. Summary of Significant Accounting Policies****(a) Reporting Entity**

The NSW Department of Sport and Recreation as a reporting entity comprises all of the entities under its control including the agency's commercial activities, namely the Eastern Creek Raceway, the Sydney Academy of Sport and Recreation and Sport and Recreation centres throughout the state of NSW. It also includes the Duke of Edinburgh Award Scheme and the Western Sydney Olympic Venues, administration of which was transferred to the Department in 2002.

Eastern Creek Raceway is a separate reporting entity forming part of the NSW Department of Sport and Recreation Economic Entity. On 29 November 1996, the Australian Racing Drivers Club formally took over the lease of the Eastern Creek Raceway facility. The Government retains ownership of the Raceway and control of this facility is still deemed to reside with the Department.

In the process of preparing the consolidated financial statements for the economic entity, all inter-entity transactions and balances have been eliminated.

The reporting entity is consolidated as part of the NSW Total State Sector and as part of the NSW Public Accounts.

(b) Basis of Accounting

The financial statements are a general purpose financial report which have been prepared on an accruals' basis and in accordance with applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group (UIG) Consensus Views, the requirements of the Public Finance and Audit Act and Regulations, and the Financial Reporting Directions published in the Financial Reporting Code for Budget Dependent Agencies or issued by the Treasurer under section 9(2)(n) of the Act.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed. In the absence of a specific Accounting Standard, other authoritative pronouncement of the AASB or UIG Consensus View, the hierarchy of other pronouncements as outlined in AAS6 "Accounting Policies" is considered.

Except for land and buildings, which are recorded at fair value, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(c) Administered Activities

The Department administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources for the achievement of its own objectives.

Transactions and balances relating to the administered activities are not recognised as the Department's revenues, expenses, assets and liabilities. They are disclosed in accompanying schedules as "Administered Revenues", and "Administered Expenses". The Department has no "Administered Assets" or "Administered Liabilities".

The accrual basis of accounting and all applicable accounting standards have been adopted for the reporting of the administered activities.

(d) Revenue Recognition**(i) Parliamentary Appropriations and Contributions from Other Bodies**

Parliamentary appropriations and contributions from other bodies (including grants and donations) are recognised as revenues when the Department obtains control over the assets comprising the appropriations/contributions. Control over appropriations and contributions is normally obtained upon the receipt of cash.

An exception to the above is when Parliamentary appropriations are unspent at year-end. In this case, the authority to spend the money lapses and generally the unspent amount must be repaid to the Consolidated Fund in the following financial year. As a result, unspent appropriations are now accounted for as liability rather than revenue. This liability is disclosed in Note 14 under Current Liabilities—other. The amount will be repaid and the liability will be extinguished in the next financial year.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

(ii) Sale of Goods and Services

Revenue from the sale of goods and services comprises revenue from the provision of products or services (i.e. user charges). User charges are recognised as revenue when the agency obtains control of the assets that result from them.

(iii) Investment Income

Interest revenue is recognised as it accrues. Rent revenue is recognised in accordance with AAS 17 "Accounting for Leases".

(e) Employee Benefits and Other Provisions

(i) Wages and Salaries, Annual Leave, Sick Leave and On-costs

Liabilities for salaries and wages (including non-monetary benefits), annual leave and vesting sick leave are recognised and measured in respect of employees' services up to the reporting date at nominal amounts based on the amounts expected to be paid when the liabilities are settled.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the benefits accrued in the future.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised.

(ii) Accrued Salaries and Wages – reclassification

As a result of the adoption of Accounting Standard AASB 1044 "Provisions, Contingent Liabilities and Contingent Assets", accrued salaries and wages and on-costs have been reclassified to "payables" instead of "provisions" in the Statement of Financial Position and the related note disclosures, for the current and comparative period. On the face of the Statement of Financial Position and in the notes, reference is now made to "provisions" in place of "employee entitlements and other provisions". Total employee benefits (including accrued salaries and wages) are reconciled in Note 13 "Provisions".

(iii) Long Service Leave and Superannuation

The agency's liabilities for long service leave and superannuation are assumed by the Crown Entity. The agency accounts for the

liability as having been extinguished resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of employee benefits and other liabilities".

Long service leave is measured on a short hand basis. The short hand method is based on the remuneration rates at year end for all employees with five or more years of service. It is considered that this measurement technique produces results not materially different from the estimate determined by using the present value basis of measurement.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions.

The expense for certain superannuation schemes (i.e. Basic Benefit and First State Super) is calculated as a percentage of the employee's salaries. For other superannuation schemes (i.e. State Superannuation Scheme and State Authorities Superannuation Scheme) the expense is calculated as a multiple of the employee's superannuation contributions.

(iv) Other Provisions

Other provisions exist when the entity has a present legal, equitable or constructive obligation to make a future sacrifice of economic benefits to other entities as a result of past transactions or other past events. These provisions are recognised when it is probable that a future sacrifice of economic benefits will be required and the amount can be measured reliably.

Any provisions for restructuring are recognised either when a detailed formal plan has been developed or will be developed within prescribed time limits and where the entity has raised a valid expectation in those affected by the restructuring that it will carry out the restructuring.

(f) Insurance

The Department's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self insurance for Government agencies. The expense (premium) is determined by the Fund Manager based on past experience.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003****(g) Accounting for the Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred by the Department as a purchaser is not recoverable from the Australian Taxation Office. In these instances GST is recognised as part of the cost of acquisition of an asset or as part of an item of expense. Receivables and payables including accruals are stated with the amount of GST included and commitments are stated with the amount of GST included.

(h) Property, Plant and Equipment**(i) Acquisition**

The cost method of accounting is used for the initial recording of all acquisitions of assets controlled by the Department. Cost is determined as the fair value of the assets given as consideration plus the costs incidental to the acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

Fair value means the amount at which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

(ii) Capitalisation Criteria

Plant and equipment costing \$5,000 and above individually and with a useful life greater than two years are capitalised.

(iii) Revaluation of Physical Non-Current Assets

Each class of physical non-current assets is revalued every five years and with sufficient regularity to ensure that the carrying amount of each asset in the class does not differ materially from its fair value at reporting date.

Physical non-current assets are valued in accordance with the Guidelines for the Valuation of Physical Non-Current Assets at Fair Value (TPP 03-02). This policy adopts fair value in accordance with AASB 1041 from valuation methodology and the previous valuation methodology adopted in the NSW public sector. Where available, fair value is determined having regard to the highest and best use of the asset on the basis of current market selling prices for the same

or similar assets. Where market selling price is not available, the asset's fair value is measured as its market buying price i.e. the replacement cost of the asset's remaining future economic benefits.

When revaluing non-current assets by reference to current prices for assets newer than those being revalued (adjusted to reflect the present condition of the assets) the gross amount and the related accumulated depreciation is separately restated.

Otherwise, any balances of accumulated depreciation existing at the revaluation date in respect of those assets are credited to the asset accounts to which they relate. The net asset accounts are then increased or decreased by the revaluation increments or decrements.

Revaluation increments are credited directly to the asset revaluation reserve, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the surplus/deficit, the increment is recognised immediately as revenue in the surplus/deficit.

Revaluation decrements are recognised immediately as expenses in the surplus/deficit, except that, to the extent that a credit balance exists in the asset revaluation reserve in respect of the same class of assets, they are debited directly to the asset revaluation reserve.

Revaluation increments and decrements are offset against one another within a class of non-current assets, but not otherwise.

Where an asset that has previously been revalued is disposed of, any balance remaining in the asset revaluation reserve in respect of that asset is transferred to accumulated funds.

The recoverable amount test has not been applied as the Department is a not-for-profit entity whose service potential is not related to its ability to generate net cash inflows. However, this exemption does not apply to the controlled entity, Eastern Creek Raceway, as the service potential of its non-current assets is related to its ability to generate net cash inflows.

Items of plant and equipment which are considered not to be material in context of these accounts are included at historical cost

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

less accumulated depreciation. The resulting written down value has due regard to depreciation rates that reflect the useful life of each asset and it is considered this represents a reasonable approximation of their fair value.

In instances where the Department considers it appropriate, certain assets have been revalued internally to allow for the adjusted asset balance to be depreciated over the anticipated remaining useful life of these assets.

(iv) Depreciation of Non-Current Physical Assets

Depreciation of non-current assets is provided on a straight line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Department. This includes adjusting where appropriate, depreciation rates for buildings in line with external valuations so as to write off the adjusted written down values over their remaining useful lives. The Department's land is not a depreciable asset.

All material separately identifiable component assets are recognised and depreciated over their shorter useful lives, including those components that in effect represent major periodic maintenance.

Useful lives of the Department's assets have been determined as follows:

Average Useful Life	Years	
	Economic Entity	Parent Entity
Buildings	50	50
Computer Equipment	4	4
General Plant and Equipment	7-20	7-20
Motor Vehicles/Marine Vessels	2-10	2-10
Land Improvements	10-20	10-20
Track	17	-

(i) Maintenance and Repairs

The costs of maintenance are charged as expenses incurred, except where they relate to the replacement of a component of an asset, in which case the costs are capitalised and depreciated.

(j) Leased Assets

A distinction is made between finance leases, which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to ownership of the leased assets, and operating leases under which the lessor effectively retains all such risks and benefits. The Department currently has no finance leases.

Operating lease payments are charged to the Statement of Financial Performance in the periods in which they are incurred.

(k) Receivables

Receivables are recognised and carried at the original invoice amount less a provision for any uncollectable debts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off as incurred.

(l) Other Assets

Other assets including prepayments are recognised on a cost basis.

(m) Financial Instruments Disclosure

Disclosure requirements as applicable to the economic entity are as follows:

(i) Cash

Comprises cash on hand and bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (Tcorp) 11.00 am unofficial cash rate adjusted for a management fee to Treasury.

(ii) Receivables

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales are made on 30 day terms.

(iii) Payables

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There were no late payments made (nil in 2002).

(n) Budgeted Amounts

The budgeted amounts are drawn from the budgets as formulated at the beginning of the financial year and with any adjustments for the effects of additional appropriations, s 21A, s 24 and /or s 26 of the Public Finance and Audit Act 1983.

The budgeted amounts in the Statement of Financial Performance and the Statement of Cash Flows are generally based on the amounts disclosed in the NSW Budget Papers (as adjusted above). However, in the Statement of Financial Position, the amounts vary from the Budget Papers, as the opening balances of the budgeted amounts are based on carried forward actual amounts (i.e. per the audited financial statements) rather than carried forward estimates.

(o) Equity Transfers

The transfer of net assets between agencies as a result of an administrative restructure, transfer of programs/functions and parts thereof between NSW public sector agencies are designated as a contribution by owners by NSW Treasury Circular 01/11 and are recognised as an adjustment to "Accumulated Funds". This treatment is consistent with Urgent Issues Group 38 "Contributions by Owners Made to Wholly Owned Public Sector Entities". Transfers arising from an administrative restructure between government departments are recognised at the amount at which the asset was recognised by the transferor government department immediately prior to the restructure. In most instances this will approximate fair value. All other equity transfers are recognised at fair value.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
2. Expenses				
(a) Employee related				
Salaries and Wages (including Recreation Leave)	22,600	20,195	22,600	20,195
Superannuation	1,919	1,777	1,919	1,777
Payroll Tax and Fringe Benefits Tax	1,613	1,622	1,613	1,622
Long Service Leave	728	431	728	431
Workers Compensation Insurance	398	311	398	311
	27,258	24,336	27,258	24,336
(b) Other operating				
Fees and Licences	6,418	5,805	6,238	5,651
Food and Catering	2,774	2,601	2,774	2,601
Cleaning	1,915	1,488	1,915	1,488
Minor Equipment	1,501	1,476	1,501	1,476
Accommodation Rental	1,191	1,534	1,191	1,534
Postal and Telephone	1,289	1,539	1,289	1,539
Motor Vehicle and Marine	941	908	941	908
Insurance	683	691	683	691
Cost of Sales	437	368	437	368
Operating Lease Rental Costs – minimum lease payments	423	465	423	465
External Auditor's Remuneration	92	75	92	71
Bad and Doubtful Debts	222	277	222	277
Other	4,853	4,317	4,854	4,318
	22,739	21,544	22,560	21,387
(c) Depreciation and Amortisation				
Land and Buildings	5,517	3,742	5,191	3,397
Plant and Equipment	738	664	738	664
	6,255	4,406	5,929	4,061
(d) Grants and subsidies				
Sport and Recreation Fund:				
Non Capital Grants	7,903	8,967	7,903	8,967
Capital Assistance Grants	8,317	5,901	8,317	5,901
Eastern Creek Raceway	0	0	0	700
Department of Community Services	0	232	0	232
International Sporting Events Council	557	534	557	534
Special Community Groups Assistance	660	778	660	778
	17,437	16,412	17,437	17,112
(e) Other				
Development of new Customer Information Management System	0	687	0	687
Revaluation Decrement Eastern Creek Raceway	0	503	0	0
Rectification of Noise Attenuation Mounds Eastern Creek Raceway Provided	3,000	0	0	0
Compensation to the Australian Racing Drivers Club (ARDC) for selected capital works	1,000	0	0	0
Lease compensation Eastern Creek Raceway	0	700	0	0
	4,000	1,890	0	687

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
3. Revenue				
(a) Sale of Goods and Services				
<i>Rendering of Services:</i>				
Fees for Sport and Recreation Services:				
Outdoor Education Program	9,016	8,062	9,016	8,062
Vacation Programs	2,359	2,433	2,359	2,433
Participation Opportunity Programs	4,228	3,764	4,228	3,764
Contract Services	1,307	1,376	1,461	1,540
Water Safety Programs	1,021	893	1,021	893
Other	2,357	1,922	2,357	1,922
Minor Charges	1,182	706	1,182	706
Lease Fees Eastern Creek Raceway	554	434	0	0
Rental and Hiring	363	323	363	323
Cost Recoveries	145	25	145	25
	22,532	19,938	22,132	19,668
<i>Sale of Goods:</i>				
Clothing, Souvenirs and Publications	956	798	956	798
	23,488	20,736	23,088	20,466
(b) Investment Income				
Interest	502	454	461	418
(c) Grants and Contributions				
NSW Treasury	1,463	0	1,463	0
Australian Sports Commission	214	458	214	458
Motor Accidents Authority	0	223	0	223
Other	2,177	516	2,177	516
	3,854	1,197	3,854	1,197
(d) Other Revenue				
Insurance Claims/Premium Adjustments	88	84	88	84
Other	223	343	223	343
	311	427	311	427

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003	2002	2003	2002
	\$'000	\$'000	\$'000	\$'000
4. Individually Significant Items				
Revenue				
Grants and Contributions:				
NSW Treasury	1,463	0	1,463	0
Expenses				
Other Operating Expenses:				
Debt Default	121	142	121	142
Maintenance Expense:				
Remediation work Shotgun Range Sydney Academy of Sport and Recreation	1,913	637	1,913	637
Other Expenses:				
Revaluation Decrement	0	503	0	0
Development of new Customer Information Management System	0	687	0	687
Rectification of Noise Attenuation Mounds Eastern Creek Raceway	3,000	0	0	0
Compensation to the Australian Racing Drivers Club (ARDC) for selected capital works and legal costs	1,150	0	0	0
Lease Compensation Eastern Creek Raceway	0	700	0	0
Total Other Expenses	6,184	1,890	2,034	687
Total Expenses	6,184	2,669	2,034	1,466
5. Gain/(Loss) on Sale/Disposal of Non-Current Assets				
Sale/Disposal of Property, Plant and Equipment				
Proceeds from Sale	0	0	0	0
Less: Written Down Value of Assets Disposed	(102)	(210)	(102)	(210)
Net Gain/(Loss) on Disposal	(102)	(210)	(102)	(210)
6. Appropriations				
Recurrent Appropriations				
Total Recurrent Drawdowns from Treasury (per Summary of Compliance)	57,830	52,094	57,830	52,094
Less: Liability to Consolidated Fund (per Summary of Compliance)	(1,031)	0	(1,031)	0
	56,799	52,094	56,799	52,094
Comprising:				
Recurrent Appropriation (per Statements of Financial Performance)	43,814	39,571	43,814	39,571
Transfer payments (refer note 7)	12,985	12,523	12,985	12,523
	56,799	52,094	56,799	52,094
Capital Appropriations				
Total Capital Drawdowns from Treasury (per Summary of Compliance)	19,229	6,237	19,229	6,237
Less: liability to Consolidated Fund (per Summary of Compliance)	(428)	(287)	(428)	(287)
	18,801	5,950	18,801	5,950
Comprising:				
Capital Appropriations (per Statements of Financial Performance)	18,801	5,950	18,801	5,950
Transfer payments (refer note 7)	0	0	0	0
	18,801	5,950	18,801	5,950

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
7. Transfer Payments				
Grant payments to other entities outside the Economic Entity for which the Department operates in the capacity of an agent:				
Wollongong Sports Ground Trust:				
Operating subsidy	100	0	100	0
NSW Institute of Sport:				
Operating subsidy	4,837	4,726	4,837	4,726
Parramatta Park Trust:				
Upgrade of toilet facilities	250	0	250	0
Parramatta Stadium Trust				
Rugby World Cup	20	0	20	0
Installation of additional spectator seating	0	1,500	0	1,500
Blacktown City Council:				
Upgrade Blacktown Olympic Park	2,000	0	2,000	0
State Sports Centre Trust:				
Maintenance contribution	797	797	797	797
Rugby World Cup	110	0	110	0
Sydney International Aquatic and Athletic Centres:				
Operating subsidy	1,765	2,462	1,765	2,462
Asset and estate maintenance contributions	3,106	3,038	3,106	3,038
	12,985	12,523	12,985	12,523
8. Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities				
Superannuation	1,902	1,762	1,902	1,762
Long Service Leave	728	431	728	431
Payroll Tax	114	111	114	111
	2,744	2,304	2,744	2,304
9. Current Assets – Cash				
For the purposes of the Statement of Cash Flows, cash includes cash on hand and cash at bank.				
Cash on Hand	60	16	60	16
Cash at Bank	9,751	5,971	8,654	4,999
Total Cash as per the Statement of Financial Position	9,811	5,987	8,714	5,015
Closing Cash and Cash Equivalents (as per Statement of Cashflows)	9,811	5,987	8,714	5,015

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
10. Current/Non-Current Assets – Receivables				
Current				
(a) Sale of Goods and Services				
Trade Debtors*	1,368	1,190	1,355	1,210
Less: Provision for Doubtful Debts	(117)	(31)	(117)	(31)
	1,251	1,159	1,238	1,179
(b) Other				
Prepayments	301	672	301	672
Interest Receivable	224	187	201	170
GST Receivable **	1,680	514	1,266	507
Accounts Receivable	463	470	463	470
	2,668	1,843	2,231	1,819
(c) Loans Receivable				
Sporting Grounds Improvement Fund	381	495	381	495
Total Current Receivables	4,300	3,497	3,850	3,493
Non-Current				
Loans Receivable				
Sporting Grounds Improvement Fund	3,488	3,677	3,488	3,677
Less: Provision for Doubtful Debts	(749)	(749)	(749)	(749)
Total Non-Current Receivables	2,739	2,928	2,739	2,928

* The ageing of Trade Debtors in the Economic Entity comprises Current \$754,000 (\$746,000 in 2002) and 30 days and over \$614,000 (\$445,000 in 2002).

** The net GST Receivable is represented by GST Receivable \$1,926,128 (\$811,000 in 2002) less GST Payable of \$246,241 (\$310,754 in 2002)

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
11. Non-Current Assets – Land and Buildings, Plant and Equipment				
Land and Buildings				
At Fair Value	283,902	271,030	262,432	249,560
Less Accumulated Depreciation	42,177	37,008	39,845	35,002
	241,725	234,022	222,587	214,558
Plant and Equipment				
At Fair Value	12,080	10,181	12,080	10,181
Less Accumulated Depreciation	5,282	4,828	5,282	4,828
Net Book Value	6,798	5,353	6,798	5,353
Total Property, Plant and Equipment at Net Book Value	248,523	239,375	229,385	219,911

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

11. Non-Current Assets – Land and Buildings, Plant and Equipment (continued)

Reconciliations

Reconciliations of the carrying amounts of each class of property, plant and equipment at the beginning and end of the current and previous financial year are set out below.

ECONOMIC ENTITY

Reconciled as:

	Land and Buildings \$'000	Plant and Equipment \$'000	Total \$'000
2003			
Carrying Amount at Start of Year	234,022	5,353	239,375
Additions	13,704	1,802	15,506
Disposals	(60)	(42)	(102)
Acquisitions through Administrative Restructures	0	0	0
Net Revaluation Increment less Revaluation Decrement	0	0	0
Reclassification of Assets	(423)	423	0
Depreciation Expense	(5,518)	(738)	(6,256)
Carrying Amount at End of Year	241,725	6,798	248,523

PARENT ENTITY

Reconciled as:

2003			
Carrying Amount at Start of Year	214,557	5,353	219,910
Additions	13,704	1,802	15,506
Disposals	(60)	(42)	(102)
Acquisitions through Administrative Restructures	0	0	0
Net Revaluation Increment less Revaluation Decrement	0	0	0
Reclassification of Assets	(423)	423	0
Depreciation Expense	(5,191)	(738)	(5,929)
Carrying Amount at End of Year	222,587	6,798	229,385

Notes:

- The Department's land was revalued by the State Valuation Office having regard to existing use, as at September, 2001. Eastern Creek Raceway's land was revalued, at market value, by Colliers Jardine (NSW) Pty Ltd as at February, 2002.
- The Department's buildings were also revalued by the State Valuation Office at written down replacement cost at the common date of September, 2001. Subsequent to the revaluation date new buildings have been completed and included at original cost. The value of buildings and improvements of Eastern Creek Raceway were valued by Colliers Jardine (NSW) Pty Ltd as at February, 2002.
- Revaluations refer to external valuations of land and buildings (refer also note 1(h) (iii)).
- Useful lives for buildings have been determined on the basis that all existing buildings will remain in service until at least 2006.
- Work in Progress (WIP) consists of:

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

11. Non-Current Assets –
Land and Buildings, Plant and Equipment (continued)

	Parent Entity	
	2003 \$'000	2002 \$'000
Myuna Bay Sport and Recreation Centre:		
Replacement dining hall and kitchen facility	191	0
Landscaping, Boatshed, Farmshed and Siteworks	233	0
Point Wolstoncroft Sport and Recreation Centre:		
Replacement dining hall and kitchen facility	139	0
Archery range	78	0
Lake Ainsworth Sport and Recreation Centre:		
Challenge Ropes Course	29	0
Milson Island Sport and Recreation Centre:		
Water reticulation and roadworks	0	63
Sydney Academy of Sport and Recreation, Narrabeen:		
Aerobics and fitness centre	0	571
Eastern Creek Precinct:		
Dragstrip development	10,927	828
Computer Services:		
Customer Information Management System	0	946
	11,597	2,408

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
12. Current Liabilities – Payables				
Creditors	345	408	345	408
Other:				
Accrued Expenses	1,137	874	1,135	862
Fees Received in Advance/Deposits Held	2,047	2,771	2,040	2,764
Accrued Salaries and Wages and On-Costs	625	550	625	550
Holding Accounts	49	42	49	42
	4,203	4,645	4,194	4,626
13. Current/Non-Current Liabilities – Provisions				
Employee Entitlements and Related On-Costs				
Recreation Leave	2,260	2,028	2,260	2,028
Provision for On Costs (including Current LSL)	305	474	305	474
	2,565	2,502	2,565	2,502
Provision for On Costs for LSL (Non-Current)	472	0	472	0
	3,037	2,502	3,037	2,502
Other Provisions				
Compensation to the Australian Racing Drivers Club (ARDC) for selected capital works and legal costs	1,265	0	0	0
Noise Attenuation Mounds Eastern Creek Raceway	3,300	0	0	0
	4,565	0	0	0
Total Current/Non-Current Provisions	7,602	2,502	3,037	2,502
Aggregate Employee Benefits and Related On-Costs				
Provisions – current	2,565	2,502	2,565	2,502
Provisions – non-current	472	0	472	0
Accrued Salaries and Wages and On-Costs (Note 12)	625	550	625	550
	3,662	3,052	3,662	3,052

Aggregate employee benefits exclude long service leave and superannuation (refer Note 1 (e)(iii)) but include an on-cost for payroll tax on LSL as this on-cost is not assumed by the Crown.

A provision of \$3.0 million has been recognised for estimated rectification costs to the noise attenuation mounds at the controlled entity, Eastern Creek Raceway. These mounds are burning internally and the Raceway may be able to recover the rectification costs from the company responsible for constructing the mounds (refer also Note 20). A further \$1.5 million has been provided for compensation to the Australian Racing Drivers Club (ARDC) for selected capital works and legal costs.

14. Current Liabilities – Other

Liability to Consolidated Fund	1,459	287	1,459	287
	1,459	287	1,459	287

Liability to Consolidated Fund refers to unspent Government Appropriations (refer also Note 1(d)).

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

	Accumulated Funds		Asset Revaluation Reserve		Total Equity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
15. Changes in Equity						
	Parent Entity					
Balance at the beginning of the Financial Year	184,693	70,753	39,239	21,539	223,932	92,292
Changes in equity – Transactions with Owners as Owners						
Increase/(decrease) in Net Assets from Administrative Restructure (Note 16)	0	115,545	0	0	0	115,545
Total	184,693	186,298	39,239	21,539	223,932	207,837
Changes in Equity – Other than Transactions with Owners as Owners						
Surplus/(Deficit) for the year	12,066	(1,605)	0	0	12,066	(1,605)
Increment/(decrement) on revaluation of:						
Land and Buildings	0	0	0	17,569	0	17,569
Plant and Equipment	0	0	0	131	0	131
Total	12,066	(1,605)	0	17,700	12,066	16,095
Balance at the end of Financial Year	196,759	184,693	39,239	39,239	235,998	223,932
	Economic Entity					
Balance at the Beginning of the Financial Year	199,534	86,506	44,819	21,539	244,353	108,045
Changes in Equity – Transactions with Owners as Owners						
Increase/(decrease) in Net Assets from Administrative Restructure (Note 16)	0	115,545	0	0	0	115,545
Total	199,534	202,051	44,819	21,539	244,353	223,590
Changes in Equity – Other than Transactions with Owners as Owners						
Surplus/(Deficit) for the year	7,756	(2,517)	0	0	7,756	(2,517)
Increment/(decrement) on revaluation of:						
Land and Buildings	0	0	0	23,149	0	23,149
Plant and Equipment	0	0	0	131	0	131
Total	7,756	(2,517)	0	23,280	7,756	20,763
Balance at the end of Financial Year	207,290	199,534	44,819	44,819	252,109	244,353

Asset Revaluation Reserve

The Asset Revaluation Reserve is used to record increments and decrements on the revaluation of non-current assets. This accords with the agency's policy on the "Revaluation of Physical Non-Current Assets", as discussed in Note 1 (h)(iii).

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

16. Increase/Decrease in Net Assets from Equity Transfers

(a) 2002 Administration of the Western Sydney Olympic Venues was transferred from the Olympic Coordination Authority (OCA)

(b) Administration of the Duke of Edinburgh Award Scheme was transferred from the Department of Community Services (DOCS)

Descriptions of the purposes of the above activities are set out in Note 25.

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
Responsibility Assumed for the Western Sydney Olympic Venues				
Assets Transferred from OCA:				
Cash	0	241	0	241
Land and Buildings	0	114,867	0	114,867
Receivables	0	40	0	40
Liabilities Transferred from OCA:				
Security Deposits	0	(11)	0	(11)
Provision for Employee Benefits	0	(29)	0	(29)
	0	115,108	0	115,108
Responsibility Assumed for the Duke of Edinburgh Award Scheme				
Assets Transferred from DOCS:				
Cash	0	437	0	437
Receivables	0	37	0	37
Liabilities Transferred from DOCS:				
Provision for Employee Benefits	0	(37)	0	(37)
	0	437	0	437
Increase in Net Assets due to Administrative Restructures	0	115,545	0	115,545

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

17. Financial Instruments

(a) Credit Risk Exposures

The credit risk on financial assets of the Economic Entity included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

The maximum exposure to a single debtor is \$817,000 (\$875,000 in 2002).

(b) Interest Rate Risk Exposures

The Economic Entity's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Economic Entity does not hold fixed rate assets and liabilities.

		Economic Entity					
		Variable Interest Rate	Fixed Interest Rate Maturing In			Non-Interest Bearing	Total
Weighted Average Rate	1 Year or less		1 to 5 Years	More than 5 Years			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
2003							
ON STATEMENT OF FINANCIAL POSITION							
Financial Assets							
Cash	3.75%	9,811	0	0	0	9,811	
Loans Receivable	2.38%	0	332	1,480	1,308	3,120	
Trade Debtors		0	0	0	1,251	1,251	
Other Receivables		0	0	0	2,367	2,367	
		9,811	332	1,480	1,308	16,549	
Financial Liabilities							
Creditors		0	0	0	(345)	(345)	
Accrued Expenses		0	0	0	(1,762)	(1,762)	
		0	0	0	(2,107)	(2,107)	
Net Financial Assets/(Liabilities)		9,811	332	1,480	1,511	14,442	

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

17. Financial Instruments (continued)

(b) Interest Rate Risk Exposures (continued)

	Weighted Average Rate	Economic Entity					Non-Interest Bearing	Total
		Variable Interest Rate	Fixed Interest Rate Maturing In					
			1 Year or less	Over 1 to 5 Years	More than 5 Years			
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000		
2002								
ON STATEMENT OF FINANCIAL POSITION								
Financial Assets								
Cash	3.54%	5,987	0	0	0	0	5,987	
Loans Receivable	2.55%	0	409	1,149	1,864	0	3,422	
Trade Debtors		0	0	0	0	1,159	1,159	
Other Receivables		0	0	0	0	1,170	1,170	
		5,987	409	1,149	1,864	2,329	11,738	
Financial Liabilities								
Creditors		0	0	0	0	(408)	(408)	
Accrued Expenses		0	0	0	0	(1,137)	(1,137)	
		0	0	0	0	(1,545)	(1,545)	
Net Financial Assets/(Liabilities)		5,987	409	1,149	1,864	784	10,193	

Reconciliation of Net Financial Assets to Net Assets

	2003 \$'000	2002 \$'000
Net Financial Assets/(Liabilities) as above	14,442	10,193
Non-Financial Assets and Liabilities:		
Prepayments	301	672
Property, Plant and Equipment	248,523	239,375
Other	(1,459)	(287)
Provisions	(7,602)	(2,502)
Fees Received in Advance	(2,047)	(2,771)
Holding Accounts	(49)	(42)
Net Assets per Statement of Financial Position	252,109	244,638

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

17. Financial Instruments (continued)

(c) Net Fair Value of Financial Assets and Liabilities

The net fair value of cash, and non-interest bearing monetary financial assets and financial liabilities approximates their carrying value.

The net fair value of loans receivable is also based on the carrying amounts (including provisions for doubtful debts) as any discount to reflect the estimated price for these assets in an active and liquid market is not considered material in the context of these accounts.

18. Unclaimed Monies

All amounts unclaimed are forwarded to the Treasury for credit of Special Deposits Unclaimed Monies Account and are available for refund from that account. No unclaimed amounts have been held in the accounts in excess of two years.

19. Commitments for Expenditure

Economic Entity		Parent Entity	
2003	2002	2003	2002
\$'000	\$'000	\$'000	\$'000

(a) Capital Commitments

Aggregate capital expenditure committed at balance date but not provided for in the accounts

Not later than one year

Computer Services				
Customer Information Management System	0	902	0	902
Eastern Creek Raceway				
Dragstrip Development	9,386	20,433	9,386	20,433
Sydney Academy of Sport				
Aerobics and Fitness Centre	0	81	0	81
Myuna Bay Sport and Recreation Centre				
Renovation of Self-contained Units	230	0	230	0
Point Wolstoncroft Sport and Recreation Centre				
Provision of Self-contained Units	287	0	287	0
Total Capital Commitments (including GST)	9,903	21,416	9,903	21,416

There are no further capital commitments beyond one year.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

19. Commitments for Expenditure (continued)

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
(b) Sport and Recreation Fund				
Aggregate expenditure committed without expiry date but not provided for in the accounts				
Capital Assistance Program				
Not later than one year	3,243	4,317	3,243	4,317
Later than one year and not later than five years	3,843	2,830	3,843	2,830
Total Capital Assistance Program (including GST)	7,086	7,147	7,086	7,147
Regional Sport Facility Program				
Not later than one year	2,747	2,991	2,747	2,991
Later than one year and not later than five years	4,795	1,590	4,795	1,590
Total Regional Sport Facility Program (including GST)	7,542	4,581	7,542	4,581
Other				
Not later than one year	3,472	1,893	3,472	1,893
Later than one year and not later than five years	0	800	0	800
Total Other (including GST)	3,472	2,693	3,472	2,693
Total Sport and Recreation Fund (including GST)	18,100	14,421	18,100	14,421

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

19. Commitments for Expenditure (continued)

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
(c) Sport and Recreation Fund – Footy Tab				
Not later than one year	0	1,823	0	1,823
Later than one year and not later than five years	0	308	0	308
Total Sport and Recreation Fund – Footy TAB (including GST)	0	2,131	0	2,131

(d) Operating Lease Commitments

Future non-cancellable operating lease rentals not provided for and payable:

Not later than one year	1,514	1,673	1,514	1,673
Later than one year and not later than five years	2,587	3,347	2,587	3,347
Total Operating Lease Commitments (including GST)	4,101	5,020	4,101	5,020

(e) Other commitments

Legal fees Eastern Creek Precinct not later than one year	0	880	0	0
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The Department has entered into the following operating leases:

- (i) Rental leases where the building is owned or leased by the NSW Department of Commerce to the Department through managing agent.
- (ii) Rental leases where the Department has entered into an agreement with a private lessor.
- (iii) Motor vehicle leases where the Department leases from State Fleet motor vehicles for various periods.
- (iv) Office equipment fixed for five years.
- (v) Computer equipment leased for three years under the NSW Government Master IT Leasing Facility.

The total 'expenditure commitments' above includes input tax credits of \$2.919 million (\$3.908 million 2002) that are expected to be recoverable from the Australian Taxation Office.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003
20. Contingent Liabilities and Contingent Assets
Contingent Liabilities

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
(a) Claims made against the Department and Controlled Entity Eastern Creek Raceway	392	1,207	392	1,187

Matters where claims have been made against the Department are listed irrespective of whether litigation has actually commenced or, if commenced, would be likely to succeed. These amounts include potential liabilities which, in the normal course of events, would be settled through insurance claims.

Claims comprise accidents at Sport and Recreation Centres, Vacation Sports Program Centres, and Motor Vehicle Racing Grounds.

(b) Sporting Bodies' Loans Guarantee Act

Loans raised independently by sporting associations guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977:

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
Hills District Netball Association	666	723	666	723
Ryde Hunters Hill District Hockey Club	302	341	302	341
Baulkham Hills Netball Association	275	325	275	325
Northern Districts Hockey Association	266	280	266	280
Illawarra Sports Stadium Limited	120	230	120	230
Macarthur Hockey Association Inc	162	162	162	162
Manly Warringah Tennis Association	158	175	158	175
Central Coast Hockey Association	147	147	147	147
City of Sydney Basketball Association	128	144	128	144
Dubbo Hockey Association	186	171	186	171
Mid North Coast Mens Hockey Association	137	155	137	155
Sutherland District Basketball Association	129	144	129	144
Hockey Albury Wodonga	121	146	121	146
Other	256	704	256	704
Total Loan Guarantees	3,053	3,847	3,053	3,847

The above amounts represent the balance of loans at 30 June 2003 that are guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977. As well as the above, a further \$900,000 in loans have been approved but have not been finalised as at the 30 June 2003. The NSW Department of Sport and Recreation has repaid a debt by Warringah Rugby Club of \$120,033 to the National Australia Bank that was guaranteed by the Minister for Sport and Recreation. The Department is negotiating with the club on how it can best honour its commitment to repay this debt.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

20. Contingent Liabilities and Contingent Assets (continued)

(c) Claims made against the Government concerning Eastern Creek Raceway

The controlled entity, Eastern Creek Raceway, is responsible for rectifying the noise attenuation mounds at the Raceway which are burning internally. A provision of \$3million (as a contingent liability of \$15 million in 2002) has been recognised for estimated rectification costs (refer Note 13). The Raceway operator is claiming \$4.5 million (\$9.2 million in 2002) for loss of revenue resulting from the burning mounds.

Contingent Assets

Claims by the Department and Eastern Creek Raceway

The controlled entity, Eastern Creek Raceway, is responsible for rectifying the noise attenuation mounds at the Raceway which are burning internally. A provision of \$3 million has been recognised for estimated rectification costs. The Raceway may be able to recover these costs from the company responsible for constructing the mounds (refer also Contingent Liabilities above and Note 13).

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

21. Consolidated Entities

The following entities comprise the NSW Department of Sport and Recreation Economic Entity:

	Contribution to Consolidated Surplus/(Deficit) for the Year	
	2003 \$'000	2002 \$'000
Parent Entity:		
NSW Department of Sport and Recreation	12,066	(1,605)
Consolidated Entity:		
Eastern Creek Raceway	(4,310)	(912)
	(7,756)	(2,517)

Eastern Creek Raceway functions as a separate commercial activity as its day-to-day operations are performed by the lessee of the facility, the Australian Racing Drivers Club (ARDC). However, all financial and operating policy decisions relating to the Raceway are required to be consistent with the policies of the NSW Department of Sport and Recreation.

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
22.Reconciliation of Cash flows from Operating Activities to Net Cost of Services				
Net Cash from Operating Activities	19,024	1,949	18,899	1,981
Cash Flows from Government/Appropriations	(62,370)	(45,595)	(62,615)	(45,808)
Acceptance by the Crown Entity of Employee Entitlements and other Liabilities	(2,744)	(2,304)	(2,744)	(2,304)
Depreciation	(6,255)	(4,406)	(5,929)	(4,061)
(Increase)/Decrease in Employee Benefits and Other Provisions	(5,100)	(103)	(535)	(103)
(Increase)/Decrease in Payables/Other	(1,017)	581	(739)	619
Increase/(Decrease) in Prepayments and Other Assets	1,207	461	472	456
Gain/(Loss) on Sale/Disposal of Assets	(102)	(210)	(102)	(210)
Revaluation Decrement	0	(502)	0	0
Net Cost of Services	(57,357)	(50,129)	(53,293)	(49,430)

23. Non-Cash Financing and Investing Activities

In 2002, net assets of \$115,675,000 were recognised for the first time as a result of the transfer of administration of the Western Sydney Olympic Venues and the Duke of Edinburgh Award Scheme to the Department. This comprises \$678,000 in cash balances, \$115,074,000 in other assets and \$77,000 in liabilities (refer also Note 16).

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

24. Administered Revenue

The Department levies fees on behalf of the Crown Entity and remits funds to the Treasury from:

	Economic Entity		Parent Entity	
	2003 \$'000	2002 \$'000	2003 \$'000	2002 \$'000
Speedway Racing Licences	19	20	19	20
Boxing Fees	19	23	19	23
	38	43	38	43

25. Programs/Activities of the Department

Program 1 - Sport and Recreation Development

Objective: To create opportunities and facilitate active involvement so that people benefit from participating in sport, recreation and physical activity. *More people, more active, more often.*

Controlled Entity - Eastern Creek Raceway

Objective: To provide the people of New South Wales with world class facilities for motorsport events.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003****26. Budget Review****Net Cost of Services**

Net costs were higher than budget by \$3.0 million being mainly due to:

- (a) Increased operating costs of \$1.8 million due to items from the capital budget not meeting capitalisation guidelines being expensed;
- (b) Increased maintenance expenditure of \$2.8 million due to remediation of the former shotgun range at the Sydney Academy being expensed and increased outlays at Centres for Sport and Recreation to maintain business viability and to meet health and safety regulations;
- (c) Increased depreciation expenditure of \$1.0 million due to amortising higher values resulting from the revaluation of buildings in the prior year;
- (d) Increased grant expenditure of \$690,000 from additional Government funding for facility grants approved during the year;
- (e) Increased grant revenue of \$2.7 million due to additional reciprocal contributions from non Government entities for programs provided by the Department and the repayment by Treasury of funds under drawn in the previous year; and
- (f) Increased revenue from other sources of \$627,000, particularly from sales of goods as a result of increased participation in programs and services provided by Centres of Sport and Recreation

Assets and Liabilities

Assets were \$4.7 million lower mainly due to decreased expenditure on capital items offset in part by higher cash balances at 30 June 2003.

Liabilities were \$1.7 million higher mainly due to a liability to the consolidated fund being incurred at 30 June 2003.

Cash Flows

Cash Flows from Operating Activities increased by \$3.6 million mainly as a result of higher cash reimbursements from the Crown Entity for the superannuation guarantee levy and long service leave payments.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

27. After Balance Date Events

On the 27th of August 2003, the following order was made by Professor Marie Bashir AC, Governor of the State of New South Wales.

Schedule 1 Amendment

1. Name of Order

This order is the *Public Sector Employment and Management (Tourism, Sport and Recreation) Order 2003*

2. Establishment of the Department of Tourism, Sport and Recreation

The Department of Tourism, Sport and Recreation is established as a Department of the Public Service responsible to the Minister for Tourism, Sport and Recreation

3. Abolition of the Department of Sport and Recreation and transfer of branches.

(1) All branches are removed from the Department of Sport and Recreation and added to the Department of Tourism, Sport and Recreation

(2) The Department of Sport and Recreation is abolished as a Department to the Public Service.

(3) A reference in any Act or statutory instrument, or in any other instrument, or in any contract or agreement, to the Department of Sport and Recreation is to be construed as a reference to the Department of Tourism, Sport and Recreation.

4. Abolition of Tourism New South Wales (as a department) and transfer of branches

(1) All branches are removed from Tourism New South Wales and added to the Department of Tourism, Sport and Recreation.

(2) Tourism New South Wales is abolished as a Department to the Public Service.

5. Amendment of Public Sector Employment and Management Act 2002

The Public Sector Employment and Management Act 2002 is amended as set out in Schedule 1.

••• End of audited financial statements •••

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

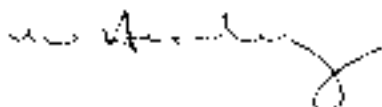
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

EASTERN CREEK RACEWAY

**Statement Concerning The Financial Statements
For The Period Ended 30 June 2003**

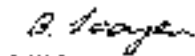
In accordance with Section 41C of the Public Finance and Audit Act, 1983, we state that:

- (a) the Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act, 1983 as amended, its Regulations and the Treasurer's Directions;
- (b) in our opinion the Financial Statements exhibit a true and fair view of the financial position and transactions of the Eastern Creek Raceway for the year ended 30 June, 2003; and
- (c) we are not aware of any circumstances which would render any particulars included in the Financial Statements to be misleading or inaccurate.



Bill Healey
Director-General

20/10/2003



Bill Loosyen
Acting Finance Manager

20/10/03



2002-03
Annual Report

INDEPENDENT AUDIT REPORT

Eastern Creek Raceway

To Members of the New South Wales Parliament

Audit Opinion

I am pleased, the financial report of the Eastern Creek Raceway

(a) presents fairly the Eastern Creek Raceway's financial position at 30 June 2003 and its financial performance and cash flows for the year ended on that date, in accordance with applicable accounting standards and other mandatory professional reporting requirements in Australia, and

(b) complies with section 40B of the Public Finance and Audit Act 1983 (the Act)

The opinion should be read in conjunction with the rest of this report.

The Director General's Role

The financial report is the responsibility of the Director General of the Department of Sport and Recreation. It consists of the statement of financial position, the statement of financial performance, the statement of cash flows and the accounting policy notes.

The Auditor's Role and the Audit Scope

As required by the Act, I carried out an independent audit to enable me to express an opinion on the financial report. My audit provides reasonable assurance to Members of the New South Wales Parliament that the financial report is true and materially correct.

My audit complied with Australian Auditing and Assurance Standards and statutory requirements. And I:

- evaluated the accounting policies and significant accounting estimates used by the Director General in preparing the financial report, and
- examined a sample of the evidence that supports the amounts and other disclosures in the financial report.

An audit does not guarantee that every amount and disclosure in the financial report is free from the risks of material misstatement and financial misstatement. An audit does not examine all documents and transactions. However, the audit procedures used should identify errors or omissions significant enough to adversely affect decisions made by users of the financial report or indicate that the Director General had failed to disclose important matters.

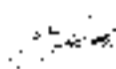
My audit includes but is not limited to:

- about the future viability of the Eastern Creek Raceway
- that it has carried out its activities effectively, efficiently and economically, or
- about the effectiveness of its internal controls.

Audit Independence

The Audit Office complies with all applicable independence requirements of Australian professional ethical standards. The Audit Office promotes independence by:

- ensuring that only the former, and not the deputy, can remain an Auditor General, and
- maintaining the Auditor General as a holder of public office but excluding the provision of non-audit services. This ensures the Auditor General and the Audit Office are not compromised in their role by the possibility of inappropriate interests.


G. Brown CPA
Director of Audit

EASTERN CREEK RACEWAY

*** Start of audited financial statements ***

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2003

	Notes	2003 \$	2002 \$
Revenue from Ordinary Activities			
Lease Fees		554,401	434,382
Other		41,248	736,152
Total Revenue from Ordinary Activities	2/4	595,649	1,170,534
Expenses from Ordinary Activities			
Depreciation		326,052	344,830
Fees for Services Rendered		183,662	321,779
Other		4,150,011	1,202,175
Total Expenses from Ordinary Activities	3/4	4,659,725	1,868,784
Profit/Loss from Ordinary Activities	5	(4,064,076)	(698,250)
Non-Owner Transaction Changes in Equity			
Net Increase/(Decrease) in Asset Revaluation Reserve		0	5,579,575
Total Revenues, Expenses and Valuation Adjustments Recognised Directly in Equity		0	5,579,575
Total Changes in Equity other than Those Resulting from Transactions with Owners as Owners		(4,064,076)	4,881,325

The accompanying notes form part of these statements.

EASTERN CREEK RACEWAY

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2003

	Notes	2003 \$	2002 \$
Current Assets			
Cash	6	1,096,841	971,619
Receivables	7	449,700	28,160
Total Current Assets		1,546,541	999,779
Non-Current Assets			
Property, Plant and Equipment	8	19,138,094	19,464,145
Total Non-Current Assets		19,138,094	19,464,145
Total Assets		20,684,635	20,463,924
Current Liabilities			
Payables	9	8,648	43,138
Provisions		4,565,000	0
Total Current Liabilities		4,573,648	43,138
Net Assets		16,110,987	20,420,786
Equity			
Retained Profits	5	10,531,412	14,841,211
Asset Revaluation Reserve		5,579,575	5,579,575
Total Equity		16,110,987	20,420,786

The accompanying notes form part of these statements.

EASTERN CREEK RACEWAY

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2003

	Notes	2003 \$	2002 \$
Cash Flows from Operating Activities			
Receipts		666,347	1,221,122
Interest		35,135	40,608
Other		0	(700,000)
Payments to Suppliers		(330,536)	(380,220)
Net Cash Provided by Operating Activities	16	370,946	181,510
Cash Flow from Financing Activities			
Cash Dividend to Treasury		(245,723)	(212,982)
Net Increase/(Decrease) in Cash Held		125,222	(31,472)
Opening Cash Balance and Cash Equivalents		971,619	1,003,091
Closing Cash Balance and Cash Equivalents	6	1,096,841	971,619

The accompanying notes form part of these statements.

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

1. Statement of Significant Accounting Policies

(a) Reporting Entity

Eastern Creek Raceway is a separate reporting entity forming part of the the NSW Department of Sport and Recreation Economic Entity.

The then Minister for Planning executed a leasing agreement with the Australian Racing Drivers Club (ARDC) to operate the Raceway effective from 29 November 1996. Under the lease agreement the ARDC pays a lease fee to the Government for the use of the facility. The terms of the lease were revised on 20 December 2001 to reflect a change in operating conditions for the ARDC resulting from the building of a business park and stand alone drag strip at Eastern Creek.

The lease is administered by the Department of Sport and Recreation and a fee is paid to the Department for this service.

The Government retains ownership of the Raceway including capital improvements by the ARDC which are made in accordance with the lease agreement.

(b) Basis of accounting

The financial statements are a general purpose financial report which have been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group (UIG) Consensus Views and the requirements of the Public Finance and Audit Act, 1983 and Regulations.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

In the absence of a specific Accounting Standard, other authoritative pronouncement of the AASB or UIG Consensus View, the hierarchy of other pronouncements as outlined in AAS6 "Accounting Policies" is considered.

Except for property, plant and equipment, which are recorded at fair value, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest dollar and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(c) Revenue recognition

(i) Lease Fees:

Rent revenue is recognised in accordance with AAS 17 "Accounting for Leases".

(ii) Investment Revenue:

Bank interest is recognised as it accrues.

(iii) Contributions by Lessee:

Where, under the terms of the lease agreement a right arises to contributions of assets from the lessee these contributions are recognised as income at the fair value of the assets.

(d) Accounting for goods and services tax

Revenues, expenses and assets are recognised net of the amount of GST, except for the amount of GST incurred by the agency as a purchaser that is not recoverable from the Australian Taxation Office. In these circumstances it is recognised as part of the cost of acquisition of an asset or as part of an item of expense.

Receivables and payables (including accruals) are stated with the amount of GST included. Also, commitments are stated with the amount of GST included.

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

(e) Property, plant and equipment

(i) Acquisition

All acquisitions of assets are recorded at the cost of acquisition, being the purchase consideration determined as at the date of acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

(ii) Capital Improvements

Additions to buildings and improvements by the lessee under the terms of the lease agreement are recognised as an asset and associated Revenue in these statements for the year in which the improvements occurred.

(iii) Recoverable Amount

The carrying amounts of all non-current assets are reviewed at least annually and where carrying values exceed recoverable amounts, assets are written down. In determining recoverable amount the expected net cash flows have been discounted to their present value.

(iv) Revaluation of Physical Non-Current Assets

Land and buildings are revalued at five yearly intervals. Independent assessments are obtained of the value of land and buildings based on existing use and present condition. Valuations adopted in the financial statements do not exceed these independent assessments. The last revaluation was at February 2002.

Physical non-current assets are valued in accordance with the "Guidelines for the Valuation of Physical Non-Current Assets at Fair Value" (TPP 03-02). This policy adopts fair value in accordance with AASB 1041 from financial years beginning on or after 1 July 2002. There is no substantive difference between the fair value valuation methodology and the previous valuation methodology adopted in the NSW public sector.

Where available, fair value is determined having regard to the highest and best use of the asset on the basis of current market selling prices for the same or similar assets. Where market selling price is not available, the asset's fair value is measured as its market buying price i.e. the replacement cost of the asset's remaining future economic benefits. When revaluing non-current assets, increments are credited directly to the asset revaluation reserve, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised in the profit/(loss) the increment is recognised immediately as revenue in the profit/(loss) of the Raceway.

Revaluation decrements are recognised immediately as expenses in the profit/(loss) of the Raceway, except that, to the extent that a decrement reverses a revaluation increment in respect of that class of asset previously recognised in the asset revaluation reserve. Revaluation increments and decrements are offset against one another within a class of non current assets, but not otherwise.

Where assets are revalued upward or downward as a result of a revaluation of a class of non-current physical assets, the Raceway restates separately the gross amount and the related accumulated depreciation of that class of asset.

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

(v) Depreciation

Depreciation charges are provided on a straight line basis for all depreciable assets so as to write off the cost of the assets as they are consumed over their useful lives. Useful lives of the Raceway's assets have been determined as follows:

Average Useful Life

	Years	Rate
Building and Improvements	40	2.50%
Track	17	6.00%

(f) Receivables

Receivables are recognised and carried at the original invoice amount less a provision for any doubtful debts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off as incurred.

(g) Return to crown entity

A return for the lease of Eastern Creek Raceway to the Crown Entity is based on a variation to the guidelines within the Treasurer's Directions of 50/50 as agreed to by the Treasury.

(h) Financial instruments disclosure

(i) Cash

Cash comprises bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (TCorp) 11.00 am unofficial cash rate adjusted for a management fee to Treasury.

(ii) Payables

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There were no late payments made (nil in 2002).

2. Revenue from ordinary activities

	2003 \$	2002 \$
(a) Lease Fees		
Raceway Rental	477,949	330,129
Reen Property Rental	0	69,502
Karting Rental	76,452	34,751
	554,401	434,382
(b) Other		
Grant from the Department of Sport and Recreation	0	700,000
Bank Interest	41,172	36,152
Other	77	0
	41,248	736,152

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

3. Expenses from ordinary activities

	2003 \$	2002 \$
(a) Depreciation		
Buildings and Improvements	194,418	196,333
Track	131,634	148,497
	326,052	344,830
(b) Fees for Services Rendered		
Lease Administration Fee Paid to the Department of Sport and Recreation	151,204	163,502
External Audit fees*	4,675	5,030
Consultants	4,500	32,644
Other	23,284	120,603
	183,663	321,779
(c) Other		
Rectification of Noise Attenuation Mounds	3,000,000	0
Compensation to the Australian Racing Drivers Club (ARDC) for selected capital works and legal costs	1,150,000	0
Payment to ARDC	0	700,000
Revelation Decrement	0	502,087
Bank Fees	11	88
	4,150,011	1,202,175

* The external auditor of the Raceway is the Auditor-General and the audit fees shown above are for the audit or review of the financial report. No other amounts were paid for external auditing services.

4. Individually significant items

	2003 \$	2002 \$
Other Revenue (refer (i) below)		
Grant Revenue	0	(700,000)
Other Expenses (refer (ii) below)		
Rectification of Noise Attenuation Mounds	3,000,000	0
Provision for selected capital works and legal costs ARDC	1,150,000	0
Payment to ARDC	0	700,000
Revaluation decrement	0	502,087

Revenue and expenses include items which are considered abnormally large due to their nature and effect. These comprise:

(i) Other revenue

Nil in 2003.

\$700,000 in 2002 from the Department of Sport and Recreation to fund the ARDC compensation (refer below).

(ii) Other Expenses

\$3 million in 2003 for costs associated with rectification of the burning mounds. \$1.5 million in 2003 being for selected capital works and legal costs. \$700,000 in 2002 relating to a one off payment to the ARDC as compensation for the hand over of a parcel of land previously in the lease agreement that will be used for a business park to be developed at Eastern Creek (refer also Note 1 (a)).

\$502,087 in 2002 relating to the revaluation decrement on buildings and improvements (refer also Note 8).

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

5. Retained profits

	2003 \$	2002 \$
Retained Profits 1 July	14,841,211	15,752,443
Profit/(loss) from Ordinary Activities	(4,064,076)	(698,250)
Less: Dividend to Treasury	(245,723)	(212,982)
Retained profits	10,531,412	14,841,211

6. Current assets – Cash

Cash at Bank	1,096,841	971,619
--------------	-----------	---------

For the purposes of the Statement of Cash Flows, cash includes cash on hand and cash at bank.

7. Current assets – Receivables

Interest Receivable	22,937	16,824
Rent Receivable	13,219	5,733
GST Receivable	413,544	5,603
	449,700	28,160

8. Non-current assets – Property, plant and equipment

Freehold land	11,500,000	11,500,000
Buildings and Improvements	7,776,707	7,776,707
Less: Accumulated Depreciation	(1,452,132)	(1,257,714)
	6,324,575	6,518,993
Track	2,193,902	2,193,902
Less: Accumulated Depreciation	(880,384)	(748,750)
	1,313,518	1,445,152
Written Down Value	19,138,093	19,464,145

All the above assets are included in the lease agreement stated in Note 1(a).

Freehold land was transferred at cost from the Department of Planning to the NSW Department of Sport and Recreation as at 30 June, 1992, however, title remains with the Minister for Planning.

Property, Plant and Equipment was revalued as at February 2002 by Colliers Jardine (NSW) Pty Ltd and disclosed a revaluation increment of \$5.6 million on the freehold land and a revaluation decrement of \$502,087 on buildings and improvements. The revaluation was in accordance with Treasury Circular 91-20 that requires a valuation every five years. Critical components of the valuation were the projected income stream from the lessee (the ARDC) and the projected present value of the Raceway at the expiration of the lease term.

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

The revaluation took into consideration the revised lease arrangement with the ARDC agreed to on 20 December 2001.

Reconciliations of the carrying amounts of each class of property, plant and equipment at the beginning and end of the current and previous financial year are set out below:

Reconciled as:	Freehold Land \$	Buildings and Improvements \$	Track \$	Total \$
2003				
Carrying Amount at Start of Year	11,500,000	6,518,993	1,445,152	19,464,145
Net Revaluation Increment less Revaluation Decrement	0	0	0	0
Depreciation Expense	0	(194,418)	(131,634)	(326,052)
Carrying Amount at End of Year	11,500,000	6,324,575	1,313,519	19,138,094
2002				
Carrying Amount at Start of Year	5,920,425	6,840,981	1,970,081	14,731,487
Net Revaluation Increment less Revaluation Decrement	5,579,575	(125,655)	(376,432)	5,077,488
Depreciation Expense	0	(196,333)	(148,497)	(344,830)
Carrying Amount at End of Year	11,500,000	6,518,993	1,445,152	19,464,145

9. Current liabilities – Payables

	2003 \$	2002 \$
Rent Received in Advance	6,255	6,860
Accrued Expenses	2,393	36,278
	8,648	43,138

10. Current liabilities – Provisions

	2003 \$	2002 \$
Rectification of Noise Attenuation Mounds and compensation to the Australian Racing Drivers Club	4,565,000	0

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

11. Financial instruments

(a) Credit Risk Exposures

The credit risk on financial assets included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

(b) Interest Rate Risk Exposures

The Raceway's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities are set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Raceway does not hold fixed rate assets and liabilities.

	Weighted Average Rate \$	Variable Interest rate \$	Non Interest Bearing \$	Total \$
2003				
On Statement of Financial Position				
Financial Assets				
Cash	3.75%	1,096,841	0	1,096,841
Other Receivables		0	449,700	449,700
		1,096,841	449,700	1,546,541
Financial Liabilities				
Payables		0	8,648	8,648
		0	8,648	8,648
Net Financial Assets/(Liabilities)		1,096,841	441,052	1,537,893
2002				
On Statement of Financial Position				
Financial Assets				
Cash	3.54%	971,619	0	971,619
Other Receivables		0	28,160	28,160
		971,619	28,160	999,779
Financial Liabilities				
Payables		0	43,138	43,138
Net Financial Assets/(Liabilities)		971,619	-14,978	956,641
Reconciliation of Net Financial Assets to Net Assets				
Net Financial Assets/(Liabilities) as above		1,537,893	956,641	
Non-Financial Assets and Liabilities: Property, Plant and Equipment		14,573,094	19,464,145	
Net Assets per Statement of Financial Position		16,110,987	20,420,786	

EASTERN CREEK RACEWAY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003
12. Contingent liabilities and Contingent Assets
Contingent Liabilities:
Claims Against the Raceway

Claims totalling \$4.5 million (\$20,000 in 2001/02) have been made against the Raceway. No material losses are anticipated in respect of these contingent liabilities.

Claims Made Against the Government Concerning the Raceway

The Raceway is responsible for rectifying the noise attenuation mounds which are burning internally. A provision of \$4.15 million (a contingent liability of \$15 million in 2002) has been recognised for estimated rectification costs (refer Note 3(c)). An agreement with Bradshaw's is currently being negotiated for a payment in kind to the department for approximately \$500,000 of the total work costs. The ARDC is claiming \$4.5 million (\$9.2 million in 2002) for loss of revenue resulting from the burning mounds.

13. Lease commitments receivable

	2003 \$	2002 \$
Aggregate Non-Cancellable Operating Lease Receipts Contracted for at Balance Date		
Not later than one year	463,090	618,314
Later than one but less than five years	1,452,362	1,473,254
Later than five years	17,589,601	18,775,879
Total Lease Commitments Receivable (including GST)	19,505,053	20,867,447

An original lease between the Department and the ARDC, in relation to Eastern Creek Raceway, was renegotiated in February 2002. In addition to a rental stream, the lessee is required to make capital improvements, ownership of which remains with the government. The lease is for 45 years commencing on 29 November 1996.

A former lease between the ARDC and the Eastern Creek International Karting Raceway, concerning the karting track, was taken over by the Raceway in February 2002. This lease is for 25 years commencing on the 29 November 1998. GST is payable on all lease payments.

14. Commitments for Expenditure

	2003 \$	2002 \$
Other Commitments		
Not later than one year		
Legal Fees	0	880,000
Total Expenditure commitments (including GST)	0	880,000

There are no further commitments beyond one year.

Commitments are stated with the amount of GST included. The legal fees are an estimate of costs of legal action taken over burning mounds referred to in Note 12.

EASTERN CREEK RACEWAY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2003

15. Segment reporting

Eastern Creek Raceway operates entirely in New South Wales and within the motor racing industry.

16. Note to statement of cash flows

Reconciliation of Net Cash Flows from Operating Activities to Operating Result

	2003 \$	2002 \$
Operating Surplus/(Deficit)	(4,064,076)	(698,250)
Depreciation	326,052	344,830
Movement in Receivables	(421,540)	(5,795)
Movement in Accounts Payable	4,530,510	38,638
Revaluation Decrement	0	502,087
Net Cash Provided by Operating Activities	370,946	181,510

*** End of audited financial statements ***



Statutory reporting



STATUTORY REPORTING

All government agencies are required to report on a number of areas in their annual report. Much of this statutory information can be found throughout the body of this report. Additional reporting requirements are covered in this section.

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- Minister's Discretionary Fund
- Regional Academies of Sport
- Regional Sports Facility Program
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Committees

Advisory committees

NSW Sport and Recreation Advisory Council

The NSW Sport and Recreation Advisory Council provides advice to the Minister for Sport and Recreation on issues concerning the development of sport in NSW. Established in 1978, the Council makes recommendations to the Minister on:

- the provision of grants for:
 - athletes under the Country Athletes Scheme and athletes with a disability for travel
 - staging of international sporting events in NSW
 - state sporting organisations and peak industry bodies under the department's Sports Development Program.
- selection of inductees for the NSW Hall of Champions
- operation of Sports House in Ultimo.

NSW Sport and Recreation Advisory Council members in 2002/03:

K Berry OAM
 H Brownlee OAM
 A Davidson MBE AM
 L Dean
 D Donoghue AM
 B Elphinston AOM
 C Fydler AO
 D Fraser MBE AO
 P Gillies
 L Landon
 A Whelpton AM (Chair)
 A Windsor

Departmental representatives:

P Boardman, Development Consultant
 D Byrant, Development Consultant
 G Dresser, Senior Development Consultant
 J Egan, A/Director Industry and Partnerships
 C Green, Executive Officer

Contact details:

NSW Sport and Recreation Advisory Council
 6 Figtree Drive, Sydney Olympic Park NSW 2137
 Phone 02 9006 3700 Facsimile 02 9006 3883

Representation on significant inter-departmental committees

Central Office

Advisory Board, Australian Centre for Event Management

P Keady, Manager Strategic Planning and Trusts

Austswim NSW Council

K Haddrill, Development Consultant

Boxing Authority of NSW

D Moreland, Industry Consultant

Centre for Physical Activity and Health

Steering Committee

K Turner, A/Manager Community Development

Chief Executives Committee

L Dean, A/Director-General

Chief Executive Officers Group on Aboriginal Affairs

L Dean, A/Director-General

Chief Executive Officers Group on Child Protection

L Dean, A/Director-General

Chief Executive Officers Venue Management Taskforce

L Dean, A/Director-General

Coastal Council of NSW

K Haddrill, Development Consultant

Community Solutions and Crime Prevention

Steering Committee

J Egan, A/Director Industry and Partnerships

Forum of Learning and Development in Child Protection

D Rees, Coordinator, Employment Screening

Motor Vehicle Sports Licencing Advisory Committee

R Ridley, Manager Industry Development

Mount Panorama Motor Racing Committee

R Ridley, Manager Industry Development

NSW Employment Screening Program: Approved

Screening Agencies Group

D Rees, Coordinator, Employment Screening

NSW Institute of Sport Board

L Dean, A/Director-General

NSW Ombudsman Child Protection Forum

D Rees, Coordinator, Employment Screening

NSW Physical Activity Task Force

J Egan, A/Director, Industry and Partnerships

NSW Playground Advisory Unit Steering Committee

K Turner, A/Manager, Community Development

NSW Premier's Department Review of Grant

Administration Operations, Applications and

Principles Groups

D von Schill, Manager Grant Administration and Facility Development

NSW Water Safety Task Force

J Egan, A/Director, Industry and Partnerships (Chairperson)

K Hadrill, Development Consultant, Industry Development

NSW Youth Interagency Taskforce

J Webb, Senior Development Consultant

Senior Officers Group on Child Protection

D Rees, Coordinator Employment Screening

Senior Officers Group Ministerial Advisory Council

on Shooting Clubs

D Clout, Director Properties and Grants

Sporting Injuries Insurance Committee

J Webb, Senior Development Consultant

State Lead Agency Forum for Injury Prevention

J Egan, A/Director, Industry and Partnerships

P Keady, Manager Strategic Facility Planning and Trusts

Standing Committee on Recreation and Sport (SCORS)

L Dean, A/Director-General

Recreation and Sport Industry Statistical Group

R Perry, Manager, Organisation Performance

Senior Officers Coordinating Committee on

Childhood Obesity

J Egan, A/Director, Industry and Partnerships

Senior Officers Coordinating Committee on Alcohol

J Egan, A/Director, Industry and Partnerships

Sun Protection Interagency Advisory Group

K Turner, A/Manager Community Development

Central Coast Region

Bateau Bay Community Development Program

M Sawyer, Development Officer

Central Coast Area Assistance Scheme

C Kiely, Regional Director

Central Coast Child and Youth Strategy

M Love, Regional Coordinator

Central Coast Drug and Community Action Strategy

R Withycombe, General Manager, Broken Bay

Central Coast Obesity Planning Taskforce

C Kiely, Regional Director

Central Coast Open Space and Recreation

Demand Study

C Kiely, Regional Director

Central Coast Regional Coordination Management Group

C Kiely, Regional Director

Central Coast Sport and Recreation Facility

Planning Group

C Kiely, Regional Director

Central Coast Sports Council for the Disabled

M Love, Regional Coordinator

Central Coast Youth Action Project

M Love, Development Officer

Community Solutions Taskforce

C Kiely, Regional Director

Gosford Sports Council

M Love, Regional Coordinator

Violence Abuse and Neglect Taskforce

M Love, Regional Coordinator

Warnervale/Wadalba Human Services Planning Team

C Kiely, Regional Director

Wyong Sports Council

C Kiely, Regional Director

Hunter Region

Aboriginal Youth and Family Strategy

D Coady, Aboriginal Sports Development Officer

Better Futures Strategy

A Cappellacci, Regional Coordinator

Booragul/Bolton Point Community Renewal

D Coady, Aboriginal Sports Development Officer

Cessnock Community Solutions Committee

A Cappellacci, Regional Coordinator

Hunter Academy of Sport Board

J McGregor, General Manager, Myuna Bay

Hunter Disability Network

P Britt, General Manager, Point Wolstoncroft

Hunter Physical Activity Network

B Barrett, Business Development Coordinator

Hunter Regional Coordination Management Group

J Barry, Regional Director

Hunter Regional Organisations of Councils Sport and

Recreation Taskforce

J Barry, Regional Director

Newcastle/Hunter Events Corporation (Masters Games)

J Barry, Regional Director

Taree Community Solutions Committee

D Coady, Aboriginal Sport Development Officer

North Coast Region

Far North Coast Area Management Group for Families

First and Aboriginal Child Youth and

Family Strategy

P Hernage, Regional Director

Lake Ainsworth Management Committee

J Mills, General Manager, Lake Ainsworth

North Coast Academy of Sport Board

P Hernage, Regional Director

North Coast Regional Coordination

Management Group

P Hernage, Regional Director

Tweed Shire Integrated Human Services

Planning Committee

P Hernage, Regional Director

Tweed Women in Sport Steering Committee

L Larsen, Regional Coordinator

North West Region

Aboriginal Health Advisory Board

G Allen, Aboriginal Development Officer

Brewarrina Sports Management Committee

G Allen, Aboriginal Sports Development Officer

Coledale Community Advisory Committee

G Allen, Aboriginal Development Officer

Human Services Group (sub-committee of RCMG)

M Golledge, Regional Director

Northern Inland Academy of Sport

M Golledge, Regional Director

Northern Inland Physical Activity Taskforce

P Kelly, Development Officer

Northern Inland Injury Prevention Forum

P Kelly, Development Officer

Northern Inland Sun Protection Network

G Ryan, Regional Coordinator

Regional Aboriginal Network

G Allen, Aboriginal Development Officer

Regional Coordination Management Group

M Golledge, Regional Director

Tamworth City Council Sport and Recreation

Working Group

M Golledge, Regional Director

Tamworth Managers Team

M Ticehurst, General Manager, Lake Keepit

Tamworth Youth Interagency

M Ticehurst, General Manager, Lake Keepit

Tamworth Youth Week Committee

M Ticehurst, General Manager, Lake Keepit

Walgett Shire Youth Services Strategic Planning Group

M Golledge, Regional Director

Riverina Region

Acquired Brain Injury Recreation Committee

P Santin, Development Officer

Community Services Planning and Development

E Brooks, Regional Manager

Eucha/Moama Cross Border Recreational Planning Committee

E Brooks, Regional Manager

Lake Hume Recreational Committee

E Brooks, Regional Manager

Lifeball Steering Committee

B Sleeman, Regional Coordinator

Murray River Recreational Trail Coordinating Committee

E Brooks, Regional Manager

Regional Community Drug Action Reference Group

E Brooks, Regional Manager

Riverina Academy of Sport Board

E Brooks, Regional Manager

Riverina Healthy Schools Committee

P Santin, Development Officer

Riverina Murray Regional Coordination

Management Group

E Brooks, Regional Manager

Riverina Rural Falls Prevention Committee

B Sleeman, Regional Coordinator

Sports Albury Committee

E Brooks, Regional Manager

Sports Wagga Committee

B Sleeman, Regional Coordinator

Tarcutta Land Care Reference Group

E Brooks, Regional Manager

Tolland Neighbourhood Committee

E Brooks, Regional Manager

South Coast Region

Area Assistance Scheme Regional Advisory Committee

L Matthews, Regional Director

Child Injury Prevention Taskforce

D Walker, Development Officer

Disability Respite Group (Shoalhaven)

P Nolan, General Manager, Berry

M Fowler, Program Coordinator, Berry

Disabled Wintersport Joint Management Committee

S Gibb, General Manager, Jindabyne Winter Academy

Illawarra Aboriginal Interagency Group

K Evans, Aboriginal Development Officer

Illawarra Academy of Sport Board

L Matthews, Regional Director

Illawarra Area Health Service Physical Activity Taskforce

C Campbell, Development Officer

Illawarra Better Futures Youth Connect

Steering Committee

K Wallace, Regional Coordinator

Illawarra Child Protection Group

K Wallace, Regional Coordinator

NSWIS Snow Sport Joint Management Committee

S Gibb, General Manager, Jindabyne Academy

A Logan, Program Coordinator, Jindabyne Academy

Paralympic and APC Sports Advisory Committee

S Gibb, General Manager, Jindabyne Academy

Regional Coordination Management Group

K Wallace, Regional Coordinator

Regional Human Services Officers Group

L Matthews, Regional Director

Regional Planning Officers Group

L Matthews, Regional Director

Shellharbour City Council Sport and Recreation

Working Party

K Wallace, Regional Coordinator

Shoalhaven City Council Sport Board

L Matthews, Regional Director

Shoalhaven Aboriginal Interagency Group

K Evans, Development Officer

Southern Area Health Service Physical Activity Taskforce

D Walker, Development Officer

South East Regional Academy of Sport Board

A Logan, Program Coordinator, Jindabyne Academy

Wollongong City Council Sports Liaison Committee

L Matthews, Regional Director

Wollongong Community Solutions Taskforce

L Matthews, Regional Director

Sydney Region

Canterbury/Bankstown Coordination Project

B Drake, Regional Coordinator

Coastal Sydney Regional Coordination

Management Group

N Goldspring, Regional Director

Miller Task Force Committee

N Goldspring, Regional Director

Mt Druitt Community Solutions Task Force

N Goldspring, Regional Director

Ministerial Advisory Committee on Athletes with a Disability

J Kean, General Manager, Sydney Academy

Redfern/Waterloo Human Services Senior Officers Sub-committee

N Goldspring, Regional Director

Redfern/Waterloo Youth Task Force

B Drake, Regional Coordinator

Ryde Sports Safety Committee

B Drake, Regional Coordinator

South West Sydney Regional Coordination Management Group

N Goldspring, Regional Director

Western Sydney Human Services Senior Officers Group

N Goldspring, Regional Director

Western Sydney Regional Coordination Management Group

N Goldspring, Regional Director

Youth Partnership with Arabic Speaking Community Combined Reference Group

N Goldspring, Regional Director

Youth Partnership with Arabic Speaking Community Implementation Committee

N Goldspring, Regional Director

Youth Partnership with Pacific Islander Communities Implementation Committee

N Goldspring, Regional Director

Western Region

Barwon Darling Rugby League Management Committee

P Conlon, Regional Director and R Gibbs, Development Officer

Far West Academy of Sport Key Advisory Committee

P Conlon, Regional Director

Macquarie Area Health Service Physical Activity Taskforce

C Peachey, Aboriginal Sports Development Officer

Mid Western Area Health Service Falls

Prevention Committee

B Lund, Development Officer

Murdi Paaki Sport and Recreation Council

P Conlon, Regional Director and M Callinan, Executive Officer

Orange City Sports Council

P Conlon, Regional Director

Outback Rugby League Management Committee

P Conlon, Regional Director and R Gibbs, Development Officer

Western Regional Coordination Management Group

P Conlon, Regional Director and M Callinan, Executive Officer

Human Services Group sub-committee

P Conlon, Regional Director and M Callinan, Executive Officer

Western Region Academy of Sport Board

P Conlon, Regional Director

Young Healthy Shires Group

B Lund, Development Officer

Significant departmental committees

Aquatic product committee

(formerly Swimsafe committee)

D Bryant
P Conlon
L Daykin
K Haddrill
P Kelly
B Lund
P Santin
M Summerhayes
C White

Audit committee

D Clout
J Cuthbert
L Dean
P Di'Cosmo (Internal Audit Bureau)
W Gillett
M Jenkins
M Lyons (Audit Office)
S Kalagurjevic (Audit Office)
M Ticehurst
M Van Gelderen (Internal Audit Bureau)

Customer Information Management System Board

P Andersen
J Barry
G Baxter
B Butler (Office of Information Technology)
L Dean
W Gillett
J Kean
B Looyen
N Parris

Executive team

D Clout
L Dean
J Egan
W Gillett
N Goldspring
P Hernage
M Jenkins
J Shipway

Finance group

P Andersen
M Byrne
L Dean
D Clout
J Cuthbert
J Egan
W Gillett
M Kiely

Human resources sub-committee

J Egan
W Gillett
N Goldspring
J Shipway

Joint consultative committee

P Boardman
S Carpenter
A Cripps
G Dhu
W Gillett
S Gillings
N Goldspring
D Howes
C Keily
P Nolan
S Scarfe
J Shipway
A Wright

Learning and development board

B Lyon
J Mills
J Shipway
J Webb
R Withycombe

Occupational health and safety committee

R Batterham
G Bell
E Brooks
L Davidson
K Frew
A Jackson
J Picker
J Shipway
D Taylor

Performance feedback group

- P Andersen
- D Clout
- L Dean
- J Egan
- W Gillett
- M Gollege
- P Hernage
- M Jenkins
- P Keady
- R Perry
- J Shipway

State council (rotating chair)

- Regional Directors
- General Managers
- Executive team

Recreation products committee

- K Calder
- L Daykin
- B Drake
- C Duff
- D Rogers
- C White
- K Williams
- M Young

School products committee

(formerly Outdoor Education Committee)

- J Banks
- B Broadhurst
- B Barrett
- E Brooks
- B Cresswell
- S Farrar
- K Finigan
- L Rech
- C White
- R Withycombe

Significant committees abolished

- Marketing Board

Significant committees established

Sports industry committee

Established to manage and guide the development of products that have the sporting industry as the end user.

This includes those relating to the management of sport and recreation organisations, coaching, administration and sport science.

Members:

- M Andrews
- M Callinan
- D Coady
- J Egan
- S Farrar
- J Slatter

Consultants

Consultants equal to or more than \$30,000

Area: Organisational review

Consultant: Mutlicultural Marketing and Management

Purpose: Feasibility study of focus groups for NSW Water

Safety Taskforce

Cost: \$31,958

Consultants less than \$30,000

This table combines the total amount spent on consultants, where the fee was less than \$30,000.

Individual projects/consultants are not listed, but rather grouped under the broad headings of management services and organisational review.

Area of consultancy	Number of engagements	Cost
Management services	3	\$15,786
Organisational review	9	\$105,586
Total consultancies less than \$30,000	12	\$121,372

Controlled entities

Eastern Creek Precinct

The Eastern Creek Precinct provides the people of NSW with world class facilities for motor sport events.

Located in western Sydney, the facility comprises a:

- race track
- karting track
- drag strip (to be completed in December 2003)

Each is leased to commercial operators to stage events, shows and programs.

Director-General's statement of performance

Lisbet Dean, A/Director-General*
Senior Executive Service Level 5
Total remuneration \$200,000

Results:

- Rolled out Customer Information Management System II to all sites and successfully migrated data from existing systems
- Established new financial reporting structures
- Reviewed business operations at Jindabyne Sport and Recreation Centre and implemented a new management structure and strategic direction for the centre
- Increased revenue across sport and recreation centres by \$439,000 better than budget
- Initiated a staff climate survey
- Initiated a staff reward and recognition scheme
- Improved financial performance at three sport and recreation centres where they returned a net contribution to the department rather than a net cost of service
- Commenced development of strategic asset management plans for all sport and recreation centres
- Introduced a Services Officers' Award which is based on a competency framework
- Strengthened the business development strategies of the department by centralising the marketing function
- Developed a framework for the effective involvement of NSW Sport and Recreation in community solutions initiatives
- Strengthened the governance framework for the department by revising the policy and procedures manual and revising the human resource policies
- Developed a new corporate plan for the department 2003-2007
- Initiated business unit planning across all areas of the department and linked plans directly to the budgets of all business units.

* Brendan O'Reilly was Director-General from 1 July, 2002 to 4 August, 2002. Lisbet Dean was Acting Director-General from 5 August, 2002 to June 2003.

Disability action plan

The department has a three year *Disability Action Plan 2000-2002*, developed in accordance with the *NSW Government Disability Policy Framework*. The plan commits the department to ensuring all our services are accessible, as well as identifying strategies to address issues or potential barriers faced by people with a disability when accessing our services.

Progress on the plan

- A Carer's Policy has been adopted, implemented and promoted across the department
- Department staff were trained in disability awareness and inclusive sporting practices
- Inclusive sporting practices were promoted to sporting groups via the department's *Active and Able* newsletter.

Projected outcomes for 2003/04

- Promote positive community attitudes towards people with a disability, through *Project CONNECT* initiatives with state sporting organisations
- Finalise new *Disability Action Plan**
- Develop a policy for the use of Auslan interpreters.

More information on disability projects can be found on page 27

* The department's *Disability Action Plan* was intended to be finalised by 2002/03. However, the department identified the need to complete a high level review of *Active and Able*, as well as the *Disability Action Plan*, to ensure the best possible outcomes for people with a disability.

The final report will be presented to the department in November 2003.

Electronic service delivery

The department is committed to enhancing its services in this area and has met all requirements as per the NSW Government's electronic service delivery commitment. During the year, the department commenced phase two in the development of our *Customer Information Management System* (see page 40). A feature of this phase is to enable clients to book into programs and courses over the Internet. The system application has been designed to facilitate web bookings, and system integrators have commenced development of the functionality. It is anticipated that testing and implementation will be completed later in 2003.

Energy management

Corporate commitment

The department is committed to achieving savings in energy use and sustained energy management principles. The department has fourteen large sites that purchase electricity in the contestable market place. These sites purchase six per cent of their electricity from renewable sources which results in zero greenhouse gas emissions. Department sites in three government office blocks consumed six per cent of their energy from green power sources and also purchased electricity from the Government Electricity Contract, reducing costs and greenhouse gas emissions. In 2003, the department will move forty small sites to purchase from the Contract resulting in cost savings of six to nine per cent per annum.

Planning and implementation

The department's Energy Management Plan sets out strategies for effective energy management. The underlying aim is to sustain reductions in energy costs without adversely affecting facility activities and management. Energy audits are an important planning tool, designed to identify energy saving measures. To date, the department has conducted eight energy audits, with six audits planned during 2003/04.

Performance

During the past year, there has been a 5.7 per cent decrease in total departmental energy consumption, mainly due to reductions in LPG, petrol and natural gas use.

Employee relations

Senior Executive Service

	2002/03		2001/02		2000/01	
	Male	Female	Male	Female	Male	Female
Level 5		1	1		1	
Level 4		1		1		1
Level 3						
Level 2						
Level 1	1		1			
Sub total (by gender)	1	2	2	1	1	1
Total SES positions	3		3		2	

Staff numbers

	2002/03	2001/02	2000/01
	Established Positions	381	381
Actual Staff Number			
Full-time	317	329	314
Part-time	29	26	25
Total	346	355	339

Annual energy consumption and costs of fuels used by the department

Fuel	Total energy consumed GJ			Annual cost \$			CO ² missions - tonnes			Energy % change in the last year
	'02/03	'01/02	'00/01	'02/03	'01/02	'00/01	'02/03	'01/02	'00/01	
Electricity (black coal)	22,850	22,373*	20,568	532,297	530,225*	486,271	6,069	5,942	5,431	2.1%
Electricity (green power)	1,217	1,171*	1,102	36,480	34,407*	33,804	0	0	0	4.0%
Natural Gas	4,756	4,865	4,007	53,930	53,546*	41,096	244	250	206	-2.2%
LPG	9,560	9,672	9,851	170,547	152,956	159,569	413	575	585	-28.1%
Diesel [#]	1,130	1,011	852	24,393	21,500*	20,597	79	70	59	11.8%
Petrol [#]	6,116	6,529	6,598	148,784	153,774*	177,970	404	431	435	-6.3%
Total	43,023	45,621*	42,978	924,093	946,408*	919,307	7,209	7,268	6,716	-5.7%

* These figures have been changed since the last annual report. This was due to estimations of consumption being used for 2001/02 where actual data was not available at the time of publication.

Accurate segregation of diesel and petrol fuels was not available in 2000/01.

Ethnic affairs priorities statement

The department is committed to gaining an understanding of the needs of people from culturally and linguistically diverse communities, as well as ensuring their fair access to the department's services.

Statistical snapshot

During 2002/03 people from culturally and linguistically diverse backgrounds made up:

- 14.6% of participants in all department programs or 44,478 people
- 17.3% of participants in residential programs
- 12.6% of participants in non-residential programs
- 24.2% of participants in programs conducted in the Sydney Region, the highest proportion in the department.

In addition, five per cent of department staff were identified as being from ethnic or racial minority groups.

2002/03 initiatives

Pages 26 to 27 set out specific department initiatives for people from culturally and linguistically diverse communities during 2002/03.

In addition, the department:

- Developed an *Equity and Diversity Framework* (see page 24)
- Supported the *Play By the Rules* initiative (see page 22)
- Developed a *Cross-Cultural Training Program* for staff (see page 42)

The department's Executive also conducted an assessment of the agency against the *Ethnic Affairs Priorities Statement Standards Framework*.

The *2001/02 Annual Report* identified the department would work with state sporting organisations to undertake an equity analysis of their business plans. This strategy has been reviewed and instead, during 2003/04 a number of state sporting organisations will be guided through the department's *Gender Equity Framework*. The process will aim to increase opportunities for women, including women from culturally and linguistically diverse communities, to participate in sport.

2003/04 initiatives

- Working with the Chinese community in NSW on developing and implementing water safety initiatives
- Implementation of the *Cross-Cultural and Equity Training Program*

- Providing employment under the Migrant Career Development Program for a part-time officer to assist the *Community Solutions* projects.

Finance

Account payment performance

Accounts payable at the end of each quarter				
	Quarter ended Sep 2002 \$	Quarter ended Dec 2002 \$	Quarter ended Mar 2003 \$	Quarter ended Jun 2003 \$
Current (within 30 days)	659,759	31,978	356,021	6,825
Overdue:				
30 days	27,745	0	16,963	0
60 days	4,417	0	50,624	0
Total	691,921	31,978	423,608	6,825
Accounts paid on time during quarter				
Value of accounts paid on time	\$5,208,026	\$6,171,393	\$5,922,095	\$18,137,485
% of accounts paid on time	81%	82%	80%	91%
Total value of accounts paid	\$6,423,045	\$7,550,363	\$7,403,840	\$20,011,149

Note: Unavoidable delays in processing accounts sometimes arise because of delays in obtaining goods in good order and condition or queries about invoices. Our target is to have 90% of accounts paid on time at the end of each quarter. The above performance figures relate only to commitments made by the department for the supply of goods and services and do not include payments to grant recipients.

Audit reports: response to significant matters

None to report for the NSW Department of Sport and Recreation and Eastern Creek Raceway for the financial year ended 30 June 2003.

Credit card use

The Director-General certifies that credit card use in the Department of Sport and Recreation has been conducted in accordance with relevant Premier's Memorandums and Treasury Directions.

Exceptional movements in wages, salaries and allowances

The *Crown Employees Award* provided for a further four per cent increase in salaries effective 3 January 2003 for classifications under the Award. This increase was partly funded by Treasury and partly by increased revenue from departmental programs and services.

Major assets – acquisitions, land disposals and holdings

Acquisitions

Includes completion of works in progress from 2001/02

Location and item	\$ Value
Myuna Bay lodge accommodation	1,019,000
Lake Burrendong lodge accommodation	508,000
Sydney Academy aerobics and fitness centre	688,000
Customer information management system	2,480,000
TOTAL	4,695,000

Holdings other than land

Major holdings include buildings, plant and equipment, vehicles, marine vessels and land improvements at the Centres and Academy of Sport and Recreation.

Location and item	\$ Value
Berry	575,000
Borambola	4,681,000
Broken Bay	7,444,000
Dunc Gray Velodrome	41,209,000
Equestrian Centre	43,270,000
Jindabyne	8,168,000
Lake Ainsworth	5,745,000
Lake Burrendong	6,222,000
Lake Keepit	6,518,000
Milson Island	8,532,000
Myuna Bay	9,431,000
Point Wolstoncroft	4,929,000
Shooting Centre	30,711,000
Sydney Academy	26,660,000
TOTAL	204,095,000

Major works in progress

Project: Dragstrip at Eastern Creek
 Cost to date: \$10,927,000
 Cost overrun: Nil
 Estimated completion date: December 2003
 Reasons for delay: n/a

Recreation and long service leave value

Recreation leave – \$2.26 million

Refer to note 13 current liabilities – provisions in the department's financial statements.

Long service leave – \$5.393 million

Long service leave entitlement is assumed by the Crown Entity, therefore leave liability does not appear in the department's financial statements.

Freedom of information

The range and nature of the requests under the *Freedom of Information Act 1989* remained relatively constant for the department during the year. Established procedures were appropriate for the effective assessment of applications.

Freedom of Information procedures has no significant impact on the department's administration and no major FOI compliance issues or problems arose.

FOI activities 2002/03

	Personal		Other		Total	
	'01/02	'02/03	'01/02	'02/03	'01/02	'02/03
New requests						
New (including transferred in)	0	4	5	4	5	8
Brought forward	0	0	1	0	1	0
Total to be processed	0	4	6	4	6	8
Completed	0	4	6	4	6	8
Transferred out	0	0	0	0	0	0
Withdrawn	0	0	0	0	0	0
Total processed	0	4	6	4	6	8
Unfinished (carried forward)	0	0	0	0	0	0

	Personal		Other	
	'01/02	'02/03	'01/02	'02/03
Result of completed request				
Granted in full	0	1	3	2
Granted in part	0	2	1	2
Refused	0	0	1	2
Deferred	0	0	0	2
Did not proceed	0	0	1	0
Completed	0	0	6	5

STATUTORY REPORTING

Ministerial certificates

	2001/02	2002/03
Ministerial Certificates issued	0	0

Formal consultations

	2001/02	2002/03
Number of requests requiring formal consultations	0	4

Amendment of personal records

	2001/02	2002/03
Result of amendment – agreed	0	0
Result of amendment – refused	0	0
Total	0	0

Notation of personal records

	2001/02	2002/03
Number of requests for notation	0	0

FOI requests granted in part or refused

Basis of disallowing or restricting access	Personal		Other	
	'01/02	'02/03	'01/02	'02/03
Section 22 (deposit not paid)	0	0	1	1
Section 25 (1)(a) exempt	0	2	1	2
Section 25 (1)(b)(c)(d) (otherwise available)	0	0	0	1
Total	0	2	2	2

Note: There were no other bases for requests to be granted in part or refused.

Costs and fees of requests processed

	Assessed costs		Fees received	
	'01/02	'02/03	'01/02	'02/03
All completed requests	\$1,200	\$2,300	\$150	\$210

Discounts allowed

Type of discount allowed	Personal		Other	
	'01/02	'02/03	'01/02	'02/03
Public interest	0	0	0	0
Financial hardship – pensioner/child	0	0	0	0
Financial hardship – non-profit organisation	0	0	0	0
Totals	0	0	0	0
Significant correction of personal records	0	0	0	0

Days to process

	Personal		Other	
	'01/02	'02/03	'01/02	'02/03
0–21 days	0	2	4	2
22–35 days	0	2	0	1
Over 35 days	0	0	0	1
Total	0	4	4	4

Processing time

	Personal		Other	
	'01/02	'02/03	'01/02	'02/03
0–10 hours	0	3	6	4
11–20 hours	0	1	0	0
21–40 hours	0	1	0	0
Over 40 hours	0	0	0	0
Total	0	4	6	4

Reviews and appeals

	2001/02	2002/03
Number of internal reviews finalised	0	0
Number of Ombudsman reviews finalised	0	0
Number of District Court appeals finalised	0	0

Contact arrangements

Requests under the *Freedom of Information Act 1989* for access to documents in the possession of the department should be accompanied by a \$30 application fee and directed in writing to:

Ms Mia Jenkins, A/Manager FOI
 NSW Department of Sport and Recreation
 Locked Bag 1422, Silverwater NSW 2128

Statement of Affairs

Under the *Freedom of Information Act 1989*, the department has an obligation to produce bi-annual Summary of Affairs (SOA). The SOA identifies the type of documents retained by the department and explains the process of obtaining copies of these documents. The SOA is also published in the *Government Gazette*. Copies can be obtained (free of charge) by contacting the A/Manager, FOI.

Funds administered under grant programs

The budget paper area for all grant programs is *Sport and Recreation Development*.

Active Communities Grant Scheme

Organisation	Purpose	Funding \$
Anglican Care – Carey Bay Hostel	Gentle exercise program	1,846
Armidale Rowing Club	Level 1 rowing coaching course	2,000.00
Armidale Skate Park Committee	Skateboarding clinics for disadvantaged youth	5,000
Aruma Lodge Aged Care Hostel	<i>Maximising Ambulatory Skills</i> training course	2,000
Ashford Ageing Care Facility	Gentle exercise equipment for older adults and people with disabilities	1,920
Australian Chinese Community Association (Western Office)	Exercise program for Chinese women	3,027.60
Ballina Youth Services	Establish skateboard association and skateboard programs	5,000
Bangalow Soccer Club	Junior and youth soccer coaching course	1,958
Bathurst City Council	Walk leader training program	1,928
Beehive Industries Cooperative Ltd	Tai Chi program for older adults	5,000
Bennett Park Tennis Club Inc	Tennis equipment for children	1,000
Bernard Austin Lodge	Tai Chi classes for older adults	1,300
Bourke Youth Centre	Sporting equipment for community group programs	1,000
Brewarrina Youth Centre	Sporting equipment for community group programs	1,000
Broken Hill Soccer Association	Junior Licence / Level 1 coaching course	1,960.00
Byron Shire Council	Free-Wheeler wheelchair for access to the beach	1,000
C.A.R.E. Employment	Fitness program for clients with a mental illness	5,000
Central Coast Volunteer Referral Agency Inc	Volunteering program for school children	2,275.74
Challenge Disability Services	Equipment for programs for people with a disability	821.80
Chester Hill Youth Cricket Club Inc	Cricket competition for girls	3,658

STATUTORY REPORTING

Organisation	Purpose	Funding \$
Children's Services Resource and Support Program	Sporting equipment for children with a disability	998.50
City of Albury	Multi purpose sports kit for community groups to borrow	995
Coastal Skateboarders Association	Skateboarding equipment for clinics	970
Coffs Harbour Community Indoor Stadium	Senior adult programs	3,152
Coledale Community Group Inc	New physical activity program for older adults	5,000
Community Health Department	Instructor training course for <i>Heartmoves</i> exercise program	980
Cooma Community Health	Gentle exercise videos and equipment for older adult program	980
Coomba Park Senior Citizens Association Inc	Table tennis equipment for groups using the community hall	394.85
Crowley Retirement Village	Specialised weight training program for older adults	4,960
Deniliquin Council for Social Development Inc.	Large outdoor play equipment for toy library	996.95
Diabetes Australia	Tai Chi training workshop for diabetes instructors	2,000
Dunedoo Lions Club	<i>Heartmoves</i> program for people with heart problems	4,780
Dungog Squash Club	Junior squash buddy program for children	1,410
Eillimatta CDEP	Sporting equipment for community groups.	1,000
Epping YMCA	Special needs gymnastics program for children with a disability	987
Experienced Hands/Bathurst Information and Neighbourhood Centre	Walkball programs	1,209.50
Forbes Shire Council	Training of an accredited aqua instructor for the community	3,961
Frog Hollow Archery Club Inc	Beginners instruction courses and introductory days for archery	5,000
Ganmain Senior Citizens Inc	Older adults indoor bowls program	1,836
Gilgandra Adolescent Support Project	Fitness classes including fit ball and boxercise for children	4,092
Glen Alice Community Association Inc	Tennis skill development program	2,772
Goodooga Sport and Recreation Committee	Sporting equipment for the community	1,000
Goulburn Community Health Centre	Training program in Tai Chi for older adults	2,000
Greater Murray Area Health Service – Wagga Community Health Centre	<i>Train the Trainer</i> course for Walkball	1,975
Griffith Community Health Centre	<i>Fit to Function</i> exercise training program	2,000
Gwabegar and District Inc and Pilliga and District Inc	Gentle exercise training and the purchase of fitness equipment	4,993.07
Hart House Focus Group	Sporting equipment for vacation care centres	999.79
Healthy Lifestyles Network	Tai Chi, gentle exercise and aquarobics classes for older adults	5,000
Hewitt House Neighbourhood Centre Inc	Swimming lessons for women over 55 years	4,253
Holbrook and Culcairn Community Health Centre	Walkball and Tai Chi for older adults	4,506.70
Home Living Support Centre	Gentle exercise programs	4,365
Illawarra Community Youth Association	Surf clinic for Aboriginal people	5,000
Illawarra Ethnic Communities Council Inc	Gentle exercise program for people from culturally diverse communities	4,890
Islamic Women's Welfare Association	Hire of indoor sports centre for Muslim girls program	5,000
Jerilderie Sports Complex	Gentle exercise and aquafitness equipment for older adults	966.80
Jerrabomberra Touch Association	Touch football competition	2,316.70
Jerrinja Local Aboriginal Lands Council	Equipment for Aboriginal preschoolers program	1,000

STATUTORY REPORTING

Organisation	Purpose	Funding \$
Junee Soccer Club Inc	Junior Licence/Level 1 coaching course	1,704
Kariong Neighbourhood Centre Inc	Weekly indoor bowls event	3,750.80
Kids Community Park Committee	Sporting equipment for groups from the housing estate	996.27
Kurri Kurri Gymnastics Club	Gymnastics program for children with a disability	2,552
Leichhardt Council	Aquatics for people with a disability training course	2,000
Lien Hoa Temple	Swimming program for women	2,850
Life Without Barriers	Indoor cricket equipment for young adolescents	955
Life Without Barriers	Indoor soccer equipment for young adolescents	674.28
Life Without Barriers – Central Coast	Soccer for people with a disability	5,000
Lightning Ridge Sport and Recreation Committee	Sporting equipment for community group programs	1,000
Links Youth Services	Youth sport leadership program	4,800
Lithgow Information and Neighbourhood Centre	Fitness program	4,969.94
Liverpool District Neighbourhood Centres Assoc.	Exercise program for over 50s	4,652.50
Liverpool Migrant Resource Centre	Sport and recreation for disadvantaged groups	4,880
Maari Ma Health Aboriginal Corporation	Go Karting program for Aboriginal youth	5,000
Manning Support Services Inc	Gentle exercise program for people with Alzheimer's and their carers	2,188
Mary Mackillop Outreach	Pilot fitness program for clients	4,741.93
Merrylands Community Health Centre	Gentle exercise program for older adults	3,208.60
Mid North Coast In-Line Hockey Club Inc	Development of a promotional team to go to schools	5,000
Moree Family Support Inc	Play equipment for community playgroups to access	978.80
Moree Local Aboriginal Lands Council	Sporting equipment for Aboriginal children	1,000
Moss Vale Public School	Water confidence program for children with a disability	5,000
Mullumbimby Little Athletics Centre	Training for coaches and equipment for children	4,935.65
Murray Shire Council – Senior Citizens Dementia Day Care	Table tennis equipment	420
Murwillumbah Netball Association Inc	Netball umpires course	1,155
Namatjira Regional Sporting Association	Sporting equipment for physical activity programs	1,000
Narrabri and District Community Aid Service Inc	Equipment for preschool children	747.20
National Heart Foundation of Australia (Hunter Branch)	Physical activity workshops for Aboriginal people	4,466
Northpower Hunter Sports Centre/ NSW Indigenous Athletics Committee	Sporting equipment for events for Aboriginal children	956.40
NSW Sports Council for the Disabled Metro West	Sailing equipment for people with a disability	2,407
NSW Sports Council for the Disabled North	Physical activity program for older adults	3,500
NSW Sports Council for the Disabled South West	Martial arts equipment for people with a disability	997.70
NSW Sports Council for the Disabled South West	Play equipment for children with sensory disabilities	997
NSW Sports Council for the Disabled South West	Swimming equipment for people with a disability	989.90

STATUTORY REPORTING

Organisation	Purpose	Funding \$
NSW Sports Council for the Disabled		
South West	A range of training courses	1,935
NSW Wheelchair Sports Association	Coaching and competitive opportunities in wheelchair tennis	3,000
Older Women's Network – Sydney	<i>Wellness for Life</i> gentle exercise program	4,297
Orange City Council	Skateboarding and inline skating clinics for underprivileged children	4,894.55
Penrith District Netball Association Inc	Netball umpiring training course for older adults	2,000
Penrith Older Women's Network Inc	Weekly exercise program for older adults	4,960
Picton Community Resource Service	One person to attend the Certified Fitness Trainer course	1,510.28
Picton Community Resource Service	Gentle exercise programs in rural areas	3,500
Queanbeyan Community Health	Fitness Leader training	1,934
Rooty Hill Outside Of School Hours		
Care Centre Inc	Staff training and equipment purchase	4,699.10
Sailability Liverpool	Training in various water activities for volunteers	4,950
Southern Districts Soccer Football		
Association Inc	Level 1 general principals of coaching course	2,000
Southern Lakes Out of School		
Hours Care	Programs for children attending the out of school program	2,533.01
Southern Region Community College Inc	Yoga program	4,142.60
Spears Sports Club Netball Team	Establishment of netball teams for young Muslim girls	4,614.30
St Ives YMCA	Gymnastics equipment for a program for children with a disability	987
Sutherland Shire Junior Water Polo		
Association	Junior waterpolo program	4,971
Sydney Arrows Ice Racing Club	Purchase of equipment	1,000
Sydney Junior Rugby Union	Rugby competitions for girls	4,921
Tenterfield Lady Golfers Junior		
Sub-Committee	Tuition and equipment loan for disadvantaged children	1,735
Terrigal Children's Centre	Equipment for children with a disability	575.81
Thankakalia Aboriginal Corp	Sporting equipment	1,000
The MaiWel Group	Exercise classes for people with a disability	5,000
The Parks Community Network	Learn to swim classes for older adults	5,000
The Spastic Centre	Aquatic program for children with cerebral palsy	3,438.40
Tottenham Tennis Club	Junior tennis coaching clinics	900
Toukley Neighbourhood Centre/Toukley		
After School Care	Activities for children attending after school care	4,661.05
Training and Education/Access Service	Purchase of a water wheelchair	1,000
Treelands Drive Community Centre	Walkball equipment	1,000
Treelands Drive Community Centre	Walkball development and training program	940
Tweed Active Women's		
Steering Committee	Physical activity sessions for older adults	3,780
Willow Tree District Tennis Club	Purchase tennis equipment for loan	1,000
Wollondilly Disability Access		
Advisory Committee	Mentoring project for athletes with a disability	4,960
Woodfield Retirement Village	Dancing program for residents	5,000
Youthzone Youth Centre	Introduce young girls to physical activity	5,000
TOTAL		\$345,749.07

Active Councils Grant Scheme

Council	Purpose	Funding \$
Auburn Council	<i>Getting Active</i> in Auburn	30,000
Bankstown City Council	Georges River Foreshore Accessway Signage Strategy	15,000
Baulkham Hills Shire Council	<i>Sport for All</i> – opportunities for people with disabilities	3,450
Bingara Shire Council	Increasing physical activity in older adults	24,631.60
Coolamon Shire Council	<i>Coolamon Walking Project</i> – information and social walking group	875.00
Greater Taree City Council	<i>GAP for Youth</i> – part-time recreation coordinator	30,000
Guyra Shire Council	<i>Tingha Project</i> – part-time sports coordinator and a sports library	30,000
Hawkesbury City Council	Strengthening and light exercises for Hawkesbury older adults	3,900
Holbrook Shire Council	Training and equipment to introduce Tai Chi for Arthritis and Walkball	3,500
Kyogle Council	<i>Physically Active</i> – part-time recreation coordinator	30,000
Maclean Shire Council	Yamba Bay Walk and Cycleway and to employ a recreation officer for older adults	30,000
Marrickville Council	<i>The Active Belonging Program</i> - recreation for children and training for their parents	15,000
Parramatta City Council	<i>Active with Attitude</i> – self defence classes for people with a disability	15,000
South Sydney Council	<i>Rec'n' Redfern</i> – physical activity for children, adolescents, women and older adults	14,980
Sutherland Shire Council	Bundeena Maianbar Netball – netball courts and competition	4,878
TOTAL		\$251,214.60

Athletes with a Disability Scholarships

Supports the development of talented athletes with a disability. \$1,000 scholarships were given to individual athletes and \$2,000 to teams. As individuals cannot be named for privacy reasons, the table below details the allocations according to the sport the successful individuals and teams play.

Council	Total value of scholarships \$
Athletics	\$6,000
Archery	\$1,000
Basketball	\$12,000
Boccia	\$3,000
Cycling	\$5,000
Equestrian	\$2,000
Fencing	\$1,000
Karate	\$1,000
Lawn Bowls	\$2,000
Rowing	\$1,000
Rugby	\$2,000
Skiing	\$6,000
Shooting	\$1,000
Swimming	\$9,000
Tennis	\$5,000
Yachting	\$4,000
TOTAL	\$61,000

Capital Assistance Program

Recipient	Project and location	Funding \$
Aberdeen Pony Club	Installation of steel frames and concrete shed for equipment storage, St Andrews Reserve	4,000
Albury City Council	Construction of skate park, Bonnie Doon and Jacaranda Street Park	10,000
Aquinas and Holy Family Colts Junior Rugby League Football Club	Installation of lighting and waterproofing of facilities, Blaxland Oval	10,721
Auburn Council	Installation of a shade cover, Auburn Botanical Gardens	13,247
	Installation of rubber under surface, Spencer Street Reserve	9,051
	Installation of rubber under surface, Kibo Park	10,202
Australian Pony Stud Book Society NSW Branch	Purpose-built trailer to store and transport pony show equipment	2,240
Ballina District Junior Cricket Association Inc	Erection of shade structure, Megan Crescent Oval	1,500
Bangalow Sports Association	Completion of lighting at playing fields, Shultz Oval	6,000
Bankstown City Council	Installation of playground equipment, Amber Reserve	11,500
	Installation of playground equipment, Rose Park	5,000
	Installation of exhaust fans in indoor pool area, Jim Ring Reserve	7,500
	Installation of playground equipment, Starr Reserve	12,000
	Installation of shade and seating and concrete paths, Roberts Park	7,990
	Installation of sub-soil drainage, Gosling Park	7,000
	Installation of a playground, Leo Reserve	11,000
	Installation of a safety ball screen fence, Stuart Street Reserve	5,000
	Upgrade of sewerage system, Deverell Park	12,000
	Relocation of a floodlight tower, Vale of Ah	12,000
	Construction of netball courts, Smith Park	19,906
	Installation of playground, Werona Reserve	12,000
Batemans Bay Soccer Club	Upgrade of women's change room and disabled toilet facilities, Hanging Rock Reserve	13,000
Bathurst Police and Community Youth Club	Installation of a new multi-purpose playing surface	6,000
Baulkham Hills Shire Council	Construction of new pathway from disabled amenities, Castle Hill Showground	27,200
Beecroft Bowling Club	Enhancement of existing facilities	14,409
Bellbird Bombers Senior Soccer Club Inc	Installation of floodlighting, Carmichael Park	10,000
Bellingen Swimming Club Inc	Erection of weather shelter	3,954
Belmont Macquarie Tennis Club Inc	Provision of playground equipment	4,105
Berowra Tennis Club Inc	Upgrading of courts from hard court to synthetic grass, Boundary Street Tennis Courts	23,250
Berrigan Lions Club	Construction of a skate park, Hayes Park	10,000
Binnaway Progress Association Inc	Construction of skateboard facility, Binnaway Sports Oval	5,341
Biraban Public School	Provision of structured play equipment for Toronto West community	10,447
Black Mountain Recreation Ground Trust	Construction of toilet facilities	2,000
Blackheath Neighbourhood Centre	Upgrade of existing facilities, Blackheath Oval Area	10,685
Blacktown City Council	Installation of new playground equipment, Grantham Reserve	10,000
	Provision of light tower, Wright Reserve	9,000
	Installation of a batting cage, Tregear Reserve	6,000
	Construction of an awning over two bocce pitches, Quakers Hill Park Reserve	15,000

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Recipient	Project and location	Funding \$
Blacktown City Council (cont)	Installation of playground and ancillary facilities, Melody Gardens	10,000
	Installation of synthetic practice wickets, Joe McAleer Park	13,500
	Provision of batting cage for baseball facility, Alroy Park	6,000
	Upgrade of playground facilities, Quakers Hill Park	10,000
	Installation of a cage to surround turf practice wickets, Joe McAleer Park	17,500
	Installation of a liberty swing, Nurragingy Reserve	18,870
Blacktown District Soccer Association	Upgrade of floodlighting, Francis Park	8,000
Blayney Shire Council	Upgrade of soccer facilities, Napier Oval	7,000
Blue Mountains City Council	Construction of new tennis courts, Summerhayes Park	20,000
Bondi Golf Greens Committee	Installation of an automated watering system, Williams Park	31,000
Bonnet Bay Soccer Club Inc	Installation of training lights, Lakewood City Reserve	15,800
Bonny Hills Tennis Club Inc	Upgrade of two courts with synthetic grass, Public Reserve, Bonny Hills	11,000
Bonnyrigg White Eagles Sports Club	Installation of floodlights	13,115
Boorowa Bowling Club	Upgrade shade structures, Boorowa Recreation Club	465
Botany Bay City Council	Installation of automatic irrigation system, Mascot Oval	10,118
Bribbaree Services and Citizens Bowling Club	Installation of an automatic pressure system at club dam with sprinklers to bowling greens	2,000
Bronte Public School	Provision of playground equipment	8,729
Bulga Milbrodale Progress Association Inc	Upgrade of existing tennis courts, Bulga Recreational Grounds	11,195
Bundeena Mananbar Netball Club	Installation of netball courts, Bundeena Oval	13,000
Bunnerong Gymnastics Association Inc	Purchase and installation of new sprung floor, Hefferon Park	21,122
Burringbar Public Recreation Reserve Trust	Improvement of lighting, fences and drainage	15,000
Burwood City Council	Installation of a synthetic cricket pitch, Henley Park	3,250
	Enhancement of existing court, Woodstock Community Centre	5,975
	Extension of existing cycle path, Henley Park	14,000
	Installation of thermal blanket and wind-up roller for toddlers pool, Henley Park	1,916
Byron Bay Junior Rugby League Club	Provision of lighting and poles for junior field, Red Devil Park	5,000
Camden Rugby Club Inc	Installation of an irrigation system, Camden Rugby Park	25,080
Campbelltown City Council	Installation of floodlights, Gilchrist Oval Baseball Complex	20,000
	Construction of additional shade shelter, seating and tables, Campbelltown Skate Park	10,000
	Construction of two shade awnings, Raby Sports Complex	8,000
	Erection of spectator safety fence and relocation of cricket pitch, Seddon Park	6,000
	Erection of safety fencing, Eschol Park Sports Complex	10,000
	Construction of batting tunnel and pitching practice cage, Milton Park Softball Complex	15,000
	Upgrade of cricket nets, Robert Townson High School	3,000
	Installation of floodlights, Jackson Park	17,500
Canowindra Pony Club	Upgrade of dressage arena, Canowindra Showground	4,935
Canterbury City Council	Installation of shade structure and barbeques, Rotary Park	6,500
	Construction of shade structure and barbeque area, Stafford Walk	7,500
	Construction of shade structure and barbeques, Rudd Park	7,500
	Installation of shade structure, Cooks River Reserve	8,182
	Construction of shade structure and barbeques, Ewen Park	7,500
Carcoar Village Association Inc	Construction and upgrade of tennis courts, Carcoar Tennis Courts	5,450
Caringbah Men's Bowling Club	Installation of sun shades, Caringbah Bowling Club	7,990

STATUTORY REPORTING

Recipient	Project and location	Funding \$
Carlingford Baseball Club Inc	Upgrade of existing drainage system, Murray Farm Oval	9,095
Carrathool Jockey Club	Upgrade of timber seats to safety steel fabricated seating, Carrathool Racecourse Trust Reserve	7,500
Carwoola Community Association	Installation of fencing at multi-purpose hard court facility, Bowen Park Radcliffe Community Park	2,000
Casino Returned Soldiers Memorial Rugby League Football Club Inc	Upgrading of lighting to competition standards, Queen Elizabeth Park Number One Oval	9,120
Casino Town Tennis Club Inc	Upgrade of fencing on southern and eastern sides of courts	2,311
Central Coast Baseball Association	Upgrade of outfield and top dressing of infield, Baseball Park	13,379
Central Coast Region of Athletics	Construction of concrete pathway surrounding track perimeter and pedestrian access, Central Coast Regional Athletic Centre	7,454
Central Coast Soccer Association	Installation of sand slit drainage, Plum Park	10,000
Chatswood Tennis Club	Construction of tennis courts	45,000
Cherrybrook Playgroup	Installation of wet pour soft fall to children's outdoor play area, Greenway Park	5,412
City of Canada Bay Council	Installation of enhanced lighting, Drummoyne Pool	10,540
Clandulla Progress Association Inc	Improvement of tennis courts and erection of basketball backboard ring and court fence, Clandulla Park	4,931
Clarencetown Tennis Club	Enhancement of current lighting	4,391
Coffs Harbour Community Indoor Stadium	Provision of seating, access stairs and exit	10,000
Colo Heights Public School Parents and Citizens Association	Construction of play equipment	7,000
Conargo Shire Council	Upgrade of recreational facilities, Mayrung Recreation Reserve	6,000
Concord and Ryde Sailing Club Inc	Provision of a rescue boat, Kissing Point Park	8,289
Coniston Lions United Soccer Club	Installation of four stanchions with five lights per pole providing dual purpose floodlighting, J J Kelly Park	25,883
Connell and Bellingen Parks Management Committee	Construction of amenities and widen access bridge, Bellingen Park	9,000
Cooks Hill Surf Lifesaving Club Inc	Demolition, rebuilding and fit out of eastern section of clubhouse, Cooks Hill Surf Lifesaving Club	28,000
Coolongolook Tennis and Associated Sports Club Inc	Construction of multi purpose tennis court, Coolongolook Oval	18,115
Coonabarabran Junior League and Netball Association	Erection of fencing and construction of shelter canopy, Caravan Park/ Recreation Area	3,659
Corowa Community Safety Committee	Construction of concrete fun box, Corowa Skate Park	1,600
Cowra Campdraft and Rodeo Association	Enhancement of existing holding yards, Wattamundra Recreation Ground	3,620
Cowra Shire Council	Installation of floodlights to existing poles, Woodstock Showground Oval Installation of floodlights, Twigg Oval	3,781 2,504
Cronulla Men's and Ladies' Bowling Club	Installation of an automatic irrigation system	11,000
Crookwell Shire Council	Purchase and installation of playground equipment, Loggan Park and Bigga Recreational Area	8,504
Croppa Creek Bowling Club	Upgrade of existing green	7,491
Cudal Showground Committee	Provision of concrete pavilion floor, upgrade cattle and horse facilities and extend water supply, Cudal Showground	8,647
Cudgen Leagues Bowling Club	Erection of poles and installation of floodlighting	5,000
Daysdale Tennis Club	Covering of existing courts and lighting to courts, Daysdale Recreation Reserve	8,885
Dee Why Soccer Club	Installation of an all weather protection shelter, Dee Why Oval	4,750

STATUTORY REPORTING

Recipient	Project and location	Funding \$
Denistone East Public School Parents and Citizens Association Inc	Construction of pool change rooms	25,000
Dobroyd Aquatic Club	Addition of new inflatable rescue boat, Rodd Park	2,910
Dragon Boats NSW Inc	Construction of boat racks, Glebe High School	5,116
Drummoyne Water Polo Club Inc	Installation of timing equipment, Drummoyne Olympic Pool	5,042
Dubbo Basketball Association	Installation of scoreboard and four shot clocks for competitions, Dubbo Sportsworld	3,502
East Lindfield Community Pre-school Association	Enhancement of playground	13,000
East Maitland Olympic Amateur Swimming Club Inc	Installation of a solar pool heating system, Plantation Reserve	8,427
Eastwood Thornleigh District Tennis Association Inc	Enhancement of existing recreation facilities, Pennant Hills Park Erection of shelter to existing clubhouse, Kotara Park	5,800 7,094
Emu Plains Junior Australian Rules Football Club	Installation of floodlights, Dukes Oval	20,000
Entrance District Sport and Community Centre Croquet Club Inc	Installation of additional surface drains, upgrade and extend watering system, EDSACC Sports Complex and Playing Fields	5,155
Evans Shire Council	Upgrade of park playground equipment, Stevens Park	7,000
Ewingar-South Tabulam Community Sports Centre	Construction of a secure storage building for sporting equipment, Fletcher Reserve	2,460
Fairfield City Council	Construction of a cycle and pedestrian circuit, Springfield Park Installation of floodlighting, Rosford Reserve Upgrade of floodlights, Stockdale Reserve Installation of floodlights, Terone Park Extension of sight screen, Hartleys Oval Installation of awning for soccer amenities, Joe Broad Park Provision of new floodlighting, Joe Broad Baseball Field	20,000 7,364 9,831 14,391 3,447 10,840 7,900
Federal Community Centre Inc	Installation of playground equipment, Federal Village	8,177
Forbes – Eugowra District Kennel Club	Construction of a new canteen and office block, Forbes Showground	3,500
Forbes Pre-school Kindergarten Cooperative Limited	Upgrade of existing recreational facilities to enhance outdoor play area for children	3,000
Forbes Shire Council	Provision of portable grandstands (seating), Grinsted, South Circle and Spooners Oval	4,000
Francis Drake Men's Bowling Club	Installation of security lighting	2,972
Gerringong Cricket Club	Installation of a scoreboard and side screens, Gerry Emery Oval	1,460
Gerringong Rugby League Club Inc	Installation of two additional light poles, Athol Noble Oval	3,708
Gilgai Public Recreation Reserve Trust	Upgrade of cricket pitch and surrounding perimeter fence	6,049
Gilgandra District Speedway Club	Upgrade of track lighting, Gilgandra Speedway Club	9,075
Gladesville and District Junior Cricket Association	Construction of a new synthetic cricket pitch, Holy Cross College	3,300
Glen Innes and District Tennis Inc	Upgrade of spectator seating and enclose clubhouse foundations, Glenn Innes Tennis Club	2,434
Glenorie Horse and Pony Club	Installation of lightweight jumps, Dilkera Reserve	1,975
Goolgowi Merriwagga Football Club	Upgrade of existing lighting, Goolgowi Sports Ground	2,580
Goonellabah R.S.L. Cricket Club	Extension of existing building for storage and construction of access road, Hepburn Park	1,490
Goonellabah Tennis Club	Enhancement of five courts with artificial grass, Weston Park	22,000

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Recipient	Project and location	Funding \$
Gosford City Council	Upgrade of flood lighting, Umina Oval	14,000
	Installation of half size basketball/netball court and construction of bridge over creek, Alan Davidson Park	12,000
	Upgrade and turfing of oval, Terrigal Haven Oval	17,500
Gosford Cricket Club	Provision of storage additions, new decking and awning to the existing facility, Fagans Park	16,500
Gosford Junior Cricket Club	Upgrade of existing cricket pitch, Garnett Adcock Park	4,250
Goulburn City Council	Development of a skate park suitable for boards, BMX and inline skaters, Victoria Park	20,000
Grafton City Council	Construction of an awning on netball clubhouse, Westward Park Netball Grounds	7,500
Grafton Skate Park Committee and Grafton City Council	Extension of existing skateboard facility, Fisher Park	13,500
Gravesend Sport and Recreation Club	Installation of a concrete tennis court surface, Gravesend Recreation Ground	9,572
Grenfell Primary School	Provision of a shade cover over an existing fixed play equipment area	4,500
Greystanes Cricket Club	Provision of two practice cricket nets, Roberta Street Park	9,495
Gundagai Shire Council	Upgrade of existing lights, Stan Crowe Oval	5,880
Gundry Oval Management Committee	Construction of an all purpose cycle and running track, Gundry Reserve	32,000
Guyra Shire Council	Construction of a half pipe skateboard ramp, Tingha Recreation Reserve	12,000
Hanging Rock Community Inc	Provision of lighting, amenities, goal posts and storage shed at grounds, Hanging Rock Hall and Sportsground	2,186
Hastings Valley Motorcycle Club	Construction of motocross/enduro race tracks and facilities, Honeysuckle Creek	9,000
Hay Netball Club	Upgrade of existing grass court to all weather synthetic surface and installation of lighting, Hay Park	12,552
Hay Shire Council	Construction of new shelter at reserve, Sandy Point Reserve	9,000
Henbury Sport and Recreation Club Ltd	Installation of new underground watering system	7,500
Hills Barbarians Cricket Club Inc	Upgrading of cricket practice nets, Eric Mobbs Reserve	9,023
	Installation of a new cricket pitch, Speers Road Reserve	4,454
Holbrook Tennis Club Inc	Enhancement of four courts with synthetic grass, Holbrook Sporting Complex	12,000
Holman Place Public School	Installation of playground apparatus	9,584
Holroyd City Council	Installation of shade structure, Central Gardens	13,500
	Upgrade and extension of amenities, Merrylands Park	33,000
	Erection of screen fencing, Girraween Park	15,000
Hopwood Park Tennis Club Inc	Upgrade of existing courts with clay granite non slip surface, Hopwood Park	3,463
Hornsby Shire Council	Upgrade of playground equipment, Mills Park	14,200
Hunter Valley Dressage Association Inc	Pipe surrounds for Arena markers and stands, Polocrosse Grounds	3,115
Hurlstone Park Men's and Women's Bowling Club	Installation of shading over the existing seating facilities, Hurlstone Park Memorial Reserve	8,409
Hurstville City Council	Installation of an extra cricket practice net, Beatty Reserve	4,350
Inter Lions Soccer Club Inc	Upgrade of existing facilities, Ron Routley Oval	11,430
Jerilderie Swimming Club and Sports Management Committee	Installation of solar heating panels	5,000
Jindera Country Golf Club	Reforming of existing sand greens to synthetic grass	10,867
Keira Cricket Club Inc	Installation of new turf wicket square and steel modular painted sight screens, Keira Village Park	19,500
Kendall Tennis Club Inc	Upgrading of two courts with synthetic grass	17,500

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Recipient	Project and location	Funding \$
Kiama Cricket Club Inc	Construction of storage shed and replacement of two synthetic wickets, Kiama Sporting Complex	4,704
Kiama Junior Australian Football Club	Extension and alteration of existing amenities block, Bonaira Oval	19,750
Kogarah Bay Sailing Club Inc	Upgrade of facilities to accommodate disabled access, Dover Park	30,400
Kogarah Council	Installation of fence and sight screens, Harold Fraser Reserve	15,000
KU Children Services Berowra Pre-school	Upgrade of playground soft fall area	7,636
Ku-ring-gai Council	Provision of playground soft fall, Ku-ring-gai Bicentennial Park	10,000
Lachlan Shire Council	Purchase of a thermal pool blanket, Lake Cargelligo Swimming Pool	8,000
Lake Cathie Progress Association Inc	Provision of dual purpose practice facility, Mullaway Road Reserve	2,195
Lake Macquarie City Council	Installation of new playground, Jody Close Reserve	7,390
	Installation and construction of a shelter, Albatross Avenue Reserve	8,000
	Construction of playground facilities, Warner Park	14,500
Lakeside Netball Association Inc	Upgrading of courts, Molly Smith Netball Courts	10,000
Lane Cove Council	Upgrade of bushwalk track, String Reserve and Batlen Reserve	14,259
	Upgrade of irrigation system, Kingsford Smith Oval	6,500
Leeton Athletic Club	Upgrade of long jump pit to regional standard, Leeton High School Ovals	6,000
Leeton District Tennis Club	Installation of lighting and surface drainage for court	5,000
Leichhardt Council	Installation of new cricket nets and portable soccer posts, Birchgrove Oval	9,636
	Provision of a multi purpose court, Leichhardt Park Aquatic Centre	5,280
	Installation of new basketball, netball posts and court surface, Gladstone Park	10,000
Lennox Head Soccer Club Inc	Supply of lighting to sports fields, Skennars Head Sports Fields	8,979
Liles Oval Working Party	Upgrade of amenities, Liles Oval	7,600
Lindfield Junior Rugby Club Inc	Upgrading of lighting, Soldiers Memorial Park	17,700
Lindfield Soccer Club Inc	Erection of floodlighting, Queen Elizabeth Oval	13,354
Lions Club	Construction of fully operational skateboard facility, O'Reilly Park	10,525
Liverpool City Council	Installation of floodlights, Collimore Park	12,000
	Installation of floodlighting, Winnal Reserve	24,000
	Installation of floodlights, Daruk Park	12,500
	Installation of fence around soccer field, Amalfi Park	9,000
Loftus Yarrawarrah Rovers Soccer Club Incorporated	Upgrade of soccer facilities, Loftus Oval	15,502
Lower Mountains Junior Rugby League Club	Installation of fencing, Warrimoo Oval	3,682
Lyndhurst and District Rodeo Committee	Construction of an all weather tennis court, cricket practice nets, practice wall and upgrade existing shed, Lyndhurst Recreation Ground	8,000
Maclean Dirt Bike Club	Upgrade of amenities, fence and track	6,000
Maclean Shire Council	Upgrade of court surface to allow multi purpose use, Flinders Park	10,000
Maitland Croquet Club Inc	Installation of perimeter safety fence for croquet lawns, Maitland Park	6,000
Manly Council	Upgrade of floodlighting, Balgowlah Oval	3,000
	Upgrade of floodlights, Keirle Park	9,200
	Expansion and enhancement of play area, Lagoon Reserve	15,000
	Provision of full sunshade protection for playground, Little Manly Point	10,000
	Upgrade of field floodlighting, Bantry Bay Oval	1,200
	Extension of playground safety fence, Weeroona Reserve	5,000
Manly Warringah Gymnastic Club	Extension of facility, Centre Industries, Allambie Heights	17,841
Manly Warringah Soccer Association Inc	Installation of lighting on number two field, Cromer Park	22,750

STATUTORY REPORTING

Recipient	Project and location	Funding \$
Marks Oval Park Board Social Tennis Club	Installation of lighting system	7,788
Maroubra Bay Catholic School Parents and Sports Association	Installation of playground equipment, Mary Saint Joseph Primary School	11,773
Marrickville Council	Upgrade of playground area, Mary Street Playground	17,350
	Upgrade of park facilities, Jarvie Park	24,000
	Installation of floodlights, H J Mahony Reserve	13,636
	Installation of a pool hoist, Petersham Park Pool	7,500
Marulan and District Pre-school Association Inc	Upgrade of playground equipment and soft fall, Marulan and District Pre-school	7,421
Maryland Wallsend Netball Club Inc	Upgrading of netball court, Boundary Road	8,811
Mathoura Recreation Reserve Management Committee	Construction of new amenities block and change room	8,000
McMahons Park Management Association Inc	Installation of discus cages, cricket nets and perimeter fencing	8,454
Mid Mountains Netball Club	Enhancement of landscaping around netball and tennis courts, Gloria Park	4,268
Moama/Echuca YMCA Soccer Assoc.	Installation of lights to playing field, Moama Recreation Reserve	10,000
Mosman Municipal Council	Construction of a skateboard facility, Balmoral Oval	45,000
Mudgee Shire Council	Construction of disabled toilet and shower facilities, Mudgee Showground	7,850
	Upgrade of facilities, Gulgong Pool	9,550
Mullumbimby Bowling Club Ltd	Provision of sun protection for players and spectators	3,800
Mulwala Public School	Develop fitness circuit around playground	3,203
Murrurundi Shire Council	Upgrade of existing power facilities, Willow Tree Recreation Ground	1,765
Muswellbrook Netball Association	Upgrading of two existing courts, Karoola Park	8,848
Nambucca Shire Council	Construction of a ramp for disabled access to clubhouse, Macksville Park	2,000
	Installation of soft fall around playground equipment, Glenmore Park	2,500
	Installation of subsoil drainage, Macksville Park	1,500
	Provision of barrier fencing to separate users and vehicles, Hennessey Tape Oval	2,500
Narrandera Shire Council	Upgrade of existing cricket wickets to synthetic wickets, Barellan Sportsground	3,358
	Construction of skate park, Narrandera Park	6,000
Newcastle City Council	Provision of ground extensions, drainage and field lighting, Kentish Oval	5,000
	Construction of new amenities building Stage 1, Tuxford Park	10,000
	Construction of skateboard facility, Dangar Park	25,000
	Completion of cycleway/walkway, Warabrook Wetlands Reserve	2,000
Newport Rugby Club	Upgrade of floodlighting, Porter Reserve	10,000
Nimmitabel Show Society Inc	Provision of female and disabled change rooms, Nimmitabel Showgrounds	20,882
North Manly Bowling and Recreation Club Limited	Erection of new sun shades, Nolans Reserve	3,000
North Narrabeen Surf Life Saving Club Inc	Installation of surf life saving equipment storage area	26,390
North Ryde RSL Youth Club	Upgrade of existing tennis courts, Leslie Fields	13,344
North Star Sporting Group	Installation of covered, fenced child's play area	8,450
North Western Suburbs Tennis Association Inc	Upgrade of existing synthetic grass with new supergrass surface for courts five and six, Olympic Park	12,900
Northern Suburbs Dog Training Club Inc	Installation of floodlights, St Ives Showground	5,000

STATUTORY REPORTING

Recipient	Project and location	Funding \$
Nowendoc Bushmen's Carnival Association Inc	Construction of a grandstand, Nowendoc Recreation Ground	6,000
Oberon Pony Club Inc	Enhancement of existing open storage shed and enclosed weather-proof shelter, Equestrian Club	4,186
Orange City Croquet Club	Erection of four shelter sheds, Orange City Bowling Club	2,100
Osborne Netball Club Inc	Upgrade of two existing courts, Osborne Recreation Reserve	8,768
Ourimbah Lisarow RSL Men's Bowling Club	Installation of floodlights on green two	5,990
Parkes Rugby League Football Club Inc	Construction of under cover seating including disabled access, Pioneer Oval	10,000
Parkes Shire Council	Provision of sun protection shelter, Peak Hill Recreation Ground	6,500
Parramatta City Council	Installation of an irrigation system, Robin Thomas Reserve	17,500
	Provision of safe access walkway, Boronia Park	7,350
	Installation of playground equipment, James Hoskin Reserve	17,500
	Enhancement of access to the park and provide sun safe shelter, Robin Hood Park	5,849
	Installation of floodlighting and irrigation system, Binalong Park	5,000
	Installation of fitness equipment, Upjohn Park	4,650
	Enhancement of floodlighting, Guildford Park	8,000
	Installation of an all weather shelter, Eric Primrose Reserve	2,750
	Installation of a pathway and bridge, Cowells Lane Reserve	12,500
Paterson River Netball Club Inc	Provision of two courts for netball training and games, Paterson Sportsground	11,000
Penrith City Council	Installation of seating, Cook Park	6,463
Pinkett Recreation Reserve Management Trust	Installation of shower block, Pinkett Recreation Ground	5,148
Pittwater Council	Upgrade of playground area, Catherine Park	12,100
Plattsburg/Maryland Junior Soccer Club Inc	Erection of amenities block, awning and concrete slab, Plattsburg Park	6,374
Port Stephens Council	Provision of new floodlights, Nelson Bay Tennis Courts	14,000
Port Stephens Council	Provision of new floodlights, Yulong Oval	2,900
Port Stephens Council	Provision of goal posts, Mallabula Sports Complex	2,000
Pottsville Tennis Club Inc	Upgrade of lighting on courts	3,818
Pristine Waters Council	Provision of a multi-purpose sports oval, Caramana Park	7,225
Punchbowl Public School	Installation of new fixed equipment, Punchbowl Public School	19,000
Randwick City Council	Installation of playground equipment, Coral Sea Park	13,500
	Installation of playground equipment, Burnie Park	15,000
	Upgrade of facilities, John Calopedos Memorial Park	15,000
Rennie Tennis and Netball Club	Erection of lighting to three tennis and two netball courts, Rennie Recreation Reserve	12,112
Rockdale City Council	Installation of play equipment and shade trees, Cook Park	10,000
	Installation of play equipment, Jubilee Park	10,000
	Installation of play equipment, Marinea Street Reserve	10,000
Rooty Hill Outside of School Hours Care Centre Inc	Erection of a high fence	8,555
Roselands Raptors Soccer Club	Installation of floor and ceiling, Bennett Park	6,750
Running Stream Recreation Reserve Trust	Construction of disabled toilets	7,500
Rylstone Tennis Club	Upgrade of tennis courts	2,485

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Recipient	Project and location	Funding \$
Saint Josephs School - Tenterfield	Construction of shade areas in school playground	10,000
Sandon River Ratepayers Association	Enclosure of court with safety fencing, Sandon River Recreation Reserve	2,152
Sawtell Croquet Club Inc	Reconstruction of court and installation of recycled irrigation system, Sawtell Caravan Park	5,000
Shellharbour City Rowing Club	Construction of boatshed to house rowing boats, Deakin Reserve	19,200
Shoalhaven City Council	Construction of sun shelter and seating, Nowra Skate park	14,506
	Installation of irrigation system, Osbourne Park	6,431
	Extension of canteen to include toilets, store rooms, new canteen and multi-purpose room, Lyrebird Park	33,182
	Supply and installation of lifting hoist, Bay and Basin Leisure Centre	1,560
Singleton Softball Association Inc	Upgrade of lighting, James Cook Park	10,000
Snowy River Shire Council	Construction of a concrete cycle path, Kalkite Street Reserve	8,195
South Coast and Tablelands Swimming Association Inc	Purchase of electronic timing system for use throughout district	9,150
South Lakes Sporting Alliance	Construction of a shelter for patrons using community pool, Morisset Reserve	6,500
South Sydney City Council	Installation of shade sails, Ward Park	7,500
	Installation of shade sails, Fitzroy Gardens	7,000
Springwood and District Citizens Boys and Girls Club	Purchase and installation of a sprung floor	6,420
St Clair Junior Rugby League Club	Upgrade of canteen, referee change room and storeroom, Peppertree Reserve	24,000
St George Australian Football Club	Upgrade of existing lighting, Olds Park	12,544
St John Bosco Cricket Club	Upgrade of cricket nets, Boystown and adjacent sporting fields	4,000
St Joseph's School	Design and construction of a shade structure	5,970
Stoney Creek Playgroup	Upgrading of the community playground, Stoney Creek Community Hall	5,691
Strathfield Municipal Council	Construction of a new skate facility, Cooke Park	20,000
	Installation of cricket nets, Airey Park	20,000
Stroud and District Tennis Club Inc	Upgrade lighting and courts	12,808
Sugarloaf and Districts Action Group Inc	Construction of a skate ramp, Holmesville	15,000
Sutherland Shire Council	Upgrade of playground equipment, Shelly Park	27,000
	Upgrade of playground facilities, Wonga Reserve	30,500
	Installation of a new playground, Corea Oval	18,000
	Upgrade of playground facilities, Casuarina Reserve	10,000
Sydney Roosters Junior League	Improve floodlighting for number two and three ovals, Waverley Oval	12,250
	Upgrade playing surface for number two and three ovals, Waverley Oval	5,115
Tallaganda Shire Council	Installation of lighting, construction of combination goal posts and improvements to canteen, Braidwood Recreation Ground	8,582
Tamworth Bridge Club Inc	Installation of security car park lighting	783
Tamworth Police and Community Youth Club	Construction of a multi-purpose concrete playing area	10,630
Taree Netball Association	Construction of multi-purpose hard courts for netball and basketball, Taree Regional Recreation Centre	15,000
Ted Burge Sportsground Local Committee	Installation of floodlighting	11,405
Ted Horwood Reserve 355 Management Committee	Extension of existing walkways around park	22,656
Temora Youth Council	Provision of skate park and passive recreation facilities, Federal Park	25,000

STATUTORY REPORTING

Recipient	Project and location	Funding \$
Tenambit Soccer Club Inc	Construction of brick building for multipurpose use, Beryl Humble Complex	12,000
Tenterfield Child Care Centre Inc	Purchase and construction of a movement activity circuit	290
Teralba Amateur Sailing Club Inc	Purchase of outboard motor to operate training boat, Edwards Park	3,864
Terranora Lakes Cricket Club Inc	Upgrade of pitches, fencing and sight screens, Bilambil Sports Fields	5,022
Terrigal Men's Bowling Club	Installation of lighting to number two green, Recreation Area, Terrigal	10,000
The Crusader Union of Australia	Installation of a floor, Galston Gorge Outdoor Recreation Centre	25,644
The Entrance District Cricket Club	Construction of two metal sightscreens, Taylor Park	1,802
The Entrance Junior Rugby League Football Club	Extension of existing porch, Entrance District Sport and Community Centre South	4,389
The Hills Rugby Club Inc	Construction of a barbeque and shelter, Yattenden Oval	5,976
The Leichhardt Rowing Club Inc	Enhancement of boat storage area, Leichhardt Park Reserve	15,910
The Rock Pre-school	Installation of shade sail over swing area	1,875
The Salvation Army	Upgrade of sport and recreational facilities, Rockdale Salvation Army Sports Centre	12,290
The Sydney Showjumping Club Inc	Installation of amenities and caretaker block, Hawkesbury Equestrian Centre	30,000
The Toybox Centre Inc	Installation of shade sails in yard, Thompson Street	1,098
Tintenbar East Ballina Cricket Club and Ballina Hockey Club Inc	Extension to clubhouse, Kingsford Smith Park South	9,000
Tooraweenah Tennis Club	Repair and upgrade of surface and provision of lighting, Tooraweenah Memorial Recreation Ground	14,908
Toukley Junior Tennis Association	Installation of court screens on one side of court one and across back of four courts to reduce wind, Toukley Tennis Courts	1,475
Tuggerah Tuffs Winter Swimming Club	Supply and installation of security grills to windows, The Entrance Surf Club	900
Tumbarumba Australian Rules and Netball Club	Construction of netball court, Tumbarumba Sportsground	4,738
Tumbarumba Campdraft Club Inc	Construction of new stockyards, Tumbarumba Racecourse Reserve	8,932
Tumbarumba Little Athletics	Provision of a long jump pit and cover, Tumbarumba Sportsground	4,052
Turramurra North Public School	Construction of a multi-purpose games court	22,000
Tweed Coast Raiders Junior Rugby League Inc	Construction of a verandah roof along existing building, Les Burger Field	6,000
Tweed Heads Soccer Club Inc	Erection of safety fence, Arkinstall Park	2,848
Tweed Netball Association Inc	Upgrade of five courts, Arkinstall Park	10,000
Uki Sporting Horse Association Inc	Construction of amenities block and extension of canteen, Uki Sporting Horse Association Ground	5,000
Upper Macleay Sports Club Inc	Erection of floodlighting, Willawarrin Sports Grounds	2,000
Vacy Sportsground Section 355 Management Committee	Construction of new front fence on western side	1,800
Wagga Wagga Croquet Club	Laser levelling and topdressing of courts, Bolton Park	1,803
Walcha Amateur Swimming Club	Purchase of wave breaking lane ropes and storage reels, Walcha Memorial Baths	2,486
Wallsend Maryland Junior Rugby League Football Club	Extension of canteen facilities and internal fit out, Grange Avenue Reserve	12,349
Wamberal Bowling Club	Installation of seating	4,550
Warialda Sports Council and Yallarois Shire Council	Construction of skillion roof on amenities block, Warialda Recreation Ground	6,133
Warners Bay Australian Football Club Inc	Installation of floodlighting, Feighan Oval	13,040
Wattle Flat Progress Association Inc	Construction of public toilets and recreation park, Progress Park	4,605

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Recipient	Project and location	Funding \$
Wauchope Giants Baseball Club Inc	Construction of a batting cage, Blackbutt Park	10,000
Wauchope Soccer Club Inc	Upgrade of fields to full size, construction of spectator mound and fencing, Fairmont Gardens	8,570
Waverley Council	Upgrade of park pathway, Bondi Park	7,725
Wellington Athletics	Provision of a storage container for equipment, Rygate Park	1,250
Wellington Junior Rugby Union Club	Purchase of portable grandstands for use by several sporting clubs, Rygate Park	5,347
Werris Creek Amateur Swimming and Lifesaving Club	Purchase and installation of starting blocks, Werris Creek Swimming Pool	2,000
West Coffs Cricket Club Inc	Erection of sun shelter, Reg Ryan Oval	1,540
West Wallsend Tennis Club	Upgrade of surfaces of two tennis courts, Gregory Park	6,944
Western Suburbs Tennis Inc	Upgrade of floodlighting, Cintra Park	15,450
Western Sydney International Hockey Centre	Provision of shade sails and extension of safety netting, University Western Sydney Nepean Campus	12,980
Westfields Sports School Parents and Citizens Association	Installation of all weather outdoor training facility	16,500
Westlakes District Netball Association Inc	Upgrade of internal facilities to accommodate disabled toilet, Wangi Oval	2,500
Wickham Park Ovals Local Committee	Installation of new floodlighting, Passmore Oval	15,000
Wiley Park Public School	Installation of training space	15,500
William Lawson Reserve Parks Committee	Erection of perimeter fencing	8,155
Wingecarribee Shire Council	Improvements to playground, safety fencing, soft fall and seating, Hill Top Playground	6,500
Wingham Tennis Club Inc	Installation of three synthetic grass tennis courts	20,000
Wollombi Tennis and Sports Association	Construction of an additional synthetic grass tennis court, Wollombi Tennis Centre	14,000
Wollondilly Shire Council	Extension of existing amenities, Victoria Park	20,000
Wollongbar Community Pre-school Inc	Upgrade and redevelopment of playground	7,000
Woolgoolga Bluesox Baseball Club Inc	Provision of baseball net, Woolgoolga Recreation Grounds	3,500
Woolgoolga Sports Council Inc	Erection of safety wire fencing, Woolgoolga Netball Courts	2,025
Woolgoolga Tennis Club Inc	Upgrade of two courts with synthetic grass, Woolgoolga Sportsground	10,000
Woollahra Municipal Council	Installation of a new fitness activity station, Rushcutters Bay Park	9,062
	Enhancement of playground facilities, Holdsworth Street Community Centre	10,000
	Enhancement of outdoor shower facilities, Redleaf Pool	3,433
	Installation of hockey goal posts, netting and line marking, Steyne Park	3,145
Workers Gol Gol Cricket Club	Construction of cricket nets, Alcheringa Sporting Complex	10,718
Woy Woy Judo Club	Upgrade of safety wall padding for internal brick walls and corners of Judo room, Peninsula Community Centre	5,035
Wybong Public Hall Playground Sub-Committee	Erection of a children's playground and establishment of a community park	8,000
Wyoming Soccer Club	Installation of an awning, Alan Davidson Oval	1,366
Wyong Lakes Australian Football Club Inc	Installation of six light towers and associated flood lights, Don Small Oval	12,000
Wyong Shire Council	Installation of floodlights, Tunkuwallin Oval	15,500
	Installation of subsoil drainage to number two oval, Watanobbi Oval	16,780
	Provision of additional floodlighting, Entrance District Sport And Community Centre	4,140
TOTAL		\$4,001,801

Country Athletes Scheme

All grants under this Scheme assist talented young athletes from country areas of NSW access training, coaching and competitions.

Sports with affiliates funded	Grants totalling \$
AFL (NSW/ACT) Commission	4,635
Archery Society of NSW	1,134
Athletic NSW Limited	5,469
Australian Climbing Gyms Association	1,534
Australian Karting Association (NSW)	767
BMX NSW Limited	2,668
Country Rugby League of NSW	5,236
Dancesport NSW	2,301
Field Archery Australia (NSW Branch)	1,367
Hockey NSW	4,769
Indoor Sports NSW Inc	2,301
Judo Federation of Australia (NSW)	1,501
Little Athletics Association of NSW	5,369
Motorcycling NSW	3,535
Northern NSW Soccer Federation	6,836
NSW Amateur Pistol Association	767
NSW Baseball League	5,569
NSW Basketball Association	6,202
NSW Bocce Federation	1,967
NSW Canoeing Inc	4,235
NSW Clay Target Association	2,334
NSW Cricket Association	3,180
NSW Cycling Federation	4,435
NSW Endurance Riders Association	2,301
NSW Fencing Association	967
NSW Golf Association	5,946
NSW Gymnastic Association	5,569
NSW Ice Hockey Association	2,968
NSW Junior Bowling Association	4,969
NSW Karate Federation Inc	1,734
NSW Marching Association	1,134
NSW Netball Association	5,966
NSW Rifle Association	567
NSW Rowing Association	5,469
NSW Rugby Union	6,336
NSW Ski Association	4,302
NSW Softball Association	5,969
NSW Sports Council for the Disabled	567
NSW Springboard and Platform Diving Association	3,401
NSW Squash Limited	5,969
NSW Swimming Association	5,736
NSW Tenpin Bowling Association	1,901

Sports with affiliates funded	Grants totalling \$
NSW Touch Association	1,034
NSW Water Polo	4,669
NSW Water Ski Association	2,934
NSW Weightlifting Association	1,067
NSW Wheelchair Sports	2,518
NSW Wrestling Association	3,868
Orienteering Association of NSW	2,635
Polocrosse Association of NSW	1,901
Riding for the Disabled	567
Skate NSW Inc	2,668
Soccer NSW Ltd	4,968
Sporting Shooters Association of Australia (NSW)	567
State Volleyball NSW	1,134
Surf Lifesaving NSW Inc	5,736
Surfing NSW	3,802
Table Tennis NSW	2,667
Taekwondo Australia NSW	1,901
Tennis NSW	5,648
The Equestrian Federation of Australia (NSW)	4,540
The NSW Dressage Council	1,234
The Pony Club Association of NSW	4,769
The Showhorse Council of Australasia	2,101
Triathlon NSW	3,668
Wintersport Australia (NSW) Inc	767
Women's Cricket NSW	3,685
Women's Golf NSW	5,969
Yachting Association of NSW	3,101
TOTAL	230,000

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Country Coaches and Officials Scheme

All grants under this scheme assist coaches and officials from country areas of NSW access educational courses that assist them gain or maintain required accreditation.

Sports with affiliates funded	Grants totalling \$
AFL (NSW/ACT) Commission	155
Confederation of Australian Motor Sport	330
Country Rugby League of NSW	675
Judo Federation of Australia (NSW)	2,010
Little Athletics Association of NSW	750
Northern NSW Soccer Federation	770
NSW Basketball Association	2,695
NSW Canoeing Inc	795
NSW Cycling Federation	1,390
NSW Gymnastic Association	2,760
NSW Netball Association	1,975
NSW Rowing Association	1,000
NSW Softball Association	1,650
NSW Springboard and Platform Diving Association	1,420
NSW Swimming Association	2,370
Riding for the Disabled	2,510
Royal NSW Bowling Association Inc	510
Skate NSW Inc	1,305
Soccer NSW Ltd	540
Sporting Shooters Association of Australia (NSW)	1,950

Sports with affiliates funded	Grants totalling \$
Table Tennis NSW	1,000
The Equestrian Federation of Australia (NSW)	450
Women's Cricket NSW	50
TOTAL	29,060

Facility Assistance Grants

Organisation	Purpose	Funding \$
Avoca Surf Life Saving Club	New club house	200,000
Dungog Amateur Swimming Club	Pool heating and cover	30,000
Forbes Rugby Union Club	Memorial room dedicated to Bali bombing victims	55,000
Gosford City Council	New aquatic sports centre, Peninsular Aquatic Centre	200,000
Hannans Road Public School	Multipurpose court	40,000
Lebanese Moslem Association	Completion of top floor of sports centre, Lakemba	300,000
Maitland Rugby Club Inc	Rugby League and Union amenities, Marcellin Park	200,000
Rockdale Indoor Leisure Centre	Multipurpose centre	300,000
SW Sydney Regional Academy	Transition to incorporated status	50,000
Sydney International Tennis Centre	Clay courts	200,000
Warringah Council	Seating and score board, Brookvale Oval	300,000
Western Sydney Regional Academy	Transition to incorporated status	100,000
Wyong Council	The Entrance Baths refurbishment	330,000
TOTAL		2,305,000

Far West Travel Scheme

Sports with affiliates funded	Grants totalling \$
Ashford Soccer Team	1,469.18
Balranald Motorcycle Club Inc	1,920.00
Balranald Pony Club	333.47
Baradine Junior Sports	982.96
Barrier District Cricket League	1,920.00
Bourke and Far West District Pony Club	444.67
Bourke Pony Club	1,287.60
Bourke Rugby Union Club Inc	2,297.31
Brewarrina Rugby Union Club	1,662.83
Broken Hill Basketball Association Inc	2920
Broken Hill Junior Football Association Inc	3,207.50
Broken Hill Miners Club	1,489.92
Broken Hill Mixed Indoor Bowls Assoc	1,452.10
Broken Hill Pistol Club Inc	3,390.08
Broken Hill Softball Association Inc	1,193.60
Cobar and District Rugby Club	2,471.38
Cobar Athletics Club Inc	1,320.98
Cobar Auskick	1,613.06
Cobar Australian Rules Football Club	1,095.52
Cobar Bowling and Golf Club Men Golfers	1,204
Cobar Bowling and Golf Club	496.40
Cobar Clay Target Club Inc	1,157.66
Cobar Junior Basketball Association	930.73
Cobar Junior Soccer Club	3,678.95
Cobar Netball Association Inc	4,160.29
Cobar Junior Rugby League Club	2,187.10
Cobar Senior Rugby League Club	2,187.10
Coonabarabran Junior Rugby League and Netball Club	404.93
Coonamble Junior Rugby League	1,200.87
Coonamble Rugby Union Football Club	1,092
Darling River Ladies Golf	694.70
Group 4 Junior Rugby League	942.34
Gulgambone Rugby Union Club	848
Gymnastics and Kindergym Club of Broken Hill	442.37
Hay District Cricket Association Inc	543.50
Hay Football Club	4,929
Hay Gymnastics Club Inc	1,554.06
Hay Junior Rugby League Inc	1,677.38
Hay Magpies Rugby League Football Club Inc	1,966.10
Hay Men's Bowling and Golf Club	667.28
Hay Soccer Club Inc	3,330.60
Hay Women's Bowling and Golf Club	375.92
Sports with affiliates funded	Grants totalling \$

Hillston Ex-Servicemen's and Citizens Bowling Club	508.64
Lake Cargelligo Junior Rugby League	102.10
Lightning Ridge Gymnastics Club	876
Lightning Ridge Soccer Club Inc	463.60
Macquarie Emus Junior Rugby Club	3,091.73
Marra Monkeys Polocrosse Club Inc	4,529.09
Moree Football Club	1,269
Moree Junior Rugby League	593.72
Moree Junior Soccer Club Inc	2,906.94
Mungindi Rugby League Club	148.03
Murray Darling Amateur Swimming Club	1,136.10
Nyngan Junior Rugby League Football Club	1,576.52
Nyngan Little Athletics	1,747.98
Nyngan Netball Inc	3,000
Nyngan Pony Club	1,000
Nyngan Rugby Club Inc	1,271.66
Toomelah Tigers League FC	435.80
Trangie Soccer Club	320.16
Tullamore Knights Football Club	260.10
Tullamore Rugby Union	1,410.38
Tullibigeal Australian Rules Football Club	811.80
Ungarie Football Club	500
Walgett Little Athletics Centre	523.78
Walgett Wolves Junior Soccer Club	1,910
Warialda Little Athletics	891.65
Warren Polocrosse Club Inc	4,920.00
Warren Rugby Union Club	1,949.00
Wee Waa Junior Rugby League	1,276.29
Wee Waa RLFC	325.91
West Wyalong Junior RLFC Inc	145.28
Western Plains Rugby Union	644.66
Yanco Wamoon RLFC	332.04
37 individuals *	9,978.60
TOTAL	120,000

* cannot be named for privacy reasons

International Sporting Events Program

Organisation	Purpose	Funding \$
Australian Canoeing	2003 ICF Slalom Canoe/Kayak World Cup	40,000
Badminton NSW	Australian Badminton International	35,000
Basketball NSW	FIBA Oceania Basketball Championships 2004	25,000
Confederation of Australian Motor Sport	NSW Premier State Rally	20,000
Dragon Boats NSW	2007 Dragon Boat Championships bid	5,000
Equestrian Federation Australia	Sydney International Three Day Event	25,000
Lake Macquarie City Council	Lake Macquarie International Half Marathon	5,000
Modern Pentathlon Association	UIPM Modern Pentathlon Junior World Titles	30,000
NSW Dressage Council	2003 Sydney CDI Dressage Championships	10,000
NSW Dressage Council	CDI-W Dressage Championships 2002	15,000
NSW Women's Cricket/Australian Cricket Board	Women's Cricket Ashes Test Match, Australia vs England	10,000
NSW Wheelchair Sports Association	2003 Summer Down Under Wheelchair Road and Track Series	15,000
NSW Wheelchair Sports Association	2003 Sydney International Wheelchair Tennis Open	15,000
NSW Wheelchair Sports Association	South Pacific International Wheelchair Lawn Bowls Championships	5,000
Surf NSW	Grommet World Surfing Championships	10,000
Yachting NSW	Sydney International Regatta	10,000
TOTAL		275,000

Minister's Discretionary Fund

Organisation	Purpose	Funding \$
Auburn Migrant Resource Centre	Participation in physical exercises for older adults/women	4,500
Barraba Town and District Tennis Club	Resurfacing of tennis court	10,000
Berkeley Vale Soccer Club	Trivia night sponsorship	200
Campbelltown Chamber of Commerce and Industry	2002 Youth Excellence Awards	2,000
Carss Park Soccer Club	Lighting at Parkside Drive Reserve	15,000
Cobar Blues Football Club	Purchase of football equipment	5,000
Cobar Netball Association	Assist with travel expenses	2,000
Corrimal Junior Cricket Club	Construction of cricket wicket	3,000
Goonellabah RSL Table Tennis Club	Purchase equipment	7,500
Guri Wa Ngundagar Aboriginal Corporation	Assist Aboriginal youth compete in state-level rugby league knockout competition	500
Hurstville ZSC	Training facilities for club's soccer team	10,000
Macarthur Girls High School	Travel costs to National Aerobics Championships	1,000
Maitland Basketball Association	Assist U/14 Women's Basketball club championships	5,000
Mayfield Machismo Skate Park Association	Development of skate park	5,000
Miranda Magpies Junior Soccer Club	Purchase of goal posts and nets	5,700
Northern Rivers Rowing Association	All schools Head of Northern Rivers Regatta	5,000
NSW Power Hockey Inc	Representation at Power Hockey World Cup (wheelchair athletes)	5,000
Panania Public School	Purchase of playground equipment	2,000

STATUTORY REPORTING

Organisation	Purpose	Funding \$
Punchbowl Public School	Purchase of playground equipment	17,000
Riding for the Disabled Association – Narrabri Centre	Building a sulky (cart) for people with a disability	1,000
Riverwood Community Centre	Purchase equipment	12,000
Ryde Aquatic Festival Committee	2002 Ryde Aquatic Festival sponsorship	10,000
Sandon Point Surf Life Saving Club	Improvements to club house	10,000
St George Illawarra Rugby League	Floodlights at Rex Jackson Oval	11,450
St Joseph's Parents and Friends Association	Purchase of playground equipment	5,000
Sutherland Shire Junior Soccer Association	Installation of spectator seating	4,000
Sunraysia 2002 Cycle Race	Sponsorship support	5,000
Vietnamese Community in Australia – NSW Chapter	Sports Education – New Year celebration	10,000
Woodenbong Central School	Travel costs for Indigenous students to attend football competition	2,000
Zen Chi Ryu	Travel costs to national titles in Melbourne	1,000
15 individuals*	Various purposes	23,147
TOTAL		199,997

*not named for privacy reasons

Regional Academies of Sport

Academy	Funding \$
Hunter Academy of Sport	100,000
Illawarra Academy of Sport	100,000
North Coast Academy of Sport	100,000
Northern Inland Academy of Sport	100,000
South East Academy of Sport	100,000
South West Sydney Academy of Sport	100,000
Southern Academy of Sport	100,000
Western Academy of Sport	100,000
TOTAL	800,000

Regional Sports Facility Program

Organisation	Purpose	Funding \$
Armidale District Netball Association Inc	Construct netball hardcourts, Lynches Road Complex	40,000
Arncliffe Scots – St George Hockey Club Inc	Synthetic water base hockey field, Kyeemagh RSL	200,000
Associazione San Giorgion Martire Di Sydney Ltd	Upgrade existing hall, Burrows Park	182,000
Australian National Sports Club Inc	Multi-purpose sport facility and amenities, Parry Park	400,000
Bathurst City Council and the Kelso Community Network	Multi-purpose community sport and recreation facilities, Kelso	100,000

STATUTORY REPORTING

Organisation	Purpose	Funding \$
Berrigan and District Tennis Club Inc	Upgrade to synthetic courts, Berrigan and District Tennis Courts	40,000
Bland Shire Council	Multi-court netball facility, Park Street Recreation Reserve	50,000
Bourke Sporting Club	Indoor sports stadium, walk and cycle tracks, ovals and play areas, Bourke Golf Club	300,000
Broken Hill Golf Club Inc	Redevelop clubhouse, toilet/change room and golf shop facilities	50,000
Central Coast Soccer Association Ltd	Construct new facilities including change rooms, Plum Park	300,000
Cooma Monaro Shire Council	Construct skatepark (stages one and two), Throsby Street	38,000
Cootamundra Shire Council	Construct a skate park, Cootamundra Skate Park	50,000
Cowra Shire Council	New amenities, River Park Sporting Precinct	260,000
Dubbo City Council	Upgrade existing amenities block and new canteen facility, Apex Oval	60,000
Garie Surf Life Saving Club Inc	Construct clubhouse, Royal National Park	213,000
Grafton Hockey Association	Construct a water-based synthetic surface pitch, Fisher Park	300,000
Grenfell Rugby Union Club Inc	Construct new amenities block and kiosk, R B Bembrick Field	40,000
Griffith Netball Association Inc	Replace grass courts to all weather hard courts, Jubilee Oval	80,000
Hastings Council	Multi-use fields and associated works, Koala Street Complex	350,000
Hockey New England Inc	Construct an all-weather irrigated surface and complex, University of New England	300,000
Maclean Shire Council	Construct tennis courts and install lighting, Yamba Sports Complex	140,000
Manildra Sports Council	Upgrade change rooms and build disabled toilets, Jack Huxley Oval	30,000
Mulwaree Shire Council	Construct skate park at Marulan	50,000
Oberon Pool Advisory Committee	Complete stage three of the project to cover Oberon Pool	100,000
Parkes Shire Council	Upgrade to synthetic grass surface, Parkes Tennis Club	40,000
Snowy River Shire Council	Re-level playing field and surrounds, including irrigation, Jindabyne Sports Ground	46,000
Temora Town Tennis Club	Upgrade to synthetic surface and reconstruct drainage, Crowley Street Tennis Courts	40,000
Tenterfield Shire Council	Construct a bi-directional pathway linking Tenterfield attractions, Petherick Reserve	40,000
Wagga Wagga Water Polo Inc	Lighting, blocks, diving tower and boards, lane ropes, Bolton Park	115,000
Waratah Sports Club	Construct new amenities block, Waratah Sports Ground	40,000
Wingham District Rugby League Football Club	Upgrade football ground lighting, Wingham Sporting Complex	50,000
Young Shire Council	Construct sealed netball courts and two indoor courts, Young Sports Stadium	50,000
TOTAL		\$4,094,000

Safety and Rescue Service and Water Safety Education Programs

Recipient	Funding \$
AUSTSWIM NSW	30,000
Lake Macquarie City Council	10,000
NSW Ski Patrol Association	30,000
Royal Life Saving Society (NSW Branch)	372,500
Surf Life Saving NSW	922,500
Wollongong City Council	10,000
TOTAL	1,060,000

Shooting Facility Development Program

Organisation	Purpose	Funding \$
Albury Wodonga Clay Target Club Inc	Safety fence between public areas and competition area	3,870
Australian Sporting Clays Inc	Trap houses	21,360
Bar Rook Sporting Association Inc	Automatic traps	12,648
Bermagui Branch NSW Field and Game Association	Two shipping containers for storage of clay targets and traps	6,000
Binnaway Small Bore Rifle Club	Establish a small bore rifle range	13,880
Blacktown Pistol Club Ltd	Safety fencing around perimeter of range	14,000
Boggabri-Gunnedah Gun Club Inc	Automatic clay target throwers	13,800
Broken Hill Rifle Club Inc	Safety boundary fence and signage	2,789
Coffs Harbour Pistol Club Inc	Earthworks to excavate and level new range	10,246
Coffs Harbour Rifle Club Inc	Ancillary and support facilities	3,895
Condobolin Rifle Club Inc	Reconstruct target area and construct shed and bench rest area	2,493
Coonamble Clay Target Club	Automatic self loaded traps	16,159
Crookwell Gun Club Inc	12kva petrol generator	4,146
Deniliquin Clay Target Club Inc	Upgrade one trap and install voice release system	10,659
Dorrigo Gun Club Inc	Two skeet traps, one set of phonopulls to upgrade the shooting facilities	7,103
Dubbo Pistol Club	Replace turning target frames on 25m range	4,309
Dubbo RSL Small Bore and Air Rifle Youth Club	Upgrade 90 metre range	10,152
Echuca-Moama Field and Game Inc	Laporte clay target throwing machines	6,900
Far South Coast Regional Shooting Complex	Development costs	54,568
Finley Pistol Club Inc	Manufacture new target frames	3,300
Glen Innes Clay Target Club Inc	Provide down the line automatic trap	6,939
Goulburn Workers Small-Bore Rifle Club	Update range safety features including shooting point and abutment wall	6,130
Griffith Field and Game Inc	Various equipment	11,385
Gulgong Pistol Club	Equipment to upgrade facilities and shooting fixtures	4,500
Guyra Shooting Sports Complex	Two automatic traps	16,500
Hastings Regional Shooting Complex Inc	Various range upgrades	72,308
Hermidale Gun Club	Upgrade manually operated clay target thrower	4,820
Holsworthy Pistol Club Inc	Turning target upgrade to 25m range	10,000
Holsworthy Pistol Club Inc	Repairs to range caused by bushfire damage	20,000
Katoomba Rifle Club Inc	Automated trap to replace existing manual trap	4,750
Lismore Target Pistol Club	Construct safety wall on the 50 metre range	9,407
Lockhart Rifle Club/ 61st Battery Rifle Club Inc	Upgrade target butts and range facilities	3,050
Monaro Air Rifle Club Ltd	Four sets of 'SAM' electronic training hardware	10,000
Moree Pistol Club Inc	Air pistol target carrier system replacement	3,750
Moruya Batemans Bay Pistol Club	Land acquisition	23,000
Moulamein Clay Target Club Inc	Canterbury voice release systems, monitors and microphones for two traps	3,425
Mt Lindesay Pistol Club Inc	Construct 50 metre turning targets and falling plate targets	5,170
Mudgee Pistol Club Inc	Air rifle and air pistol shooting gallery and training complex for junior shooters	18,226
Muswellbrook Pistol Club Inc	Enhance shooting bays to range	19,256
Nambucca Valley Pistol Club Inc	Range upgrades including accessible walkways	3,702

STATUTORY REPORTING

Organisation	Purpose	Funding \$
Narromine Clay Target Club	Land acquisition	25,000
Newcastle Lake Macquarie Clay Target Club Inc	Concrete shooting lanes for disabled shooters	7,098
Northern Districts Pistol Club	Repairs to range caused by bushfire damage	20,000
Orana Hunting Club	Land acquisition	50,000
Quirindi Sporting Clay Target Club	Clay target throwing machines	11,106
Shoalhaven Pistol Club	Repairs to range caused by bushfire damage	20,000
Silver City Smallbore Rifle Club	Provide for grading target range and target scope	1,504
Singleton Clay Target Club Inc	Establish a permanent automatic simulated field and game course	10,536
SSAA – Kempsey Branch Inc	Covered shooting area with sound absorption material	23,307
St Ives Pistol Club Inc	Turning targets (multi-discipline)	10,909
Taree Pistol Club Inc	Perimeter security fencing and upgrade of targets for disabled shooters	11,008
Taree-Wingham Gun Club	Olympic trap controller and voice call system	5,000
Three Rivers Big Game Hunting Club Inc	Establish a pistol range and shot gun range, Emmaville Shooting Complex	28,034
Tottenham Clay Target Club Inc	Automatic down the line throwing machine and voice release safety system	7,000
Tullamore Gun Club	Automatic clay target throwing machine and voice activated release system	7,795
Upper Hunter Gun Club Inc	Shipping container for storage and replacement traps for field shoots	15,705
Wagga Wagga City Pistol Club Inc	Additional safety baffles to allow competitors to move to shooting positions	10,000
Warren Gun Club Inc	Upgrade existing shooting facilities	8,946
Wingham Rifle Club Inc	Construct disabled access	1,000
Wingham Target Shooting Complex Inc	Connect to town water supply	8,727
Wyong District Pistol Club	Provide for earthworks to mounds	1,818
Yamba Clay Target Club Inc	Two automatic double rise clay target throwing traps and voice release systems	17,065
Yass Clay Target Club	Generator and voice activated system	5,359
TOTAL		785,512

Sports Development Program

Designed to assist state sporting organisations and peak industry bodies to work in partnership with the department to develop their sport and recreation activities at all levels in NSW.

Organisation	Funding \$
AFL (NSW/ACT) Commission	45,000
Archery Society of NSW	10,000
Athletics NSW Limited	47,000
AUSSI Masters Swimming in Australia (NSW Branch)	15,000
Australian Commonwealth Games Association (NSW Division)	20,000
Australian Council for Health, Physical Education and Recreation (NSW)	10,000
Australian Karting Association (NSW)	15,000
Australian Society of Sports Administrators (NSW)	20,000
Australian Underwater Federation (NSW Branch)	10,000
BMX NSW Inc	15,000

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Organisation	Funding \$	Organisation	Funding \$
Confederation of Australian Motor Sport	20,000	NSW Rugby Union	45,000
Croquet NSW Inc	15,000	NSW Shooting Association Ltd	15,000
DanceSport NSW	10,000	NSW Ski Association Limited	30,000
Field Archery Australia (NSW Branch)	10,000	NSW Softball Association Inc	47,000
Fitness NSW	45,000	NSW Sports Council for the Disabled Inc	170,000
Hockey NSW	47,000	NSW Sports Council for the Disabled Inc – Member organisations	60,000
Ice Speed Skating Association of NSW	10,000	NSW Sports Federation Inc	45,000
Indoor Sports NSW Inc	30,000	NSW Springboard and Platform Diving Association Inc	20,000
Judo Federation of Australia (NSW) Inc	15,000	NSW Squash Ltd	47,000
Little Athletics Association of NSW	47,000	NSW Swimming Association	45,000
Martial Arts Industry Association Limited	15,000	NSW Tennis Association Limited	45,000
Motorcycling NSW Limited	20,000	NSW Tenpin Bowling Association Inc	10,000
National Association of Speedway Racing (NSW and ACT) Inc	10,000	NSW Touch Association	47,000
NSW Amateur Pistol Association	30,000	NSW Water Polo	47,000
NSW Association of Indoor Bowlers Inc	10,000	NSW Water Ski Association	30,000
NSW Badminton Association Inc	10,000	NSW Weightlifting Association	20,000
NSW Baseball League Inc	47,000	NSW Wrestling Association	15,000
NSW Basketball Association Limited	45,000	NSW Futsal Association Ltd	30,000
NSW Bocce Federation	10,000	Northern NSW Soccer Federation	30,000
NSW Bridge Association	5,000	Orienteering Association of NSW	20,000
NSW Canoeing	20,000	Polocrosse Association of NSW	10,000
NSW Clay Target Association	15,000	Royal NSW Bowling Association	47,000
NSW Council of the Australian Parachute Federation	10,000	SkateNSW Inc	15,000
NSW Cricket Association	45,000	Soccer NSW Ltd	45,000
NSW Cycling Federation	47,000	Sporting Shooters Association of Australia (NSW) Inc	15,000
NSW Darts Council	10,000	Sports Medicine Australia (NSW Branch)	45,000
NSW Endurance Riders Association Inc	20,000	State Volleyball NSW Inc	15,000
NSW Fencing Association	10,000	Surfing NSW	30,000
NSW Fishing Clubs Association Inc	10,000	Table Tennis NSW	20,000
NSW Flying Disc Association	10,000	Taekwondo Australia (NSW) Inc	10,000
NSW Gliding Association	10,000	The Equestrian Federation of Australia (NSW) Inc	47,000
NSW Golf Association	45,000	The Outdoor Recreation Industry Council of NSW Inc	45,000
NSW Gridiron Football League Ltd	10,000	The Pony Club Association of NSW	47,000
NSW Gymnastic Association	47,000	Triathlon NSW	30,000
NSW Handball Association	10,000	Women's Cricket NSW	20,000
NSW Hang Gliding and Paragliding Association	10,000	Women's Golf NSW	47,000
NSW Ice Hockey Association	15,000	Womensport and Recreation NSW Inc	10,000
NSW Ice Skating Association Inc	10,000	Yachting Association of NSW	47,000
NSW Lacrosse	10,000		
NSW Marching Association Inc	10,000		
NSW Netball Association Limited	45,000		
NSW Olympic Council Inc	53,000		
NSW Paralympic Committee	33,000		
NSW Rifle Association	15,000		
NSW Rowing Association Inc	47,000		
NSW Rugby League	45,000		
		TOTAL	2,633,000

Women's Sports Management Development Program Scholarships

Aims to enhance the skills, knowledge and networks of women working in the sport and recreation industry in NSW. Scholarships are valued at \$1800 each. Due to privacy legislation, individuals cannot be named. The organisations they represent are listed below.

Bankstown Sports Hockey Club
 Bidwell PCYC
 Central Coast Women's Hockey
 City of Canada Bay Council
 Davidson Softball Club
 Dulwich Newtown Basketball Club
 Gordon North Sydney Hockey Club
 Gosford City Aquatic Centre
 Gosford City Basketball
 Gosford Little Athletics
 Gosford Rugby Club
 Gosford Sports Stadium
 Hawkesbury Sports Council Inc
 Institute of Sports Management Pty Ltd / Liz Ellis Pty Ltd
 Katoomba Sport and Aquatic Centre
 Manly Warringah Netball Association Inc
 Marconi Netball Club
 Mingara Leisure Centre

Mosman Neutral Bay Rifle Club
 Nepean District Soccer Football Assoc
 Newtown Swans Junior Australian Rules Club
 NSW Sports Council for the Disabled
 NSW Women's Bowling Assoc
 NSW Women's Hockey Assoc
 Paddington Woollahra JRLFC
 Parramatta City Council
 Regional Aboriginal Education Consultative Group (Met West)
 Ripples Leisure Centre
 Surf Life Saving Sydney Inc
 The Northcott Society
 Tuggerah Athletics
 Tuggerah Lakes Field Archery
 Tuggerah Lakes Mingara Athletics Club
 University of NSW Soccer Club
 University of Western Sydney
 UTS Fencing Club
 Western Districts Ladies Invitational Darts Assoc
 Wests Touch Football Club/Alexandria Park Community School
 Women in the Waves Surf Club
 Yasmar Juvenile Justice Centre

TOTAL	\$73,800
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Women's International Travel Scholarships

Recipient	Purpose	Location	Amount \$
Women in Life Saving Advisor			
Surf Life Saving NSW	International Life Saving Board of Directors Meeting	St Lucia	3000
Senior Sports Consultant, NSWIS	Mare Nostrum Swimming Competition	Rome, Monaco, Barcelona	3000
President, NSW Badminton	XIII World Badminton Championships and International Badminton Federation Annual General Meeting	Birmingham, England	3000
TOTAL			9000

Youth In Sport Program

Organisation	Purpose	Funding \$
Albury PCYC	<i>Sport a Month</i> – weekly clinics in a variety of sports	3,500
Albury PCYC	<i>Street Talk</i> – portable sporting activities conducted in crime hotspots	4,000
Bankstown PCYC	<i>Sport off the Street</i> – breakdance sessions	5,000
Bankstown PCYC	<i>Girls with Attitude</i> – afternoon sporting activities	4,352

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Belmore PCYC	Weekly volleyball skills sessions	5,500
Bidwill/Mt Druitt PCYC	<i>Breakaway</i> – incorporating the Duke of Edinburgh Award and sport skill sessions	13,200
Cessnock PCYC	<i>Pioneer Program</i> – mentoring and community awareness program	8,280
City of Sydney PCYC	<i>Strike 3 Sports Program</i> – sport skills and competitions	8,929
Coffs Harbour PCYC	<i>Get Out There</i> – sport, recreation and life skills	10,000
Cowra PCYC	<i>Breakaway 2</i> – first aid, healthy lifestyle skills and sport clinics	4,040
Inner Metro Zone	<i>3 on 3</i> – basketball skill sessions and competition	7,497
Lismore PCYC	<i>Breakaway</i> – sport and leadership activities	9,000
Maitland PCYC	<i>The 007 Project</i> – sport skills sessions, leadership program and a camp	4,320
Moree PCYC	<i>Kidz Force</i> – Friday and Saturday night sports activities program	10,000
Muswellbrook PCYC	<i>Sport not Caught</i> – sport and recreation sessions, a camp and education sessions	6,500
Newcastle PCYC	<i>Breakaway</i> – sport, recreation and vocational activities	10,000
Orange PCYC	<i>3 on 3 basketball</i> – development program and establishment of competition	3,050
Orange PCYC	<i>Out There</i> – skill sessions and social games in identified crime hot spots	1,000
PCYC State Office	<i>Statewide Breakdancing Program</i>	45,000
Penrith PCYC	<i>Lifestyle</i> – sport and education programs	10,000
Port Stephens PCYC	<i>3x3 Basketball</i> – development program and establishment of competition	4,240
Riverina Zone	<i>P1 Touch and 3 on 3 Basketball</i> – skills and leadership program	28,000
Singleton PCYC	<i>Jackaroo/Jillaroo</i> – recreational and leadership enhancement program	10,000
South Sydney PCYC	<i>Integration Down Under</i> – accessing community sporting facilities	5,000
South Sydney PCYC	<i>Girl Power</i> – activities that promote leadership, cooperation and team work	5,000
Tamworth PCYC	<i>On your Bike</i> – building of bikes and participation in cycling activities	8,908
Taree PCYC	<i>Sport Beat</i> – integration into sporting	10,000
Twin Towns PCYC	<i>Breakaway</i> – leadership course and bronze medallion training	8,460
Twin Towns PCYC	<i>Sport a Month</i> – weekly sports skills sessions conducted	1,300
Young PCYC	<i>Skate Alive</i> – skill clinics in skateboarding safety and technique	5,500
TOTAL		214,576

Internal control: statement of responsibility

The department's Chief Executive Office, senior management and other employees have effected an internal control process designed to provide reasonable assurance regarding the achievements of the department's objectives. The audit function employed by the department conducts a program of review to assess these controls. To the best of my knowledge this system of internal control has been operating satisfactorily during 2002/03.

Lisbet Dean
A/Director-General

Legislation and legal change

The department administers the following legislation:

Betting Tax Act 2001 – Section 18
Boxing and Wrestling Control Act 1986
Centennial Park and Moore Park Trust Act 1983
Crown Lands Act 1989 in relation to:

- *Newcastle Agricultural, Horticultural and Industrial Association Act 1905 and Newcastle Agricultural, Horticultural and Industrial Association (Extension) Act 1925*
- *Newcastle International Sports Centre Act 1967*
- *Wollongong Sportsground Act 1986*

Institute of Sport Act 1995
Motor Vehicle Sports (Public Safety) Act 1985
Mount Panorama Motor Racing Act 1989

National Parks and Wildlife Act 1974
Parramatta Park (Old Government House) Act 1967
Parramatta Park Trust Act 2001
Parramatta Stadium Trust Act 1988
Public Lotteries Act 1996 – Section 34
Sporting Bodies' Loans Guarantee Act 1977
Sporting Venues Management Act 2002
Sports Drug Testing Act 1995
State Sports Centre Trust Act 1984
Sydney Cricket and Sports Ground Trust Act 1986

There were no significant judicial decisions in the Acts and Subordinate Legislation during 2002/03.

Overseas visits

Name: Linda Hanna
 Position: Media and Events Manager,
 Duke of Edingburgh Award
 Country: Nepal
 Purpose: Duke of Edingburgh Award international
 expedition and community project.
 Dates: 12/4/03 – 1/5/03 (20 days)
 Cost: Majority of travel costs met by World Expeditions.
 \$500 in trip expenses was funded from Duke of
 Edingburgh Award budget.

Publications

New publications for 2002/03

- Child protection 'how to' guide
- Child protection interim code of conduct
- Childcare services at sport, recreation and fitness centres
- Gender equity (part of It's Your Business)
- Increasing participation of women and girls – a guide for small organisations
- Mentoring for women in sport
- Play by the Rules
- Stroll with a stroller

Existing publications

Resources

- Active community guide – Active kids
- Active community guide – Active older adults
- Active community guide – Mum's the word
- Active community guide – Facts on walking

- Active community guide – Getting active
- Active communities too: A collection of innovative physical activity initiatives by communities in western NSW
- Centres and academies
- Child protection – policies and procedures
- Child protection – Swimsafe
- Child protection – vacation and school programs
- Childcare guidelines
- Get that Grant
- Guidelines for sport and recreation organisations – Working with Children Check and child protection
- It's Your Business
- Kids' sport – a very real guide for grown ups
- Northern Beaches indoor sports centre fact sheet
- NSW Volunteer program – guidelines for organising modules
- Participation Not Isolation
- Safe Sport Facilities
- Sexual Harassment Guidelines
- Standards framework – increasing participation of women and girls
- Western Ways: Understanding the physical needs of older adults living in rural areas of western NSW
- Women and girls in sport and recreation fact sheet series
- Working with children check – commitment to service

Corporate

- Active and Able newsletter (quarterly)
- Annual report (annual)
- Code of Conduct
- Corporate Plan 2003-2007
- Crossroads training package
- Harrassment and bullying
- Sportshorts magazine (tri annual)
- Western Region annual highlights
- Working together

In addition, the department produced a wide range of material relating to its products and services such as Swimsafe, grant programs, holiday programs and sport development initiatives.

Research and development

Project	Description	Resources
Centre for Environmental and Recreation Management (CERM) surveys	Collects benchmark data from centres to assist in management decision making. Both financial and customer service surveys are conducted, for both adults and children	\$50,000
Customer research report	Quantitative and qualitative research across schools and other user groups of the department's centres. Examined expectations against performance	\$40,000
Exercise, recreation and activity survey (ERASS)	Collects information on exercise, recreation or sport that people aged 15 and over participate in	\$18,000
Memorandum of Understanding between Standing Committee on Sport and Recreation and the Australian Bureau of Statistics	The department contributes funds annually for research and development projects on sport and recreation. Examples of 2002/03 projects include reports on employment, volunteers and household expenditure in sport and recreation	\$40,000 (contribution)
Sportshorts evaluation	Review of corporate newsletter to ensure it is relevant and interesting to our customers	\$9,900
Staff climate survey	Examining staff issues and expectation across the department	\$4812.50
Water safety Undertaken by the NSW Water Safety Taskforce	Analysis of drownings involving children aged five years and under in NSW	\$21,646
	Perceptions of water safety and use of aquatic areas in rural and remote locations in NSW	\$28,600
	Evaluation of the SafeWaters water safety initiative	\$50,000
Vacation camp research	Survey of existing vacation camp customers to build a profile of customers, their expectations and satisfaction levels	\$15,000
Young women, depression and physical activity	Examining what it is about physical activity that can improve people's emotional wellbeing and what models of working with young women would achieve outcomes	\$5,000
TOTAL		\$282,958.50

Waste management and purchasing

The department continued its commitment to recycling, reducing and reusing both when purchasing and disposing of waste. Below are the key activities for 2002/03.

Reducing the generation of waste

- 75 per cent of all waste paper produced by the department is either recycled directly on site or sent to local recycling services*
- The development of electronic human resource transactions (see page 43) has reduced waste generation
- Similarly, the introduction of the Customer Information Management System (see pages 40 and 44) has also reduced the need for paper based administration
- The organic waste management program trial (see page 40) has significantly reduced waste removal costs.

Resource recovery

Milson Island undertook a clean up of rubbish collected over many years. Of the estimated 300 tonnes of waste approximately 225 tonnes were reused on the island. Bricks and concrete were crushed on site and used on roads and cleared vegetation mulched and used under the ropes course. Only 75 tonnes of non recyclable rubbish needed removing from the island. A recycling company took care of this to ensure maximum content was recycled.

Use of recycled material

- Overall the department uses 50 per cent recycled material for all vegetation, construction and demolition projects, a 33 per cent improvement since 2000/01
- 55 per cent of the department's general office paper is recycled *
- Use of recycled paper in printing and publications remains low due to prohibitive cost of recycled paper for printing
- Use of recycled toner cartridges improved by 15 per cent, as more recycling services become available in regional areas
- Improvements are needed in the use of other general stationery items containing recycled content.

* Reporting in this area has just been introduced. Comparative years are not available.

Women's action plan

The principles of equity, rights and participation underpin the *NSW Government's Action Plan for Women*.

In implementing this plan, the department has focused strongly on strategies that:

- increase women in leadership and decision making positions
- improve access to safe and appropriate environments for physical activity.

Projects implemented during 2002/03 include:

- Women's Sports Leaders Forum (see page 29)
- Young women, depression and physical activity research project (see page 19)
- Support and promote the use of *Fair Call For All*, an educational package promoting acceptance of diversity in sports media
- Support and promote *Play by the Rules* (see page 22).

Ongoing initiatives include:

- Women's Sport and Recreation Administration Scholarship Program (see page 29)
- Representation on the *Women on Wheels Tour* (see page 29)
- Availability of resources and publications (see page 137)
- A range of community based participation initiatives offered through regional offices and centres.

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Appendices



APPENDIX A – PERFORMANCE STATISTICS

The tables in this appendix are presented in the same format as in 2001/02.

This is the final year performance statistics will be presented this way.

The key performance indicator's (see page 17 for example) featured throughout this year's report will be the format for future departmental annual reports.

The statistics are divided into three main sections:

Outcomes: Table 1 is a key indicator of the community participation in sport and physical activity in NSW. The NSW Department of Sport and Recreation, other government agencies and industry partners contribute to this result. Tables 2 and 3 indicate the impact of our performance.

Outputs: Tables 4 to 6 indicate the level of use and the number of programs conducted during the year.

Inputs: Tables 7 and 8 indicate the resources used to produce outputs and outcomes.

Outcomes

Table 1: Community participation in sport and physical activity in NSW

Indicators	Numbers '000		Percentage %	
	2000/01	2001/02	2000/01	2001/02
NSW population aged 15 and over participating in				
Only organised ¹ sport and physical activity	663.9	767.2	13.0	14.9
Only non-organised sport and physical activity	1,999.1	1,788.7	39.2	34.7
Both organised and non-organised sport and physical activity	1,308.4	1,359.3	25.7	26.4
Total NSW population aged 15 and over participating in sport and physical activity	3,971.4	3,915.2	77.9	76.0

¹ 'Organised' means organised by a club, association or school. The club or association did not need to be a sporting body; it may have been a work social club, church group, old scholars' association or the local gymnasium. Source: Participation in Exercise, Recreation and Sport.

Table 2: Customer feedback

This information is collated from customer service quality surveys conducted on completion of NSW Department of Sport and Recreation programs. The surveys are part of a joint venture between the department and the Centre for Environment and Recreation Management, University of South Australia.

Customer response	Central Coast Region %	Hunter Region %	North Coast Region %	North West Region %	Riverina Region %	South Coast Region %	Sydney Region %	Western Region %
Strongly recommend or recommend to others								
2000/2001	100	98	99	100	100	98	97	92
2001/2002	100	99	95	92	98	100	100	92
2002/2003	100	98	96	96	95	97	99	85
Not recommend or strongly not recommend to others								
2000/2001	–	2	1	–	–	2	3	8
2001/2002	–	1	5	8	2	–	–	8
2002/2003	–	2	4	4	5	3	1	15
Overall satisfaction rating¹								
2000/2001	87.9	90.4	92.3	93.4	95.1	87.6	81.0	73.3
2001/2002	92.1	89.6	88.6	85.7	91.0	94.3	87.9	81.1
2002/2003	86.6	92.1	84.9	85.0	83.6	89.3	88.1	68.7

¹ This rating is based on responses to a set of 20 customer service quality attributes such as centre cleanliness, quality of food and drink, variety of activities, and experience and knowledge of staff. Results are indicative, sampling errors may have affected these results.

APPENDIX A – PERFORMANCE STATISTICS

Table 3: Participation by demographic groups in all NSW Department of Sport and Recreation region, centre and academy programs

Indicators	NSW population ¹ %	1999/00 actual %	2000/01 actual %	2001/02 actual %	2002/03 actual ² %	2003/04 projected ² %
Aboriginal and Torres Strait Islander people	2.0	3.6	5.3	9.9	7.9	10.0
People with a disability	19.0	9.6	13.1	11.0	17.7	19.0
People from culturally diverse backgrounds	19.0	13.0	13.5	13.9	14.6	15.0
People aged over 55 years	22.0	23.0	24.7	23.5	23.0	23.0
Women aged over 25 years	34.0	19.5	23.5	26.7	24.1	27.0
Youth aged from 15 to 24 years	13.0	11.4	14.2	22.7	14.9	17.0

¹ From the Australian Bureau of Statistics 2001 Census of Population and Housing and the 1998 Disability, Ageing and Carers' Survey.

² See performance indicator on page 25 for discussion on results

Outputs

Table 4: Participant days and number of participants per annum

Indicators	1999/00 actual '000	2000/01 actual '000	2001/02 actual '000	2002/03 actual 000	2003/04 projected '000
Residential programs – number of participant days					
Outdoor education program	249.4	238.3	250.3	262.7 ¹	276.0 ¹
School holiday programs	55.0	55.2	47.2	43.3	43.0
Special populations programs	19.3	14.8	16.7	20.7	26.0 ²
Weekend camps and self-contained programs	92.6	102.9	100.3	100.1	103.0
Talent development and elite athlete programs	18.4	15.2	10.8	12.2	11.0
Non-residential programs – number of participants					
Introductory opportunities, e.g. girls footy festivals	124.0	123.2	130.3	97.3	16.0 ³
Sports development programs, e.g. volunteer management program	16.3	30.1	23.9	30.5	31.0
Sports education programs, e.g. sports safety	15.5	15.2	9.0	13.6	12.0
Holiday sports programs	6.9	5.4	3.5	3.3	3.0
Coaching accreditation programs	1.8	1.4	3.0	2.0	2.0
Leadership development programs	4.5	1.8	1.8	3.7	4.0
Swimsafe (participants x no. lessons)	385.3	295.5	257.0	246.2	216.0 ⁴

¹ The 2002/03 increase and 2003/04 projected increase are the result of new marketing and business development strategies.

² Pages 24 to 29 of this report outline the department's commitment in this area and some of the activities that led to the 2002/03 result.

³ Walking for Pleasure (WFP) participation declined considerably in 2002/03. However, data collection for WFP has become unreliable with the department having only a support role and not enrolling people in the program. For this reason, WFP figures are not included in 2003/04 projections within the introductory opportunities category.

⁴ A reduced number of pools and more private operators in the market have contributed to the steady decrease since 1999/00.

APPENDIX A – PERFORMANCE STATISTICS

Table 5: Facility development grants

Indicators	1999/00 actual	2000/01 actual	2001/02 actual	2002/03 actual
Number of organisations assisted				
Capital Assistance Program	465	467	467	409
Government Guaranteed Loans	4	1	1	0
FootyTAB	3	7	9	3
Regional Sports Facility Program	14	15	11	29
Shooting Facility Development Program ¹	15	15	28	63
ATSI Sports Development Program ²	6	n/a	n/a	n/a
Facility Assistance Grants ³	n/a	n/a	n/a	11
Total number of organisations	507	505	516	515
Total amounts of grants \$'000				
Capital Assistance Program	4000	4000	4000	4000
FootyTAB	900	354	700	700
Regional Sports Facility Program	1500	1900	1500	3394
Shooting Facility Development Program ¹	500	518	238	786
ATSI Sports Development Program ²	100	n/a	n/a	n/a
Facility Assistance Grants ³	n/a	n/a	n/a	2155
Total grants	7000	6772	6438	11,035
Total Government Guarantee Loans	820	800	280	0

1 The Shooting Facility Development Program was formally established in 1998/99. The initial program of \$2 million for three years was extended by a further \$1 million for the following two years.

2 The Aboriginal and Torres Strait Islander Sports Development Program was a pilot for 1999/2000.

3 Facility Assistance Grants were a once-only allocation.

Table 6: Sporting facilities completed

Note: 2003/04 Projections

At the time of publication, funding for 2003/04 facility grants were under review and accurate projections could not be made.

Indicators	1999/00 actual	2000/01 actual	2001/02 actual	2002/03 actual
Sporting facilities completed in the year (irrespective of the original date of approval)	474	187 ¹	444	546

1 The decrease in facilities is due to the Sydney Olympic and Paralympic Games. The building industry experienced a slowdown due to contractors.

APPENDIX A – PERFORMANCE STATISTICS

Inputs

Table 7: Full-time equivalent staff on 30 June

Indicators	1999/00 actual	2000/01 actual	2001/02 actual	2002/03 actual
Full time equivalent staffing	335	339	348	334

Table 8: Number of staff by region on 30 June 2003¹

Central Coast Region	36
Hunter Region	36.2
North Coast Region	21
North West Region	16.6
Riverina Region	16
South Coast Region	30.6
Western Region	17.6
Sydney Region	57.9

¹ Full-time equivalent

CONTACTING US

Our service to you

NSW Sport and Recreation is committed to high quality and efficient service. We encourage and value feedback, both compliments and complaints, from our customers. You can contact us via phone, mail, email or face to face in our offices across NSW.

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