



annual report

2001

nsw department of sport and recreation





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introduction

The NSW Department of Sport and Recreation brings a wide range of sport and recreation programs to communities around the state. Our sport and recreation facilities are located throughout NSW in mountains, on lakes, rivers, the coast and western plains. The 2000/01 annual report highlights the range of sport and recreation opportunities the department provides and the strong community ties it has forged.

To encourage community interest in healthy physical activity, the department is constantly developing new programs and improving sport infrastructure. There is also a strong emphasis on working with industry partners and government agencies as well as communities, especially those that are disadvantaged.

The report is divided into four areas:

- the executive summary gives a history of the department, includes highlights of the year, compares outcomes, outputs and inputs over the last five years, and provides a financial summary
- the performance reports show how we carried out the strategies to meet our three aims that are set out in the corporate plan 1999–2003
- the financial report details financial statements for the NSW Department of Sport and Recreation and Eastern Creek Raceway
- the appendices contain information that complies with the legislative reporting requirements for annual reports of NSW government departments.



executive summary





executive summary





The Hon. 's'o' W'alk' - M'P
Minister for Sport and Recreation
Minister for Competitive Services
Minister for Local Funding

10 September 2007

Dear Minister:

I have pleasure in submitting to you for presentation to the Parliament the 2007-08 Annual Report on the operations and activities of the NSW Department of Sport and Recreation. The report was prepared in accordance with the provisions of the NSW Reports of Management Act 1995 and the Public Finance and Audit Act 1995.

In 2001 Sydney hosted the 2000 Olympic Games followed by the Paralympics generating numerous initiatives for and interest in sport among Australians. As was the case with our industry partners many of our staff worked in classes to help make the Games a success. This year:

to start this membership, the department developed and New South Wales of a sport plan that will ensure the awareness of the benefit of sport and physical activity, as well as improve access to infrastructure, sport and recreation facilities and providers.

To do the plan, there is a strong focus on disadvantaged groups and environments where physical activity occurs, along with emphasis on developing the skills of staff in the sport and recreation sector. Our partner organisations will be assisted to further develop and implement programs.

Following a review of the department's organisational structure and priorities, the department is excited to launch the NSW 2007-08 strategy plan at the heart of sport in NSW. The strategy brings together staff from the central office in North Sydney and regional offices at Parramatta, Cootamundra and regional centres.

The move has provided an opportunity to make better use of resources and to make client services through closer links with the sporting community and improved access to information and programs.

In the coming year we will further consolidate the impact of sport and recreation generated by the Olympics, by working with the industry, government, individuals and government agencies to ensure that sport and recreation services around NSW.

My special thanks must go to members of the NSW Sports Advisory Council for their excellent work in providing advice on key issues impacting on sport in NSW and recommending a range of financial assistance and grants programs.

Yours sincerely

Brenda O'Reilly
Director General

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As a peak provider of sport and recreation facilities and programs, the department occupies a unique and influential position, promoting the health and well being of the people in our community.

The department is committed to adding significant value to recreation services throughout NSW through its diverse range of programs.

Our eight regions assist local communities to develop and make best use of their resources so that quality sport and recreation services are available to help the community get active. Regional offices provide services such as sport and recreation programs for children during school holidays, learn to swim programs, introductory sport and recreation programs for older adults, training programs for volunteers, help develop sporting clubs, and give assistance in preparing grant applications.

Our 11 sport and recreation centres including the renowned Sydney Academy of Sport and Recreation at Narrabeen and the Winter Academy of Sport and Recreation at Jindabyne offer outdoor education programs for primary and secondary students which link to their curriculum, activity programs during school holidays, access to facilities to enable community based sporting groups to conduct their own programs, and self contained holiday units available for use by individuals, family or community groups.

Our three regional academies of sport nurture talented athletes to achieve their potential in their chosen sport, and develop coaches, officials and sports administrators.

Because sport and recreation are important factors in linking communities, the department is working with industry and the community to achieve common and lasting outcomes, building cooperation between government agencies, seeking maximum leverage for its resources, influencing outcomes through grants and partnerships, and improving networks through the introduction of improved technology.

A major challenge is to increase awareness that there is more to sport than just the playing. As well as improving quality of life, physical activity develops self esteem in young people, helps youth at risk, maintains the fitness and well being of senior citizens, and provides the opportunity to develop athletic talent.

recreation

Purpose

Assist the people of NSW to participate in sport and recreation

Vision

A community that uses sport and recreation to improve its well being

Guiding principles

Provide services that:

- meet the identified needs of our customers
- increase opportunities for communities or individuals to participate in sport, recreation or physical activity
- increase opportunities for participation of under represented groups
- provide services and facilities to communities disadvantaged by location
- support the NSW Government's approach of combining resources and expertise to deliver better results
- adapt current services or initiate new ones to meet government priorities
- increase the efficiency and effectiveness of the department's operations
- limit the department's exposure to risks
- increase the value of the department's assets.

History

The NSW Department of Sport and Recreation was established in 1971 as a NSW Government department to:

- assist with the development of sport and recreation facilities and organisations
- help aspiring athletes
- provide programs and services that encourage the participation of the NSW community in sport and recreation.

In the leadup to the Sydney 2000 Olympics, the department was responsible for the initial planning and development of the international facilities. The department is capitalising on the enormous interest in sport that this event generated.

At other periods during its 30 year history, the NSW Department of Sport and Recreation has been responsible for legislation and implementing government policy on culture and the arts, tourism, racing, and the gaming industries. The current legislation administered by the department is detailed in appendix 1.

SPORTS ADVISORY COUNCIL

The Sports Advisory Council, established in 1978, provides advice to the Minister for Sport and Recreation on issues concerning the development of sport in NSW. The Council makes recommendations to the Minister on inductees into the NSW Hall of Champions and makes recommendations on a range of grants for:

- athletes under the Country Athlete Scheme, International/National Travel Program and International Travel Scholarships for Athletes with a Disability
- the staging of international sporting events in NSW
- state sporting organisations and peak industry bodies under the department's Sports Development Program.

The Council also provides advice on the operations of Sports House in Ultimo.

Three subcommittees enable Council to effectively progress priority issues and achieve its work program.

These subcommittees are Sports Grants, Sports Development and Sports House.

Council members in 2000/01:

- Mr K Berry OAM
- Ms H Brownlee OAM
- Mr A Davidson AM, MBE
- Mr J Devitt AM
- Mr D Donohue AM
- Mr B Elphinston
- Ms D Fraser AO, MBE
- Ms P Gillies
- Ms L Landon
- Ms K Thompson
- Mr A Whelpton AM (Chair)
- Ms M White



achievements

Sport and recreation development

UNDER REPRESENTED GROUPS

Indigenous people

- In the North Coast Region, a pilot neighbourhood sports program involved 70 Aboriginal young people, providing participants with a healthy alternative on a Friday night
- In the Riverina Region, the benefits of not smoking were promoted among Aboriginal young people, with sporting apparel promoting a non smoking message supplied to Aboriginal sporting organisations in Wagga Wagga
- Two young Aboriginals who were identified as youth at risk decided to go back to school after attending a North Coast Region personal development camp that provided information on Indigenous culture, nutrition and health and held sessions on self esteem and goal setting
- The Western Region conducted its first Indigenous Athletics Carnival in conjunction with the Dubbo Little Athletics Club; 120 athletes from across the region participated
- The department continued to improve the participation rate in its programs for Aboriginal and Torres Strait Islanders, from 3.6% in 1999/00 to 5.3% in 2000/01

Cultural diversity

- A cultural exchange program in the Central Coast Region brought together Korean and Australian students to build cultural awareness in a relaxed recreation environment at a weekend camp
- In the North Coast region, a range of activities and health information sessions were held for older adults from the large Sikh community in Woolgoolga
- In the Sydney Region, a pram walking project for mothers from culturally diverse backgrounds started in western Sydney, introducing the women to a healthy activity with a social component
- Projects were developed to increase physical activity by older adults from three selected culturally diverse groups
- The NSW Multicultural Health Communication Service was contracted to develop campaign strategies targeting Arabic, Chinese, Spanish and Turkish communities for the *Active Australia – Fired Up* campaign
- The department continued to improve the participation rate in its programs for people from culturally and linguistically diverse backgrounds, from 13% in 1999/00 to 13.5% in 2000/01



People with a disability

- *Active and Able* camps which were held for people with a disability in many of the department's regions included sailing, archery, grass skiing and canoeing activities as well as programs to develop social and living skills
- The Sydney Region has incorporated coaching people with a disability into mainstream coaching and physical activity programs
- The department received a 2000 Premier's Public Sector Award for its *Disabled Wintersport* program that caters for every level of disabled skier from non competitors through to talent identification and elite athlete programs
- Twelve people participated in the Western Region's Coaching Athletes with a Disability Course conducted by the Sydney Academy of Sport and Recreation
- The department continued to improve the participation rate in its programs for people with a disability, from 9.6% in 1999/00 to 13.1% in 2000/01

Older adults

- The Lake Ainsworth Sport and Recreation Centre held 13 residential recreational and social programs for 220 older adults, half from culturally diverse backgrounds
- In the South Coast Region, older adults in the strength training program were delighted with their results that range from being able to hold a kettle and pour a cup of tea to the ability to walk independently of a walking frame
- The department continued to improve the participation rate in its programs for people aged over 55 years, from 23% in 1999/00 to 24.7% in 2000/01

Young people

- Following a recreation program for youth at risk in the Hunter Region, six participants returned as volunteers to construct a new footbridge over a creek at the Myuna Bay Sport and Recreation Centre
- The *Youth in Sport* program, a partnership with Police and Community Youth Clubs, was developed as a crime prevention initiative. A total of 16 areas have been included in the program
- The department continued to improve the participation rate in its programs for young people aged from 15 to 24 years, from 11.4% in 1999/00 to 14.2% in 2000/01

Rural and remote

- In the North West and Riverina regions, the *Outdoor Education* program brought together isolated small schools, some with only 10 students, to attend camp and meet other children from rural and remote communities

Women

- Women in the tiny community of Spring Ridge were helped to set up equipment for a gym in the local hall and were provided information sessions, first aid and fitness training and visits by a qualified personal trainer
 - Under the Women's Sport and Recreation Administration Scholarship, 21 women from the Hunter and Western regions completed sports management development training and a further 45 from the Riverina and South Coast regions were accepted into the program
 - The department participated in the *Women on Wheels* project, an outreach consultation and information program, that visited approximately 25 towns in the north west, west and south western areas of NSW
 - The department continued to improve the participation rate in its programs for women aged over 25 years, from 19.5% in 1999/00 to 23.5% in 2000/01
-



Sport and recreation development

COMMUNITY DEVELOPMENT

- Over 300,000 people from communities around NSW attended a range of programs at the department's 11 sport and recreation centres and academies and programs organised by our regional offices
 - The *Swimsafe* program provided nearly 33,000 people in metropolitan, rural and remote areas of NSW with basic swimming skills and improved their knowledge of water safety
 - In the Hunter Region, links were forged with parents and schools to develop supervised walking to and from school programs to promote physical activity
 - The *Beach to Bush* tour brought information on water safety to 32 schools in the Western Region, and to schools in the Riverina and North West regions
 - The department facilitated integrated service delivery around NSW with 503 grants for a total of \$7 million through the Capital Assistance Program, Regional Sports Facility Program and Shooting Facility Development Program
-

ASSIST THE SPORT AND RECREATION INDUSTRY TO IMPROVE SERVICE QUALITY

- The Hunter Region Annual Sports Awards recognised the contribution of volunteer administrators and coaches
 - The North Coast Region held a range of soccer administration sessions, gave instruction on child protection to sport administrators and hosted a coaching conference
 - The Riverina Region built networks among industry providers including schools, local government and community groups to help build an *Active Australia*
 - In the Sydney Region over 30 schools participated in sports leadership programs
 - Playground safety audits were conducted for schools, many in rural and remote areas around NSW, to increase the number of safe and creative recreational play environments
 - The department has screened 5,192 employees engaged in child related employment in the sport and recreation sector. A total of 885 employers have registered with the department as their Approved Screening Agency for employment screening
-



DEVELOPING TALENT*

- In the South Coast Region, the Berry Sport and Recreation Centre conducted talent development programs for rugby union, netball, surfing, lifesaving, little athletics and cricket involving some 275 participants
 - Two athletes on the rowing and netball squads of the Western Sydney Academy of Sport gained positions on national teams
 - The Western Region's support for a schools athletic knockout that involved both state and private schools has rejuvenated the sport in the area by expanding the opportunities for participation in competition
 - In the North Coast Region, programs were held at the Lake Ainsworth Sport and Recreation Centre for talented athletes in golf, surf lifesaving, surfing, rugby league, rugby union and sailing. Programs featured attendance by high profile athletes, such as the Canterbury Bankstown first grade rugby league squad and Quiksilver sponsored surfers
 - The department supported sporting events which open opportunities for Australian sports people to compete at an elite level, including the Summer Down Under Road and Track Series, Surfest – Mark Richards Pro Surfing Titles and the World Youth Sailing Championships
-

TAKE ADVANTAGE OF OLYMPIC AND PARALYMPIC GAMES LEGACIES

- The Central Coast Region and the South Coast Region are working with local councils by building on the enthusiasm generated by the Olympics to increase community involvement in sport activities. The Central Coast Region developed a seminar with Gosford Council on the future of sport in the post Olympic period. The South Coast Region formed a project team with Wollongong, Shellharbour and Kiama Councils to promote participation in sport
 - The Sydney Region organised attendance at Olympic events for 215 disadvantaged youth, girls from low socioeconomic areas, youth from culturally diverse backgrounds and Aboriginal children
 - High profile Olympic athletes brought anti doping messages to 500 athletes, coaches and parents at the Western Region Academy of Sport
 - The department developed a five point plan to increase access and provide information on sport and recreation facilities and providers. Under the plan, there is a strong focus on disadvantaged groups and environments where physical activity occurs, along with emphasis on developing the skills of volunteers in the sport and recreation sector
-

DEVELOPMENT OF INFRASTRUCTURE

- The Myuna Bay Sport and Recreation Centre in the Hunter Region improved sport facilities and built self cater accommodation, allowing cost effective programs for talented netball and cricket participants
 - The Central Coast Region is taking a lead role in the development of a Regional Sport and Recreation Facility Plan for the area that will guide regional facility development to 2021
 - The South Coast Region is heavily involved in the establishment of the new regional academy of sport that will service the communities of Bega, Bombala, Crookwell, Cooma-Monaro, Eurobodalla, Gunning, Queanbeyan, Snowy Mountains, Tallaganda, Yarralumla and Yass
 - Under the Capital Assistance Program, 467 projects were awarded nearly \$4 million to assist with the development of sport and recreation infrastructure around NSW
-



Quality management

CONTINUOUS IMPROVEMENT

- The department's child protection policy and procedures were implemented in all eight regions to ensure all departmental facilities are safe environments and children are not in situations where they are vulnerable to physical or sexual abuse
- Staff in all regions undertook the experiential learning program, *Courage to Care*, which provides staff with the skills and knowledge to work with clients to identify their desired program outcomes and then deliver programs that meet their needs
- Regional staff were trained on gender equity under new guidelines for sporting organisations
- A comprehensive risk management resource was developed and a risk management audit was carried out on 15 NSW sporting organisations to assist volunteers and staff to adopt effective risk management techniques
- The department introduced a revised financial reporting process to more effectively manage financial performance at operational and departmental levels
- The Western Region implemented a new local government area servicing structure to provide a better quality service to all communities within the region

DEVELOP BUSINESS OPPORTUNITIES

- In the Central Coast Region, new markets opened with the introduction of a sailing program at the Broken Bay Sport and Recreation Centre which gained accreditation to conduct sailing training
- In the South Coast Region, the Berry Sport and Recreation Centre has increased revenue by 88 per cent in the last eight years through concerted efforts to increase the number of client days, from 17,000 in 1990 to 27,000 in 2001

COORDINATE PLANNING TO ACHIEVE BETTER OUTCOMES

- A review of structures and positions was undertaken to achieve organisational goals and to reduce costs, resulting in salary savings of approximately \$450,000 pa

CUSTOMER SATISFACTION

- All regions conducted surveys on their programs to ensure quality and high customer satisfaction
- The South Coast Region conducted a community forum on facility needs under the *Working Together* program, which is a consultative mechanism for obtaining stakeholder comments and ideas
- Refer to Table 2 in the outcomes summary on page 18 for more information on customer feedback

MAXIMISE USE OF THE CAPITAL BASE

- The range of organisations that use the Lake Ainsworth Sport and Recreation Centre in the North Coast Region is typical of the many community groups that use the department's facilities and includes swimming and rugby clubs, adult education programs, a respite care group and local and state government agencies
- The department's central office and the Sydney Region offices at Parramatta, Liverpool and Burwood relocated to Homebush Bay, achieving cost savings and positioning the department in the Government's home of sport in NSW
- Refer to Tables 4 and 5 in the outputs summary on pages 19–20 for information on use of the department's centres and academies



Communicating with customers

IMPROVE COMMUNITY ACCESS TO INFORMATION

- The Central Coast Region developed a sponsorship agreement with a local sporting web site to promote its programs and showcase the region's sports industry
 - The North Coast Region provided information on the department's services and programs to community groups and other organisations through industry related committees, guest lectures, mailouts and media interviews
 - In partnership with the Australian Sports Commission, the department implemented a television and print campaign, *Active Australia – Fired Up*, to encourage adults to become physically active
 - A guide that addresses inappropriate parental behaviour and attitudes at children's sporting events attracted wide media coverage and was sent to state sporting organisations
 - The department, in partnership with the Waterways Authority, continued the *SafeWaters* public awareness campaign on television, in advertisements and in print media
 - New call centre technology increased response rates to telephone enquiries to 97 per cent in the first two months of its operations, a vast improvement since 1998 when 41 percent of calls were answered during busy vacation periods
 - The department published *Get that Grant*, an information booklet on sport and recreation grants programs
-

PROMOTE PARTICIPATION

- A competition to promote the *Active Australia* schools network in the North Coast Region was well received and inservice programs on coaching techniques, safety issues and running sports days were provided to teachers
 - The South Coast Region has built participation in the *Active Australia* network to 58 schools
 - The Active Kids Communities Grants Scheme provided funding to 25 local communities for initiatives that increase opportunities for children to participate in sport and recreation activities
 - A new resource was produced to provide local councils with a framework to encourage physical activities in their communities
 - Mentoring was promoted through an information brochure, *Mentoring for Women*, which provides a framework to increase the representation of women managers and administrators in the sport and recreation industry
-



Snapshot of programs and improvements to infrastructure in the Central Coast Region

Improvements to infrastructure

- \$1.45 million investment in upgrades to existing lodges and development of five new family units at Broken Bay Centre
- \$800,000 to develop five new family units at the Milson Island Centre
- New Central Coast regional office was officially opened by the Minister on 24 August 2000

Community programs

- Participated in the Kids Day Out program for disadvantaged and youth at risk with more than 4,000 participants
- An occupancy rate in excess of 75% at Milson Island Centre
- 4,772 bed days during school vacations at Milson Island Centre
- 2,442 bed days of family vacation camps at Milson Island Centre
- 28,994 camper days in the *outdoor education* program, 6,170 during the vacation period and 5,277 community users at Broken Bay Centre
- 30 introductory opportunity programs for 565 participants

Sports development programs

- Over 22 programs for a total of 485 voluntary administrators, coaches, trainers, teachers and parents
 - 10 participants completed the Coaching Athletes with a Disability Course which was held under the *Active and Able* Program
-

Snapshot of programs and improvements to infrastructure in the Hunter Region

Improvements to infrastructure

- \$1 million in extensions to the recreation hall at Point Wolstoncroft and a third accommodation lodge at Myuna Bay Centre
- 51 projects totalling \$996,316 to improve sporting facilities through grants programs

Community programs

- 2,349 *Swimsafe* participants in a variety of learn to swim programs for preschoolers, school aged children and adults
- Conducted 454 community programs for 4,852 participants
- 10,211 *outdoor education* enrolments
- 1,023 vacation centre enrolments
- 330 family vacation enrolments

Athlete talent development programs

- 75 gifted country athletes received funding of \$39,440
 - 749 talented regional athletes participated in 34 targeted sports programs at the Hunter Academy of Sport and Hunter Sports High School; involved 162 coaches, consultants and managers
-

Snapshot of programs and improvements to infrastructure in the North Coast Region

Improvements to infrastructure

- \$430,000 for disabled accommodation and office extensions at Lake Ainsworth Centre
- 60 projects totalling \$734,030 to improve sporting facilities through the grants programs

Community programs

- 3,000 *Swimsafe* participants in a variety of learn to swim programs for preschoolers, school aged children and adults
- 6,756 participants in community programs
- 4,732 *outdoor education* enrolments
- 1,768 vacation centre enrolments
- 93 family vacation enrolments

Athlete talent development programs

- 72 gifted country athletes received funding of \$62,670
 - 159 talented regional athletes in 10 sports supported through programs at the North Coast Academy of Sport; involved 51 coaches/consultants and managers
 - 50 local coaches attended a coaching conference conducted in conjunction with the North Coast Academy of Sport
-

Snapshot of programs and improvements to infrastructure in the North West Region

Improvements to infrastructure

- The Lake Keepit Homestead development at a cost of \$575,000
- 28 projects totalling \$319,072 to improve sporting facilities through the grants programs

Community programs

- 3,047 *Swimsafe* participants in a variety of learn to swim programs for preschoolers, school aged children and adults
- 110 community programs for 9,055 participants
- 3,676 *outdoor education* enrolments
- 271 vacation centre enrolments
- 20 family vacation enrolments
- 1,975 community members using the centre at the weekends

Athlete talent development programs

- 18 gifted country athletes received funding of \$15,000
 - 105 talented regional athletes supported through programs at the Northern Inland Academy of Sport
-

Snapshot of programs and improvements to infrastructure in the Riverina Region

Improvements to infrastructure

- Relocation of the Wagga Wagga based regional office to the Borambola Centre
- Improvements to the sports facilities and accommodation at the Borambola Centre including environmental initiatives
- 40 projects totalling \$469,467 to improve sporting facilities through the grants programs

Community programs

- 4,667 *Swimsafe* participants in a variety of learn to swim programs for preschool, school aged children, and adults
- 4,121 participants in community programs
- 7,642 students from rural and remote communities provided with water safety education presentations
- 1,634 participants in programs for Aboriginal and Torres Strait Islander people
- 3,832 *outdoor education* enrolments
- 815 vacation centre enrolments
- 108 family vacation enrolments

Athlete talent development programs

- 29 gifted country athletes received funding of \$23,928
 - 125 talented regional athletes in 7 sports supported through programs at the Riverina Academy of Sport; involved 80 coaches/consultants and managers
-

Snapshot of programs and improvements to infrastructure in the South Coast Region

Improvements to infrastructure

- \$65,000 for improvements to facilities at the Berry Centre, including access for the disabled
- 37 projects totalling \$723,001 to improve sporting facilities through the grants programs

Community programs

- 3,175 *Swimsafe* participants in a variety of learn to swim programs for preschoolers, school aged children and adults
- 48 community programs for 7,714 participants
- 42,723 client days of *outdoor education* programs
- 11,560 client days of vacation programs
- 4,465 client days of community use of facilities
- 946 client days of senior programs

Athlete talent development programs

- 44 gifted country athletes received funding of \$26,155
 - 300 talented regional athletes in 11 sports including athletes with a disability supported through programs at the Illawarra Academy of Sport as well as community coach development programs that included coaching athletes with a disability
 - Supported the development of the South East Academy of Sport
 - Six talented athlete development programs conducted at the Berry Centre
 - Eight talented athlete development programs conducted at the Winter Academy of Sport
-



Snapshot of programs and improvements to infrastructure in the Sydney Region

Improvements to infrastructure

- 218 projects totalling \$2,272,622 to improve sporting facilities through the capital assistance, regional facility and shooting grants programs

Community programs

- 11,238 *Swimsafe* participants in a variety of learn to swim programs for preschoolers, school aged children and adults
- The education needs of over 300 teachers were met by teacher training and development courses
- Facilitation/provision of 21 information seminars for over 1,000 participants on child protection legislation as it relates to the sport and recreation industry
- Conducted community programs for over 25,000 participants
- Established 16 new walking clubs for older people in Sydney
- In partnership, assisted 250 vulnerable young people to attend the Sydney Olympic Games
- In partnership, assisted 50 Aboriginal youth to attend the Sydney Olympic Games
- 1,500 participants in the region's *Active Girls* program

Athlete talent development programs

- 170 talented regional athletes were supported through programs at the Western Academy of Sport
 - 120 talented regional athletes in sports were supported through programs at the South Western Academy of Sport
-

Snapshot of programs and improvements to infrastructure in the Western Region

Improvements to infrastructure

- Renovated the Lake Burrendong Centre to provide more flexible accommodation

Community programs

- 24,503 Western Region residents participated in sport and recreation programs
- 133 *Swimsafe* programs were conducted in 50 towns for 5,000 children
- Over 200 older adults participated in Shotball workshops
- 20 Aboriginal youth are gaining the Duke of Edinburgh Award

Athlete talent development programs

- 271 athletes and coaches participated in the Far West Sydney Academy of Sport sports science tour
 - The rugby league squad played games in Sydney
 - 230 youth participated in a swimming development tour
-

Snapshot of organisational and industry development

Continuous improvement

- *It's Your Business*, a corporate governance, risk management, legal issues and financial management resource is being developed to support volunteer directors in guiding their sporting and recreation organisations
- Developing an accredited Director Education Program for volunteer directors in sporting and recreation organisations to extend knowledge and skills for their positions

NSW Volunteer Program

- Creating a delivery infrastructure for the NSW Volunteer Program that will enable sporting and recreation organisations to assist with the program delivery
- Supporting resources for the program including workshops, worksheets and presenter options to allow sporting and recreation organisations to easily access the necessary knowledge and skills
- Held an information seminar in November 2000 to introduce the delivery structure to presenters
- Preparing for the launch of the NSW Volunteer Program in July 2001 to familiarise NSW sporting and recreation organisations with the delivery structure

Review of the Motor Vehicle Sports (Public Safety) Act 1985

- Commenced a review of the Act under the terms of the National Competition Policy to allow industry comment on the effect of the current regulation. It is due for final reporting at the end of 2001

Review of the Boxing and Wrestling Control Act 1986

- Commenced a review of the Act under the terms of the National Competition Policy to allow industry comment on the effect of the current regulation. It is due for final reporting at the end of 2001



Sports House accommodation services

- Continued to provide accommodation and associated services to state and national peak sporting bodies to the value of \$515,000. Approximately 35 organisations occupied office space within Sports House, and extensive use was made of the meeting room facilities by organisations from across the state

Sports Development Grant Program

- 92 organisations including 79 state sport and recreation organisations and 13 peak industry bodies were funded under the 2000/2001 program, to a total of \$2.61 million
- Proposed changes to the program to ensure future funding processes are more equitable and to reduce administrative requirements on sporting organisations. Changes include the introduction of triennial funding assistance, funding categories and targeted support
- New funding process to be introduced for the 2001–2004 period will provide sport and recreation organisations with a higher level of financial certainty, allowing them to focus on providing sport and recreation resources to the community

Water Safety and Rescue

- The Safety and Rescue Program provided \$1.06 million to organisations including Surf Life Saving NSW, The Royal Life Saving Society (NSW Branch), Austswim NSW and the NSW Ski Association to provide essential community services
- The Water Safety Education Grants provided \$165,000 in funding to organisations including Surf Life Saving NSW, The Royal Life Saving Society (NSW), Lake Macquarie City Council and Wollongong City Council to provide education programs to schools and the community. Surf Life Saving NSW's *Beach to Bush* education program accessed 9,982 students in 66 rural and regional towns in 2000/2001

Snapshot of activities to improve sport and recreation opportunities for under represented population groups

Community participation

- \$100,000 Aboriginal Community Grants Scheme allocated to 22 communities throughout the state to assist in developing skills in sport and recreation
- \$50,000 Sporting Opportunities Grants Scheme for people with disabilities allocated to 11 community organisations to provide opportunities for people with a disability to participate in sport and physical activity
- \$100,000 Active Kids Communities Grants Scheme allocated to 25 organisations to provide programs for young people to develop skills in sport and physical activity
- \$300,000 allocated to the Youth in Sport program which provided young people at risk of coming into contact with the juvenile justice system with opportunities to participate in sport and recreation activities in Police and Community Youth Clubs throughout the state
- Over \$300,000 allocated to public awareness strategies to encourage people to be more active
- A pram walking program was established to encourage new mothers to participate in physical activity. The program is designed to encourage social interaction and build self esteem through organised walks in safe environments

Community and industry development

- \$100,000 allocated towards development of a local government network to assist councils in developing and delivering infrastructure and programs to increase sport and recreation opportunities locally. The initiative included a grants program and conference for councils
- Establishment of a good practice resource to assist organisations in planning activities for older adults
- \$100,000 allocated to the Women's Sport Scholarship program which provided opportunities for 21 women in the Hunter and Western regions of NSW with training in sports management and provided three women with scholarships to travel to other countries to conduct research into trends in women's involvement in sport and develop their skills
- As part of the *Women on Wheels* project, departmental officers visited 25 towns in the west, north west and south west of the state as part of an outreach consultation program. Information was also provided to women in those towns about a range of services available to assist them
- Development of a disability awareness resource to assist sport and recreation and community organisations to develop and modify programs so that they can be accessed by people with a disability



performance summary

Outcomes: Table 1 is a key indicator of community participation in sport and physical activity in NSW. The NSW Department of Sport and Recreation, other government agencies and industry partners contribute to this result. Tables 2 and 3 indicate the impact of our performance.

Outputs: Tables 4 to 8 indicate the level of use and the number of programs conducted during the year.

Inputs: Tables 9 and 10 indicate the resources used to produce outputs and outcomes.

Outcomes

Table 1: Community participation in sport and physical activity in NSW*

Indicators	1998/99 actual %	1999/00 actual %
NSW population aged 18 and over participating in		
Only organised ¹ sport and physical activity	12.1	12.4
Only non-organised sport and physical activity	29.7	24.3
Both organised and non-organised sport and physical activity	16.6	16.0
Total NSW population aged 18 and over participating in sport and physical activity	58.4	52.7

¹ Organised means organised by a club, association or school. The club or association did not need to be a sporting body; it may have been a work social club, church group, old scholars' association or the local gymnasium. Source: Australian Bureau of Statistics "*Participation in Sport and Physical Activities*"

* Due to changes in scope of this survey, data is only comparable between 1998/99 and 1999/2000

Table 2: Customer Feedback

This information is collated from customer service quality surveys run on a regular basis on completion of NSW Department of Sport and Recreation programs. The surveys are part of a joint venture between the department and the Centre for Environment and Recreation Management, University of South Australia.

Customer response	Central Coast Region %	Hunter Region %	North Coast Region %	North West Region %	Riverina Region %	South Coast Region %	Sydney Region %	Western Region %
Strongly recommend or recommend to others	100	98	99	100	100	98	97	92
Not recommend or strongly not recommend to others	–	2	1	–	–	2	3	8
Overall satisfaction rating¹	88	90	92	93	95	88	81	73

¹ This rating is based on responses to a set of 20 customer service quality attributes such as centre cleanliness, quality of food and drink, variety of activities and experience and knowledge of staff.

**Table 3: Participation by demographic groups
in all NSW Department of Sport and Recreation region, centre and academy programs**

Indicators	NSW population ¹ %	1997/98 actual %	1998/99 actual %	1999/00 actual %	2000/01 projected %	2000/01 actual %	2001/02 projected %
Aboriginal and Torres Strait Islanders	1.7	2.6	3.9	3.6	4	5.3	6
People with a disability	19	8.1	8.2	9.6	10	13.1	14
People from culturally diverse backgrounds	16	4.0	5.4	13.0	14	13.5	15
People aged over 55 years	21	4.5	16.4 ²	23.0	23	24.7	25
Women aged over 25 years	33	15.5	14.8	19.5	22	23.5	24
Youth aged from 15 to 24 years	14	8	14.5 ³	11.4	12	14.2	15

¹ From the Australian Bureau of Statistics 1996 Census of Population and Housing and the 1998 Disability, Ageing and Carers' Survey.

² This increase is attributed to programs specifically for senior adults from 1998/99.

³ This increase is attributed to the emphasis on youth at risk through the youth in sport program.

Outputs

Table 4: Participant days and number of participants per annum

Indicators	1997/98 actual '000	1998/99 actual '000	1999/00 actual '000	2000/01 projected '000	2000/01 actual '000	2001/02 projected '000
RESIDENTIAL PROGRAMS – NUMBER OF PARTICIPANT DAYS¹						
Outdoor education program	260.2	264.4	249.4	275	238.3	250
School holiday program	50.7	66.7	55	60	55.2	60
Special populations program ²	7.8	10.9	19.3	20	14.8	20
Weekend camps and self-contained programs	65.2	83.5	92.6	95	102.9	104
Talent development and elite athlete programs	n/a	16.9	18.4	19	15.2	16
NON-RESIDENTIAL PROGRAMS – NUMBER OF PARTICIPANTS						
Centres and academies sporting facilities usage	50	531.8 ³	664.3	670	434.5	450
Introductory opportunities to sport and recreation ⁴	4.8	52.8	124	130	123.2	125
Local Sports Development Programs ⁵	24.9	6.6	16.3	18	30.1	20
Sports Education Program ⁶	19.3	14.3	15.5	16	15.2	16
Holiday Sports Program	10.7	8.3	6.9	7	5.4	6
Coaching Accreditation Program	3.6	1.9	1.8	2	1.4	2
Leadership Development Program	11.7	4.7	4.5	5	1.8 ⁷	5
Swimsafe ⁸	418.2	412	385.3	350	295.5 ⁹	300

¹ The department's centres and academies were heavily used by national and international athletes for several weeks prior to, and during, the Sydney 2000 Olympic and Paralympic Games. This high use, as well as the extra week's school holiday, increased the number of days used by the general community and decreased the number for other departmental programs.

² Includes programs that target social justice groups.

³ From 1998/99, these figures include community use of the sporting facilities of academies and centres.

⁴ Includes the *Walking for Pleasure* program and other introductory programs.

⁵ Includes the volunteer involvement program, community and sports development programs.

⁶ Includes water safety seminars, sports safety training and sports science initiatives.

⁷ There was a decrease in the Austswim training component of this program due to increased competition from other providers of this service.

⁸ This figure is number of participants multiplied by number of lessons.

⁹ A reduced number of pools available and more private operators entering the market contributed towards the decrease in number of participant days.



Table 5: Participants by region per annum¹

Region	1998/99 actual '000	1999/00 actual '000	2000/01 projected '000	2000/01 actual '000	2001/02 projected '000
Central Coast	17.7	21.3	22	21.6	24
Hunter	33.1	44.9	45	39.3	45
North Coast	17.1	29	30	29.6	32
North West	19	17.1	18	16.6	18
Riverina	36.7	28.4	30	31.7	34
South Coast	33.3	30.4	32	27.7	30
Sydney	68.9	141.6	140	134.5	140
Western	17.5	18.9	20	31.7	34
Total	243.4	331.6	337	332.8	357

¹ Includes participants in residential and non residential programs but excludes clients using the facilities and equipment only. Movements between years are due to different mixes of non residential programs.

Table 6: Facility development grants

Indicators	1997/98 actual	1998/99 actual	1999/00 actual	2000/01 projected	2000/01 actual	2001/02 projected
NUMBER OF ORGANISATIONS ASSISTED						
Capital Assistance Program	463	515	465	460	467	460
Government Guaranteed Loans	0	3	4	4	1	4
FootyTAB ¹	13	16	3	15	7	10
Regional Sports Facility Program	22	17	14	12	15	12
Shooting Club Facility Program ²	n/a	21	15	10	15	10
Aboriginal and Torres Strait Islander (ATSI) Sports Development Program ³	n/a	n/a	6	n/a	n/a	n/a
Total number of organisations	498	572	507	501	505	496
TOTAL AMOUNTS OF GRANTS \$'000						
Capital Assistance Program	3723	4008	4000	4000	4000	4000
FootyTAB	525	515	900	0	354	0
Regional Sports Facility Program	4418	2727	1500	1500	1900	1500
Shooting Club Facility Program	n/a	965	500	500	518	500
ATSI Sports Development Program	n/a	n/a	100	n/a	n/a	n/a
Total grants	8666	8215	7000	6000	6772	6000
Total Government Guarantee Loans	0	156	820	1700	800	1500

¹ The decrease in FootyTAB is due to a large reduction in receipts received under FootyTAB, with the result that there is reduced funding available to distribute to sporting organisations.

² The Shooting Club Facility Program was established in 1998/99. This program is scheduled to run over three years.

³ The Aboriginal and Torres Strait Islander Sports Development Program was a pilot in 1999/00.

Table 7: Sporting facilities completed

Indicators	1997/98 actual	1998/99 actual	1999/00 actual	2000/01 projected	2000/01 actual	2001/02 projected
Sporting facilities completed in the year (irrespective of the original date of approval)	422	397	474	565	187 ¹	457

¹ The decrease in facilities completed is due to the Sydney 2000 Olympic and Paralympic Games. The building industry experienced a slowdown due to contractors being employed at Olympic venues.

Inputs**Table 8: Full time equivalent staff on 30 June 2001**

Indicators	1998 actual	1999 actual	2000 actual	2001 projected	2001 actual	2002 projected
Full time equivalent staff	355.5	351	335	359	339	335

Table 9: Full time equivalent staff by region on 30 June 2001

Central Coast	35
Hunter	37
North Coast	20
North West	18
Riverina	17
South Coast	37
Sydney	157
Western	18

Table 10: Expenditure and Income from *Outdoor Education and Swimsafe Programs*

Indicators	Unit	1997/98 actual	1998/99 actual	1999/00 actual	2000/01 projected	2000/01 actual	2001/02 projected
OUTDOOR EDUCATION							
Bed occupancy	%	76.6	85	60 ¹	70	63.4	65
Income per participant day	\$	24.7	25.6	25	28	32.7	34
Expenditure per participant day	\$	34.9	35.1	34	32	35.4	32
SWIMSAFE							
Pupils learning to swim in nine lessons	%	64	62.3	68	70	69.5	72
Income per participant	\$	25.3	20	24.4	31.4	26.2	32
Expenditure per participant	\$	23.1	22	30.6	31.4	31.5	32

¹ From 1999/00, bed occupancy is calculated using the maximum number of beds available in each centre and academy.

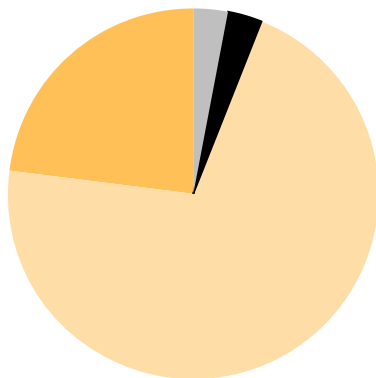
financial summary

Our operations in the 2000/01 financial year resulted in total revenue of \$83.5 million and total expenditure of \$85.9 million. At 30 June 2001, total assets were \$100.0 million, total liabilities \$7.7 million and net assets \$92.3 million.

WHERE DOES THE MONEY COME FROM?

Revenue mainly comes from the NSW Government and from programs and services provided at our regional offices and centres and academies of sport and recreation.

	\$ million
Sale of goods and services	19.6
Government appropriations	58.7
Other government contributions	2.4
Other income	2.8
Total revenue	83.5

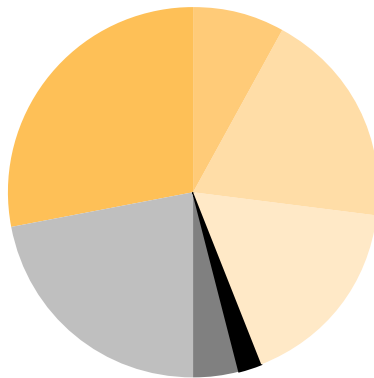


Sale of goods and services	23%
Government appropriations	71%
Other government contributions	3%
Other income	3%

WHERE IS THE MONEY SPENT?

Expenditure covers our ongoing operations, grants to sporting organisations and to a lesser extent our asset acquisition program.

	\$ million
Employee related	24.8
Other operating	18.6
Maintenance	3.2
Depreciation	1.9
Other grants and subsidies	14.8
Administered grants	15.9
Purchases of property, plant and equipment	6.7
Total expenditure	85.9



Employee related	28%
Other operating	22%
Maintenance	4%
Depreciation	2%
Other grants and subsidies	17%
Administered grants	19%
Purchases of property, plant and equipment	8%

Financial overview

PERFORMANCE TO BUDGET

The net cost of services at \$40.9 million, as shown in the Statement of Financial Performance, was \$2.0 million lower than budget.

This was mainly due to lower capital grant payments of \$3.1 million as

a result of claims by recipients for progress payments being lower than scheduled. Partly offsetting this was an increase in maintenance expenditure of \$917,000 at centres and academies of sport and recreation.

FINANCIAL POSITION

Net assets increased by \$4.3 million to \$92.3 million mainly as a result of an increase in asset acquisitions (after depreciation) of \$4.9 million. Other significant movements in assets and liabilities were a decrease in cash balances of \$1.0 million and a corresponding increase in receivables reflecting higher debtors with the introduction of the GST and an increase in other liabilities of \$1.1 million mainly due to surplus draw downs payable to the Consolidated Fund.

ASSET ACQUISITIONS

Purchases of buildings, plant and equipment funded from capital appropriations totalled \$6.7 million. Completed projects included relocation of Central Office and the Sydney Region to Homebush Bay (\$1.7 million), construction of an additional accommodation lodge at the Myuna Bay Centre (\$445,000) and an extension to the multipurpose indoor recreation facility at the Point Wolstoncroft Centre (\$400,000).

In addition, construction on significant projects included in works in progress at 30 June 2001 comprised the International Centre of Excellence for Athletes with a Disability at the Sydney Academy of Sport and Recreation (\$1.3 million), self contained accommodation units at the Broken Bay and Milson Island Centres (\$1.3 million) and Stage 2 of the Conference Centre at the Milson Island Centre (\$153,000).

ADDITIONAL INFORMATION

These figures are based on accrual accounting concepts and do not include the controlled entity Eastern Creek Raceway. Full details are in the financial statements starting on page 67.



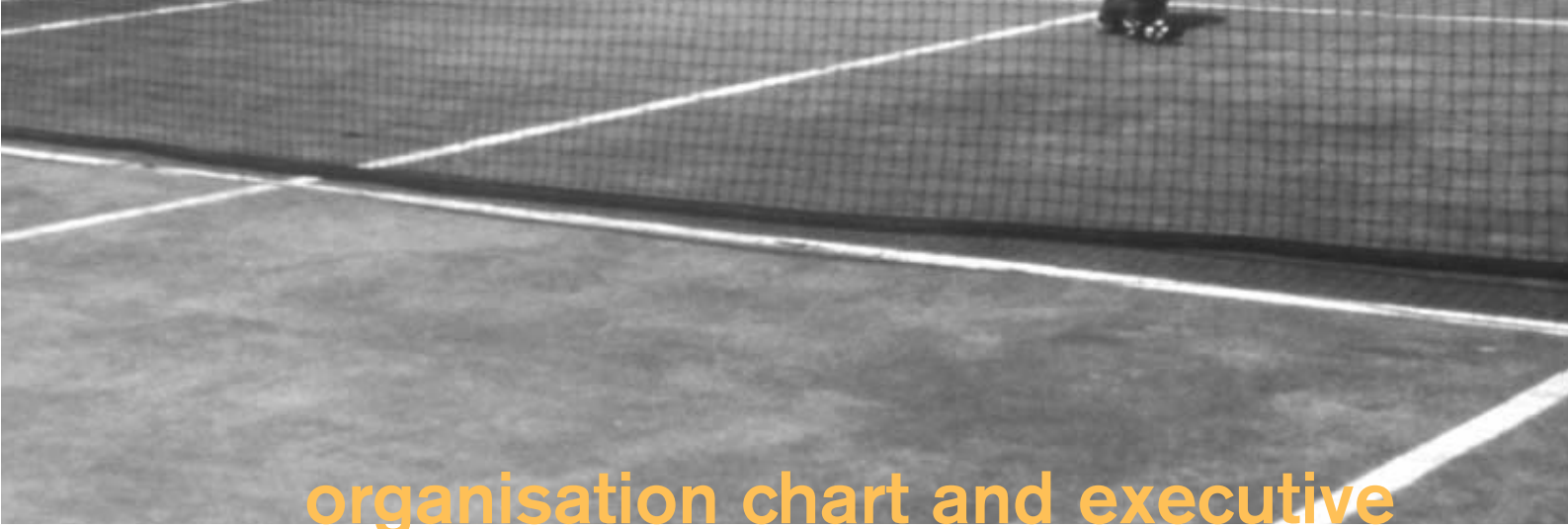
performance reports





performance reports





organisation chart and executive





sport and recreation development

With facilities and regional offices strategically located around NSW, the NSW Department of Sport and Recreation is well positioned to provide programs and facilities that promote community development and develop talent at all levels. The focus of this year's performance summary is on the many programs and services the department offers to communities in rural and regional areas, especially those that are disadvantaged by size and location. The report also highlights progress on improvements to the quality of services provided by the sport and recreation industry.



Improve outcomes for groups currently under represented in sport and recreation

INDIGENOUS PEOPLE

Achievement: In the Central Coast Region, a program for Aboriginal youth leaders was held at Milson Island Sport and Recreation Centre.

Benefit: The program, coordinated by the area health service, brought together 18 Aboriginal youth from local school and community groups to educate and train them as peer youth leaders.

Challenge: To provide the skills for these young people to become peer youth leaders in their local communities.

Future: This was a pilot program and the department intends developing additional programs in 2001/02.

Achievement: In the Hunter Region, accredited training to conduct fitness training programs for Aboriginal youth at risk was carried out at Foster/Tuncurry through the Aboriginal Community Grants Program.

Benefit: Aboriginal youth participate in fitness and other programs designed to address social justice issues.

Challenge: To increase the participation of Aboriginal youth in sport and recreation programs that improve fitness, develop anger management skills and increase self esteem and confidence.

Future: Encourage Aboriginal youth to become fitness leaders and community role models. Fund the non smoking component of the program for 12 months, evaluate its benefits, and identify opportunities to expand the program.

Achievement: In the North Coast Region, information forums, a cultural awareness camp, netball coaching programs and a neighbourhood sport program targeted Aboriginal communities.

Benefit: The information forums at Tweed Heads, Kempsey and Ballina provided Aboriginal communities with information on the services of the department, the North Coast Academy of Sport, the Aboriginal and Torres Strait Islander Commission, the Lloyd McDermott Program and the National Aboriginal Sport Corporation Australia. The forums were also an opportunity to develop relationships with representatives from community groups and obtain valuable feedback on their communities' needs.

An Aboriginal cultural awareness camp exposed 12 Aboriginal and 12 non Aboriginal high school students to Aboriginal culture and included sessions on self esteem and tolerance as well as goal setting and recreational activities.

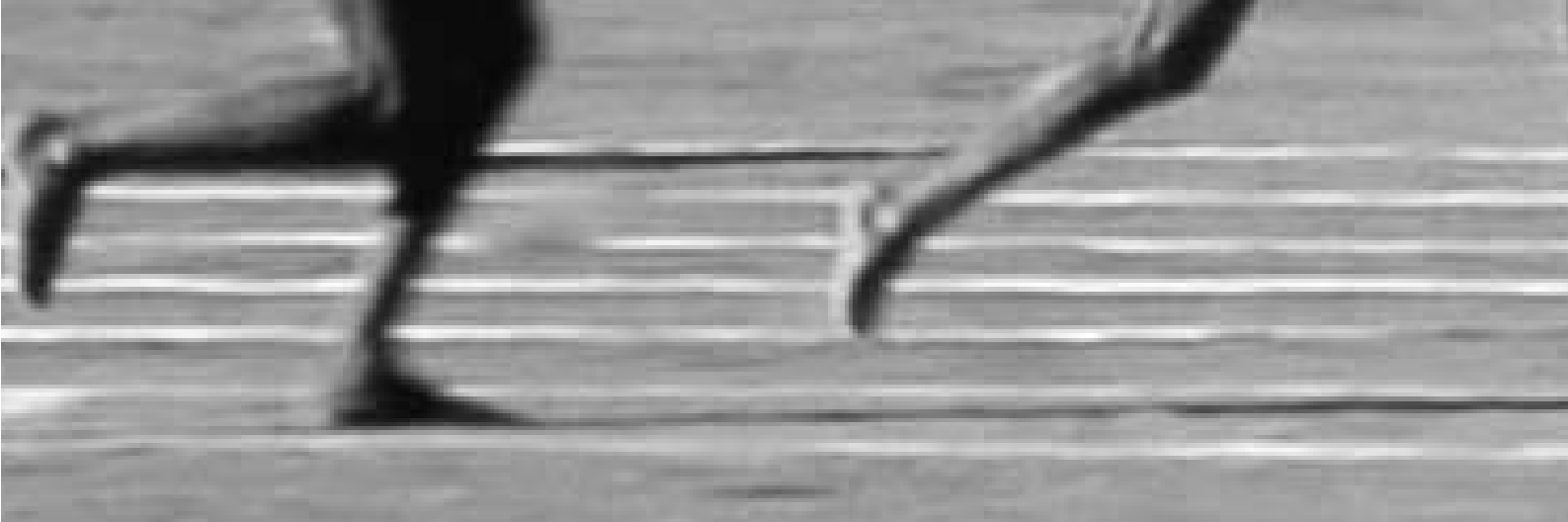
A netball coaching clinic for Aboriginal girls was led by Australian netballer Sharon Finnan in six areas and served as a talent identification opportunity.

A pilot neighbourhood sport program involved 70 young people per week over a four week period, providing participants with a healthy alternative on a Friday night.

Challenge: To ensure that the issues raised at the information forums are addressed and programs and services meet the needs identified by the forums.

To develop an Aboriginal cultural awareness program that meets the needs of both groups while moulding them into a single unit. The ongoing challenge is to implement strategies to build on the skills, understandings and attitudinal shifts promoted at the camp.

To extend the netball coaching clinics and provide pathways to regular competition. In the neighbourhood sports program, to gain commitment from government and non government agencies to direct youth who are



exposed to antisocial behaviour to mainstream sport programs.

Future: Maintain contact with communities and hold followup forums to assess the success of the department's servicing of the Aboriginal communities in Tweed Heads, Kempsey and Ballina. Forums will also be held in other areas.

Arising from the Aboriginal cultural awareness camp, there is a need to monitor the future behaviour of participants and establish a mentor program so the benefits of the camp are not confined to those who attended.

It is intended to run the netball clinics again next year and strengthen links with local clubs and the North Coast Academy of Sport.

The neighbourhood sports program was so successful that Lismore City Council secured funding to implement regular training in coaching and refereeing skills.

Achievement: In the South Coast Region, youth development programs were held and learn to swim lessons were offered.

Benefit: The Berry Sport and Recreation Centre built a network with a local training and employment agency that specialises in improving employment prospects for youth, including those at risk. The aim is to establish programs that promote development of Aboriginal youth.

The Austswim program developed the skills of Aboriginal children, parents, teachers and other community members in a culturally sensitive environment.

Challenge: To identify and fulfil the needs of Aboriginal youth in the region.

To encourage teachers, parents and interested community members to become qualified swimming teachers.

Future: Sustain communication with other agencies on delivering Aboriginal youth programs.

Provide support for Aboriginal people to complete Austswim training.

Achievement: In the Riverina Region, programs were conducted for children with special needs from the Aboriginal community, a non smoking campaign for young people was conducted, and training sessions including mentoring helped Aboriginal elders develop skills in conducting sport and recreation programs for children.

Benefit: The Borambola Sport and Recreation Centre, in partnership with the Wagga Family Support Service, held weekend programs for Aboriginal children with special needs who are at risk. The program included cultural awareness training and the principles of traditional ecological knowledge. The program also promoted healthy lifestyles and participation in recreation and sport.

In partnership with the Greater Murray Area Health Service, sporting organisations and the local community, the benefits of not smoking were promoted to young people, with sporting apparel promoting a non smoking message supplied to Aboriginal sporting organisations based in Wagga Wagga.

Aboriginal elders developed the skills to organise sport and recreation activities for their communities.

Challenge: To identify the needs of Aboriginal communities that are widely dispersed over a large geographic area.

Future: Continue to work cooperatively with Aboriginal communities to provide opportunities for improving sport and recreation skill levels and developing self esteem and health outcomes.

Continue the anti smoking project for 12 months and evaluate.

Continue with the delivery of programs for Aboriginal young people at the Borambola Sport and Recreation Centre.

Achievement: The Western Region conducted its first Indigenous Athletics Carnival in conjunction with Dubbo Little Athletics Club and held a development clinic for aspiring juniors in the leadup to the annual National Aboriginal Rugby League Association Knockout. Aboriginal youth in Wellington took part in the Duke of Edinburgh Award.

Benefit: Aboriginal people are provided opportunities for sport and recreation and talent and skills development.

In partnership with the Murdi Paaki Aboriginal Regional Council, the Far West Academy of Sport established programs in rugby league, and other activities for juniors and women.

Challenge: To further expand the age groups of junior teams.

Future: Establish a structured junior competition across all age groups.

Achievement: Signed a Memorandum of Understanding with Murdi Paaki Aboriginal Regional Council and obtained \$65,000 for various sports and trainee programs across the far west area.

Benefit: Increased opportunities for Aboriginal people in the far west to participate in sport and recreation.

Challenge: To achieve the sustainability of structured inter-town competitions.

To further develop and expand the range of available sporting opportunities.

Future: Strengthen the strategic partnership between the department and Murdi Paaki.

Develop a close working alliance with other strategic partners including Binaal Billa Aboriginal Regional Council.

Achievement: A Memorandum of Understanding was signed by the department with the Aboriginal and Torres Strait Islander Commission (ATSIC) to establish a cooperative approach to the development and delivery of sport and recreation services to Aboriginal communities.

Benefit: The memorandum assists in developing a strong consultative partnership that will increase opportunities for participation in sport and recreation by Aboriginal communities.

More effective distribution of departmental resources.

Challenge: To ensure the needs of the communities are served.

Future: Ensure a sustainable partnership that addresses community needs.

Achievement: A Far West Rugby League Future Directions Committee was formed, consolidation of the Barwon Darling rugby league competition and a template for outback rugby league was established.

Benefit: Working in conjunction with the ARL and NRL to develop a strategic plan for the far west area for rugby league.

Challenge: To redress the declining participation numbers and opportunities in rugby league in the far west.

Future: Implement an integrated approach to rugby league involving all stakeholders.

Launch the outback rugby league competition.

Achievement: In the Sydney Region, the number of qualified Aboriginal sport officials was increased, accreditation programs were conducted for rugby league, and Aboriginal girls excelled in basketball.

Benefit: An increase in qualified local Aboriginal officials to conduct sport and recreation programs within the Blacktown area and an increase in Aboriginal people with qualifications in coaching rugby league.

As a result of the Sydney Region's Youth in Sport funding, the South Sydney Police and Community Youth Club (PCYC) is providing professional coaching in basketball and social development to a large group of Aboriginal girls from the Redfern area. The success of the teams has been extraordinary with the South Sydney

PCYC entering an open and under 18 women's team in the competition for the past two years. The U18 side is 1st Division premiers for the second year running and the Open Side is 2nd Division premiers and 1st Division finalists against more favoured teams from universities and private schools.

Challenge: To develop partnerships that will encourage Aboriginal participation in sports medicine, coaching and referee programs.

To continue an active partnership with the PCYC in providing sport and recreation program opportunities.

Future: Maintain a skill base within the Aboriginal community.

Secure funding and sponsorship to continue and expand the sport program in Redfern.

CAMP CHANGES ATTITUDES AND BUILDS SELF ESTEEM

A personal development camp was organised by the North Coast Region at Lake Ainsworth Sport and Recreation Centre for 16 young Aboriginal girls who were identified as youth at risk by Lismore Streetbeat. The camp provided information on Aboriginal culture, nutrition and health, recreational activities and sessions on self esteem and goal setting. An indicator of success was two young girls deciding to go back to school. The program was developed jointly with the Lismore Youth Service and includes strategies that continue to build on the skills, understandings and attitudinal shifts developed at the camp. Regular contact will be kept with the Lismore Youth Service to monitor the girls' progress and similar camps or joint initiatives will be investigated. It is proposed to use some participants from this program as mentors so benefits are not confined to those who attended the weekend.

A FOCUS ON BUILDING FAMILY STRENGTHS

The Riverina Region, in partnership with the NSW Department of Community Services, delivered two very successful pilot programs to empower families.

One program involved recreational activities for families who are socially and financially isolated. Many are sole parents with children who have severe behavioural problems. For three of the participating families the program helped remove the need for intervention by Community Services.

The other pilot was a training weekend for foster parents that involved more than 80 adults and children and included the use of sport and recreation activities to build team leadership skills as well as promoting self esteem among foster carers and the children. As a result of the program, five new families decided to become involved in fostering.



PEOPLE FROM CULTURALLY AND LINGUISTICALLY DIVERSE BACKGROUNDS

Achievement: The Central Coast Region conducted student exchange programs and hosted an Olympic entertainment troupe.

Benefit: The integration of Korean and Australian students provided a culturally diverse mix of students in a relaxed, recreational environment.

The Olympic initiative assisted in the government's commitment to the 2000 Olympic Games.

Challenge: To integrate students with limited English language skills.

The Centre staff also had to devise programs that would accommodate the Olympic visitors' varied performance schedule, especially at the unique location of Milson Island.

Future: Extend the student exchange program to include other near Pacific Rim neighbours to build a spirit of goodwill and understanding.

Using the Olympics hosting as a benchmark, the Milson Island Centre is planning to become involved in a broader range of programs.

Achievement: In the North Coast Region, a nutrition workshop, walking club and gentle exercise classes were organised for older adults from the large Sikh community in Woolgoolga.

Benefit: Thirty participants, 20 women and 10 men, received nutritional advice and were introduced to physical activities over a four week period.

Challenge: To work with a group that is generally not physically active.

Future: The group will be monitored regularly to determine changes in attitude to regular involvement in physical activity.

Achievement: In the South Coast Region, 10 percent of clients attending the Berry Sport and Recreation Centre in 2000/01 were from culturally diverse backgrounds.

Benefit: As awareness of programs and services grows, these clients will raise awareness of the department's programs among others from similar backgrounds.

Challenge: To identify the needs of people from culturally diverse backgrounds and introduce appropriate programs.

Future: Sustain the number of clients from these communities who attend the centre.

Achievement: The Sydney Region established links with the Afghan community through sport programs for youth in basketball, baseball and other sports and a learn to swim program for women.

Benefit: Working in partnership with the Bankstown Multicultural Network, participation of Afghan youth and women increased.

Challenge: To ensure coaching staff are aware of the cultural needs of the Afghan community and provide environments that cater to their cultural needs.

Future: Increase sporting opportunities for youth from culturally diverse backgrounds. Monitor availability of venues and increase participation in recreation programs for people from culturally diverse backgrounds in the Sydney Region.

Achievement: Around NSW, the department established new walking clubs for people from culturally diverse backgrounds including Aboriginal, Arabic, Chinese, Greek, Macedonian, Polish, Portuguese, Russian, Spanish, Turkish and Vietnamese. Training was provided to walk leaders in newly formed walk clubs for people from culturally diverse backgrounds.

Benefit: Working in partnership with local councils and community groups to increase participation in physical activities and social interaction through mentoring programs.

Challenge: To provide safe environments for walking clubs to operate and attract people from different backgrounds to recreational activities.

Future: Monitor participation in the new clubs and maintain the partnerships created.

A BIG THANK YOU EMAIL

"Hi to all the wonderful workers at Milson Island, this is Teresa from Northland School of Dance in Minnesota USA. We just wanted to give you a BIG THANK YOU for all you did to make our trip to Australia so incredible. There were 64 of us, in one place for a week, and everyone got along so well. You are a big part of that! Australia and Milson Island can be proud of the wonderful job they did during the Olympics. I don't think anyone can ever do the Olympics as well as you did.

Be very proud!"



PEOPLE WITH A DISABILITY

Achievement: The Central Coast Region modified little athletics programs to enable children with a disability to participate and conducted weekend programs for people with a disability.

Benefit: The integration of people with a disability into mainstream athletics clubs on the central coast and the skill development of the coaches and volunteers involved in the program.

The Prader Willy program provided respite for carers while providing a challenging physical program to participants.

Challenge: To overcome the physical and mental challenges of integration and refine procedures to enable this group to participate in mainstream athletics programs.

To adapt activities for those with physical and intellectual disabilities, such as Prader Willy.

Future: The athletics program will recommence in October 2001 to further integrate athletes with a disability into mainstream athletics programs.

Conduct a program for people with Prader Willy in December 2001.

Achievement: The Broken Bay and Milson Island centres provided a weekend camp for students who have a sibling with a disability or are carers for their parent/s with a disability.

Benefit: Brought together students in a similar situation for a fun weekend free from their usual responsibilities.

Challenge: To provide a fun packed weekend of sport and activities for students.

Future: Provide a similar weekend program.

Achievement: The North Coast Region conducted an *Active and Able* camp, held sport skills programs, researched services for people with disabilities, and assisted *Sailability* Northern Rivers to base their regular activities at the Lake Ainsworth Sport and Recreation Centre.

Benefit: Participants experienced sailing, archery, grass skiing and canoeing, as well as developing social and living skills. The program provided carer training for volunteers.

Approximately 15 participants per week were involved in the sports skills activities program that is designed to improve fundamental motor skills, sports skills and confidence. The research into 15 sports established the number of people with a disability in various sporting bodies, their services, activities and inclusive practices as well as their interest in extending operations to include people with a disability. This information will enable the department and the Sports Council for the Disabled to promote these services to this group.

Sailability conducts sailing activities every fortnight during spring and summer for people with a disability.

Challenge: To maintain sufficient numbers of carers to continue *Active and Able* programs.

To staff the sports skills program with trained, supportive carers.

To assist more sporting bodies to accept their responsibility to provide opportunities for people with a disability to participate in their sport.

Future: The region will continue to work with the Northern Rivers Sports Council for the Disabled on additional *Active and Able* programs and explore the possibility of providing an outreach service to young people in other parts of the region.

Continue to work with the Sports Council for the Disabled to run courses on coaching athletes with a disability.

Ongoing support will be provided to *Sailability* to expand its services.

Achievement: The Hunter Region gained membership of the Hunter Sports Council for the Disabled to increase industry input into the department's Disability Action Plan and enhanced the development of Point Wolstoncroft Sport and Recreation Centre as a recreational centre that caters for people with a disability.

Benefit: Improved liaison with providers of services for people with a disability.

Challenge: Wheelchair access issues and availability of accredited coaches.

Future: Develop infrastructure at Point Wolstoncroft and increase staff expertise in working with people with a disability.

Achievement: The Riverina Region delivered a training and development program for coaches of people with a disability.

Benefit: Conducting the program in the region benefits people with a disability who will be coached at weekly activity sessions in mainstream settings.

Challenge: To encourage and cater for potential coaches from rural and remote areas and to empower people with a disability with skills and qualifications.

Future: Coaches will conduct regular activities for people with a disability in the region's communities. The program will be evaluated for its suitability as a scholarship supported program in 2003.



Achievement: In the South Coast Region, sport and coaching programs for people with a disability were conducted and greater awareness of the department's programs was achieved.

Benefit: Greater cooperation among non government agencies and increased awareness of the diverse activities and programs the department conducts for people with a disability.

The course on coaching for athletes with a disability increases opportunities in physical activity as participants were required to develop a coaching program for this group.

Challenge: To identify needs and integrate people with a disability into core programs as well as targeting potential participants in sport and recreation in the region.

Future: Sustain or increase programs for people with a disability and monitor the programs implemented by coaches.

Achievement: The Western Region conducted a course on coaching athletes with a disability and hosted a student tour.

Benefit: A total of 12 participants gained skills in coaching athletes with a disability and over 500 school and university students participated in the Sydney Academy of Sport tour. The tour included the *Active and Able* program to assist organisers to incorporate people with a disability into mainstream programs.

Challenge: To develop an integrated competition for people with a disability.

Future: Provide opportunities for people with a disability to participate in competitions.

Achievement: The Sydney Region established a swimming program for people with a disability and incorporated coaching people with a disability into mainstream coaching and physical activity programs.

Benefit: Provided opportunities to participate in swimming and water safety programs, built awareness among new coaching staff of the needs of athletes with a disability through the *Active and Able* program and promoted positive attitudes. Provided skills in coaching people with a disability.

Challenge: To secure suitably qualified instructors, involve parents in the swimming and water safety programs and increase programs offered to people with a disability.

Future: Monitor participation levels and provide alternative programs.

Extend the *Active and Able* program to more areas in Sydney, establish a partnership with the Department of Education and Training and provide training for staff on the provision of programs for people with a disability.

Achievement: Regional *Active and Able* grants programs were established by the Community Participation Unit with six new projects implemented across NSW: athletics in the Central Coast Region, swimming in the Hunter Region, outdoor adventure in the North Coast Region, lawn bowls and tennis in the Western Region and various programs in the Riverina and South Coast regions.

Funding was provided to the NSW Wheelchair Sports Association and Technical Aid to the Disabled to purchase or modify equipment required by people with a disability to participate in sport or physical activity.

Benefit: The *Active and Able* program, a joint initiative with the Motor Accidents Authority of NSW, helps organisations make their services more accessible, especially to those who acquired their disability through motor vehicle accidents. The grants program enables mainstream sporting organisations and people with a disability to benefit from a coordinated approach to service delivery and the funding enables more people with a disability to participate in sport at various levels.

Challenge: To ensure the sustainability of projects and accept more people with various types of disability into the project. Ongoing support to maintain equipment and meet demand for new equipment.

Future: Projects to be implemented for a further six months and regions to provide support to partner agencies. Case studies to be developed. Both the NSW Wheelchair Sports Association and Technical Aid to the Disabled will receive supplementary funding in the next financial year. A report will be compiled on the usage of equipment, purchased or modified, as part of the initial project to ascertain levels of usage, types of equipment needed, and access needs.



Achievement: Under the Disability Action Plan, a wheelchair symbol is being included on publications about disability programs, and guidelines for print communications for people with a disability have been included in the corporate guide.

Benefit: The plan is a legal working document and is reviewed annually to monitor progress towards outcomes.

Challenge: To respond to the sport, recreation and physical activity needs of people with a disability.

Future: It is planned to develop a carer policy for people with a disability attending programs, and an awareness resource.

THE WINNER IS *DISABLED WINTERSPORT*

The department received a bronze award for its *Disabled Wintersport* program as part of the social justice section of the 2000 Premier's Public Sector Awards. The award acknowledged that the Winter Academy's *Disabled Wintersport* program is a model for any modern sporting organisation. The program has evolved over 20 years to offer a full range of participation for skiers with a disability, from non competitors wishing to experience the joys of skiing, through talent identification and talent development, to support for athletes at the highest levels of competition. As a result, exceptional results were achieved at the 2000 World Championships.

The program has provided opportunities for athletes and other people with a disability to increase their self esteem and other areas of personal development.

It has established Australia as one of the major competitive nations in disabled winter sport and is an example of successful industry partnerships that include the Australian Paralympic Committee, Australian Sports Commission, *Disabled Wintersport* Australia, Kosciusko Thredbo Pty Ltd, Motor Accidents Authority of NSW, NSW Ski Association, NSW Sports Council for the Disabled, NSW Winter Academy of Sport and Recreation, Perisher Blue Pty Ltd, and the Sydney Academy of Sport and Recreation.

SPORT AND SOCIALISING A FUN MIX

Lake Ainsworth Sport and Recreation Centre in the North Coast Region offers a variety of programs that give people with a disability access to sport and recreation activities that are tailored to their special needs. Adults from the Lismore Challenge Foundation and youth from Wilson Park Special School participated in the sailing program, *Sailability*. Thirty four youth with a disability from Kempsey West Public and Chatham High School participated in a range of activities as well as interacting socially with youth from other schools attending *Outdoor Education* programs at the centre.



OLDER PEOPLE

Achievement: The Central Coast Region has established six *Walking for Pleasure* programs. This is approximately a 12% increase in the number of participants since 1999/00.

Benefit: Increased involvement in regular physical activity by older adults in the region.

Challenge: To continue to increase opportunities for participation among this age group.

Future: Conduct a walk leaders program.

Achievement: The North Coast Region conducted residential programs and *Walking for Pleasure* for older people.

Benefit: A total of 13 residential programs were held at the Lake Ainsworth Sport and Recreation Centre for 220 older adults, half from culturally diverse backgrounds, who participated in a wide range of recreational and social activities, including archery, walking, dancing, singing, tennis, and bush and beach walking.

The region supports *Walking for Pleasure* clubs in Alstonville, Brunswick-Byron, Camden Haven, Coffs Harbour, Lismore, Port Macquarie, Tweed Heads and Yamba/Maclean, providing a valuable social and physical outlet for older adults.

Challenge: To increase the number of senior adult groups attending the Lake Ainsworth Centre and help clubs maintain membership of *Walking for Pleasure*.

Future: Continue residential programs for older adults at Lake Ainsworth.

Continue administrative support to clubs with walking programs and raise the activity's profile through promotions during Seniors Week and other appropriate times.

Achievement: In the North West Region, the Lake Keepit Sport and Recreation Centre organised a kids concert for 120 older people from Tamworth, Gunnedah and Tambar Springs regions during Seniors Week in March 2001.

Benefit: The concert was an opportunity for local seniors with family, recreation or work histories in the Lake Keepit area to attend the performance that included music students from Tamworth High School who were at the centre for a Peer Support Camp.

Challenge: Seniors requested a similar program at the centre outside of Seniors Week.

Future: Continue with the Seniors Week program and develop seniors programs in the New England and north western areas.

Achievement: In the South Coast Region, a strength training program has become very popular and Shotball, the modified basketball game, was promoted.

Benefit: The strength training program is recording over 600 visits a month and has promoted development of a close working relationship with fitness centres and the South Coast Area Health Service. Participants are thrilled with their results, from being able to hold a kettle and pour a cup of tea to the ability to walk independently of a walking frame.

Shotball offers participation opportunities specifically for older adults.

Challenge: To conduct programs that interest older people.

Future: Sustain the current number in programs for older people and network with the South Coast Area Health Service on gentle exercise programs.

Promote the strength training program as a best practice example within the region and across NSW and support the expansion of Shotball in the South Coast Region.



Achievement: A booklet of nine case studies, funded by the department, encouraged older adults to participate in physical activity.

Benefit: The booklet outlines how older adults can gain health benefits from physical activity and assists organisations to develop and deliver suitable programs.

Challenge: To increase the range of suitable programs that encourage older adults to participate in physical activity.

Future: Expand the variety of physical activity programs for older adults.

Achievement: In the Sydney Region, new walking clubs were established, aquafitness programs were provided, and gentle exercise programs were established.

Benefit: Working in partnership with local councils and community groups increased participation in walking activities. The training for walk leaders increased expertise in grading walks around the region and ensures the safety of walkers.

The aquafitness program increased fitness levels of the 306 participants.

The Sydney Region worked in partnership with the South East Area Health Service and the Pole Depot Neighbourhood Centre to reduce the incidence of falls among the frail aged.

Challenge: To provide safe environments for walking clubs, increase opportunities for older persons to participate safely, and provide support and training to voluntary walk leaders.

To increase the number of venues and participants for aquafitness.

To meet the needs of frail aged in exercise programs.

Future: Monitor participation in the new walking clubs and attendance at aquafitness programs. Incorporate falls prevention strategies into exercise programs for the frail aged.

Achievement: The new game of Shotball has moved quickly from 'Shot – what?' to a very popular pastime. The game registered 187 members and 15 groups in its first year of operation. To further expand the sport, 10 workshops were conducted across NSW to enable community leaders to establish Shotball in their communities.

Benefit: Provides a sport tailored to the needs and physical abilities of adults over 50 years.

Challenge: To enable older adults to play Shotball within their own community.

Future: Continue to help establish the sport across NSW.

Achievement: Provided \$25,000 in funding to Australian Shuffleboard Pty Ltd to assist in the staging of the 2001 Shoot 'n' Shuffle Seniors Titles.

Benefit: A total of 130 aged care facilities participated in a statewide competition, enabling 14,000 aged residents to be involved or compete.

Challenge: Expand physical activity programs suitable for residents from aged care facilities.

Future: Continue to support physical activity programs for residents of aged care facilities.

LET'S GET PHYSICAL

Gentle exercise, walking, tai chi, line dancing and yoga – a total of 360 older people from Evans Head, Kyogle, Laurieton and Wauchope took advantage of a range of sport and recreation activities organised by the North Coast Region in conjunction with the Northern Rivers and the Mid North Coast Area Health Services. The programs provided training for leaders and instruction in physical activities suited to older adults. Participants indicated they had increased their physical activity levels as a result of the program. Other benefits were social contact, developing friendships and generally feeling better and healthier.



PEOPLE IN RURAL AND REMOTE LOCATIONS

Achievement: The North West Region conducted a pilot *Outdoor Education* program for small primary schools and a community sport day for people in rural and remote locations in the area.

Benefit: The *Outdoor Education* program allowed whole schools, some with only 10 students, to attend camp and meet other children from similar rural and remote communities. To encourage siblings and the parents of the students to attend, a family fee structure was developed.

At the Tamworth day of community physical activity, opportunities for continuing exercise programs were outlined to the community. One outcome was the development of whole of community support for physical activity.

Challenge: To provide learning experiences for all ages in the *Outdoor Education* program.

To increase participation by older adults and women in an exercise program, such as the community physical activity day.

Future: After this successful pilot, the *Outdoor Education* program for small schools will be extended and promoted more widely in rural and remote communities.

Monitor outcomes of the community physical activity day and assist with the development of further similar activities.

Achievement: In the Riverina Region, the Borambola Sport and Recreation Centre offered outdoor programs for small schools and introduced environmental initiatives.

Benefit: The social benefit for isolated children to mix with others from similar backgrounds and the opportunity for competitive sport. The swimming program is of financial benefit as small schools are often located far from swimming facilities. The environmental initiatives that include recycling organic waste and a revegetation program will demonstrate the benefits of sustainable environmental management of recreation areas and involve the community in the revegetation works.

Challenge: To ensure equity for all small schools as some have financial constraints. To increase awareness of and involvement in environmental initiatives.

Future: Broaden the range of products for small schools, including the option of clusters to assist in travel and associated costs.

Ensure that future generations of children increase their learning and enjoyment of outdoor recreation activities at the centre in an environmentally sound landscape.

Achievement: The Far West Academy of Sport in the Western Region conducted the sports trailer program which toured various communities. The Gundabooka Community Development Employment Program (CDEP) established a commercial enterprise for the design and construction of trailers.

Benefit: The sports trailers were designed and constructed by Gundabooka CDEP and are bringing a variety of sports equipment to remote communities and contributing to community participation in a social context as the trailer includes a barbecue.

Challenge: To ensure the trailers are strategically located and fully utilised by rural, isolated and disadvantaged communities.

Future: Expand the program to other Aboriginal communities.



THE NSW DEPARTMENT OF FUN AND GAMES?

When people ask staff at the sport and recreation centres around NSW what they do, they are told they sail on lakes, kayak on rivers and jump off cliffs – all fun activities. But the sport and recreation centres offer a lot more – unique opportunities to achieve great outcomes:

- self awareness – opportunities are provided for learning by doing. This involves planning, acting, observing and reflecting on an experience in an effort to apply this learning to new situations. Hopefully, clients leave equipped with higher hopes, better prospects and improved life skills
- developmental – program staff can help develop life skills. Sailing can be more than a fun ride on the lake, it is a chance to learn concepts such as communication and team work
- educational – capturing the attention of students is a challenge, but not for the centres' program staff. The students listen attentively when they're about to abseil over a cliff or go rock climbing
- recreational – the fun and games part. People need to relax nowadays more than ever and enjoyable recreation provides an environment that is conducive to the promotion of group interaction and socialisation. When you are attempting to pilot a canoe down the river, forming relationships with the three other people helping you is a necessity.

WOMEN WORK OUT

A number of women who live and work in the remote community of Spring Ridge (population 200) asked the department to assist them in providing physical activity in their area. After initial consultations, the group realised that in cupboards, garages, and storage areas various items of exercise equipment were stashed away. These resources such as stationary bikes, a rowing machine, mini trampolines, and other gym equipment were pooled and set up in a part of the local hall that was donated by the progress association which also funded resurfacing of the floor.

Prior to opening the new facility, a qualified personal trainer assessed the equipment and room and gave instructions on using the equipment. Since the launch, the department has helped organise monthly information sessions on health related issues, helped establish a regular walking group, and held first aid and fitness leader training for group leaders and instructor led classes.

As a result of this community and department partnership, this remote community has gained a low cost gym.

LAKE KEEPIT CELEBRATES ITS 25TH ANNIVERSARY WITH PRIMARY SCHOOL

The Garden Suburb Primary School of Newcastle attended the Lake Keepit Sport and Recreation Centre in April 2001 for their 25th annual pilgrimage. Past teachers and their partners also attended the reunion that celebrated a quarter of a century of continuous outdoor education and development for students.

Jeanette Andrews, a former principal, commented: "Thank you all for a wonderful weekend. The Keepit staff, as always, was so helpful and supportive. The result for everyone from Garden Suburb was a fabulous weekend of activities and reminiscing. Everyone commented on the continuing upgrade and addition of facilities over the 25 years and the impact the camps have made on the development of many students. It was a special weekend for people who have contributed much to the success of the camps for students and the opportunity to share our happy times with family was appreciated. Many thanks and best wishes."



WOMEN

Achievement: The Central Coast Region conducted a number of programs for women, including a surfing program and a football festival that involved 170 schoolgirls.

Benefit: The sport programs and festival improved the skills and confidence of women who participated in traditionally male dominated sports.

Challenge: To provide appropriate opportunities for women to participate in sport and recreation in the region.

Future: Continue to expand opportunities for women to participate in sport and recreation in the region and establish a high profile summer sport.

Achievement: Following a Women in Sport forum in the North Coast Region at Murwillumbah, a Physical Activity for Women Subcommittee was formed in the Tweed area.

Benefit: Increased opportunities for women in the area to access non competitive physical activities, such as a walking group for older women.

Challenge: To support and encourage the subcommittee to deliver ongoing programs for local women.

Future: Provide ongoing support to the subcommittee to maximise the availability of local programs.

Achievement: In the Western Region, 42 girls from Dubbo and surrounding areas tried each code of football during the Girls Football Festival, held as part of International Women's Day celebrations.

Benefit: Introduced girls to traditionally male dominated sports. Teachers attended coaching programs, providing them with the skills to run their own programs.

Challenge: To break down gender barriers in sport.

Future: Continue to provide sport and recreation activities to girls in the region.

Achievement: In the South Coast Region, activities for women were conducted, the scholarship program was introduced and a sport and recreation group was formed.

The Berry Sport and Recreation Centre conducted getaway programs for women.

Benefit: The Women's Sport and Recreation Administration Scholarship was extended to the South Coast Region for 15 women who are either employees or volunteers at regional or club levels.

A Women in Sport and Recreation Shoalhaven Group was formed as a result of the Ministerial Taskforce on Women in Sport and Recreation's consultations. The group produced a guide on getting active in the local area and established two *Women Out Walking* groups.

The Berry Centre hosted 65 women on a weekend of sport and recreation activities in a safe environment.

Challenge: To ensure the Berry Centre's programs adequately address the needs of women.

To ensure that the industry supports holders of the women's scholarship.

As *Women Out Walking* participants range from older adults to women with children in strollers, it is a challenge to develop safe and appropriate walks.

Future: Conduct the weekend sport program in 2001/02.

Continue the scholarship program and increase the number of *Women Out Walking* groups.

Achievement: In the Sydney Region, a pram walking project for new mothers from culturally diverse backgrounds was implemented in western Sydney.

The walking program is part of a comprehensive intervention and research project conducted in partnership with NSW Health, Western Area Health Service, NSW Department for Women and the Australian Catholic University. The department contributed \$20,000 to the project.

Benefit: Provides a healthy activity with a social component to mothers who have recently given birth and live in low socioeconomic areas. The project has a high potential for other regions and communities.

Challenge: To engage and maintain new mothers from culturally diverse backgrounds in walking programs.

Future: Pending successful evaluation of the pilot program, develop a model for other communities.

Achievement: The department, in collaboration with its partner agencies, developed and implemented a range of initiatives to achieve the objectives outlined in the NSW State Plan for Women in Sport and Recreation 1999–2002.

The plan provides the framework and focus for the department and the sport and recreation industry to address the under representation of women and girls in sport, recreation and physical activity. During 2000/01, the department focused on women in leadership and decision making, participation development, access to safe and appropriate environments and the recognition and portrayal of women in the media.

Projects included expansion of the Women's Sports and Recreation Administration Scholarship Program, publication of the *Safe Sports Facilities* guidelines for sport and recreation service providers, completion of the first series of women in sport fact sheets, a pram walking program for new mothers, the further development of the department's women



in sport web site and design of an innovative media project in partnership with the Australian Sports Commission and Australian National University.

Benefit: The state plan has provided direction and focused attention on improving the participation of women and girls in all areas of sport and recreation. The establishment of strong strategic partnerships has resulted in the implementation of innovative projects with high potential for success and expansion across the community.

Challenge: Guide all areas of the department and the industry in providing appropriate, accessible and affordable services and opportunities for women and girls.

Future: Develop and implement innovative and sustainable initiatives to meet the objectives and strategies of the state plan.

Achievement: Changes to the Women's Sport and Recreation Administration Scholarship Program have focused the sports management development program on regional NSW. During the reporting year, 21 women from the Hunter and Western regions completed their sports management development training and a further 45 women from the Riverina and South Coast regions were accepted into the 2001 program. The Western Region program and one of the Riverina Region programs were offered to Aboriginal women. The program comprises a comprehensive six day management program and associated mentor training. A further four women from NSW sporting organisations completed travel and research projects in Asia, the USA and Europe as part of the 2000 International Travel Scholarships. The knowledge and experience gained through the international program has resulted in a range of successful initiatives in NSW sporting organisations. In 2001, two women were awarded scholarships to attend a sport conference and scientific congress in the USA.

Benefit: The scholarship program enhances the skills, knowledge and networks of women in the sport and recreation industry in NSW and assists the industry to develop strategies and initiatives that improve opportunities for women and girls in the community.

Challenge: To ensure the skills and expertise gained are put into practice in the industry and community.

To facilitate change in the culture of sport and recreation organisations to better support women managers and administrators.

Future: Develop a Sports Management Development training package for implementation through regional offices, sporting organisations and agencies across NSW. Extend the management development scholarship to two new regions in 2002. Continue to conduct mentor training programs to support women in their sports management roles.

LISTENING TO THE COMMUNITY

Women can raise issues that affect them and their families through the NSW Ministerial Taskforce for Women in Sport and Recreation. The taskforce provides advice to the Minister for Sport and Recreation on policies, programs and strategies. The taskforce, which consults with state, regional, local and individual stakeholders, developed the NSW State Plan for Women in Sport and Recreation. The department implements the NSW Government strategies identified by the plan.

Achievement: The department was a key partner in the inaugural *Women on Wheels* (WOW) program conducted by the Department for Women. WOW is an outreach, consultation and information initiative that visited approximately 25 towns in the north west, west and south western areas of the state. The NSW Department of Sport and Recreation and the Ministerial Taskforce for Women in Sport and Recreation contributed \$7,000 funding in addition to staff and resources.

Benefit: The program provided information on sport and recreation services for women, assisted groups in addressing local issues, and enhanced the profile of the department in rural communities and with the WOW program partners.

Challenge: To implement appropriate and sustainable actions that better meet the needs of women and girls, particularly those in regional and rural areas of NSW. To incorporate information provided by the community into all areas of the department's planning processes.

Future: Continue collaboration on WOW and other programs and develop strategies to address issues raised by the communities.

SUPPORTING WOMEN IN SPORT

A women's working group has been established in the Shoalhaven area to identify opportunities and actions that will increase women's participation in physical activity. Specific groups, such as young mothers, have been targeted and strategies developed in consultation with local sporting groups, businesses and other support groups, such as neighbourhood centres.



YOUNG PEOPLE

Achievement: As the department has a lead agency role under the Child and Youth Strategy, the Central Coast Region is an active member of the Central Coast Child and Youth Strategy Implementation Committee and the Youth Action Project Committee. These intersectorial groups aim to improve outcomes for youth, especially those at risk.

Benefit: Working with other lead agencies increases awareness of and opportunities to involve youth at risk in sport and recreation.

Challenge: To ensure that the sport and recreation issues for youth at risk are addressed.

Future: Continue involvement in the Central Coast Child and Youth Strategy, a 10 year plan for the region.

Achievement: The Hunter Region, in partnership with Centacare, held youth at risk recreation programs at Point Wolstoncroft Sport and Recreation Centre.

In addition, the Myuna Bay/Police and Community Youth Club (PCYC) partnership program was conducted for six high school students who were identified as youth at risk.

Benefit: Young people are removed from the environment in which they are at risk and provided with positive support. Participants are exposed to:

- positive role modelling from Centacare and departmental staff
- general living, social and sharing skills
- recreational/activity/team building skills
- consideration of the needs of others
- care for the environment.

The Myuna Bay/PCYC program included a high level of goal setting and interaction for the six youths, who enhanced their cooperation and team skills and exhibited a commitment to the centre by returning and constructing a new footbridge over a creek.

Challenge: To adjust Centacare programs to the variety of ability levels and concentration spans of each group and establish a process to identify children who would benefit from a similar experience.

Future: Secure funding from government, academic and non government agencies. Liaise with the PCYC to ensure the programs are conducted regularly.

Achievement: Sixteen PCYCs were funded under the department's Youth in Sport program. The projects target youth at risk of coming into contact with the criminal justice system. The areas funded include Lake Macquarie in the Central Coast Region; Lake Macquarie, Cessnock, Maitland, and Newcastle in the Hunter Region; Moree in the North West Region; Wagga Wagga in the Riverina Region; Shoalhaven in the South Coast Region; Bankstown, Bidwill, Blacktown, Burwood, Fairfield/Cabramatta, Mt Druitt, and South Sydney in the Sydney Region; and Dubbo and Wellington in the Western Region. Programs include 3x3 basketball competitions that build skills in playing and refereeing as well as intensive juvenile truant programs that are linked to schools.

Benefit: Feedback from PCYCs demonstrate benefits, including increased school attendance, improved behaviour and better relationships with police.

Challenge: To identify potential links between the programs and a reduction in crime in the evaluation of the program.

Future: Based on the evaluation recommendations, two large scale pilot projects for youth at risk are being conducted in 2001/02 in addition to the traditional smaller projects. An independent evaluation will be conducted to determine the most effective programs targeting youth at risk.



SPORT A KEY TO DEVELOPING LIFE SKILLS

Young people in the Acmena Juvenile Justice Centre in the North Coast Region who participated in a program of activities gained skills and information that will help them establish useful daily lives when they are released. The six week program included art and craft, cultural activities, self esteem development, and studying for accreditation as referees in touch football. The program shows how sport and recreation can help these young people develop and achieve goals.

OUTDOOR EDUCATION PROGRAMS ARE WINNERS

"We had a great time and have already booked for next year"
Hornsby Girls High

"A great camp, booked already for next year"
Wollongong Primary School

"I enjoy bringing the kids to the Sport and Rec. Centre because I know they'll have a fantastic time"
Nowra East Primary

"Excellent that the disabled group was with us – we all need this contact!"
family vacation

"On behalf of all the visiting teachers I'd like to express our gratitude to the wonderful leadership roles your staff displayed, the kids had a ball which they will remember for many years to come"
Heathcote Primary

HOOP HEROES

On Monday afternoons at Bonnyrigg in the Sydney Region you will find a sweaty group of up to 30 young people on the basketball court on Brunner Parade. They are there for a free drop in program that encourages young people to actively participate in weekly basketball clinics coached by their sporting heroes – professional players and coaches from the West Sydney Razorbacks. The program is a partnership between the NSW Department of Sport and Recreation, Fairfield/Liverpool Youth Health Team, Liverpool Basketball Association and Fairfield Council. This partnership with youth agencies provides sporting opportunities for young people in the high need areas of Fairfield and Liverpool.

KID SPEAK FOR INNER CITY YOUTH

A Friday night sport program for residents of a housing estate at Waterloo is providing children and young people with healthy sport and recreation opportunities.

Kid Speak, a joint program with the NSW Department of Sport and Recreation, Department of Housing and South Sydney Council, aims to connect participants with the services of local youth agencies, including South Sydney Police and Community Youth Club and The Factory Youth Service.



Assist the sport and recreation industry to improve the quality of its service to the community

Achievement: The Central Coast Region conducted a range of training courses for people involved in the sport and recreation industry.

Benefit: The region conducted eight coach development, 12 sport development, five child protection, five sports medicine, four swimming teacher development, four fitness leader development and three facility development courses.

Challenge: To accurately assess the varied and ever changing training needs of the sport and recreation industry.

Future: Provide training that meets the needs of local sport and recreation organisations.

Achievement: The Hunter Region in conjunction with the Australian Society of Sports Administrators (Hunter Branch) and Hunter Academy of Sport conducted the annual sports awards for the contribution coaches and volunteer administrators make to sport in the region.

Benefit: Increased community awareness of the role that volunteers play in the organisation of community sport. Reward and recognition for those who donate many hours of voluntary work to community sports organisations.

Challenge: To increase awareness of the awards throughout the community and the number of volunteers recognised for their efforts.

Future: Continue support for the awards.

Achievement: The North Coast Region held a range of soccer administration sessions, gave instruction on child protection to sports administrators and hosted a coaching conference.

Benefit: Sessions to update the sports management skills of 60 female soccer administrators were held in conjunction with the Northern NSW Soccer Federation. The region conducted 12 seminars for 260 sports administrators on child protection responsibilities and provided a consultancy and advice service to another 40 organisations.

The inaugural North Coast Coaching Conference was held at the Lake Ainsworth Sport and Recreation Centre.

Challenge: To ensure quality presentations on management skills and ensure that north coast sport and recreation organisations are aware of their responsibilities under the child protection legislation.

Future: The North Coast Region will continue its relationship with the Northern NSW Soccer Federation and provide advice and information on child protection legislation.

Conduct an annual coaching conference in partnership with the North Coast Academy of Sport.



Achievement: The Riverina Region conducted sports management training for volunteers and held education tours on water safety.

Benefit: The region forged links with local government, community groups and individuals to conduct nine sports management training sessions for community sport and recreation volunteers in Albury, Balranald, Barham, Cootamundra, Griffith, Deniliquin, Wagga Wagga and Wentworth.

Water safety awareness education tours were conducted throughout the region in partnership with the Waterways Authority, Murrumbidgee Irrigation Ltd and Surf Life Saving NSW.

Challenge: To ensure remote locations have access to the same quality seminars for volunteers at the same price as city locations and provide schools with relevant and appropriate information on water safety.

Future: Conduct volunteer training and development in Riverina communities.

Monitor the water safety program and strengthen the partnership.

Achievement: In the Sydney Region, teacher training and development courses were conducted for schools. Over 30 schools participated in a sports leadership program, and 21 seminars were presented on child protection.

Benefit: Increase in knowledge for teachers, especially in primary schools, of the elements of sport and recreation, including physical activity skills, targeting of under represented groups and health education.

The sport leadership program trained senior students in leadership skills, increasing their confidence and self esteem, while assisting the school in educating younger students in sport and recreation.

Awareness increased of the child protection legislation, its impact on sporting clubs and associations, and the role of the department in the process.

Challenge: To increase participation in teacher training courses and build awareness of the leadership program.

To encourage participation and attendance at free seminars on child protection legislation.

Future: Develop the training program so teachers can revise and renew knowledge that increases their skills and qualifications.

Develop leadership programs that meet the requirements of individual schools and create a network of schools that have conducted the training.

Continue an active partnership with Police and Community Youth Clubs in providing sport and recreation programs.

Conduct regional information seminars on child protection legislation and continue to provide the community with information through the departmental information line.

A SAFE ENVIRONMENT FOR CHILDREN

The department has engaged in a comprehensive education program on child protection for the sport and recreation industry with over 60 seminars delivered throughout NSW.

A commitment is sought from state sporting organisations that receive funding from the department through the Sports Development Program, to incorporate policies and initiatives relating to child protection and intervention into their development and business plans.

Support materials have been produced to assist sport and recreation organisations to meet their responsibilities:

- over 2,500 Guidelines for Sport and Recreation Organisations – Working with Children Check and Child Protection booklets have been produced and a further 1,800 kits have been downloaded from the department's web site
- a policy template has been developed to assist sport and recreation organisations in formalising a child protection policy
- over 10,000 brochures have been produced to assist sport and recreation organisations in understanding the legislation.

The department has established a child protection infoline to provide access to information about child protection and the requirements of the new child protection legislation.



Achievement: The Western Region established closer links with local government areas and conducted 13 workshops on volunteering. A staff person was appointed to service each local government area to assess the needs of the community, assist with the implementation of programs and develop expertise on community demographics.

Benefit: The initiative sparked an overwhelming response. Over 400 community members learned more about volunteering at a club level and the importance of the new child protection legislation.

Challenge: To maintain enthusiasm for the initiative.

Future: Use this process to guide communities on the establishment of committees and undertake needs assessments, especially of Aboriginal communities and youth.

Achievement: The department introduced significant changes to the Sports Development Program to ensure the process is more equitable and to reduce the administration requirements for sporting groups. Changes include the introduction of triennial funding to replace annual applications, a range of funding categories to make the process more transparent and equitable, and targeting funding support so it is proportionate to an organisation's ability to deliver services.

Benefit: The administrative requirements of the program are reduced for sporting organisations and a higher level of financial certainty is provided through triennial assistance. Sporting groups can plan more effectively and focus resources on the provision of sport and recreation services to the community.

Challenge: To develop closer links with funded organisations to enable the provision of appropriate assistance, particularly in the development and delivery of programs that focus on continuous improvement.

Future: Continue to support the development of a strong sporting infrastructure for sport in NSW.

Achievement: A total of \$79,000 was provided to the NSW Playground Advisory Service. The department is the advisory service's major funding agency and also coordinates funding for the service by the NSW Department of Education and Training, NSW Health and the NSW Department of Community Services. Total funding provided by the State Government to the NSW Playground Advisory Service in 2000/01 was \$152,000.

The department also provided funding for the NSW Playground Advisory Service to conduct over 40 playground safety audits for schools.

Benefit: The NSW Playground Advisory Service provides a technical and design information service to increase the number of creative recreational play environments that comply with safety standards.

Over 40 schools, many in rural and remote areas, were inspected and received reports on technical, safety and design aspects of their playgrounds and open space.

Challenge: To maintain the funding commitment from all agencies involved.

Future: Continue to assist organisations to provide creative recreational play environments that comply with safety standards.

Achievement: The department administered the *Boxing and Wrestling Control Act* and the *Motor Vehicle Sports (Public Safety) Act*.

Both Acts are under review in terms of the National Competition Policy and a discussion paper has been circulated to the motor vehicle sports industry for comment.

Benefit: Boxing and motor sports operate in a regulated environment ensuring appropriate safety controls are in place for participants.

Challenge: To ensure the sports operate in the safest possible environment while not impinging on the actual nature of these sports which have inherent risks.

Future: A discussion paper on the *Boxing and Wrestling Control Act* has been prepared and will be circulated to the industry for comment.

IN THE SWIM

The number of swimming instructors in the North Coast Region has increased with the accreditation of 136 swimming instructors. The region and Austswim coordinated eight courses in Ballina, Lennox Head, Lismore and Macksville. The instructors include six teachers who are accredited to conduct swimming lessons for people with a disability.

AND THE WINNER IS ...

The Northern Beaches Sports Safety Group, of which the department has been a member for many years, won a gold medal for its sports injury prevention and reduction program. This community based education program coordinates the resources of a wide number of community organisations, government and semigovernment agencies and professional groups with an interest in sports injury reduction and prevention.



Promote community development through participation in sport and recreation

Achievement: The Central Coast Region conducted a range of sporting programs, gave input into the development of facilities for a fast growing community, participated on a drug action team and expanded the swimming program.

Benefit: Programs were conducted through a variety of sport and recreation organisations for adults, families and seniors, and included sailing, walking, cycling and golf.

As a member of the Warnervale/Wadalba Planning Team, the region provides input on the development of sport and recreational facilities and services that will meet the needs of this major urban development that is expected to grow to 60,000 residents over the next 20 years.

The region is part of the Central Coast Community Drug Action Team which identifies and implements strategies to educate the community on the dangers of drug abuse.

The number of *Swimsafe* programs increased from 46 in 1999/00 to 68. Of these, adult programs doubled and preschool participation increased by 20 per cent.

Challenge: To meet the region's increasing demands for participation opportunities and provide facilities and services that meet the community's needs.

To show parents and the general public that participation in sport and recreation can act as a preventive measure for illegal drug use.

To continue to meet the increasing demands for swimming lessons while the number of instructors is decreasing.

Future: Continue to work with the industry to provide opportunities for participation by the central coast community.

Work closely with other agencies in delivering programs that encourage youth and drug counsellors to use recreation to assist their clients.

Achievement: In the Hunter Region, *Walking to School* programs were introduced and a water confidence program was held.

Benefit: Links were forged with parents and schools to develop supervised walking to and from school programs to promote physical activity within the community.

To improve water safety in the region, a water confidence program was held for 20 preschoolers.

Challenge: To ensure parent and student participation in the *Walking to School* and the water safety programs and that community needs are addressed.

Future: Monitor the outcomes of the *Walking to School* program by assessing the sustainability of links and partnerships.

Link water safety teaching skills to the needs of a wide range of targeted participant groups.



Achievement: In the North Coast Region, the *Swimsafe* program was conducted, *Outdoor Education* programs were held and holiday coaching clinics were offered.

Benefit: The 2000/01 *Swimsafe* program increased by 5 percent to 3,000 participants (817 preschool, 2,173 school age children and 10 adults).

Outdoor Education programs were held for students from the region and other areas. A total of 4,732 students from 102 schools (of which 70 were in the region) attended programs and experienced a range of recreational activities, personal development initiatives and social interaction.

Holiday coaching clinics were conducted throughout the North Coast Region for 12–16 year olds in golf (100 participants), netball (55 girls), sailing (31 participants) and cricket (75 participants).

Challenge: To maintain and increase participation in *Swimsafe* programs in an increasingly competitive marketplace.

To impact on the positive development of youth through experiential learning in a fun filled environment.

To provide holiday coaching programs that capture the interest of youth.

Future: *Swimsafe* will continue to meet the needs of families on the north coast as an affordable, quality program.

Continue to conduct quality programs for the benefit of youth with emphasis on attracting more girls to the holiday coaching programs.

Achievement: The Western Region conducted swimming programs and renovated the Lake Burrendong Sport and Recreation Centre to provide flexible accommodation. A total of 5,000 children participated in the *Swimsafe* program which was extended to Menindee, making it the 50th location in the region.

Benefit: A total of 176 people participated in 12 Austswim courses that included training in teaching swimming, water safety and infant aquatics. The Beach to Bush Tour, conducted in conjunction with Surf Life Saving NSW and the NSW Masons, visited 32 schools.

Challenge: To hold swimming programs in a large region where temperatures vary from a chilly 17 degrees to a sultry 40 degrees.

Future: Continue to provide opportunities for the community to participate in learn to swim and water safety programs.

The Lake Burrendong Sport and Recreation Centre will develop partnerships with the Smith Family and other organisations to provide more social justice programs and upgrade accommodation and conference facilities.

Achievement: The 2001–2003 NSW Water Safety Framework was developed by the NSW Water Safety Taskforce to provide strategies to improve water safety in NSW. The NSW Water Safety Taskforce is made up of representatives from peak water safety organisations, state and local government, and private industry.

Benefit: The taskforce provides advice to the Minister for Sport and Recreation on water related matters and develops strategies to improve water safety. Key focus areas are public education, evidence and standards.

Challenge: To continue to reduce drownings and water related injuries in NSW.

Future: Implement the 2001–2003 NSW Water Safety Framework.



Achievement: A total of \$165,000 per annum was committed to the department's Water Safety Grants Program which involves the expansion of education programs by peak water safety organisations including Surf Life Saving NSW and the Royal Life Saving Society NSW.

Benefit: Support extension of these water safety education programs in rural and remote areas and for people from culturally and linguistically diverse backgrounds.

Challenge: To deliver water safety education programs to as many people in NSW as possible.

Future: Continue the Water Safety Grants Program for the next three years.

Achievement: Under the Safety and Rescue Service Program, more than one million dollars was allocated to four organisations: Surf Life Saving NSW, the Royal Life Saving Society (NSW Branch), Austswim NSW and the NSW Ski Patrol Association. This funding supported such activities as The Royal Life Saving Society's Wet 'n' Wise school resource that focuses on basic water safety skills while promoting fun in and around the water.

Benefit: Provides safety and rescue services for the people of NSW.

Challenge: To meet the safety and rescue needs of the NSW community.

Future: Ongoing commitment to organisations involved in safety and rescue programs.

Achievement: The department facilitated integrated service delivery in the development, use and management of facilities through the Capital Assistance Program, Regional Sports Facility Program and the Shooting Facility Development Program. During the reporting year, 504 grants provided \$6.7 million to sporting organisations.

Benefit: Local government authorities and not for profit sport and recreation organisations are helped to develop community oriented sport and recreation facilities in NSW.

Challenge: To build close working relationships with local government and the sport and recreation industry to ensure funds are directed to the most appropriate areas and bring the best return for the investment.

Future: Continue to assist with funding of facilities and work with the sport and recreation industry and local government to meet their social and community responsibilities.

MEMORABLE BREAK FROM THE RAT RACE

Dear Sir,

Since our first visit to Berry Sport and Recreation Centre last year I've wanted to put pen to paper to say how much my family and I enjoyed ourselves.

We all enjoyed the organised activities [at the family vacation program] and us mums thoroughly enjoyed not having to cook! We found ourselves eagerly awaiting what our next meal would be!

The grounds were maintained beautifully and the facilities and accommodation kept very clean. The staff were kind, fun loving, helpful and overall keen to make our breakaway from the "rat race" a memorable one. We've booked again and we are all looking forward to Berry again.

Thank you again.
Phil, Sue, Jennifer and Laura



Provide programs and services to develop talent at all levels

Achievement: In the North Coast Region, residential programs were held at the Lake Ainsworth Sport and Recreation Centre for talented athletes in golf, surf lifesaving, rugby league, rugby union and sailing. High profile athletes attended, such as the Canterbury Bankstown first grade rugby league squad and Quiksilver sponsored surfers.

Benefit: Developed the skills of local athletes and provided opportunities for them to interact with international standard athletes.

Challenge: To adapt existing infrastructure and services to meet the varying needs of different sporting groups.

Future: Continue the relationship with the North Coast Academy of Sport, the NSW Institute of Sport and peak sporting bodies to allow future programs to be hosted at the centre.

Achievement: In the Sydney Region, the South West Sydney Academy of Sport provided talent development opportunities for 140 athletes in seven sport programs. Scholarships were offered in partnership with the state sporting bodies and, as a result, numerous athletes have progressed to higher representative honours in athletics, swimming, hockey, and swimming for competitors with a disability. In the four years of the academy's operations, over 500 athletes have accessed its services.

Benefit: Athletes gain access to a holistic development program that is a recognised part of the state talent development path.

Challenge: To increase the number of sports and number of athletes that access the academy's services.

Future: Implement high quality, non squad based programs that enable the academy to service more sports, and meet the needs of the state sporting organisations and the diverse community of South West Sydney.

Achievement: The Western Sydney Academy of Sport in the Sydney Region added slalom canoeing to its portfolio, expanding the number of sports to six. The academy worked closely with state and local sporting organisations to provide 180 athletes from Blacktown to the Blue Mountains with quality programs that improve their personal and sporting skill development. The academy also encouraged coaches to gain further qualifications.

Recent successes include a member of the softball squad gaining a position in the U/19 Australian side which won the recent World Championships, three places gained at the Australian Championships in the same event and a member of the rowing squad chosen to compete at the national championships.

Benefit: Athletes are trained by highly talented coaches and improve their skills through training, competition and camps.

Challenge: To provide quality training and support to new athletes and coaches in slalom canoeing.

Future: Expand the program to include opportunities for athletes from other sports to improve their skills. Promote the academy as a centre of sporting excellence.

Achievement: In the South Coast Region, the Berry Sport and Recreation Centre conducted six programs to develop talent in partnership with the NSW Junior Life Saving Association, the Pine Surf Riding Association, and the Illawarra Academy of Sport.

Benefit: A wide range of sporting bodies used the centre's facilities, including rugby union, netball, surfing, lifesaving and cricket.

Challenge: To maintain a good working relationship with these sporting bodies.

Future: Network with these sporting bodies and develop new relationships.



Achievement: The Western Region's support for athletics has rejuvenated the sport and the Far West Academy of Sport provided a whole of region approach in developing talent at all levels.

Benefit: The North West Schools Athletics Knockout provided an alternative competition for a sport that was floundering in the area. It has provided a talent development/identification opportunity for established and fringe athletes that will benefit the regional academy's track and field program. The initiative also provided an opportunity for government and non government schools to compete at the regional level.

Under the Far West Academy's sport program, three members of its squad were selected as netball sprites, a soccer player participated in the national championships and the rugby league squad played games in Sydney.

Challenge: To continue to provide the resources and equipment for the knockout through partnerships with Athletics NSW, schools and local government authorities in the region.

Future: In partnership with Athletics NSW and both state and private regional secondary schools, the competition will continue to be developed as an effective and cost neutral program. The high profile of the knockout will bring ongoing recognition to the department as a leader in sport development and talent identification in the region.

Achievement: Organisers of the EnergyAustralia Surfest 2001 in Newcastle received funding to stage this world ranked competition under the department's International Sporting Events Program.

Benefit: The two week event attracts international visitors and elite competitors to Newcastle and contributes to the local economy. The department's support helps ensure the event retains its four plus rating which helps organisers attract top international competitors and secure further sponsorship support.

Challenge: Provide appropriate support to international sporting events that carry broad community impact.

Future: Organisers have invited the NSW Department of Sport and Recreation to contribute to the 2002 event.

Achievement: High profile sporting events were supported by the International Sporting Events Program which is administered by the department. These included the 2001 Tour de Snowy Women's Cycle Classic, Summer Down Under Wheelchair Road and Track Series, Surfest – Mark Richards Pro Surfing Titles, Junior Men's World Softball Championships, CIK-FIA World Karting Championships and the World Youth Sailing Championships.

Benefit: Staging international sporting events in NSW provided high level competition opportunities for New South Wales athletes, coaches and officials and the use of facilities and services contributed to economic development.

Challenge: To attract and support a wide range of sporting events of an international standard through the International Sporting Events Program.

Future: Attract international sporting events to NSW, especially to its new centre of sporting excellence at Sydney Olympic Park.

GOAL, GOAL, GOAL

Dear Sir/Madam,

Just a short note of thanks regarding the recent Illawarra Academy of Sport Rugby Union camp. The professional and friendly manner in which the camp was run is a credit to your organisation. The staff made the camp enjoyable and easy for us to manage. Please pass on my thanks once again to all concerned.

Rae Wilshire, the Program Manager at the Academy, tells me that it is necessary to book nearly 12 months in advance to ensure a booking. Having been involved in this camp, I can now see why this is so. I wish you and your staff all the best and hope to see you again in the future.

Yours sincerely

Ron Wessel

Illawarra Academy of Sport, Rugby Union

OVERCOMING DISTANCE TO RUN THE DISTANCE

Talented young athletes from regional NSW participated in the 2000 Sun Herald City to Surf, due to the department's support for this high profile community event. As members of a sponsored team, the 28 athletes from the department's Country Athlete Scheme spent four days in Sydney undertaking training, experiencing the pre-race build up, meeting famous athletes and media personalities, and developing an understanding of what it takes to be a world class distance runner.

The initiative was an opportunity to combine the department's talent development and sponsorship objectives with an event that attracts elite athletes and large scale participation by the community.



Take advantage of the opportunities provided by the Olympic and Paralympic Games to provide a lasting benefit for sport in NSW

Achievement: The Central Coast Region developed a post Olympics seminar with Gosford Council on the future of sport.

Benefit: Built solid relationships with the sport and recreation industry.

Challenge: To monitor the benefits the Olympics brought to the central coast community.

Future: Continue to work with the industry to meet the increasing interest in sport and recreation that was generated by the Olympic and Paralympic Games.

Achievement: The South Coast Region developed the *Creating the Link* project to take advantage of the increased interest in sport that followed the Olympic and Paralympic Games. This was a joint initiative of the department and the Wollongong, Shellharbour and Kiama local councils.

Benefit: Community members in these local government areas were encouraged to contact the department for information about where and how to participate in physical activity in their area.

Challenge: To create a link between elite sport and community participation in the community.

Future: Continue to take advantage of the enthusiasm generated by the Olympics and Paralympics.



Achievement: The Sydney Region, in partnership with the Westpac Children 2000 Program, and Police and Community Youth Clubs (PCYC), developed a program under the Youth in Sport program which offered the opportunity to experience the Sydney 2000 Olympic Games to disadvantaged youth from the inner city, inner west and outer western areas of Sydney. Groups participating in this social justice program included: Roselands Sports and Aquatic Club (disabled); Bankstown Multicultural Youth Agency, Bankstown PCYC, Bidwill PCYC and Fairfield /Cabramatta PCYC (youth from culturally and linguistically diverse backgrounds); Belmore Youth Centre (girls); Campbelltown PCYC (youth); Kyle Vander Kuyp Athletics Club and South Sydney PCYC (Aboriginal); and Mount Druitt PCYC and Riverwood Community Centre (disadvantaged youth).

Benefit: A total of 250 young persons who, due to socioeconomic factors would not have had this opportunity, were exposed to the once in a lifetime experience of attending the Sydney 2000 Olympic Games and as a result displayed a greater interest in participating in sporting activities.

Challenge: To build on this positive experience and maintain an active partnership with youth agencies, corporate and community based organisations that service the needs of disadvantaged children and young persons.

Future: Secure funding and support for the continuation and expansion of opportunities for sporting and recreational programs that target disadvantaged groups in other areas in the Sydney Region.

Achievement: The Western Region Academy of Sport welcomed the involvement of the Australian Olympic Committee, arranging for sport stars to participate in two anti doping seminars to athletes and coaches followed by a presentation dinner.

Benefit: High profile Olympic athletes brought anti doping messages to 500 athletes, coaches, parents and delighted guests at the Annual Presentation Dinner with highlights from their Sydney 2000 experiences.

Challenge: To identify topics of interest and invite sport stars to further seminars.

Future: Conduct seminars across the region on topics of interest.

Achievement: The Olympic and Paralympic Games gave NSW world class training facilities and departmental staff gained valuable experience in management of the world's major international sporting event.

Benefit: The department made capital grants contributions to the five world class training facilities of two athletics tracks, one baseball facility, one water polo venue and one athletics throws facility. Advisory services were provided to the National Olympic Committees and staff members gained valuable experience through reassignments to other agencies to assist with the organisation of the Olympic and Paralympic Games. A total of 17 staff members were volunteers during the Olympic and Paralympic period.

Challenge: To maintain essential client services during the Olympic and Paralympic Games.

Future: To work with the sports industry and sports organisations to establish the Olympic venue at Homebush Bay as a centre of sporting excellence in NSW.

Achievement: The department's sport and recreation centres conducted pre-Games training camps for 55 National Olympic Committees at 36 regional and six Sydney locations and the Sydney Academy of Sport accommodated the French Olympic and Belgium Paralympic teams. Five sport and recreation centres hosted entertainment groups.

Benefit: Staff gained expertise in conducting training camps for elite national and international athletes.

Challenge: To provide appropriate programs to national and international athletes.

Future: Continue to draw on the expertise gained by staff and incorporate information on this successful use of the department's facilities in promoting them to sporting organisations and the sports industry.



Support the development of infrastructure to increase participation in sport and recreation

Achievement: The Central Coast Region is leading the development of a plan for facilities in the region and the two sport and recreation centres were upgraded.

Benefit: The regional office had a lead role in development of a brief seeking tenders for the development of a Regional Sport and Recreation Facility Plan which will identify regional facility needs to 2021.

Two sport and recreation centres were upgraded. At the Broken Bay Sport and Recreation Centre the amenities area and supervisor accommodation were upgraded in the existing lodges and four family accommodation units were built. Five family units are being constructed at the Milson Island Centre.

Challenge: To ensure the needs of the central coast are identified in the Regional Sport and Recreation Facility Plan and funds are available for the development of facilities.

To promote the enhanced facilities and increase occupancy and customer satisfaction of the centres.

Future: Complete the Regional Sport and Recreation Facility Plan by December 2001.

Complete the accommodation units to allow full occupancy by Christmas 2001.

Achievement: In the Hunter Region, \$70,000 was provided to assist with the upgrade of sporting facilities, including netball, cricket and recreation facilities at Myuna Bay Sport and Recreation Centre, and a workshop was held for 15 past Masters Games participants.

Benefit: The Myuna Bay Centre's upgrade provides high quality training facilities to maintain the centre's position as a centre of sporting excellence. Its new self cater accommodation allows cost effective development programs for talented netball and cricket athletes and the centre can better service its partnership with the Hunter Academy of Sport. It also provides suitable facilities for the 8th Australian Masters Games which are an opportunity for senior adults to participate in sport as either volunteers or participants. The pre-games workshop raised awareness of the needs of athletes.

Challenge: To identify appropriate individuals and groups to use the facilities and successfully market to them the availability and benefit of this improved facility. To increase the range of sports and facilities offered for competition in the 8th Australian Masters Games and ensure its success.

Future: Continue to further raise the profile of the Myuna Bay Centre as a centre of sporting excellence. Sports under consideration are athletics, paddling sports, and all codes of football.

Increase the number of older adults participating in the Masters Games.



Achievement: The North Coast Region built awareness of facility development grant opportunities and provided a consultation and advisory service to community sporting and recreation organisations and councils on the development of facilities and the preparation of funding applications.

Benefit: Grants were allocated for improvements to 55 local level sport and recreation facilities throughout the region.

Challenge: To maximise community benefit from the grant funds.

Future: Provide ongoing support to ensure successful applications for facility developments.

Achievement: Under the Capital Assistance Program, 465 projects were awarded nearly \$4 million to assist with the development of sport and recreation infrastructure around NSW. For example, Cessnock Youth Council received funding for the expansion of a skate park, Dorrigo will upgrade the showground arena, St George Cycling Club will resurface the velodrome and Port Stephens Council will construct a tennis court.

Benefit: The Capital Assistance Program supports the development of sporting and recreation facilities at a local level and improves amenities for recreation activities and district competitions.

Challenge: To ensure accessibility of the grants program to local councils and not for profit sporting organisations.

Future: Monitor outcomes and continue to promote the program.

Achievement: The South Coast Region is heavily involved in the establishment of the new regional academy of sport, is setting up sport liaison committees, promoting the Capital Assistance Program and has opened a leisure centre.

Benefit: A working party was established following the announcement that a new community based regional academy of sport would be established in 2001 to service the local government areas of Bega, Bombala, Crookwell, Cooma-Monaro, Eurobodalla, Gunning, Queanbeyan, Snowy Mountains, Tallaganda, Yarralumla and Yass.

Sport liaison committees were established in Shoalhaven and Wollongong local government areas to assist in the planning and development of sport.

In partnership with local government, information sessions on the Capital Assistance Program were conducted for sporting groups to build awareness of its purpose and conditions.

The Beaton Park Leisure Centre Grandstand opened in May 2001 at the Illawarra Regional Athletics Centre in Wollongong. Development of the all weather athletics facility was supported by a \$150,000 grant from the Regional Sports Facility Program. The athletic clubs and local government provided the remaining funds.

Challenge: To use the establishment of the academy to develop partnerships between key stakeholders and ensure the region is adequately serviced.

To ensure all sporting groups participate in the sport planning process and information sessions on the Capital Assistance Program.

Future: When the South East Regional Academy of Sport opens, provide opportunities and services for sporting bodies, talented athletes and coaches.

Promote the creation of sport liaison committees to other local government areas and provide information sessions on capital assistance in alternate locations each year.

TOP FACILITY OPENS IN NORTHERN NSW

A multipurpose indoor regional sport and recreation facility opened in northern NSW in 2000/01.

Funded by a \$300,000 Regional Sports Facility Program grant, the Grafton Sports and Entertainment Centre has held major events, including international test matches for women's basketball, a home and leisure show, the high school battle of the bands and the Northern NSW Junior Basketball State League Division Finals.

Grafton City Council, in partnership with NSW Department of Sport and Recreation, has now equipped this region with a state of the art sporting and entertainment centre.



quality management

To achieve organisational goals and cost savings, a review of structures and positions was undertaken and the department relocated to Homebush Bay during 2000/01. The move to Sydney Olympic Park positions the department in the Government's centre of excellence and home of sport in NSW. Throughout the rest of NSW, the department's 11 sport and recreation centres are attracting clients from the community, corporate and education sectors. Many of these centres offer conference as well as sporting and accommodation facilities.

In the corporate area, business plans are being developed to link projects and programs into regional planning cycles with the aim of ensuring key result areas are met. A new occupational health and safety strategy and workplace safety management plan encourages employee input into improving workplace health and safety.

Create a culture of continuous improvement

Achievement: Staff from the Central Coast Region attended the *Courage to Care* program, an appraisal scheme was developed at the Broken Bay Centre, and performance agreements were established with central office and members of the regional executive.

Benefit: The experiential learning program, *Courage to Care*, provides staff with the skills and knowledge to modify services so they address the needs of the department's diverse client groups.

The appraisal scheme for staff at the Broken Bay Sport and Recreation Centre gives staff the opportunity to discuss their duties and responsibilities with their manager and receive feedback on their performance.

The performance agreement clearly sets the department's expectations of the regional director.

Challenge: To continue to develop staff expertise in experiential approaches to learning and program development and provide innovative approaches to teaching and learning for clients.

To ensure staff at the Broken Bay Centre enter into the staff appraisal scheme with an open mind and willingness to accept constructive feedback on improving performance.

To ensure performance agreements are monitored regularly and adjusted as necessary, following review.

Future: Performance agreements will be renegotiated at the beginning of each financial year.

The staff appraisal scheme will be rolled out to all staff in the Central Coast Region.

Achievement: The South Coast Region implemented the department's child protection policy and also incorporated *Courage to Care* into its *Outdoor Education* program to provide staff with the skills and knowledge to increase client involvement in decision making and to maximise learning and self discovery.

Benefit: Children attending the region's sport and recreation centre and sporting clubs are in a safe environment and are not in situations that make them vulnerable to physical or sexual abuse.

The *Courage to Care* program met the changing needs of the Federal Department of Employment Education and Training and Parents and Citizens Associations by taking a proactive approach to integrate those needs into the centre's programs and activities.

Challenge: To ensure that the child protection legislation is promoted throughout NSW and address the issue of ACT sporting organisations that provide sporting programs to NSW children from the far south coast area.

Train staff in the *Courage to Care* program.

Future: Provide training on the changes to the department's policy and legislation in child protection.

Monitor and evaluate outcomes of the *Courage to Care* program and modify it to ensure its effectiveness.



Achievement: The South Coast Region is developing a business plan and establishing a database of sporting organisations.

Benefit: The business plan improves the allocation and monitoring of progress of regional programs and projects.

The database will allow information about developments in the department and industry developments to be targeted more effectively.

Challenge: To include all programs and projects in the business plan and ensure the contact details in the database of sporting groups and clients remain current.

Future: Link the business plan of the South Coast regional office to those of the Berry Sport and Recreation Centre and the Winter Academy of Sport.

Contribute to the *Active Search* database which will provide information on sporting groups in NSW.

Achievement: The department developed training for regional staff on gender equity in sport and recreation. The training acquainted staff with the newly developed gender equity guidelines for sporting organisations and provided a clear focus for future action.

Benefit: Improved understanding of what gender equity is and is not. Increased capacity and confidence of regional staff to work with organisations to implement change on gender equity issues.

Challenge: To extend the training to other levels and units within the department.

To deliver appropriate training to sporting organisations.

Future: Further training for central office, sport and recreation centre and regional staff.

Achievement: A comprehensive risk management resource was developed and a risk management audit was carried out on 15 NSW sporting organisations.

Benefit: The risk management resource will assist volunteers and paid staff to adopt effective risk management techniques. It introduces a proactive system that attempts to address potential problem areas before they lead to legal proceedings. The resource complies with all NSW legislation on risk management issues and with AS/N254360 which provides generic standards for risk management.

Challenge: To ensure decision makers throughout the sport and recreation industry have access to the resource and support training.

Future: Promote the resource to directors of sport and recreation boards and committees as part of an overall training strategy called *It's Your Business*.

Achievement: The department introduced a revised financial reporting mechanism to improve its monitoring of performance to budget and provide forecasts of the year end operating result. The process, which requires that operational units supply monthly reports to the Finance Committee, was introduced as the department's sport and recreation centres and academies operate along commercial lines and, consequently, are subject to market forces.

Benefit: The new process allows more effective management of the department's performance at both departmental and operational levels, ensuring the year end operating result will be within the Government funding allocation.

Challenge: For operating units to provide concise and clear analyses of major variations to budget upon which decisions on the allocation of resources can be made.

Future: Further improve the reporting mechanism to allow better understanding of the drivers of financial results.

More effective planning that captures business trends and limits the impact on resources.



Develop business opportunities

Achievement: In the Central Coast Region, a new sailing program was established at the Broken Bay Sport and Recreation Centre following its accreditation as a sailing training centre. The upgrading of facilities at the Milson Island Centre continued.

The \$200,000 second stage of the Milson Island Conference Centre funded construction of a verandah, bathrooms and kitchen area as well as the fit out of two smaller meeting rooms.

Benefit: The sailing program opens new markets for the Broken Bay Centre.

The other sport and recreation centre in the region, Milson Island, is able to expand its programs by offering day and extended conferences to business, community and sporting organisations.

Challenge: To ensure quality instruction and safety are integral to the sailing program at the Broken Bay Centre.

To promote Milson Island as a day and extended conference facility, particularly to government agencies.

Future: Expand the sailing program at Broken Bay to cater for schools as well as the sailing industry.

Promote the Milson Island conference facilities and enhanced accommodation throughout the community and complete the final stage of its upgrade at a cost of \$100,000.

Achievement: In the South Coast Region, the Berry Sport and Recreation Centre increased its revenue by 88 per cent from 1992/93.

Benefit: The increase shows the growth in community awareness of sport and recreation facilities.

Challenge: To offer programs and services that will increase the existing revenue level.

Future: Network with the South Coast regional office and other agencies on developing new business opportunities.



Coordinate planning, resources, research and decision making to achieve better outcomes

Achievement: The department undertook a review of structures and positions in November 2000 to finalise a number of outstanding actions from previous reviews and to achieve organisational goals and cost savings.

Benefit: A placement process was developed to minimise disruption to staff. This resulted in the majority of staff being directly appointed to positions. In addition, the review identified 24 positions that were excess to requirements. The classification of these positions ranged from SES 2 to clerical officer and 11 offers of voluntary redundancy were made. The review also resulted in recruitment for 34 positions in the department's rural locations.

As required by the placement process, these positions were initially advertised internally. Subsequently, 17 positions were advertised externally.

Challenge: To ensure staff are consulted and build commitment to the new structure.

Future: Continue to review operations to ensure the organisational structure effectively delivers programs and services.

Ensure the department's products and services are what customers want



Achievement: The North Coast Region conducts surveys at the conclusion of all programs inviting feedback from customers on the quality of the department's services and the level of customer satisfaction.

Benefit: The surveys provide valuable information which is used to modify or improve future programs.

Challenge: To meet the differing outcomes sought by the range of customers serviced by the department.

Future: Ongoing use of surveys to evaluate customer satisfaction and needs.

Achievement: In the South Coast Region, the Berry Sport and Recreation Centre conducted a community forum on facility needs under the *Working Together* program.

Benefit: Constructed a fully sheltered sports area and dual practice cricket nets.

Challenge: To develop and structure these forums for specific groups.

Future: Evaluate, monitor and implement feedback from forums.

Further information on customer feedback strategies is available in appendix 14.

Maximise the use of our capital asset base to meet customer needs

Achievement: In the North Coast Region, the sporting and conference facilities at the Lake Ainsworth Sport and Recreation Centre are used by a range of local community based organisations and individuals including swimming and rugby clubs, adult education classes, a Landcare group, sports physiotherapist, respite care group, fitness classes, health and medical agencies and local and state government agencies.

Benefit: The centre provides low cost, quality facilities to local groups.

Challenge: The ability to accommodate casual use of facilities without compromising the services to residential customers.

Future: Make available facilities at the centre for as many customers as possible.

Achievement: In the South Coast Region, the Berry Sport and Recreation Centre spent 10 percent of its allocated capital funds on implementing the disability audit findings and gathered feedback on the *Working Together* project.

Benefit: Stakeholders are aware that the centre is proactive on the findings of these forums and delivers improved facilities to the community.

Challenge: Competing priorities for capital fund expenditure.

Future: Allocate funds for ongoing projects for people with a disability and stakeholders.



Achievement: The department's central office relocated to Homebush Bay in June 2001. The move positions the department in the Government's centre of excellence and home of sport in NSW. The relocation involved 120 staff from the central office in North Sydney and the Sydney Region offices at Parramatta, Liverpool and Burwood.

As a further improvement in service to the sport and recreation community, regional offices of the department based at Lismore in the North Coast Region and Wagga Wagga in the Riverina Region have moved to the department's sport and recreation centres at Lake Ainsworth and Borambola respectively. The North Coast regional office covers the communities from Tweed Heads to Port Macquarie. The Riverina regional office spans a much larger area from Tumut to Wentworth and near the South Australian border. While the number of programs in these regions varies each year, the majority are conducted outside the Wagga Wagga and Lismore areas.

Benefit: The moves are an opportunity for the department to make better use of existing resources and increase client service. The relocations also ensure better links between the department and the sporting community as well as providing improved access to information and programs for clients. As most clients access services of the department in regional locations through mail, telephone, fax and the Internet, these relocations facilitate an improved use of technology, which in turn provides a better service to clients.

Challenge: To relocate staff without affecting services to clients.

Future: Contribute to furthering Homebush Bay as a centre of excellence and home of sport in NSW.

Encourage the development, initiative, involvement and well being of staff

Achievement: The department's new Occupational Health and Safety (OH&S) Consultation Statement provides for employee input into workplace health and safety issues.

Benefit: More streamlined and expedient investigation and remedial action at a local level as employees are encouraged to raise health and safety issues with management and receive feedback. This process will improve health and safety in the workplace and increase communication and morale.

Challenge: For these strategies to be effective, staff awareness and understanding of the consultation process, a commitment by all parties, and regular meetings and communication between management and staff are essential.

Future: This program is designed to reduce workers compensation accidents and costs. The department will continue to monitor and review its OH&S consultation arrangement to ensure that all safety issues are being addressed and that employees continue to provide input into OH&S issues.



Achievement: The department provided Hepatitis A and B immunisation to staff considered at risk.

Benefit: Immunisation of first aid officers, program and maintenance staff considerably reduces the risk of staff transmitting or receiving blood borne communicable diseases while carrying out their duties.

Challenge: To educate staff on the potential risks of contracting communicable illnesses and promote the benefits of immunisation in reducing those risks.

Future: Continue to promote immunisation of staff considered at risk.

Achievement: The department has developed a Workplace Safety Policy and a Rehabilitation Policy and Program to provide all employees with information and guidance on their rights and responsibilities in relation to workplace safety, workers compensation and injury management.

Benefit: The policies assist the department to meet its common law and legislative responsibilities. The injury management program (treatment, rehabilitation and retraining) is designed to achieve a timely, safe and durable return to work of injured employees. These policies should help reduce the social and economic costs of workplace injury and illness.

Challenge: To incorporate OH&S into all business and planning processes within the department, including induction, performance management and corporate planning.

Future: To reduce the risk of workplace injuries by raising staff awareness about their workplace safety responsibilities.

OFFICE RISKS MINIMISED

To eliminate or reduce hazards for office staff, the department has distributed a video on office ergonomics to Workplace Safety Committees. The video explains how a person interacts with the office environment and provides advice on how to arrange the office, set up equipment and organise systems that will ensure a comfortable, safe and productive workplace.

STAFF EXCELLENCE RECOGNISED

Jodi Edwards, the department's Aboriginal Sport Development Officer for the South Coast Region, was inducted into the Aboriginal and Islander Sport's Hall of Fame for her achievements in powerlifting, weight lifting and outdoor soccer. Jodi held four state and three national power lifting titles, one state and two national weightlifting titles and represented southern NSW in outdoor soccer for four years.

Lyn Larsen, the department's North Coast Regional Coordinator, was awarded an Australian Sports Medal in recognition of her sporting achievements as a former captain of the Australian Women's Cricket team.



communicating with customers

Avenues of communication with customers expanded as more information moved onto the department's web site, in line with the Government's commitment to deliver services electronically. The introduction of call centre technology improved telephone enquiry services substantially. Television and print promotions promoted water safety and encouraged adults to become physically active. The Kids' Sport Guide for Grown Ups, a resource to address inappropriate parental behaviour at children's sporting events, generated considerable media coverage.



Improve community access to information about the department and industry

Achievement: The Central Coast Region has developed a sponsorship agreement with a local sporting web site at www.centralcoastsports.com.au to promote its programs and showcase the region's sport industry.

Benefit: The local community gains access to regional programs on a local web site which links to the departmental web site.

Challenge: Timely promotion of the department's products and services in the region.

Future: Continue and enhance the sponsorship arrangement.

Achievement: The North Coast Region provided information about the department's services and programs to community groups and other organisations through involvement in industry related committees, gave guest lectures at Southern Cross University, directed mailouts to sport and recreation organisations and held media interviews.

Benefit: Increased community awareness of services provided by the department and other industry groups.

Challenge: To meet the needs of an increasing range of customers as a result of the increased awareness of the department's services.

Future: Ongoing promotion of the department's services to the community.

Achievement: In the South Coast Region, the Berry Sport and Recreation Centre networked with the regional office and the department's Winter Academy of Sport on collation of relevant information for the quarterly *Sportshorts* newsletter, community information sheets, and the web site.

Benefit: Raised awareness of the diverse programs and services the region offers.

Challenge: To ensure all communications offer quality and timely information on programs and services.

Future: Constantly update and enhance customer information services.

Achievement: In partnership with the Australian Sports Commission and under the *Active Australia* banner, the department implemented the *Active Australia – Fired Up* campaign on television and in print to encourage more adults to become physically active by joining a sport, recreation or fitness club. A multicultural campaign, conducted by the NSW Multicultural Health Communication Service, targeted Arabic, Chinese, Spanish and Turkish people and included an ethno specific directory of sport and recreation clubs.

Benefit: Raising awareness among a wide range of people in NSW about the benefits of joining a sport, recreation or fitness club.

Challenge: To raise awareness about the benefits of participating in organised sport and recreation activities, particularly the social benefit of joining a club or team.

Future: Campaign evaluation results will be available in September 2001. A promotional campaign will be conducted in 2001/02 about linking people with physical activity providers and facilities through the department's *Active Search* database. These promotions will build on key campaign messages.

Achievement: The department, in partnership with the Waterways Authority, continued the *SafeWaters* public awareness campaign, comprising three television advertisements and brochures on beach safety, inland waterway safety, general water safety and learning to swim.

Benefit: Builds awareness among the people of NSW on the importance of water safety.

Challenge: To reduce the number of drownings, near drownings and water related accidents in NSW.

Future: Continue the campaign in 2001/02.



Achievement: Doubled the media coverage received by the NSW Department of Sport and Recreation from less than 50 items a month to an average of 100. In total the department received 1,106 media mentions of its services and programs, 230 media releases were written and 254 media inquiries were fielded. Twenty two staff were also successfully trained in media relations.

Benefit: By building a strong relationship with the media the department is able to more broadly disseminate information about services to residents in metropolitan and rural NSW.

Challenge: To continue to educate the public through the media about programs, services and initiatives.

To continue to work with staff to ensure the department works well with the media.

Future: Better target information to increase community understanding of the benefits of sport, recreation and physical activity.

Achievement: Developed, distributed and generated media interest in the *Kids' Sport Guide for Grown Ups*, a resource to address inappropriate parental behaviour at children's sporting events.

Benefit: The booklet asks parents to think about their involvement in children's sporting interests and explains that parental behaviour and attitudes at children's sporting events have a great impact on children's enjoyment of their game. It includes a 'parent test' to assess whether the behaviour and attitudes towards their children's sport are positive and supportive or have room for improvement.

Challenge: To continue to educate parents about the most appropriate way to encourage their children's sporting participation and maintain media interest in the issue.

Future: Monitor media stories about, and record cases of, 'ugly parent' syndrome in the community. If necessary, develop further strategies to address the issue.

Achievement: The first in a series of infosheets on women in sport was developed. The topics include women in leadership and decision making, their participation levels, women as coaches, media representation of women's sport and women at the Olympics.

Benefit: The sheets provide concise information on topics of interest and importance to the industry and community.

Challenge: To use the infosheets as a springboard for change within the industry and community.

Future: Develop a second infosheet, covering issues relating to body image, health and the participation of teenage girls.

Achievement: A collaborative project between the Australian Sports Commission, the Australian National University and the department aims to improve the media coverage of under represented groups in sport and recreation. The NSW Government has contributed equal funding to become a major partner in the project. Recognition and portrayal of women and girls in sport is a key focus area of the NSW State Plan for Women 1999–2002 which identified media coverage as generally inadequate and selective.

Benefit: The information and education package, *A Fair Call for All – Promoting Acceptance of Diversity in Sports Media*, will provide material for tertiary and other institutions teaching journalism, journalists and sporting organisations.

Challenge: Use of the guidelines, particularly by journalists.

Future: Develop, publish and promote education packages.

HELLO, HELLO

In the two months after the introduction of call centre technology in July 2000, the client services team received 11,786 calls and answered 97 per cent of them. That's a vast improvement on 1998 when 95,700 calls were received in 12 months and 41 per cent were answered. Currently, the team is answering 100 per cent of calls, although this can drop to 98 per cent during the summer school holidays when the swimming program for the state's primary school children, *Swimsafe*, is in full swing.

SPREADING THE MESSAGE ON WATER SAFETY

The support of two Olympic gold medallists – swimmer Chris Fydler and diver Loudy Tourky – helped the department spread water safety messages throughout the summer.

Chris and Loudy recorded community service announcements which were distributed to more than 130 radio stations throughout NSW. It is estimated that the announcements were played more than 10,000 times between December 2000 and March 2001. The estimated value of this airtime is approximately \$330,000.

A big thanks to Chris and Loudy for donating their time, and to NSW radio stations who supported this important campaign.



Promote participation in sport and recreation by the community, industry and government

Achievement: In the North Coast Region, the Active Australia schools network was promoted through a competition that invited teachers to submit lesson plans on physical activity in their school. Information was distributed to approximately 250 primary schools in the region. Five of the region's members of the Active Australia schools network were provided with teacher inservice programs such as an athletics inservice (30 participants) and a tabloid sports day (10 participants).

Benefit: The competition provided a vehicle to promote the Active Australia schools network as well as promoting the department's Active Kids Communities Grants Scheme. The competition was well received with all participants receiving a manual containing ready to implement lesson plans on physical activity. Teachers were provided with information on coaching techniques and safety issues associated with athletics and the running of sports days.

Challenge: To gain the support of school principals for school involvement and meet the expectations of teachers.

Future: Ongoing promotion of physical activity initiatives to schools. Primary school teachers attending future *Outdoor Education* programs at the Lake Ainsworth Sport and Recreation Centre will be provided an inservice program on preparing physical activity lesson plans.

Achievement: In the Riverina Region, Active Australia networks were promoted.

Benefit: As a result of the promotion of the Active Australia networks, 60 schools have joined, local government involvement is growing and 48 sport and recreation providers are now recognised Active Australia providers.

Challenge: To ensure the department continues to communicate with all stakeholders, especially those from isolated communities.

Future: Continue to develop a partnership approach to the provision of needs based sport and recreation services.

Achievement: In the South Coast Region, links were built through the Active Australia schools network and relationships established with local businesses and other government agencies.

Benefit: There are now 58 schools in the South Coast Region that are members of the Active Australia network, increasing demand for sport and recreation services.

The involvement of local businesses and government agencies in promotions will increase exposure to the department's services and programs.

Challenge: To support Active Australia network members and maintain effective and efficient communication strategies with local businesses and government agencies.

Future: Continue to promote cooperation between local government, schools and the industry and to develop and enhance relationships with local businesses and government agencies.



Achievement: The centralised *Active Search* database was developed and made accessible to staff in regional offices through the department's intranet site. The database of approximately 15,000 records is a free service that was developed to link the department's clients with physical activity service providers and facilities in their local area.

Benefit: Encourages more people to participate in physical activity by linking them with service providers and facilities throughout NSW.

Challenge: To promote the database widely to the sport and recreation industry and the public and ensure information is accurate and up to date.

Future: Make the *Active Search* database accessible through the department's web site so public access to information is not limited to the business hours of the department.

Achievement: An information brochure, *Mentoring for Women*, was launched. Mentoring is a strategy identified in the State Plan for Women in Sport and Recreation 1999–2002 to increase the number of women in leadership and decision making positions in the industry. The brochure complements and supports the mentor information and training sessions conducted by the department for NSW sporting organisations.

Benefit: Mentoring provides a support framework for women managers and administrators in the sport and recreation industry.

Challenge: To establish a network of appropriate mentors. To set up a mechanism for further promotion and training in the mentor concept.

Future: Conduct further information sessions and training for sporting organisations and individuals. Establish a register of mentors and mentees.

Achievement: The department developed and distributed *Get That Grant – funding sources for sport and physical activity in NSW*.

Benefit: The publication assists sport and recreation clubs, local councils and other agencies in NSW to gain funding for their sport and physical activity projects.

Challenge: To keep the information on obtaining grants up to date and relevant.

Future: The publication will be expanded and provided to the industry as one of the department's key resources.

Achievement: In partnership with the NSW Department of Local Government, NSW Health, the NSW Division of the National Heart Foundation and local councils in NSW, a new resource was produced for local councils, *Creating Active Communities – Physical Activity Guidelines for Local Councils*. Funding was also provided to 10 local councils for initiatives that support the implementation of the new resource.

Benefit: The resource provides local councils with a framework to encourage physical activity in their communities. The funded projects create 10 innovative examples that will be used to promote the program to other local councils in NSW and assist them in implementing the principles and guidelines outlined in the resource.

Challenge: To ensure appropriate recognition for the significant role councils already play in encouraging people to participate in physical activity. To demonstrate to local councils that significant advances can be made by changing their day to day work practices to facilitate the use of existing resources, rather than allocating significant new resources.

Future: Assist local councils in the implementation of the guidelines.

Achievement: The department organised the second annual State Sport and Physical Activity Local Government Conference.

Benefit: The conference brought together representatives from 40 local councils across NSW to share ideas about sport and physical activity and highlight innovative projects. The conference was held in Taree to provide a regional centre with the opportunity to highlight a local initiative, in this case the award winning Manning Aquatic Leisure Centre.

Challenge: To maintain the enthusiasm and interest generated by the conference.

Future: To conduct a third annual State Sport and Physical Activity Local Government conference in another regional area of NSW.

Achievement: Through the Active Kids Communities Grants Scheme, provided funding to 25 local communities for initiatives that increased opportunities for children to participate in sport and physical activity.

Benefit: Priority was given to projects that encouraged children less likely to participate in sport and physical activity, for example Aboriginal children and children with a disability; the grants scheme assisted in creating equal opportunity for all children to participate.

Challenge: To ensure communities most in need receive the funding.

Future: Continue the Active Kids Communities Grants Scheme in 2001/02.





financial reports





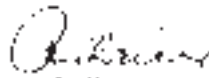
financial reports

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Certificate of Financial Statements
For The Year Ended 30 June 2001

Persons: Section 4 of the Public Finance and Audit Act 1991 (NSW) (PFAA)

- (a) The 2001 Annual Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act 1991, the Financial Reporting and Audit Act 1997, the Financial Reporting and Audit Act 1998 and the Financial Reporting and Audit Act 1999.
- (b) The 2001 Financial Statements (including the Statement of Financial Position and Statement of Financial Operations) of the NSW Department of Sport and Recreation and Controlled Entity.
- (c) There are no circumstances which would indicate any provision in relation to financial statements is to be made in accordance with section 4 of the PFAA.


R. H. Smith
Director General
21/7/01


J. M. G. Smith



ISSUE DATE
22/06/2015

INDEPENDENT AUDIT REPORT DEPARTMENT OF SPORT AND RECREATION

To Members of the New South Wales Parliament and The Director General

Scope

I have audited the accounts of the Department of Sport and Recreation for the year ended 31 May 2014. The financial reports include the consolidated financial statements of the entity, comprising the Department of Sport and Recreation and the entities it controlled, as well as the financial statements of the former year. The financial statements separately include the consolidated financial statements comprising statements of financial position, statements of comprehensive income, statements of cash flows, statements of movements in equity and statements of comprehensive income. I have also reviewed the notes to the financial statements and the financial statements of the former year. My responsibility is to express an opinion on the financial statements of the New South Wales Government and the Department of Sport and Recreation as required by sections 14 and 401A of the Public Finance and Accounting Act 1987 (the Act). My opinion is expressed in my report on the consolidated financial statements and in my audit report on the financial report.

My audit was conducted in accordance with the provisions of the Audit and Assurance Act 2006 (the Act) which is a statute that sets out the framework of a free of interest engagement. My audit was conducted in accordance with the standards of auditing practice applicable to the period and the jurisdiction of the financial reporting of the accounts of accounting practice and is not a statutory audit.

This report does not constitute an assurance as to whether the financial statements are free of material misstatements, as it is not intended to meet the requirements of the Audit and Assurance Act 2006 and other statutory provisions regarding reporting on the financial statements. It is intended to provide information to the members of the Department of Sport and Recreation.

The auditor's responsibility for the report is set out in the auditor's report.

Audit Opinion

As a result of my audit, I have concluded that the financial statements of the Department of Sport and Recreation are free of material misstatements, as they are in accordance with the requirements of the Act and other statutory provisions. I have also concluded that the financial statements of the former year are in accordance with the requirements of the Act and other statutory provisions. I have also concluded that the financial statements of the former year are in accordance with the requirements of the Act and other statutory provisions.

Uncertainty Regarding Valuation of Property

With regard to the property owned by the Department of Sport and Recreation, I have concluded that the valuation of the property is in accordance with the requirements of the Act and other statutory provisions. I have also concluded that the valuation of the property is in accordance with the requirements of the Act and other statutory provisions.

22/06/2015
Professional Auditor
11/11/2015
11/11/2015
11/11/2015

22/06/2015
11/11/2015

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

... Start of audited financial statements ...

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2001

	Notes	Economic Entity		Parent Entity		
		Actual 2001 \$'000	Actual 2000 \$'000	Actual 2001 \$'000	Budget 2001 \$'000	Actual 2000 \$'000
Expenses						
OPERATING EXPENSES						
Employee Related	2 (a)	24,807	24,913	24,807	26,272	24,913
Other Operating Expenses	2 (b)	18,611	16,752	18,577	17,236	16,734
Maintenance	2 (c)/4	3,201	3,131	3,201	2,284	3,131
Depreciation	2 (d)	2,231	2,256	1,872	1,857	1,898
Grants and Subsidies	2 (e)	14,781	21,439	14,781	18,156	21,439
Total Expenses		63,631	68,491	63,238	65,805	68,115
LESS:						
RETAINED REVENUE						
Sale of Goods and Services	3 (a)	20,119	19,682	19,565	20,429	19,145
Investment Income	3 (b)	699	538	654	330	512
Donations and Industry Contributions	3 (c)	1,863	1,848	1,863	1,961	1,848
Other Revenue	3 (d)	271	385	271	176	385
Total Retained Revenue		22,952	22,453	22,353	22,896	21,890
Gain/(Loss) on Sale/Disposal of Non-Current Assets	5	(4)	(182)	(4)	0	(182)
Net Cost of Services	22	40,683	46,220	40,889	42,909	46,407
GOVERNMENT CONTRIBUTIONS						
Recurrent Appropriation (Net of Transfer Payments)	6/7	35,788	40,236	35,788	37,258	40,236
Capital Appropriation (Net of Transfer Payments)	6/7	7,027	2,927	7,027	6,472	2,927
Return to Crown Entity on Sale and Lease of Assets		(343)	(354)	0	0	0
Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities	8	2,415	2,517	2,415	2,160	2,517
Total Government Contributions		44,887	45,326	45,230	45,890	45,680
Surplus/(Deficit) for the year from Ordinary Activities		4,204	(894)	4,341	2,981	(727)
Total Revenues, Expenses and Valuation						
Adjustments Recognised Directly in Equity		0	0	0	0	0
Total Changes in Equity Other than those Resulting from Transactions with Owners as Owners		4,204	(894)	4,341	2,981	(727)

The accompanying notes form part of these Statements.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2001

	Notes	Economic Entity		Parent Entity		
		Actual 2001 \$'000	Actual 2000 \$'000	Actual 2001 \$'000	Budget 2001 \$'000	Actual 2000 \$'000
Assets						
CURRENT ASSETS						
Cash	9	8,853	9,631	7,849	6,893	8,842
Receivables	10	2,883	1,578	2,860	1,429	1,562
Total Current Assets		11,736	11,209	10,709	8,322	10,404
NON-CURRENT ASSETS						
Land and Buildings	11	97,093	94,640	82,362	84,337	79,550
Plant and Equipment	11	4,724	2,676	4,724	2,504	2,676
Receivables	10	2,193	2,049	2,193	2,649	2,049
Total Non-Current Assets		104,010	99,365	89,279	89,490	84,275
Total Assets		115,746	110,574	99,988	97,812	94,679
Liabilities						
CURRENT LIABILITIES						
Payables	12	3,260	3,371	3,255	3,296	3,366
Employee Entitlements and Other Provisions	13	2,369	2,405	2,369	3,114	2,405
Other	14	2,072	957	2,072	457	957
Total Liabilities		7,701	6,733	7,696	6,867	6,728
Net Assets		108,045	103,841	92,292	90,945	87,951
EQUITY						
Accumulated Funds		86,506	82,302	70,753	69,406	66,412
Asset Revaluation Reserve		21,539	21,539	21,539	21,539	21,539
Total Equity	15	108,045	103,841	92,292	90,945	87,951

The accompanying notes form part of these Statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2001

	Notes	Economic Entity		Parent Entity		
		Actual 2001 \$'000	Actual 2000 \$'000	Actual 2001 \$'000	Budget 2001 \$'000	Actual 2000 \$'000
Cash Flows from Operating Activities						
PAYMENTS						
Employee Related		(23,647)	(23,578)	(23,647)	(24,759)	(23,578)
Grants and Subsidies		(14,781)	(21,439)	(14,781)	(18,156)	(21,439)
Other		(24,325)	(18,806)	(24,287)	(19,797)	(18,788)
Total Payments		(62,753)	(63,823)	(62,715)	(62,712)	(63,805)
RECEIPTS						
Sale of Goods and Services		19,482	19,828	18,925	20,429	19,333
Interest Received		688	474	649	330	449
Other		4,675	2,233	4,675	2,224	2,233
Total Receipts		24,845	22,535	24,249	22,983	22,015
CASH FLOWS FROM GOVERNMENT						
Recurrent Appropriation (Net of Transfer Payments)		35,788	40,236	35,788	37,258	40,236
Capital Appropriation (Net of Transfer Payments)		7,027	2,927	7,027	6,472	2,927
Return to Crown Entity on Sale of Assets		0	0	0	0	0
Cash Reimbursements from the Crown Entity		1,347	1,127	1,347	855	1,127
Cash Transfers to the Consolidated Fund		(343)	(358)	0	0	0
Net Cash Flows from Government		43,819	43,932	44,162	44,585	44,290
Net Cash Flows from Operating Activities	22	5,911	2,644	5,696	4,856	2,500
CASH FLOW FROM INVESTING ACTIVITIES						
Purchases of Property, Plant and Equipment		(6,736)	(2,728)	(6,736)	(6,472)	(2,728)
Advance Payments Received/(Advances Made)		47	(338)	47	(347)	(338)
Net Cash Flows from Investing Activities		(6,689)	(3,066)	(6,689)	(6,819)	(3,066)
Net Increase/(Decrease) in Cash		(778)	(422)	(993)	(1,963)	(566)
Opening Cash and Cash Equivalents		9,631	10,053	8,842	7,018	9,408
Closing Cash and Cash Equivalents	9	8,853	9,631	7,849	5,055	8,842

The accompanying notes form part of these Statements.

PROGRAM STATEMENT EXPENSES AND REVENUES FOR THE YEAR ENDED 30 JUNE 2001

	Program 1		Eastern Creek		Not Attributable*		Total	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
1. Department's Expenses and Revenue								
EXPENSES								
Operating Expenses								
Employee Related	24,807	24,913	0	0	0	0	24,807	24,913
Other Operating Expenses	18,577	16,734	34	19	0	0	18,611	16,753
Maintenance	3,201	3,131	0	0	0	0	3,201	3,131
Depreciation	1,872	1,898	359	358	0	0	2,231	2,256
Grants and Subsidies	14,781	21,439	0	0	0	0	14,781	21,439
Total Expenses	63,238	68,115	393	377	0	0	63,631	68,492
RETAINED REVENUE								
Sale of Goods and Services	19,433	19,017	686	665	0	0	20,119	19,682
Investment Income	654	512	45	27	0	0	699	539
Donations and Industry Contributions	1,863	1,848	0	0	0	0	1,863	1,848
Other Revenue	271	385	0	0	0	0	271	385
Total Retained Revenue	22,221	21,762	731	692	0	0	22,952	22,454
Gain/(Loss) on Sale/Disposal of Non-Current Assets	(4)	(182)	0	0	0	0	(4)	(182)
Net Cost of Services	41,021	46,535	(338)	(315)	0	0	40,683	46,220
Government Contributions	0	0	0	0	(44,887)	(45,326)	(44,887)	(45,326)
Net Expenditure/(Revenue)	41,021	46,535	(338)	(315)	(44,887)	(45,326)	(4,204)	894

PROGRAM STATEMENT EXPENSES AND REVENUES FOR THE YEAR ENDED 30 JUNE 2001

	Notes	Program 1		Eastern Creek		Not Attributable*		Total	
		2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
2. Administered Expenses and Revenue									
ADMINISTERED EXPENSES									
Transfer Payments	7	15,916	9,838	0	0	0	0	15,916	9,838
Total Administered Expenses		15,916	9,838	0	0	0	0	15,916	9,838
ADMINISTERED REVENUE									
Transfer Receipts	6	15,916	9,838	0	0	0	0	15,916	9,838
Consolidated Fund:									
Taxes, fees and fines	23	39	31	0	0	0	0	39	31
Total Administered Revenue		15,955	9,869	0	0	0	0	15,955	9,869
Administered Revenue									
Less Expenses		39	31	0	0	0	0	39	31

The name and purpose of each program is summarised in Note 24. Note, as the Program Statement covers the Economic Entity it includes the Program Statement of the Department and also the controlled entity Eastern Creek Raceway.

The above items of Expenses and Revenue have been included after adjustments have been made for eliminations on consolidation of the Department's and Eastern Creek Raceway's financial figures.

*Appropriations are made on an agency basis and not to individual programs. Consequently, government contributions must be included in the "Not Attributable" column.

Variations Between Total Appropriations and Expenditure

Recurrent expenditure was \$3.7 million less than the total appropriation mainly as a result of lower capital grant payments from the Sport and Recreation Fund.

Capital expenditure was \$2.7 million less than the total appropriation mainly as a result of lower expenditure on self contained accommodation units at the Broken Bay and Milson Island Centres of Sport and Recreation and lower expenditure on the relocation of Central Office and the Sydney Regional Office to Homebush Bay.

The accompanying notes form part of these financial Statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

SUMMARY OF COMPLIANCE WITH FINANCIAL DIRECTIVES FOR THE YEAR ENDED 30 JUNE 2001

	2001 Recurrent		2001 Capital		2000 Recurrent		2000 Capital	
	Appropriation \$'000	Exp./Net Claim on Con. Fund \$'000	Appropriation \$'000	Exp./Net Claim on Con. Fund \$'000	Appropriation \$'000	Expenditure \$'000	Appropriation \$'000	Expenditure \$'000
Original Budget Appropriation/Expenditure								
Appropriation Act	47,119	43,994	6,472	4,619	49,480	49,464	4,884	2,927
Additional Appropriations								
s21A PF&AA – special appropriation								
s24 PF&AA – transfers of functions between departments								
s26 PF&AA – Commonwealth specific purpose payments								
	47,119	43,994	6,472	4,619	49,480	49,464	4,884	2,927
Other Appropriations /Expenditure								
Treasurer's Advance	7,844	7,260	3,300	2,408	359	359		
Section 22 – expenditure for certain works and services					262	237		
Transfers from another agency (section 26 of the Appropriation Act)	450	450			14	14		
	8,294	7,710	3,300	2,408	635	610	-	-
Total Appropriation/Expenditure (includes Transfer Payments) Net Claim on Consolidated Fund	55,413	51,704	9,772	7,027*	50,115	50,074	4,884	2,927*
Amounts Drawdown Against Appropriation		53,246		7,557		50,074		3,384
Liability to Consolidated Fund		(1,542)		(530)		0		(457)

The Summary of Compliance is based on the assumption that Consolidated Fund moneys are spent first (except where otherwise identified or prescribed).

The Liability to Consolidated Fund represents the difference between the "Amounts Drawdown against Appropriation" and the "Total Expenditure/Net Claim on Consolidated Fund".

*In 2001 \$515,000 was allocated from the Capital Appropriation for a number of minor works projects and was fully spent on this purpose. However, in accordance with accounting standards and other professional pronouncements the expenditure has been reclassified as an expense in the financial statements as these projects did not meet capitalisation criteria.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

1. Summary of Significant Accounting Policies**(A) REPORTING ENTITY**

The NSW Department of Sport and Recreation as a reporting entity comprises all of the entities under its control including the agency's commercial activities, namely the Eastern Creek Raceway, the Sydney and Winter Academies of Sport and Recreation and the various Sport and Recreation centres throughout the state of NSW.

Eastern Creek Raceway is a separate reporting entity forming part of the NSW Department of Sport and Recreation Economic Entity. On 29 November 1996, the Australian Racing Drivers Club formally took over the lease of the Eastern Creek Raceway facility. The Government retains ownership of the Raceway and control of this facility is still deemed to reside with the Department.

In the process of preparing the consolidated financial statements for the economic entity, consisting of the controlling and controlled entities, all inter-entity transactions and balances have been eliminated.

The reporting entity is consolidated as part of the NSW Total State Sector and as part of the NSW Public Accounts.

(B) BASIS OF ACCOUNTING

The financial statements are a general purpose financial report which have been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group (UIG) Consensus Views, the requirements of the Public Finance and Audit Act and Regulations, and the Financial Reporting Directions published in the Financial Reporting Code for Budget Dependent Agencies or issued by the Treasurer under section 9(2)(n) of the Act.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

In the absence of a specific Accounting Standard, other authoritative pronouncement of the AASB or UIG Consensus View, the hierarchy of other pronouncements as outlined in AAS6 "Accounting Policies" is considered.

Except for property, plant and equipment, which are recorded at valuation, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(C) ADMINISTERED ACTIVITIES

The Department administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources for the achievement of its own objectives.

Transactions and balances relating to the administered activities are not recognised as the Department's revenues, expenses, assets and liabilities. They are disclosed in accompanying schedules as "Administered Revenues", and "Administered Expenses". The Department has no "Administered Assets" or "Administered Liabilities".

The accrual basis of accounting and all applicable accounting standards have been adopted for the reporting of the administered activities.

(D) REVENUE RECOGNITION**(i) Parliamentary Appropriations and Contributions from Other Bodies**

Parliamentary appropriations and contributions from other bodies (including grants and donations) are recognised as revenues when the Department obtains control over the assets comprising the appropriations/contributions. Control over appropriations and contributions is normally obtained upon the receipt of cash.

An exception to the above is when Parliamentary appropriations are unspent at year-end. In this case, the authority to spend the money lapses and generally the unspent amount must be repaid to the Consolidated Fund in the following financial year. As a result, unspent appropriations as from 1 July 2000 are now accounted for as liabilities rather than revenue. This liability is disclosed in Note 14 under Current Liabilities. The amount will be repaid and the liability will be extinguished next financial year.

(ii) Sale of Goods and Services

Revenue from the sale of goods and services comprises revenue from the provision of products or services (ie. user charges). User charges are recognised as revenue when the agency obtains control of the assets that result from them.

(iii) Investment Income

Interest revenue is recognised as it accrues. Rent revenue is recognised in accordance with AAS 17 "Accounting for Leases". Royalty revenue is recognised on an accrual basis in accordance with the substance of the relevant agreement. Dividend revenue is recognised when the agency's right to receive payment is established.



NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

(E) EMPLOYEE ENTITLEMENTS

(i) Wages and Salaries, Annual Leave, Sick Leave and On-costs

Liabilities for wages and salaries and annual leave are recognised and measured as the amount unpaid at the reporting date at current remuneration rates in respect of employees' services up to that date.

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the entitlements accrued in the future.

The outstanding amounts of payroll tax, workers compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee entitlements to which they relate have been recognised.

(ii) Long Service Leave and Superannuation

The Department's liabilities for long service leave and superannuation are assumed by the Crown Entity. The Department accounts for the liability as having been extinguished resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities".

Long service leave is measured on a nominal basis. The nominal method is based on the remuneration rates at year end for all employees with five or more years of service. It is considered that this measurement technique produces results not materially different from the estimate determined by using the present value basis of measurement.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (ie. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (ie. State Superannuation Scheme and State Authorities Superannuation Scheme) the expense is calculated as a multiple of the employees' superannuation contributions.

(F) INSURANCE

The Department's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self insurance for Government agencies. The expense (premium) is determined by the Fund Manager based on past experience.

(G) ACCOUNTING FOR GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except:

- the amount of GST incurred by the agency as a purchaser that is not recoverable from the Australian Taxation Office which is recognised as part of the cost of acquisition of an asset or as part of an item of expense
- receivables and payables which are stated with the amount of GST included.

Commitments are stated with the amount of GST included.

(H) PROPERTY, PLANT AND EQUIPMENT

(i) Acquisition

The cost method of accounting is used for the initial recording of all acquisitions of assets controlled by the Department. Cost is determined as the fair value of the assets given as consideration plus the costs incidental to the acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

Fair value means the amount at which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

(ii) Capitalisation Criteria

Plant and equipment costing \$5,000 and above individually are capitalised.

(iii) Revaluation of Physical Non-Current Assets

Land and buildings are revalued by independent assessments at five yearly intervals. Buildings are valued based on the estimated written down replacement cost of the most appropriate modern equivalent replacement facility having a similar service potential to the existing asset. Land is valued on an existing use basis, subject to any restrictions or enhancements since acquisition. Valuations adopted in the financial statements do not exceed these independent assessments. The last revaluation for the

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

Department was at 1 July 1997 and Eastern Creek Raceway was at December 1995 the latter being subject to a Treasury exemption (refer also Note 11(c)).

In accordance with Treasury policy, the Department has applied the AAS38 "Revaluation of Non-Current Assets" transitional provisions for the public sector and has elected to apply the same revaluation basis as the preceding reporting period, while the relationship between fair value and the existing valuation basis in the NSW public sector is further examined. It is expected however that in most instances the current valuation methodology will approximate fair value.

When revaluing non-current assets by reference to current prices for assets newer than those being revalued (adjusted to reflect the present condition of the assets) the gross amount and the related accumulated depreciation is separately restated.

Conversely, where assets are revalued to market value, and not by reference to current prices for assets newer than those being revalued, any balances of accumulated depreciation existing at the revaluation date in respect of those assets are credited to the asset accounts to which they relate. The net asset accounts are increased or decreased by the revaluation increments or decrements.

Revaluation increments are credited directly to the asset revaluation reserve, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the surplus/deficit, the increment is recognised immediately as revenue in the surplus/deficit.

Revaluation decrements are recognised immediately as expenses in the surplus/deficit, except that, to the extent that a credit balance exists in the asset revaluation reserve in respect of the same class of assets, they are debited directly to the asset revaluation reserve.

Revaluation increments and decrements are offset against one another within a class of non-current assets, but not otherwise.

The recoverable amount test has not been applied as the Department is a not-for-profit entity whose service potential is not related to its ability to generate net cash inflows. However, this exemption does not apply to the controlled entity, Eastern Creek Raceway, as the service potential of its non-current assets is related to its ability to generate net cash inflows.

Items of plant and equipment which are considered not to be material in context of these accounts are included at historical cost less accumulated depreciation. The resulting written down

value has due regard to depreciation rates that reflect the useful life of each asset and it is considered this represents a reasonable approximation of their market value.

In instances where the Department considers it appropriate, certain assets have been revalued internally to allow for the adjusted asset balance to be depreciated over the anticipated remaining useful life of these assets.

(iv) Depreciation

Depreciation is provided on a straight line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Department. This includes adjusting where appropriate depreciation rates for buildings in line with external valuations so as to write off the adjusted written down values over their remaining useful lives. The Department's land is not a depreciable asset.

All material separately identifiable component assets are recognised and depreciated over their shorter useful lives, including those components that in effect represent major periodic maintenance.

Useful lives of the Department's assets have been determined as follows:

Average Useful Life	Economic Entity Years	Parent Entity Years
Buildings	50	50
Computer Equipment	4	4
General Plant and Equipment	7–20	7–20
Motor Vehicles/Marine Vessels	2–10	2–10
Land Improvements	10–20	10–20
Track	17	–

(J) MAINTENANCE AND REPAIRS

The costs of maintenance are charged as expenses as incurred, except where they relate to the replacement of a component of an asset, in which case the costs are capitalised and depreciated.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

(K) LEASED ASSETS

A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to ownership of the leased assets and operating leases under which the lessor effectively retains all such risks and benefits. The Department currently has no finance leases.

Operating lease payments are charged to the Statement of Financial Performance in the periods in which they are incurred.

(L) RECEIVABLES

Receivables are recognised and carried at the original invoice amount less a provision for any uncollectable debts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off as incurred.

(M) FINANCIAL INSTRUMENTS DISCLOSURE

Disclosure requirements as applicable to the economic entity.

(i) Cash

Cash comprises cash on hand and bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (Tcorp) 11.00 am unofficial cash rate adjusted for a management fee to Treasury.

(ii) Receivables

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales are made on 30 day terms.

(iii) Payables

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There were no late payments made (nil in 2000).

(N) RECLASSIFICATION OF FINANCIAL INFORMATION

As a result of applying AAS1 "Statement of Financial Performance" and AAS36 "Statement of Financial Position", the format of the Statement of Financial Performance (previously referred to as the Operating Statement) and the Statement of Financial Position has been amended. As a result of applying these Accounting Standards, a number of comparative amounts were represented or reclassified to ensure comparability with the current reporting period.

(O) BUDGETED AMOUNTS

The budgeted amounts are drawn from the budgets as formulated at the beginning of the financial year and with any adjustments for the effects of additional appropriations, s 21A, s 24 and/or s 26 of the Public Finance and Audit Act 1983.

The budgeted amounts in the Statement of Financial Performance and the Statement of Cash Flows are generally based on the amounts disclosed in the NSW Budget Papers (as adjusted above). However, in the Statement of Financial Position, the amounts vary from the Budget Papers, as the opening balances of the budgeted amounts are based on carried forward actual amounts (ie. per the audited financial statements rather than carried forward estimates).

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
2. Expenses				
(A) EMPLOYEE RELATED				
Salaries and Wages (including Recreation Leave)	20,620	20,426	20,620	20,426
Superannuation	1,698	1,652	1,698	1,652
Payroll Tax and Fringe Benefits Tax	1,605	1,712	1,605	1,712
Long Service Leave	665	810	665	810
Workers Compensation Insurance	219	313	219	313
	24,807	24,913	24,807	24,913
(B) OTHER OPERATING				
Fees and Licences	4,481	3,768	4,452	3,765
Food and Catering	2,412	2,263	2,412	2,263
Accommodation Rental	1,656	1,685	1,656	1,685
Minor Equipment	1,497	1,092	1,497	1,092
Cleaning	1,259	1,238	1,259	1,232
Postal and Telephone	1,221	1,205	1,221	1,205
Motor Vehicle and Marine	994	970	994	970
Insurance	631	537	631	531
Cost of Sales	400	461	400	461
Operating Lease Rental Costs – minimum lease payments	316	77	316	77
External Auditor's Remuneration	75	83	70	80
Bad and Doubtful Debts	(150)	136	(150)	136
Other	3,819	3,237	3,819	3,237
	18,611	16,752	18,577	16,734
(C) MAINTENANCE				
Repairs and Routine Maintenance	3,201	2,604	3,201	2,604
Land Remediation*	–	527	–	527
	3,201	3,131	3,201	3,131
(D) DEPRECIATION				
Land and Buildings	1,876	1,814	1,517	1,456
Plant and Equipment	355	442	355	442
	2,231	2,256	1,872	1,898
(E) GRANTS AND SUBSIDIES				
Sport and Recreation Fund:				
Non Capital Grants	7,077	7,827	7,077	7,827
Capital Assistance Grants	4,670	8,074	4,670	8,074
Olympic Service Grants	0	4,700	0	4,700
Sydney Cricket and Sports Ground Trust	2,000	0	2,000	0
International Sporting Events Council	435	500	435	500
Special Community Groups Assistance	599	338	599	338
	14,781	21,439	14,781	21,439

* Land remediation refers to the clean up of the lead pollution at the former shotgun range at Sydney Academy of Sport, Narrabeen (refer also Note 4).

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
3. Revenue				
(A) SALE OF GOODS AND SERVICES				
<i>Rendering of Services:</i>				
Fees for Sport and Recreation Services:				
Outdoor Education Program	7,165	6,769	7,165	6,769
Vacation Programs	3,237	2,052	3,237	2,052
Participation Opportunity Programs	3,570	4,361	3,570	4,361
Contract Services	1,314	2,140	1,447	2,140
Water Safety	876	807	876	807
Other	1,676	1,238	1,676	1,238
Minor Charges	613	777	613	777
Lease Fees Eastern Creek Raceway	687	665	0	0
Rental and Hiring	354	301	354	301
Cost Recoveries	56	0	56	128
	19,548	19,110	18,994	18,573
<i>Sale of Goods:</i>				
Clothing, Souvenirs and Publications	571	572	571	572
	20,119	19,682	19,565	19,145
(B) INVESTMENT INCOME				
Interest	699	538	654	512
(C) DONATIONS AND INDUSTRY CONTRIBUTIONS				
Australian Sports Commission	1,122	1,066	1,122	1,066
Disabled Winter Sports Australia	0	147	0	147
Local Government Other	104	128	104	128
Motor Accidents Authority	318	110	318	110
Other	319	397	319	397
	1,863	1,848	1,863	1,848
(D) OTHER REVENUE				
Insurance Claims/Premium Adjustments	75	221	75	221
Other	196	164	196	164
	271	385	271	385

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
4. Individually Significant Items				
MAINTENANCE EXPENSE	0	527	0	527
	0	527	0	527

Expenses and Retained Revenue include items which are considered to be abnormally large due to their nature and effect. These comprise: 2000 Financial Year: Maintenance expenditure of \$527,000 relating to the decontamination of lead spoil at the former shotgun range at the Sydney Academy of Sport, Narrabeen (refer also Note 18).

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
5. Gain/(Loss) on Sale/Disposal of Non-Current Assets				
SALE/DISPOSAL OF PROPERTY, PLANT AND EQUIPMENT:				
Proceeds from Sale	27	0	27	0
Less: Written Down Value of Assets Disposed	(31)	(182)	(31)	(182)
Net Gain/(Loss) on Disposal	(4)	(182)	(4)	(182)

6. Appropriations

RECURRENT APPROPRIATIONS				
Total Recurrent Drawdowns from Treasury (per Summary of Compliance)	53,246	50,074	53,246	50,074
Less: liability to Consolidated Fund (per Summary of Compliance)	(1,542)	0	(1,542)	0
	51,704	50,074	51,704	50,074
Comprising:				
Recurrent Appropriation (per Statements of Financial Performance)	35,788	40,236	35,788	40,236
Transfer payments	15,916	9,838	15,916	9,838
	51,704	50,074	51,704	50,074
CAPITAL APPROPRIATIONS				
Total Capital Drawdowns from Treasury (per Summary of Compliance)	7,557	3,384	7,557	3,384
Less: liability to Consolidated Fund (per Summary of Compliance)	(530)	(457)	(530)	(457)
	7,027	2,927	7,027	2,927
Comprising:				
Capital Appropriations (per Statements of Financial Performance)	7,027	2,927	7,027	2,927
Transfer payments	0	0	0	0
	7,027	2,927	7,027	2,927

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
7. Transfer Payments				
Grant payments to other entities outside the Economic Entity for which the Department operates in the capacity of an agent:				
Wollongong Sports Ground Trust:				
Payment for transfer of Brandon Park to Ministerial Holding Corporation	6,000	0	6,000	0
NSW Institute of Sport:				
Operating grant	4,739	3,463	4,739	3,463
State Sports Centre Trust:				
Maintenance contribution grant	797	1,972	797	1,972
Sydney International Aquatic and Athletic Centres:				
Operating subsidy paid to the Sydney International Aquatic and Athletic Centres	1,425	1,448	1,425	1,448
Asset and estate maintenance contributions paid to the Olympic Coordination Authority	2,955	2,955	2,955	2,955
	4,380	4,403	4,380	4,403
	15,916	9,838	15,916	9,838

8. Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities

Superannuation	1,653	1,604	1,653	1,604
Long Service Leave	665	810	665	810
Payroll Tax	97	103	97	103
	2,415	2,517	2,415	2,517

9. Current Assets – Cash

For the purposes of the Statement of Cash Flows, cash includes cash on hand and cash at bank. Cash assets recognised in the Statement of Financial Position are reconciled to cash at the end of the financial year as shown in the Statement of Cashflows as follows:

Cash on Hand	16	17	16	17
Cash at Bank	8,837	9,614	7,833	8,825
Total Cash as per the Statement of Financial Position	8,853	9,631	7,849	8,842
Closing Cash and Cash Equivalents (as per Statement of Cashflows)	8,853	9,631	7,849	8,842

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
10. Current/Non-Current Assets – Receivables				
Current				
(A) SALE OF GOODS AND SERVICES				
Trade Debtors*	800	575	800	575
Less: Provision for Doubtful Debts	(12)	0	(12)	0
	788	575	788	575
(B) OTHER				
Prepayments	377	38	377	38
Interest Receivable	316	304	294	288
GST Receivable **	731	0	730	0
Accounts Receivable	294	261	294	261
	1,718	603	1,695	587
(C) LOANS RECEIVABLE				
Sporting Grounds Improvement Fund	377	400	377	400
Total Current Receivables	2,883	1,578	2,860	1,562
Non-Current				
LOANS RECEIVABLE				
Sporting Grounds Improvement Fund	2,833	2,856	2,833	2,856
Less: Provision for Doubtful Debts	(640)	(807)	(640)	(807)
Total Non-Current Receivables	2,193	2,049	2,193	2,049
LOANS RECEIVABLE RECONCILED AS:				
Carrying amount at start of year	2,449	2,351	2,449	2,351
Additions/New receivables	267	496	267	496
Disposals/Repayments	(313)	(264)	(313)	(264)
Other movements:				
Doubtful Debts	167	(134)	167	(134)
Carrying Amount at End of Year	2,570	2,449	2,570	2,449

* The ageing of Trade Debtors in the Economic Entity comprises Current \$417,000 (\$469,000 in 2000) and 30 days and over \$383,000 (\$106,000 in 2000).

** The net GST Receivable is represented by GST Receivable \$929,165 less GST Payable of \$199,458. In 2000 the net GST was shown as a payable. Refer Note 12.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
11. Non-Current Assets – Land and Buildings, Plant and Equipment				
LAND AND BUILDINGS				
At Cost	27,673	23,351	19,467	15,144
At Valuation	92,758	92,800	84,461	84,503
	120,431	116,151	103,928	99,647
Accumulated Depreciation at Cost	5,143	4,350	4,741	4,060
Accumulated Depreciation at Valuation	18,195	17,161	16,825	16,037
	23,338	21,511	21,566	20,097
Written Down Value at Cost	22,530	19,001	14,726	11,084
Written Down Value at Valuation	74,563	75,639	67,636	68,466
	97,093	94,640	82,362	79,550
PLANT AND EQUIPMENT				
At Cost	8,922	7,015	8,922	7,015
Accumulated Depreciation at Cost	4,198	4,339	4,198	4,339
Written Down Value at Cost	4,724	2,676	4,724	2,676

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Land and Buildings \$'000	Plant and Equipment \$'000	Total \$'000
11. Non-Current Assets – Land and Buildings, Plant and Equipment (continued)			
RECONCILIATIONS			
Reconciliations of the carrying amounts of each class of property, plant and equipment at the beginning and end of the current and previous financial year are set out below.			
ECONOMIC ENTITY RECONCILED AS			
2001			
Carrying Amount at Start of Year	94,640	2,676	97,316
Additions	4,360	2,403	6,763
Disposals	(31)	0	(31)
Depreciation Expense	(1,876)	(355)	(2,231)
Carrying Amount at End of Year	97,093	4,724	101,817
2000			
Carrying Amount at Start of Year	94,165	2,861	97,026
Additions	2,469	259	2,728
Disposals	(180)	(2)	(182)
Depreciation Expense	(1,814)	(442)	(2,256)
Carrying Amount at End of Year	94,640	2,676	97,316
PARENT ENTITY RECONCILED AS			
2001			
Carrying Amount at Start of Year	79,550	2,676	82,226
Additions	4,359	2,403	6,762
Disposals	(31)	0	(31)
Depreciation Expense	(1,516)	(355)	(1,871)
Carrying Amount at End of Year	82,362	4,724	87,086
2000			
Carrying Amount at Start of Year	78,717	2,861	81,578
Additions	2,469	259	2,728
Disposals	(180)	(2)	(182)
Depreciation Expense	(1,456)	(442)	(1,898)
Carrying Amount at End of Year	79,550	2,676	82,226

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

Notes

- (a) The Department's land was revalued by the State Valuation Office having regard to existing use, as at July 1, 1997. Eastern Creek Raceway's land was revalued, at market value, by Colliers Jardine (NSW) Pty Ltd as at December 1995.
- (b) Buildings were also revalued by the State Valuation Office at written down replacement cost at the common date of July 1, 1997 for the Department. Subsequent to the revaluation date new buildings have been completed and included at original cost. The value of buildings and improvements at Eastern Creek Raceway were valued by Colliers Jardine (NSW) Pty Ltd as at December 1995.
- (c) Eastern Creek Raceway was also revalued as at December 2000 by Colliers Jardine (NSW) Pty Ltd and disclosed a significant revaluation decrement. The revaluation was in accordance with Treasury Circular 91-20 that requires a valuation every five years. Critical components of the valuation were the projected income stream from the lessee, the Australian Racing Drivers Club (ARDC) and the projected present value of the raceway at the expiration of the lease term.
- Subsequent to the valuation, there have been developments concerning the proposed drag strip and business park at Eastern Creek that may significantly impact on these values. A "heads of agreement" between the Minister for Sport and Recreation and the ARDC was signed in June 2001. This will enable the current lease agreement to be renegotiated to reflect future developments.
- (i) Given the uncertainty created by the above on asset values, the December 2000 revaluation has not been recognised in the financial statements. Property, Plant and Equipment values shown in these financial statements are as per the valuation as at December 1995. This valuation was prepared on the basis of market value as defined by the Australian Institute of Valuers and Land Economists. The valuation was supplied by Colliers Jardine (NSW) Pty Ltd and prepared by Mr S. C. Bembrick FVLE Registered Valuer No. 403.
- (ii) An exemption from compliance with Treasury Circular 91-20 was approved by the NSW Treasury.

- (d) Fully Depreciated Assets comprise 113 items remaining as assets which have been fully depreciated and they have an original cost of \$4,282,000 (\$4,157,000 in 2000). These items comprise 5 buildings (\$850,000), 8 items of computer equipment (\$745,000), 25 Motor Vehicles and/or Marine Vessels (\$405,000), 54 items of general plant and equipment (\$1,213,000) and 21 land improvements (\$1,069,000). Buildings which have been fully depreciated currently provide no economic benefit to the Department and will remain as assets pending determination of future requirements. Computer equipment will be, or is, considered to be technically obsolete, whilst certain items of general plant and equipment and land improvements are not significant in the context of these accounts and/or will be replaced within the next twelve months.
- (e) Revaluations refer to external valuations of land and buildings (Refer also note 1(i) (iii)).
- (f) Useful lives for buildings have been determined on the basis that all existing buildings will remain in service until at least 2005.
- (g) Work in Progress (WIP) consists of:

	Parent Entity	
	2001 \$'000	2000 \$'000
Broken Bay Sport & Recreation Centre:		
Renovation of self contained units	956	0
Lake Keepit Sport & Recreation Centre:		
Multipurpose Indoor Recreation Facility	0	438
Milson Island Sport & Recreation Centre:		
Conference Centre Stage 1	287	251
Conference Centre Stage 2	153	0
Self contained Accommodation units	343	0
Sydney Academy of Sport, Narrabeen:		
Centre of Excellence for Athletes with a Disability	1,559	560
Fitout of Centre of Excellence for Athletes with a Disability	0	106
Computer Services:		
Customer Information Management System	348	213
	3,646	1,568

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
12. Current Liabilities – Payables				
Creditors	168	144	168	144
Other:				
Accrued Expenses	1,352	1,191	1,347	1,186
Fees Received in Advance/Deposits Held	1,542	1,957	1,542	1,957
Holding Accounts	198	70	198	70
GST Payable*	0	9	0	9
	3,260	3,371	3,255	3,366

*The net amount of GST is shown as a receivable in 2001. Refer note 10 (b). The net amount of GST Payable in 2000 was GST payable \$50,000 less GST Receivables \$41,000.

13. Current Liabilities – Employee Entitlements and Other Provisions

Recreation Leave	1,963	2,011	1,963	2,011
Accrued Salaries and Wages	406	394	406	394
Aggregate Employee Entitlements	2,369	2,405	2,369	2,405

Aggregate Employee Entitlements exclude Long Service Leave and Superannuation (refer note 1 (e)).

14. Current Liabilities – Other

Liability to Consolidated Fund	2,072	457	2,072	457
Provision for Environmental Rectification	0	500	0	500
	2,072	957	2,072	957

Liability to Consolidated Fund refers to unspent Government Appropriations (refer also Note 1(d)). Provision for Environmental Rectification refers to the decontamination of lead spoil at the former shotgun range at the Sydney Academy of Sport, Narrabeen.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Accumulated Funds		Asset Revaluation		Reserve Total Equity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
15. Changes in Equity						
Parent Entity						
Balance 1 July	66,412	67,139	21,539	21,539	87,951	88,678
Changes in equity — other than transactions with owners						
Surplus/(Deficit) for the year	4,341	(727)	0	0	4,341	(727)
Balance 30 June	70,753	66,412	21,539	21,539	92,292	87,951
Economic Entity						
Balance 1 July	82,302	83,196	21,539	21,539	103,841	104,735
Changes in equity — other than transactions with owners						
Surplus/(Deficit) for the year	4,204	(894)	0	0	4,204	(894)
Balance 30 June	86,506	82,302	21,539	21,539	108,045	103,841

Asset Revaluation Reserve

The Asset Revaluation Reserve is used to record increments and decrements on the revaluation of non-current assets. This accords with the agency's policy on the "Revaluation of Physical Non-Current Assets", as discussed in Note 1.

16. Financial Instruments**(A) CREDIT RISK EXPOSURES**

The credit risk on financial assets of the Economic Entity included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

The maximum exposure to a single debtor is \$895,000 (\$939,000 in 2000).

(B) INTEREST RATE RISK EXPOSURES

The Economic Entity's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Economic Entity does not hold fixed rate assets and liabilities.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

Economic Entity	Weighted Average Rate \$'000	Variable Interest Rate \$'000	Fixed Interest Rate Maturing in 1 Year or less \$'000	Fixed Interest Rate Maturing in over 1 to 5 Years \$'000	Fixed Interest Rate Maturing in more than 5 Years \$'000	Non Interest Bearing \$'000	Total \$'000
(B) INTEREST RATE RISK EXPOSURES							
(continued)							
2001							
ON STATEMENT OF FINANCIAL POSITION							
Financial Assets							
Cash	4.83%	8,853					8,853
Loans Receivable	3.12%		377	2,193			2,570
Trade Debtors						788	788
Other Receivables						1,341	1,341
		8,853	377	2,193	0	2,129	13,552
Financial Liabilities							
Creditors						(168)	(168)
Accrued Expenses						(1,352)	(1,352)
		0	0	0	0	(1,520)	(1,520)
Net Financial Assets/(Liabilities)		8,853	377	2,193	0	609	12,032
2000							
ON STATEMENT OF FINANCIAL POSITION							
Financial Assets							
Cash	4.27%	9,631					9,631
Loans Receivable	3.79%		400	548	1,501		2,449
Trade Debtors						575	575
Other Receivables						564	564
		9,631	400	548	1,501	1,139	13,219
Financial Liabilities							
Creditors						(144)	(144)
Accrued Expenses						(1,199)	(1,199)
		0	0	0	0	(1,343)	(1,343)
Net Financial Assets/(Liabilities)		9,631	400	548	1,501	(204)	11,876

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	2001 \$'000	2000 \$'000
16. Financial Instruments (continued)		
(B) INTEREST RATE RISK EXPOSURES (continued)		
RECONCILIATION OF NET FINANCIAL ASSETS TO NET ASSETS		
Net Financial Assets/(Liabilities) as above	12,032	11,876
Non Financial Assets and Liabilities:		
Prepayments	377	38
Property, Plant and Equipment	101,817	97,316
Provisions/Other	(4,441)	(3,362)
Fees Received in Advance	(1,542)	(1,957)
Holding Accounts	(198)	(70)
Net Assets per Statement of Financial Position	108,045	103,841

(C) NET FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The net fair value of cash, and non-interest bearing monetary financial assets and financial liabilities approximates their carrying value. The net fair value of loans receivable is also based on the carrying amounts (including provisions for doubtful debts) as any discount to reflect the estimated price for these assets in an active and liquid market is not considered material in the context of these accounts.

17. Unclaimed monies

All amounts unclaimed are forwarded to the Treasury for credit of Special Deposits Unclaimed Monies Account and are available for refund from that account. No unclaimed amounts have been held in the accounts in excess of two years.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
18. Commitments for Expenditure				
(A) CAPITAL COMMITMENTS				
Aggregate capital expenditure committed at balance date but not provided for in the accounts.				
Not later than one year				
Broken Bay Sport and Recreation Centre:				
Renovation of self contained units	516	0	516	0
Lake Keepit Sport and Recreation Centre:				
Multipurpose Indoor Recreation Facility	0	60	0	60
Milson Island Sport and Recreation Centre:				
Provision of self contained units	457	0	457	0
Sydney Academy of Sport and Recreation, Narrabeen:				
Centre of Excellence for Athletes with a Disability	0	54	0	54
Total Capital Commitments	973	114	973	114
There are no further capital commitments beyond one year.				
In addition to the above commitments, it is estimated that \$2.8 million in total will be spent over the next three years to decontaminate lead spoil at the former shotgun range at the Sydney Academy of Sport, Narrabeen. Rectification work has commenced and \$658,000 has been expended (\$527,000 in 99/00 and \$131,000 in 00/01).				
(B) SPORT AND RECREATION FUND				
Aggregate expenditure committed without expiry date but not provided for in the accounts:				
Capital Assistance Program				
Not later than one year	4,888	4,000	4,888	4,000
Later than one year and not later than 5 years	2,556	2,091	2,556	2,091
Total Capital Assistance Program (including GST)	7,444	6,091	7,444	6,091
Regional Sports Facility Program				
Not later than one year	4,287	4,362	4,287	4,362
Later than one year and not later than 5 years	516	0	516	0
Total Regional Sports Facility Program (including GST)	4,803	4,362	4,803	4,362
Other				
Not later than one year	2,387	1,532	2,387	1,532
Later than one year and not later than 5 years	1,082	694	1,082	694
Total Other (including GST)	3,469	2,226	3,469	2,226
Total Sport and Recreation Fund (including GST)	15,716	12,679	15,716	12,679

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
18. Commitments for Expenditure (continued)				
(C) SPORT AND RECREATION FUND-FOOTY TAB				
Not later than one year	813	820	813	820
Later than one year and not later than 5 years	648	653	648	653
Total Sport and Recreation Fund – FootyTAB (including GST)	1,461	1,473	1,461	1,473
(D) SPORTING GROUNDS IMPROVEMENT FUND				
1993 Regional Sports Facilities	0	81	0	81
	0	81	0	81
(E) OPERATING LEASE COMMITMENTS				
Future non-cancellable operating lease rentals not provided for and payable:				
Not later than one year	1,688	1,354	1,688	1,354
Later than one year and not later than 5 years	3,427	887	3,427	887
Later than 5 years	468	5	468	5
Total Operating Lease Commitments (including GST)	5,583	2,246	5,583	2,246

The Department has entered into the following operating leases:

- (i) Rental leases where the building is owned or leased by the Department of Public Works and Services to the Department through a managing agent.
- (ii) Rental leases where the Department has entered into an agreement with a private lessor.
- (iii) Motor vehicle leases where the Department leases from State Fleet motor vehicles for various periods.
- (iv) Office equipment fixed for 5 years.
- (v) Computer equipment leases for 3 years under the NSW Government Master IT Leasing Facility.

(F) CONTINGENT ASSET

The above expenditure commitments include an estimate for GST input tax credits of \$1.450 million (\$1.034 million in 2000) that would be recoverable from the Australian Taxation Office. GST calculations for grants are based on the NSW Government's official policy which covers grossing up of grants in certain circumstances.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
19. Contingent Liabilities				
(A) CLAIMS MADE AGAINST THE DEPARTMENT AND CONTROLLED ENTITY EASTERN CREEK RACEWAY				
	20,494	1,764	592	344

Matters where claims have been made against the Department are listed irrespective of whether litigation has actually commenced or, if commenced, would be likely to succeed. These amounts include potential liabilities which, in the normal course of events, would be settled through insurance claims.

Accidents at Sport and Recreation Centres, Vacation Sports Program Centres, Motor Vehicle Racing Grounds and rectification works at Eastern Creek Raceway.

In addition, the controlled entity is responsible for the cost of rectifying any contamination or pollution caused by the noise attenuation mounds at Eastern Creek Raceway. The mounds are burning internally and the estimated costs of rectification are \$10.7 million. A further \$9.2 million is being claimed by the raceway operator for loss of revenue as a consequence of the burning mounds. Expert advice was provided on the cause of the fire. Following from this external legal advice was sought and the raceway may be able to recover these costs from the company responsible for constructing the mounds. Other claims against the raceway amount to \$20,000.

	Economic Entity		Parent Entity	
	2001 \$'000	2000 \$'000	2001 \$'000	2000 \$'000
(B) SPORTING BODIES' LOANS GUARANTEE ACT				
Loans raised independently by sporting associations guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977:				
Gosford City Sports Stadium Inc	875	875	875	875
Hills District Netball Association	790	0	790	0
Ryde Hunters Hill District Hockey Club	380	419	380	419
Baulkham Hills Netball Association	437	414	437	414
Illawarra Sports Stadium Limited	285	400	285	400
MacArthur Hockey Association Inc	229	298	229	298
Other	2,131	2,479	2,131	2,479
Total Loan Guarantees	5,127	4,885	5,127	4,885

The above amounts represent the balance of loans at 30 June 2001 that are guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977.

As well as the above guarantees a further \$1.18 million of loans have been approved (\$1.58 million at 30 June 2000). These loans had not been finalised at 30 June 2001.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

**Contribution to
Consolidated
Surplus/(Deficit)
for the Year**

2001	2000
\$'000	\$'000

20. Consolidated Entities

The following entities comprise the NSW Department of Sport and Recreation Economic Entity:

PARENT ENTITY:

NSW Department of Sport and Recreation	4,341	(727)
--	-------	-------

CONSOLIDATED ENTITY:

Eastern Creek Raceway	(137)	(167)
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	4,204	(894)
--	--------------	--------------

Eastern Creek Raceway functions as a separate commercial activity as its day-to-day operations are performed by the lessee of the facility, the Australian Racing Drivers Club (ARDC). However, all financial and operating policy decisions relating to the Raceway are required to be consistent with the policies of the NSW Department of Sport and Recreation.

Economic Entity	Parent Entity
2001 \$'000	2000 \$'000

**22. Reconciliation of Cash Flows
from Operating Activities to Net Cost of Services**

NET CASH FROM OPERATING ACTIVITIES

	5,911	2,644	5,696	2,500
Cash Flows from Government/Appropriations	(42,472)	(42,809)	(42,815)	(43,163)
Acceptance by the Crown Entity of employee entitlements and other liabilities	(2,415)	(2,517)	(2,415)	(2,517)
Depreciation	(2,231)	(2,256)	(1,872)	(1,898)
(Increase)/Decrease in Employee Entitlements and Other Provisions	536	(634)	536	(634)
(Increase)/Decrease in Payables/Other	(1,504)	(159)	(1,504)	(355)
Increase/(Decrease) in Prepayments and other assets	1,496	(307)	1,489	(158)
Gain/(Loss) on Sale/Disposal of Assets	(4)	(182)	(4)	(182)
Net Cost of Services	(40,683)	(46,220)	(40,889)	(46,407)

23. Administered Revenue

The Department levies fees on behalf of the Crown Entity and remits the funds to the Treasury:

Speedway Racing Licences	19	18	19	18
Boxing Fees	20	13	20	13
	39	31	39	31

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

24. Programs/Activities of the Department**PROGRAM 1 – SPORT AND RECREATION DEVELOPMENT**

Objective: To provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation to improve their quality of life.

CONTROLLED ENTITY – EASTERN CREEK RACEWAY

Objective: To provide, through a leasing arrangement, a world class facility to the motorsport industry, whilst achieving a commercial return from the Eastern Creek Raceway property.

25. Budget Review**NET COST OF SERVICES**

Net costs were lower than budget by \$2.0 million, being mainly due to:

- (a) Lower employee related costs of \$1.5 million due to permanent positions across the Department not filled pending the restructure process
- (b) Increased operating costs from one off relocation expenses of \$675,000 for the Central Office and the Sydney Region move to Homebush Bay
- (c) Increased maintenance expenditure of \$917,000 at Centres and Academies of Sport and Recreation including items in the Capital Program expensed due to not meeting capitalisation criteria
- (d) Lower capital grant payments of \$3.1 million from the Sport and Recreation Fund
- (e) Reduced revenue of \$864,000 from lower participation in programs and services provided by Regional Offices and Centres and Academies of Sport and Recreation.

ASSETS AND LIABILITIES

Assets were \$2.2 million higher mainly due to an increase in cash balances of \$956,000 and an increase in receivables of \$1.5 million resulting from revised collection procedures with the introduction of the GST.

Liabilities were \$829,000 higher mainly due to an increase in the Liability to Consolidated Fund of \$2.1 million for 2000/01. This was partly offset by a reduction in expenditure provisions of \$745,000 most of which were paid during the year.

CASH FLOWS

Cash Flows from Operating Activities increased by \$840,000 mainly as a result of additional Government funding for the Capital Program.

Cash Flows from Investing Activities for capital purchases did not increase by a corresponding amount due to a number of items being expensed as they did not meet capitalisation criteria.

26. Sydney Olympic and Paralympic Games

	Parent Entity	
	2001	2000
STAFF EMPLOYED ON GAMES INITIATIVES:		
Number of staff allocated to the Games EFT	14	3
Total staff costs \$,000	555	178
STAFF SECONDED TO OTHER AGENCIES ON GAMES INITIATIVES:		
Number of staff allocated to the Games EFT	3.5	0
Total staff costs \$,000	147	0

... End of Audited Financial Statements ...



EASTERN CREEK RACEWAY

EASTERN CREEK RACEWAY

**Statement Concerning The Financial Statements
For The Year Ended 30 June 2001**

I, as a Chartered Accountant in Public Practice, have audited the Financial Statements of Eastern Creek Raceway in accordance with Section 475A of the Public Finance and Audit Act 1988, and state that:

- (a) the Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act 1988 as amended by Regulations and the Director's directions;
- (b) in our opinion the Financial Statements exhibit a true and fair view of the financial position and transactions of The Eastern Creek Raceway for the year ended 30 June 2001; and
- (c) we are not aware of any circumstances which would render my participation in the Financial Statements to be inappropriate or inaccurate.


J. O'Reilly
Director General
6/11/01


J. SBA
Financial Controller



EASTERN CREEK RACEWAY



SO 17/04/01
17/04/2001

**INDEPENDENT AUDIT REPORT
EASTERN CREEK RACEWAY**

To Members of the New South Wales Parliament and Director-General, Department of Sport and Recreation

Scope

I was asked to audit the accounts of the Eastern Creek Raceway (the Raceway) for the year ended 31 June 2000. The Eastern Creek Raceway is a business of the Department of Sport and Recreation responsible for the financial management of the raceway's operations. Part of my audit was to test the accuracy and completeness of the financial statements. I also conducted a limited review of the Raceway's internal controls and the financial reporting process. My report is a descriptive audit opinion of the financial statements of the Eastern Creek Raceway for the year ended 31 June 2000. It is not an audit of the Raceway's operations or the financial reporting process. My audit was conducted in accordance with the provisions of the Auditor-General Act 1997 and the Auditor-General Act 2000.

My audit has been conducted in accordance with the provisions of the Auditor-General Act 1997 and the Auditor-General Act 2000. It is not an audit of the Raceway's operations or the financial reporting process. My audit was conducted in accordance with the provisions of the Auditor-General Act 1997 and the Auditor-General Act 2000. It is not an audit of the Raceway's operations or the financial reporting process.

It is my responsibility to report to you on whether the financial statements of the Eastern Creek Raceway are true and fair. It is your responsibility to ensure that the financial statements are true and fair. It is your responsibility to ensure that the financial statements are true and fair.

The audit opinion is given for the year ended 31 June 2000.

Audit Opinion

In my opinion, the financial statements of the Eastern Creek Raceway are true and fair. The financial statements are true and fair. The financial statements are true and fair.

Comments Regarding Valuation of Property

Without limitation to the general comment above, I have noted that the valuation of property is based on the valuation of the property. The valuation of the property is based on the valuation of the property.

[Signature]
Auditor-General
Department of Sport and Recreation
New South Wales
Sydney

17/04/2001



EASTERN CREEK RACEWAY

••• Start of audited financial statements •••

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2001

	Notes	2001 \$	2000 \$
REVENUE FROM ORDINARY ACTIVITIES			
Lease Fees		686,527	664,904
Other		44,983	26,863
Total Revenue from Ordinary Activities	2	731,510	691,767
EXPENSES FROM ORDINARY ACTIVITIES			
Depreciation		358,244	358,244
Fees for Services Rendered		167,501	145,424
Other		454	1,066
Total Expenses from Ordinary Activities	3	526,199	504,734
PROFIT FROM ORDINARY ACTIVITIES			
Profit from Ordinary Activities		205,311	187,033
Total Revenues, Expenses and Valuation Adjustments Recognised Directly in Equity		0	0
Total Changes in Equity Other than those Resulting from Transactions with Owners as Owners		205,311	187,033

The accompanying notes form part of these Statements.

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2001

	Notes	2001 \$	2000 \$
CURRENT ASSETS			
Cash	5	1,003,091	789,180
Receivables	6	22,365	15,989
Total Current Assets		1,025,456	805,169
NON-CURRENT ASSETS			
Property, Plant and Equipment	7	14,731,487	15,089,731
TOTAL NON-CURRENT ASSETS		14,731,487	15,089,731
Total Assets		15,756,943	15,894,900
CURRENT LIABILITIES			
Payables	8	4,500	4,504
Total Current Liabilities		4,500	4,504
Net Assets		15,752,443	15,890,396
EQUITY			
Retained profits		15,752,443	15,890,396
Total Equity	4	15,752,443	15,890,396

The accompanying notes form part of these Statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2001

	Notes	2001 \$	2000 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts		688,715	622,716
Interest		39,691	24,793
Other		0	223
Payments to Suppliers		(171,232)	(146,392)
Net Cash Provided by Operating Activities	14	557,174	501,340
CASH FLOWS FROM FINANCING ACTIVITIES			
Cash Transfers to the Consolidated Fund		(343,263)	(357,564)
NET INCREASE/(DECREASE) IN CASH HELD		213,911	143,776
Opening Cash Balance and Cash Equivalents		789,180	645,404
Closing Cash Balance and Cash Equivalents	5	1,003,091	789,180

The accompanying notes form part of these Statements.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

1. Statement of Significant Accounting Policies**(A) REPORTING ENTITY**

Eastern Creek Raceway is a separate reporting entity forming part of the NSW Department of Sport and Recreation Economic Entity.

The Minister for Planning executed a leasing agreement with the Australian Racing Drivers Club (ARDC) to operate the Raceway effective from 29 November 1996. Under the terms of the lease agreement the ARDC pays a lease fee to the Government for the use of the facility. The lease is administered by the Department of Sport and Recreation and a fee is paid to the Department for this service.

The Government retains ownership of the Raceway including capital improvements by the ARDC which are made in accordance with the lease agreement.

(B) BASIS OF ACCOUNTING

The financial statements are a general purpose financial report which have been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group (UIG) Consensus Views and the requirements of the Public Finance and Audit Act and Regulations.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

In the absence of a specific Accounting Standard, other authoritative pronouncement of the AASB or UIG Consensus View, the hierarchy of other pronouncements as outlined in AAS6 "Accounting Policies" is considered.

Except for property, plant and equipment, which are recorded at valuation, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest dollar and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(C) REVENUE RECOGNITION**(i) Lease Fees**

Rent revenue is recognised in accordance with AAS 17 "Accounting for Leases".

(ii) Investment Income

Interest revenue is recognised as it accrues.

(iii) Contributions by Lessee

Where, under the terms of the lease agreement a right arises to contributions of fixed assets from the lessee, these contributions are recognised as income at the fair value of the assets at the time when the depreciable assets are first put into use or held ready for use by the lessee.

(D) ACCOUNTING FOR GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except:

- the amount of GST incurred by the agency as a purchaser that is not recoverable from the Australian Taxation Office which is recognised as part of the cost of acquisition of an asset or as part of an item of expense
- receivables and payables are stated with the amount of GST included.

Commitments are stated with the amount of GST included.

(E) PROPERTY, PLANT AND EQUIPMENT**(i) Acquisition**

All acquisitions of assets are recorded at the cost of acquisition, being the purchase consideration determined as at the date of acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

(ii) Capital Improvements

Additions to buildings and improvements by the lessee under the terms of the lease agreement are recognised as an asset and associated income in these statements for the year in which the improvements occurred.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

(iii) Recoverable Amount

The carrying amounts of all non-current assets are reviewed at least annually and where carrying values exceed recoverable amounts, assets are written down. In determining recoverable amount the expected net cash flows have been discounted to their present value.

(iv) Revaluation of Physical Non-Current Assets

Land and buildings are revalued at five yearly intervals. Independent assessments are obtained of the value of land and buildings based on existing use and present condition. Valuations adopted in the financial statements do not exceed these independent assessments. The last revaluation recognised in these financial statements was at December 1995 which is subject to a Treasury exemption (refer Note 7).

Assets previously not recorded are brought to account at fair value and the financial effect of this is recorded in the Statement of Financial Performance. When revaluing non current assets, increments are credited directly to the asset revaluation reserve, except that, to the extent that an increment reverses a revaluation decrement in respect of that class of asset previously recognised in the surplus/deficit the increment is recognised immediately as revenue in the surplus/deficit of the Raceway.

Revaluation decrements are recognised immediately as expenses in the surplus/deficit of the Raceway, except that, to the extent that a decrement in that class of assets, are debited already to the asset revaluation reserve. Revaluation increments and decrements are offset against one another within a class of non-current assets, but not otherwise.

Where assets are revalued upward or downward as a result of a revaluation of a class of non-current physical assets, the Raceway restates separately the gross amount and the related accumulated depreciation of that class of asset.

(v) Depreciation

Depreciation charges are provided on a straight line basis for all depreciable assets so as to write off the cost of the assets as they are consumed over their useful lives. Useful lives of the Raceway's assets have been determined as follows:

Average Useful Life	Years	Rate
Building and Improvements	40	2.50%
Track	17	6.00%

(F) RETURN TO CROWN ENTITY

A return for the lease of Eastern Creek Raceway is made in accordance with the Treasurer's Directions to the Crown Entity. It represents 50% of the Lease Fee receipts.

(G) FINANCIAL INSTRUMENTS DISCLOSURE

(i) Cash

Cash comprises bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (TCorp) 11.00 am unofficial cash rate adjusted for a management fee to Treasury.

(ii) Payables

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There were no late payments made (nil in 2000).

(H) RECLASSIFICATION OF FINANCIAL INFORMATION

As a result of applying AAS1 "Statement of Financial Performance" and AAS36 "Statement of Financial Position", the format of the Statement of Financial Performance (previously referred to as the Income and Expenditure Statement) and the Statement of Financial Position has been amended.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	2001 \$	2000 \$
2. Revenue from Ordinary Activities		
(A) LEASE FEES		
Raceway Rental	529,608	512,927
Reen Property Rental	156,919	151,977
	686,527	664,904
(B) OTHER		
Bank Interest	44,983	26,640
Other	0	223
	44,983	26,863
3. Expenses from Ordinary Activities		
(A) DEPRECIATION		
Buildings and Improvements	197,702	197,702
Track	160,542	160,542
	358,244	358,244
(B) FEES FOR SERVICES RENDERED		
Lease Administration Fee Paid to Department of Sport and Recreation	132,074	127,914
External Audit fees*	4,500	3,900
Consultants	23,872	0
Other	7,055	13,610
	167,501	145,424
(C) OTHER		
Bank Fees	454	1,066

*The external auditor of the Raceway is the Auditor-General and the audit fees shown above are for the audit or review of the financial report. No other amounts were paid for external auditing services.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	2001 \$	2000 \$
4. Retained Profits		
Retained Profits 1 July	15,890,396	16,057,021
Profit from Ordinary Activities	205,311	187,033
Less: Dividend to Treasury	(343,264)	(353,658)
Retained profits 30 June	15,752,443	15,890,396

5. Current Assets – Cash

Cash at Bank	1,003,091	789,180
---------------------	------------------	----------------

For the purposes of the Statement of Cash Flows, cash includes cash on hand and cash at bank.

6. Current Assets – Receivables

Interest Receivable	21,280	15,989
GST Receivable	1,085	0
	22,365	15,989

7. Non-Current Assets – Property, Plant and Equipment

Freehold Land	5,920,425	5,920,425
Buildings and Improvements	7,908,059	7,908,059
Less: Accumulated Depreciation	(1,067,077)	(869,375)
	6,840,982	7,038,684
Track	2,675,706	2,675,706
Less: Accumulated Depreciation	(705,626)	(545,084)
	1,970,080	2,130,622
Written Down Value	14,731,487	15,089,731

All the above assets are included in the lease agreement stated in Note 1(a).

Freehold land was transferred at cost from the Department of Planning to the NSW Department of Sport and Recreation as at 30 June, 1992. However, title remains with the Minister for Planning.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

7. Non-Current Assets

– Property, Plant and Equipment (continued)

Property, Plant and Equipment was revalued as at December 2000 by Colliers Jardine (NSW) Pty Ltd and disclosed a revaluation decrement of \$4,131,000. The revaluation was in accordance with Treasury Circular 91–20 that requires a valuation every five years. Critical components of the valuation were the projected income stream from the lessee (the ARDC) and the projected present value of the Raceway at the expiration of the lease term.

Subsequent to the valuation, there have been developments concerning the proposed drag strip and business park at Eastern Creek that may significantly impact on these values. A "heads of agreement" between the Minister for Sport and Recreation and the ARDC was signed in June 2001. This will enable the current lease agreement to be renegotiated to reflect future developments.

Given the uncertainty created by the above on asset values, the December 2000 revaluation has not been recognised in the financial statements. Property, Plant and Equipment values shown in these financial statements are as per the valuation as at December 1995. This valuation was prepared on the basis of market value as defined by the Australian Institute of Valuers and Land Economists. The valuation was supplied by Colliers Jardine (NSW) Pty Ltd and prepared by Mr S. C. Bembrick FVLE Registered Valuer No. 403.

An exemption from compliance with Treasury Circular 91–20 was approved by the NSW Treasury.

Reconciliations of the carrying amounts of each class of property, plant and equipment at the beginning and end of the current and previous financial year are set out below.

Reconciled as:	Freehold Land \$	Buildings and Improvements \$	Track \$	Total \$
2001				
Carrying Amount at Start of Year	5,920,425	7,038,683	2,130,623	15,089,731
Additions	0	0	0	0
Disposals	0	0	0	0
Net Revaluation Increment less Revaluation Decrements	0	0	0	0
Depreciation Expense	0	(197,702)	(160,542)	(358,244)
Carrying Amount at End of Year	5,920,425	6,840,981	1,970,081	14,731,487
2000				
Carrying Amount at Start of Year	5,920,425	7,236,385	2,291,165	15,447,975
Additions	0	0	0	0
Disposals	0	0	0	0
Net Revaluation Increment less Revaluation Decrements	0	0	0	0
Depreciation Expense	0	(197,702)	(160,542)	(358,244)
Carrying Amount at End of Year	5,920,425	7,038,683	2,130,623	15,089,731

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	2001 \$	2000 \$
8. Current Liabilities – Payables		
Accrued Expenses	4,500	4,504

9. Financial Instruments**(A) CREDIT RISK EXPOSURES**

The credit risk on financial assets included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

(B) INTEREST RATE RISK EXPOSURES

The Raceway's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities are set out below. Exposures arise from assets and liabilities bearing variable interest rates as the Raceway does not hold fixed rate assets and liabilities.

	Weighted Average Rate \$	Variable Interest Rate \$	Non Interest Bearing \$	Total \$
2001				
ON STATEMENT OF FINANCIAL POSITION				
Financial Assets				
Cash	4.83%	1,003,091	0	1,003,091
Other Receivables		0	22,365	22,365
		1,003,091	22,365	1,025,456
Financial Liabilities				
Accrued Expenses		0	4,500	4,500
		0	4,500	4,500
Net Financial Assets/(Liabilities)		1,003,091	17,865	1,020,956

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	Weighted Average Rate \$	Variable Interest Rate \$	Non Interest Bearing \$	Total \$
9. Financial Instruments (continued)				
2000				
ON STATEMENT OF FINANCIAL POSITION				
Financial Assets				
Cash	4.27%	789,180	0	789,180
Other Receivables		0	15,989	15,989
		789,180	15,989	805,169
Financial Liabilities				
Accrued Expenses		0	4,504	4,504
		0	4,504	4,504
Net Financial Assets/(Liabilities)		789,180	11,485	800,665

	2001 \$	2000 \$
Reconciliation of Net Financial Assets to Net Assets		
Net Financial Assets/(Liabilities) as above	1,020,956	800,665
Non Financial Assets and Liabilities:		
Property, Plant and Equipment	14,731,487	15,089,731
Net Assets per Statement of Financial Position	15,752,443	15,890,396

10. Contingent Liabilities

- (a) Claims totalling \$20,000 have been made against the Raceway. No material losses are anticipated in respect of these contingent liabilities.
- (b) The Raceway is responsible for the cost of rectifying any contamination or pollution caused by the noise attenuation mounds. The mounds are burning internally and the estimated cost of rectification is \$10.7 million. Due to the unreliable means of measurement no amount has been included in the Statement of Financial Position for this liability. A further \$9.2 million is being claimed by the ARDC for loss of revenue as a consequence of the burning mounds. Expert advice was provided on the cause of the fire. Following from this external legal advice was sought and legal action has commenced to recover these costs from the company responsible for constructing the mounds.

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2001

	2001 \$	2000 \$
11. Lease Commitments Receivable		
AGGREGATE NON-CANCELLABLE OPERATING LEASE RECEIPTS CONTRACTED FOR AT BALANCE DATE:		
Not later than one year	703,123	686,527
Later than one but less than five years	2,812,492	2,746,108
Later than five years	17,871,043	17,849,702
Total Lease Commitments Receivable	21,386,658	21,282,337

The current lease agreement is a non-cancellable operating lease. In addition to the rent above, the lessee is also required to make capital improvements, ownership of which remains with the government. The lease is for a period of thirty five years commencing from 28 November 1996, and terminating on 28 November 2031. No GST is payable on lease receipts until 1 July 2005.

Due to the change in circumstance concerning the future direction of Eastern Creek and the signing of a "heads of agreement" between the Minister for Sport and Recreation and the ARDC in June 2001, the current lease may be renegotiated. In addition, GST may be payable on lease receipts paid under a revised lease agreement.

12. Commitments for Expenditure

OTHER COMMITMENTS

Not later than one year		
Legal Fees	110,000	0
Total Expenditure Commitments	110,000	0

There are no further commitments beyond one year.

Commitments are stated with the amount of GST included. The legal fees are an estimate of costs of legal action taken over burning mounds referred to in Note 10.

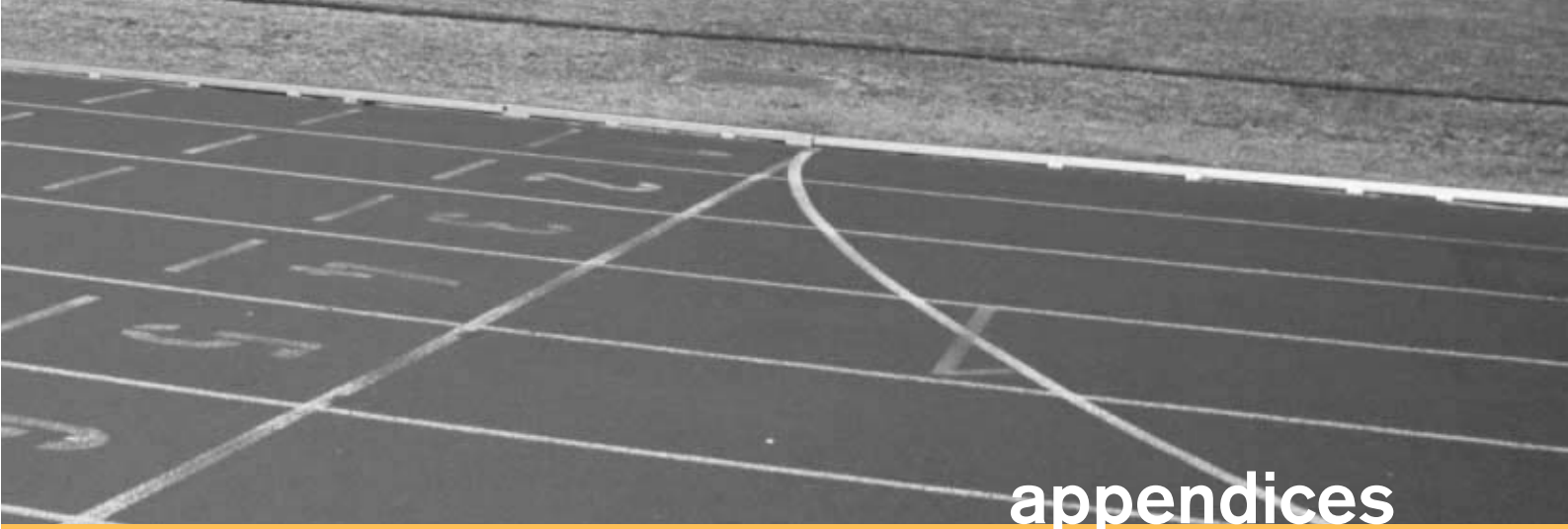
13. Segment Reporting

Eastern Creek Raceway operates entirely in New South Wales and within the Motor Racing Industry.

14. Note to Statement of Cash FlowsRECONCILIATION OF NET CASH FLOWS FROM OPERATING
ACTIVITIES TO OPERATING RESULT

Operating Surplus	205,311	187,033
Depreciation	358,244	358,244
Movement in Receivables	(6,376)	(1,222)
Movement in Accounts Payable	(4)	(46,621)
Less: Distribution due to NSW Treasury	0	3,906
Net Cash Provided by Operating Activities	557,175	501,340

••• End of Audited Financial Statements •••



appendices



appendices





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Appendix 1 Legislation and legal change

Principal legislation administered

Boxing and Wrestling Control Act, 1986

Institute of Sport Act, 1995

Motor Vehicle Sports (Public Safety) Act, 1985

Mount Panorama Motor Racing Act, 1989

Parramatta Stadium Trust Act, 1988

Public Lotteries Act, 1996 – Section 34

Sporting Bodies' Loans Guarantee Act, 1977

State Sports Centre Trust Act, 1984

Sydney Cricket and Sports Ground Act, 1978

Theatres and Public Halls Act, 1908 – Section 27

There were no significant judicial decisions and changes in Acts and subordinate legislation during 2000/01.

Appendix 2 Statement of performance

Name: Brendan O'Reilly

Position and level: Director-General, SES Level 5

Total remuneration package: \$203,950

Period in position: 1 July 2000 – 30 June 2001

Results:

- effectively managed the financial, physical and human resources of the department, resulting in an unqualified audit opinion
- realigned the department's organisational structure, resulting in a reduction of central office staff, an increase in staff providing direct services in rural NSW and the relocation to Homebush Bay of central office and Sydney Region offices at North Sydney, Burwood, Liverpool and Parramatta
- introduction and implementation of performance agreements linked to the corporate plan for all regional directors and central office directors
- implementation of child protection legislation
- successful implementation of the GST
- review of the grants administrative processes
- implemented \$2 million budget savings strategy

Appendix 3 Value of recreation and long service leave at 30 June 2001

Recreation leave – \$1.963 million.

Refer also Note 13. Current Liabilities – Employee Entitlements and Other Provisions, in the department's Financial Statements.

Long service leave – \$4.283 million.

Note that as the long service leave entitlement is assumed by the Crown Transaction Entity, leave liability does not appear in the department's Financial Statements.

Appendix 4 Ethnic affairs priorities statement

The department is committed to ensuring that sport and physical activity opportunities are available to the whole community, including people from culturally and linguistically diverse backgrounds. The continuous monitoring of the department's ethnic affairs strategies provides regular feedback on the success of current initiatives and opportunities for new partnerships.

There has been a significant increase in the number of participants from culturally and linguistically diverse backgrounds in the department's programs. In the last three years, the participation rate of people from culturally diverse backgrounds has risen 150%, from 5.4% in 1998/99, to 13.5% in 2000/01. The department is anticipating a further growth in this rate for 2001/02, as a direct result of new initiatives.

The department's most recent staff survey showed that 7.4% of staff are from racial, ethnic, or ethno-religious minority groups. A further 4% had English as their second language.

The following initiatives have been undertaken in 2000/01 to ensure the availability of sport and physical activity opportunities to people from culturally and linguistically diverse backgrounds:

- an additional \$1 million was allocated to support water safety initiatives across NSW. Emphasis was on people from culturally and linguistically diverse backgrounds. Initiatives included improved data collection, public education and water safety education programs
- \$300,000 was allocated to the Youth in Sport program, a partnership between Police and Community Youth Clubs and the department. A total of 16 areas have been included in the program. It is anticipated that these programs will continue to be offered in areas with high culturally and linguistically diverse populations
- a \$50,000 Youth in Sport program is planned for the Fairfield/Cabramatta area
- \$100,000 was allocated to community organisations targeting disadvantaged youth under the 2000/01 Active Kids Communities Grants Scheme. The target groups for this program include children and young people from culturally and linguistically diverse backgrounds. \$100,000 will again be allocated to this program in 2001/02
- \$50,000 was provided for projects to increase physical activity by older adults from three selected culturally diverse groups. Ethnic networks identified the needs of their community's older adult population and developed physical activity projects to meet the identified needs. The participating community groups were provided with information sheets translated into their relevant language
- during May and June 2001 the Active Australia – Fired Up campaign was conducted. The campaign built on previous physical activity campaigns to encourage people to be more physically active. The Fired Up campaign focused on the additional social benefits of participating in physical activity by joining a club or a team. The NSW Multicultural Health Communication Service was contracted to develop campaign strategies targeting Arabic, Chinese, Spanish and Turkish communities. Radio and print advertisements were developed and bilingual leaders were trained to field media inquiries. An ethno-specific directory of sport and recreation clubs was also developed.

Further information on EAPS projects is included in the performance report on sport and recreation development in this annual report.

Focusses in 2001/02 will be on developing programs for young people in the Arabic speaking community, and programs for women and girls from different ethnic and cultural backgrounds.



Appendix 5 Disability action plan

The department has a three year Disability Action Plan 2000–2002, developed in accordance with the NSW Government Disability Policy Framework. The plan commits the department to ensuring that all its services and programs are accessible to all members of the community. The plan identifies strategies to address issues or potential barriers faced by people with a disability when accessing departmental services.

Areas addressed by the plan include:

- physical access
- promoting positive community attitudes
- staff training
- information about services
- employment in the public sector
- feedback procedures
- allocation of public monies.

Progress on the plan

Progress towards the achievement of goals to date includes:

- making a copy of the plan available to all staff members for use in their daily work practices
- drafting a policy on carers
- including the wheelchair access symbol in publications to indicate independent wheelchair access to a facility or program for people with physical disabilities.

Projected outcomes for 2001/02 include:

- finalisation of the policy on carers
- commence preparation of a new Disability Action Plan.

Further information on disability projects is included in the performance report on sport and recreation development in this annual report.

Appendix 6 Research and development

The NSW Department of Sport and Recreation contributes to funding for research and development by means of a consultancy fund. The Standing Committee on Recreation and Sport (SCORS), which comprises representatives from the relevant state and territory and Commonwealth agencies, is responsible for the administration of this fund.

Research and development projects that SCORS has funded in 2000/01 include:

- developing the Australian Culture and Leisure Classifications
- developing and conducting the annual participation in sport and physical activity survey
- developing a directory of Australian Bureau of Statistics sport and recreation data sources.

Other projects initiated in 2000/01 but not yet finalised are:

- producing comparable data on government outlays on sport and recreation
- developing a directory of non Australian Bureau of Statistics data sources on sport and recreation
- research into the social benefits of sport and recreation.

Appendix 7 Action plan for women

The principles of equity, rights and participation underpin the NSW Government's Action Plan for Women. The plan provides a solid foundation for a focus on women with the least access to social and economic resources.

Women have an avenue to communicate with government on sport and recreation issues through the NSW Ministerial Taskforce for Women in Sport and Recreation. The taskforce, which consults with national, state, regional, local and individual partners and customers, developed the NSW State Plan for Women in Sport and Recreation. This plan links with and provides specific actions to support the NSW Government Action Plan for Women, particularly in relation to key objective six: improving the health and quality of life of women in NSW.

In meeting this objective, the department has focused strongly on strategies addressing leadership and decision making, and access to a safe and appropriate environment.

Projects that have been implemented include:

- ongoing development and implementation of the Women's Sport and Recreation Scholarship Program
- revision of childcare guidelines for NSW sport, recreation and fitness organisations
- a walking program for new mothers.

Further information on these projects is included in the performance report on sport and recreation development in this annual report.

Appendix 8 Response to significant matters raised in the outgoing audit reports

Nil to report for the NSW Department of Sport and Recreation and Eastern Creek Raceway for the financial year ended 30 June 2001.

Appendix 9 Investment management performance

Not applicable as the department's surplus cash is automatically placed with the Treasury Banking System, which manages total Government funds.

Appendix 10 Privacy management

In accordance with the *Privacy and Personal Information Protection Act 1998*, the department has developed a Privacy Management Plan that has been submitted to Privacy NSW. The plan sets out the core business and functions of the department, refers to information protection principles and procedures for internal review. It includes a staff information pack and an information pack for internal review.

No applications for review were received during 2000/01.



Appendix 11 Publications

PUBLICATIONS PRODUCED IN 2000/01

Resources

- 1999/2000 Annual Report
- Child Protection – guidelines for sport and recreation organisations (shortened version)
- Child Protection Policy and Procedures – an overview of responsibilities for NSW Sport and Recreation employees
- Creating Active Communities – physical activity guidelines for local councils
- Disability Awareness Resource – a guide for the sport and recreation industry
- Get that Grant
- Guidelines for Sport and Recreation Organisations – working with children check and child protection
- Local Councils in NSW: using the Sydney Olympic and Paralympic Games to increase community participation in sport and physical activity
- Mentoring for Women in Sport
- Older Adults Getting Active – case studies
- Participation not Isolation: examining the delivery of physical activity opportunities for women living in rural and remote communities of western NSW
- Style Guidelines – working with the NSW Department of Sport and Recreation logo
- Walking: The Active Choice – a manual for walk leaders
- Women's Sport and Recreation Administration Scholarship Program

Program brochures

- Information sheets
- Participation programs
- School holiday activities
- Sport and recreation centre programs
- Sport development courses
- *Swimsafe*

Newsletters

- 1999/2000 Annual Highlights, Western Region – one issue
- *Active and Able* – three issues
- Networks in Action – four issues
- Out in the Open, South Coast Region – one issue
- *Sportshorts* – four issues

Appendix 12 Code of conduct

There were no changes to the code of conduct during 2000/01. Copies of the code of conduct are available from the department.

Appendix 13 Commitment to service

The Commitment to Service sets out the department's aims and objectives and makes a commitment to clients as well as a staff commitment to one another. It includes an obligation to provide quality service in a fair, reasonable and honest way and includes excerpts from the staff code of conduct. It encourages customers to give feedback and provides a contact for the Customer Liaison Officer as well as describing the steps to lodging a complaint and the service that can be expected from the Customer Liaison Officer. The Commitment to Service is distributed to the public through regional offices, centres, academies and central office.

Appendix 14 Consumer response

The department is continuing to expand and improve methods to gain feedback from its clients. Following are the main processes:

- a joint project with the University of South Australia is measuring customer service quality of the department's residential programs by rating how important a particular service attribute is to a customer and then measuring the difference between how that service attribute is perceived to be performing. The gap is analysed and strategies put in place to address any significant differences. Initially, this project was conducted with adults and has now been extended to include children. For more detail, see the Performance Summary section in this annual report
- a joint venture with the University of Technology, Sydney to gain a better insight into the nature of the child's experience participating in an *Outdoor Education* program and its congruence with the objectives of stakeholders
- regional offices are continuing to run regular groups with their customers and providers to enable their suggestions for improvement to be incorporated directly into regional business plans
- under the *Working Together* program, the department utilises a consultative mechanism for obtaining stakeholder comments and ideas.

Appendix 15 Risk management

In 2000/01, the department engaged the Internal Audit Bureau (IAB) to undertake internal audits. The IAB is the main provider of outsourced internal audit and management consulting services to State Government agencies. IAB developed an Internal Audit Plan based on a review of the department's annual report, current corporate plan, and recently completed risk assessment. IAB undertook the following audits in 2000/01:

- child protection screening services
- tax review with a focus on GST post implementation
- Sydney Academy of Sport and Recreation
- Winter Academy of Sport and Recreation.

The department also participated in an Audit Office performance audit of risk management. The objective of the audit was to assess the effectiveness of the management framework relating to risk management within the NSW public sector generally. The outcomes of the Audit Office review will be used to enhance the department's management framework.



Appendix 16 Price determination method

The fee structure for the department's programs is determined annually having due regard to recovering costs including CPI increases. All proposed changes to the fee structure that are in addition to CPI increases are required to have ministerial approval.

Appendix 17 Contracting and market testing

The department contracts out a number of business services. These functions include fleet management, architectural and project management, internal audit, legal services, training, cleaning, capital construction, waste collection and recycling, building trades, food, buses, laundry and linen, horse riding, snow and ski equipment. Not all functions are contracted out at each centre and academy.

Appendix 18 Overseas visits

There was no overseas travel undertaken at a cost to the department.

Appendix 19 Significant committees abolished

No significant committees were abolished in 2000/01.

Appendix 20 Events that have a significant effect on the succeeding year after the balance date

Nil to report.

Appendix 21 Significant organisations with a departmental representative

Austswim NSW Council
Chifley Athletics Sports Reserve Trust
Coastal Council of NSW
Disabled Wintersport Australia
Duke of Edinburgh Award Scheme
Greater West Sports Foundation
Motor Vehicle Sports Licencing Advisory Committee
Mount Panorama Motor Racing Committee
NSW Institute of Sport
Parramatta Granville Sports Ground Reserve Trust
Terry Hills Hockey Reserve Trust

Appendix 22 Significant committees established

Marketing Board

B Barrett
P Conlon
J Egan (chair)
S Gibb
W Gillett
N Goldspring

Outdoor Education Product Committee

B Barrett (chair)
L Daykin
P Hernage
B Lyon
R Ridley
L Tockuss
S White
R Withycombe

Swimsafe Learn to Swim Product Committee

D Brookfield
P Conlon (chair)
L Daykin
K Haddrill
J Parker
P Santin
I Stribley
M Summerhayes
K Wallace

Vacation Camps Product Committee

B Broadhurst
L Daykin
G Diakanastasis
C Duff
J Dwyer
S Gibb (chair)
B Lyon
D Rees
M Ticehurst
C White
K Williams
M Young

Appendix 23 Representation on advisory committees

NSW SPORTS ADVISORY COUNCIL

Wentworth Park Sporting Complex, ULTIMO NSW 2007
Telephone: (02) 9552 4415
Facsimile: (02) 9660 6661
Chairperson: A Whelpton AM
Executive Officer: C Green, Industry and Partnerships
Departmental representatives:
W Gillett, Director Industry and Partnerships
B O'Reilly, Director-General



Appendix 24 Representation on significant inter departmental committees

CENTRAL COAST REGION:

Central Coast Area Assistance Scheme
C Duff, A/g General Manager, Milson Island

Central Coast Child and Youth Strategy
M Love, Regional Coordinator

Central Coast Consultation and Research Project
C Kiely, Regional Director

Central Coast Drug and Community Action Strategy
R Withycombe, General Manager, Broken Bay

Central Coast Human Services Planning Committee
M Love, Regional Coordinator

Central Coast Regional Coordination Management Group
C Kiely, Regional Director

Central Coast Regional Sport and Recreation Facility Plan
C Kiely, Regional Director

Central Coast Sports Council for the Disabled
M Love, Regional Coordinator

Central Coast Youth Action Project
H Rees, Development Officer

Gosford Sports Council
C Kiely, Regional Director

Warnervale/Wadalba Human Services Planning Team
C Kiely, Regional Director

Wyong Sports Council
C Kiely, Regional Director

HUNTER REGION:

Hunter Area Assistance Scheme
A Mullen, Regional Coordinator

Hunter Disability Network
P Britt, General Manager, Point Wolstoncroft

Hunter Physical Activity Network
A Mullen, Regional Coordinator

Hunter Regional Coordination Management Group
J Barry, Regional Director

Hunter Regional Organisations of Councils Sport and Recreation Taskforce
J Barry, Regional Director

Hunter Renewal Scheme
J Barry, Regional Director

Newcastle/Hunter Events Corporation (Masters Games)
J Barry, Regional Director

NORTH COAST REGION:

North Coast Regional Coordination Management Group
P Hernage, Regional Director

NORTH WEST REGION:

Aboriginal Health Advisory Board
G Allen, Aboriginal Development Officer

Children and Domestic Violence Project Team
M Golledge, Regional Director

Coledale Community Advisory Committee
G Allen, Aboriginal Development Officer

Human Services Group (sub committee of RCMG)
M Golledge, Regional Director

Northern Inland Active Australia Network
P Kelly, Development Officer

Northern Inland Injury Prevention Forum
P Kelly, Development Officer

Northern Inland Sun Protection Network
G Ryan, Regional Coordinator

Regional Aboriginal Network
G Allen, Aboriginal Development Officer

Regional Coordination Management Group
M Golledge, Regional Director

Violence Against Women Project Team
M Golledge, Regional Director

RIVERINA REGION:

Regional Community Drug Action Reference Group
J Spink, Regional Director

Riverina Academy of Sport
J Spink, Regional Director

Riverina Murray Regional Coordination Management Group
J Spink, Regional Director

Tarcutta Land Care Reference Group
E Brooks, General Manager, Borambola

Wentworth Place Management Reference Group
J Spink, Regional Director

SOUTH COAST REGION:

Area Assistance Scheme – Regional Advisory Committee
L Matthews, Regional Director

Child Injury Prevention Taskforce
J Walton, Development Officer

Gunning Project
J Walton, Development Officer

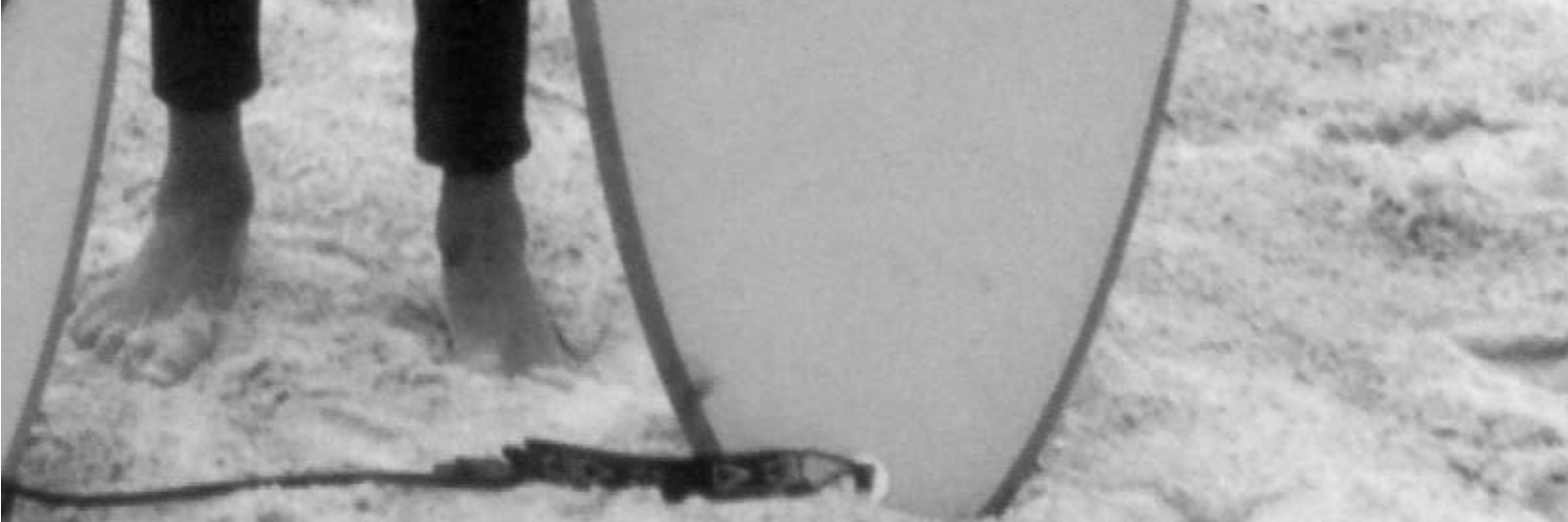
Illawarra Aboriginal Interagency Group
K Evans, Aboriginal Development Officer

Living Centres Far South East
C Miles, Regional Coordinator

Regional Coordination Management Group
L Matthews, Regional Director

Regional Human Services Officers Group
L Matthews, Regional Director

Regional Planning Officers Group
C Miles, Regional Coordinator



Safe Community Action Team
L Matthews, Regional Director

Shoalhaven City Council Sport Board
L Matthews, Regional Director

Southern Area Health Service Physical Activity Taskforce
L Matthews, Regional Director

Southern NSW Safe Communities
L Matthews, Regional Director

Wollongong City Council Sports Liaison Committee
L Matthews, Regional Director

SYDNEY REGION:

Coastal Sydney Regional Coordination Management Group
P Andersen, Manager, Corporate Services

Ministerial Advisory Committee on Athletes with a Disability
J Kean, General Manager, Sydney Academy

Ryde Sports Safety Committee
B Drake, Regional Coordinator

South West Sydney Regional Coordination Management Group
P Andersen, Manager, Corporate Services

Western Sydney Regional Coordination Management Group
P Andersen, Manager, Corporate Services

WESTERN REGION:

Barwon Darling Rugby League Management Committee
P Conlon, Regional Director
R Gibbs, Development Officer

Orange City Sports Council
P Conlon, Regional Director

Southern Area Physical Activity Taskforce
P Conlon, Regional Director
B Lund, Development Officer

Western Area Physical Activity Taskforce
P Conlon, Regional Director
S Bird, Development Officer

Western Regional Coordination Management Group
P Conlon, Regional Director

CENTRAL OFFICE:

Advisory Board, Australian Centre for Event Management
P Keady, Senior Project Officer

Chief Executive Officers Group on Aboriginal Affairs
B O'Reilly, Director-General

Chief Executive Officers Group on Child Protection
B O'Reilly, Director-General

Forum of Child Protection Service Providers
D Rees, Coordinator, Employment Screening

NSW Employment Screening Program: Approved Screening Agencies Group
D Rees, Coordinator, Employment Screening

NSW Government Venue Management Policy and Strategies Taskforce
B O'Reilly, Director-General

NSW Institute of Sport Board
B O'Reilly, Director-General

NSW Physical Activity Taskforce
W Gillett, Director, Industry and Partnerships

NSW Playground Advisory Unit Steering Committee
R Ridley, Manager, Industry Development

NSW Sport and Recreation Safety Council
R Ridley (Chairperson), Manager, Industry Development

NSW Water Safety Taskforce
W Gillett, Director, Industry and Partnerships (Chairperson)
K Hadrill, Development Consultant, Industry Development

Olympic Venues Management Taskforce
B O'Reilly, Director-General

Senior Officers Group on Child Protection
D Groth, A/g Manager, Employee Services

Senior Officers Reference Group – subcommittee promoting opportunity
recreation and talent (SPORT)

C Bloch, Deputy Director-General, Client Services (Chairperson) until
February 2001

C Cotter (Executive Officer)
W Gillett, Director, Industry and Partnerships

Sport and Recreation Steering Committee (Council on Cost and Quality
of Government)
B O'Reilly, Director-General

Sporting Injuries Insurance Committee
J Webb, Senior Development Consultant

State Lead Agency Forum for Injury Prevention
W Gillett, Director, Industry and Partnerships

Strategic Events Committee
P Keady, Senior Project Officer
B O'Reilly, Director-General

State Sports Centre Trust/Sydney Olympic Park Authority Taskforce
P Keady, Senior Project Officer
B O'Reilly, Director-General

Sydney Aquatic and Athletic Centres Operational Group
P Keady, Senior Project Officer

Standing Committee on Recreation and Sport (SCORS)
B O'Reilly, Director-General

Standing Committee on Recreation and Sport (SCORS) working parties:

Participation Committee
W Gillett, Director, Industry and Partnerships

Recreation and Sport Industry Statistical Group (RSISG)
R Perry, Manager, Organisation Performance

Special sub-committee on Australasian Facilities
D von Schill, Manager, Grants Administration and Facility Development

Special sub-committee on Women in Sport and Recreation
J Webb, Senior Development Consultant



Appendix 25 Significant departmental committees

AUDIT COMMITTEE

Audit Office representative
C Brown
J Cuthbert
N Goldspring
P Keady
B O'Reilly (chair)
M Spencer

EXECUTIVE TEAM

J Barry
S Cross
J Egan
W Gillett
N Goldspring
J Kean
B O'Reilly (chair)
M Spencer

FINANCE GROUP

P Andersen
S Cross
J Cuthbert
J Egan
P Keady
J Kean
W Gillett
N Goldspring
B O'Reilly (chair)
M Spencer

HUMAN RESOURCES EXECUTIVE SUBCOMMITTEE

P Andersen
S Cross (chair)
W Gillett
N Goldspring
D Groth
M Spencer

JOINT CONSULTATIVE COMMITTEE

Management:

M Byrne
S Cross
D Groth
D Hogan
N Goldspring
M Golledge
M Spencer

Union:

D Bryant
G Coulton
D Kanak
M Loft
C Price
S Scarfe
M Scoble
A Wright

OCCUPATIONAL HEALTH AND SAFETY COMMITTEE

Employer Reps:

G Bell
S Cross
D Groth
C Kiely
P Nolan

Employee Reps:

P Britt
D Bryant
J Chapman
G Dhu
B Mullan
D Rees
S Scarfe

PERFORMANCE FEEDBACK GROUP

W Gillett
N Goldspring
M Golledge
P Hernage
B O'Reilly (chair)
R Perry

STATE COUNCIL (rotating chair)

Regional Directors
General Managers
Executive Team

Appendix 26 Statutory Authorities

STATE SPORTS CENTRE TRUST

Chairperson: A Whelpton AM
Director: P B Ross
Olympic Boulevard, SYDNEY OLYMPIC PARK
NSW 2127
PO Box 135, Sydney Markets NSW 2129
Telephone: (02) 9763 0111
Facsimile: (02) 9764 3745

SYDNEY CRICKET AND SPORTS GROUND TRUST

Chairperson: R Cavalier
Chief Executive Officer: J Barkley
General Manager (Corporate Services): B N
Lamerton
General Manager (Marketing and Media): K
Grega
General Manager (Properties): M Bangel
General Manager (Event Operations): P Nisbet
Moore Park Road, PADDINGTON NSW 2021
GPO Box 150, Sydney NSW 2001
Telephone: (02) 9360 6601
Facsimile: (02) 9360 1319

PARRAMATTA STADIUM TRUST


Chairperson: A Overton OAM
Manager: R S Walker
O'Connell Street, PARRAMATTA NSW 2150
PO Box 2471, North Parramatta NSW 2151
Telephone: (02) 9683 5755
Facsimile: (02) 9890 3345

BOXING AUTHORITY OF NSW

Chairperson: T G Hartmann
Executive Officer and Secretary: D Moreland
6 Figtree Drive, HOME BUSH BAY NSW 2127
Locked Bag 1422,
Concord West DC NSW 2138
Telephone: (02) 9006 3700
Facsimile: (02) 9006 3800
Departmental representative: D Moreland

NSW INSTITUTE OF SPORT

Chairperson: P Coles AM
Director: R Doubell
Sydney International Athletic Centre
Australia Avenue, HOME BUSH BAY NSW 2127
PO Box 476, Flemington Markets NSW 2129
Telephone: (02) 9763 0222
Facsimile: (02) 9763 0250
Departmental representative: B O'Reilly



Appendix 27 Freedom of Information

SUMMARY OF AFFAIRS

Under the *Freedom of Information Act 1989*, the department has a statutory obligation to produce a bi-annual Summary of Affairs. This summary identifies the type of documents retained by the department and explains the process to obtain copies of these documents. The summary of affairs is also published in the Government Gazette.

DOCUMENTS RETAINED BY THE NSW DEPARTMENT OF SPORT AND RECREATION

POLICY DOCUMENTS

Corporate services

- Department Wide Procurement Savings
- Motor Vehicle Hire
- Private Motor Vehicles for Official Business
- Provision of Taxis and Use of Cabcharge Dockets
- Security and Evacuation Procedures
- Travel Policy
- Use of Departmental Motor Vehicles

Executive services

- Annual Report
- Code of Conduct
- Corporate Plan
- Departmental Circulars
- FOI procedures
- Integrated Fraud Control Strategy
- Privacy Management Plan

Information technology

- Communication Devices Policy
- IT Strategic Plan
- Records Management Guidelines and Procedures
- Strategic Recordkeeping

Finance

- Accounts Payable User Guide
- Chart of Accounts
- Corporate Credit Card Policy
- Financial Delegations for the Department
- GST Accounting Guide
- Other Accounting Policies and Procedures
- Using Oracle Financial Guide

Employee services

- Approval to Employ Persons with Close Personal Relationships
- Career Break Scheme Policy
- Centre and Academy Accommodation and Meals Policy
- Charter of Principles for a Culturally Diverse Society (Public Sector Employee Policy)
- Child Protection and Intervention Policy
- Development Opportunity Policy

- Employee High Performance Athletes Assistance Program
- Employment Screening Policy
- Entertainment Policy
- Equity Management Plan 1999–2000
- Equal Employment Opportunity Annual Report
- Excess Sick Leave Policy and Procedures
- Flexible Working Hours Agreement
- Gender Equity Policy for Centre Program Staff
- Grievance Handling and Dispute Resolution Policy
- Harassment Policy/Induction Policy
- Internal Transfer Policy
- Interview Expenses Policy
- Introduction of Monthly Leave Return Policy for all Centres and Academies
- Job Sharing Policy
- Leave Without Pay Policy
- Non Financial Delegations
- Occupational Health and Safety Policy
- Official Travel Policy
- Out of Pocket Expenses Policy
- Part Year Employment Policy
- Part Time Work Policy
- Part Time Leave Without Pay Policy
- Policy on Disclosure and Security of Employee's Personal Details
- Private Employment Policy
- Purchase of Gifts Policy
- Risk Management Policy
- Smoke Free Workplace Policy
- Sun Protection Policy
- Temporary Transfer Secondment Policy
- Transferred Officers Self Removal Policy
- Uniform Policy
- Varying Flexible Work Hours Policy
- Work From Home Policy

Industry and Partnerships Division

Community Participation Unit

- Aboriginal Community Grants Scheme
- Active Australia Framework Document (ASC)
- Active Kids Communities Grant Scheme
- National Junior Sport Policy (ASC)
- National Policy on Women and Girls in Sport, Recreation and Physical Activity 1999–2002 (ASC)
- NSW Disability Policy Framework (ADHC)
- NSW Ministerial Taskforce for Women in Sport and Recreation – Operating Guidelines
- NSW State Plan for Women in Sport and Recreation 1999–2002
- NSW Sports Advisory Council – operating guidelines
- NSW Women's Sports Administration Scholarship Program – Guidelines and Application Procedures
- Sexual Harassment Policy and Guidelines for NSW Sporting Organisations, Athletes and Officials
- Women, Sport and Sex Discrimination Guidelines (ASC)

Industry Development Unit

- Athletes Code of Ethics
- *Boxing and Wrestling Control Act, 1986*
- Boxing Authority of NSW Instructions
- Childcare Guidelines for NSW Sport, Recreation and Fitness Organisations (Draft)
- Country Athlete Scheme – guidelines and application forms
- Disability Action Plan
- Disability Community Grants Scheme
- Drugs in Sport Policy
- Ethnic Affairs Priorities Statement (under review)
- Guidelines for the Talented Athlete Program Camps
- Harassment Free Sport Guidelines (ASC)
- International Sporting Events Program – information pack, application form and post event evaluation form
- *Motor Vehicle Sports (Public Safety) Act, 1985*
- *Mount Panorama Motor Racing Act, 1989*
- NSW Water Safety Framework (being developed)
- Rural and Remote Sport Development Plan
- Safety and Rescue Service Program – applications for assistance form
- Scholarship Scheme for High Performance Athletes with a Disability
- Serology Testing Policy for Professional Boxers (HIV, Hep B & Hep C)
- Sports Development Program guidelines and application forms
- Talented Athletes Disability Program application and calendar

Grant Administration and Facility Development Unit

- Capital Assistance Program – information pack and application form
- Low Interest Loans and Guaranteed Loans compliance manual and application form
- Regional Sports Facility Program – information pack and application form
- Shooting Club Development Program – guidance notes and application form

Operations

- Aquatic Policy (under review by *Swimsafe* Committee)
- Centres and Academies Program Procedures
- Hazardous Substances Policy (draft)
- *Outdoor Education* Resource Manual (\$20.00 per copy)
- Policy and Procedures for the Administration of Medication at NSW Sport and Recreation Centres and Academies of Sport and Recreation
- South West Sydney Academy of Sport – Advisory Board Operating Guidelines
- Sun Protection Policy
- Vacation Staff Procedures Manual (\$20.00 per copy)

SECTION 2 – STATEMENT OF AFFAIRS

The department has produced a separate document as its Statement of Affairs. Copies of the Statement can be obtained free of charge by contacting the Manager, FOI.

SECTION 3 – CONTACT ARRANGEMENTS

Requests under the FOI Act for access to documents in the possession of the department should be accompanied by a \$30 application fee and directed in writing to:

Mr J Egan
 Manager FOI
 NSW Department of Sport and Recreation
 Locked Bag 1422
 CONCORD WEST DC NSW 2138

Arrangements can be made to obtain copies of any of these documents or to inspect them at any of the department's offices by contacting the Manager, FOI.

Enquiries may be directed to the FOI Manager on (02) 9006 3700.

FREEDOM OF INFORMATION STATISTICS

Five applications for access to documents were processed under the terms of the *Freedom of Information Act*.

All were non personal. Two requests were refused and two requests were deferred. One request was granted in full. No Ministerial Certificates were issued, no formal consultations conducted and no personal records amended. The cost of processing the requests was assessed at \$720, but only \$120 was recovered.

The range and nature of the requests remained relatively constant and established procedures were appropriate for the effective assessment of the applications. Management continued to stress the importance of documenting the reasons for decisions.

	Personal		Other		Total	
	2000/01	1999/00	2000/01	1999/00	2000/01	1999/00
NEW REQUESTS						
New (including transferred in)	0	0	5	6	5	6
Brought forward	0	0	0	1	0	1
Total to be processed	0	0	5	7	5	7
Completed	0	0	4	7	4	7
Transferred out	0	0	0	0	0	0
Withdrawn	0	0	0	0	0	0
Total processed	0	0	4	7	4	7
Unfinished (carried forward)	0	0	1	0	1	0

	Personal		Other	
	2000/01	1999/00	2000/01	1999/00
RESULT OF COMPLETED REQUESTS				
Granted in full	0	0	1	6
Granted in part	0	0	0	0
Refused	0	0	2	1
Deferred	0	0	2	0
Completed	0	0	5	7



	2000/01	1999/00
MINISTERIAL CERTIFICATES		
Ministerial Certificates issued	0	0
FORMAL CONSULTATIONS		
Number of requests requiring formal consultations	0	0
AMENDMENT OF PERSONAL RECORDS		
Result of amendment – agreed	0	0
Result of amendment – refused	0	0
Total	0	0

	2000/01	1999/00
NOTATION OF PERSONAL RECORDS		
Number of requests for notation	0	0

	Personal		Other	
	2000/01	1999/00	2000/01	1999/00
FOI REQUESTS GRANTED IN PART OR REFUSED				
Basis of disallowing or restricting access				
Section 22 (deposit not paid)	0	0	1	0
Section 25 (1)(a) exempt	0	0	0	1
Section 25 (1)(b)(c)(d) (otherwise available)	0	0	1	0
Total	0	0	2	1

Note: There were no other bases for requests to be granted in part or refused.

	Assessed Costs		Fees Received	
	2000/01	1999/00	2000/01	1999/00
COSTS AND FEES OF REQUESTS PROCESSED				
All completed requests (\$)	720	155	120	155

	Personal		Other	
	2000/01	1999/00	2000/01	1999/00
DISCOUNTS ALLOWED				
Type of discount allowed	0	0	0	0
Public interest	0	0	0	0
Financial hardship – pensioner/child	0	0	0	0
Financial hardship – non profit organisation	0	0	0	0
Totals	0	0	0	0
Significant correction of personal records	0	0	0	0

	Personal		Other	
	2000/01	1999/00	2000/01	1999/00
DAYS TO PROCESS				
0–21 days	0	0	4	7
22–35 days	0	0	0	0
Over 35 days	0	0	0	0
Total	0	0	4	7

	Personal		Other	
	2000/01	1999/00	2000/01	1999/00
PROCESSING TIME				
0–10 hours	0	0	4	7
11–20 hours	0	0	0	0
21–40 hours	0	0	0	0
Over 40 hours	0	0	0	0
Total	0	0	4	7

	2000/01	1999/00
REVIEWS AND APPEALS		
Number of internal reviews finalised	0	0
Number of Ombudsman reviews finalised	0	0
Number of District Court appeals finalised	0	0

	Other Upheld		Other Varied	
	2000/01	1999/00	2000/01	1999/00
DETAILS OF INTERNAL REVIEWS COMPLETED				
Grounds on which internal review requested				
Access refused	0	0	0	0

There were no reviews of personal requests conducted.

During 2000/01 Freedom of Information procedures had no significant impact on the department's administration and no major FOI compliance issues or problems arose.

Appendix 28 Senior Executive Service positions

	2000/01	1999/00	1998/99
Number of SES positions	2	3	3
Number of positions filled by women	1	2	2
Positions at or above SES level 5	1	1	1

Appendix 29 Human resource statistics on 30 June

	2000/01	1999/00	1998/99
Established positions	360	421	418
Actual staff number			
Full time	314	320	318
Part time	25	28	30
Total	339	348	348



Appendix 30
Statements of responsibility

INTERNAL CONTROL

STATEMENT OF RESPONSIBILITY

The Department's Chief Executive Officer, senior management and other employees have effected an internal control system designed to provide reasonable assurance regarding the achievement of the Department's objectives. The audit function employed by the Department conducts a program of review to assess these controls.

To the best of my knowledge this system of internal control has operated satisfactorily during 2009.

Brendan O'Reilly
Director-General

13 August 2009

NIWA Department of Sport and Recreation
4 Rymans Street, Manukau City, 0610 1111
Locked Mail 9427, Commerce Way, TC, 0610 1188

☎ 021 9076 0762
☎ 021 9076 9933
☎ 021 0006 8703
www.niwa.govt.nz



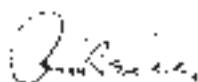
**CREDIT CARD USE
STATEMENT OF RESPONSIBILITY**

It is the policy of the Department to limit the issue of Corporate Credit Cards to significant charges for business purposes, namely official functions, frequent domestic travel and the purchase of motor vehicles and equipment. In addition, temporary cards are issued only as needs basis to officials for the purpose of overseas visits.

At 30 June 2003, thirteen cards were in issue. Each month officers exceed with 100 euro cents that all charges were incurred on official purposes and that transactions visible show details as to the nature and purpose of expenditure. These accounts are examined and approved by the CFO.

A monthly report is provided to the general manager and the issue of the cardholder's name and credit limit, expenditure for the period, a comparison with guidelines and any late payments that are raised.

The department's policy and procedures of 1 June 2003 of control of a New Zealand card issued to the officials and made available by the Treasury in June 2003.



**Brendan O'Reilly
Director-General**

25 August 2003



Appendix 31 Liability management performance

Reporting period*	2000/01	1999/00	1998/99
Workers Compensation:			
Employees	329	334	346
Number of claims	46	38	40
No. of claims per employee	0.14	0.11	0.12
Total cost of claims	\$154,917	\$79,299	\$74,415
Average claim cost	\$3,368	\$2,087	\$1,860
Average cost per employee	\$470.87	\$237.42	\$215.07
Motor vehicles:			
Vehicles ¹	165	164	121
Number of claims	11	21	29
No. of claims per vehicle	0.07	0.13	0.24
Total cost of claims	\$23,738	\$52,072	\$84,671
Average cost per claim	2,158	2,480	2,920
Average cost per vehicle	\$143.87	\$317.51	\$699.76
Property:			
Number of claims	10	6	19
No. of claims per employee	0.030	0.018	0.055
Total cost of claims	\$53,240	\$16,727	\$65,011
Average cost per claim	5,324	2,788	3,422
Average cost per employee	\$161.82	\$50.08	\$187.89
Liability:			
Number of claims	1	0	5
Total cost of claims	\$3,000	0	\$80,250
Average claim	0	0	\$16,050
Miscellaneous:			
Number of claims	2	0	0
Total cost of claims	\$543	\$-	\$-
Average claim	\$272	\$-	\$-

¹ Includes tractors, buses, ride on mowers etc

* Data listed is at 30 June 2001, and is from the NSW Department of Sport and Recreation 2000/01 renewal briefing. Figures are supplied by GIO. Yearly figures vary because claims may not be submitted or finalised the year of the incident. GIO reviews the figures to include all claims in the year when the matter occurs (not when finalised).

Appendix 32 Consultants

Consultant/Nature of Consultancy	Cost \$
Consultants costing over \$30,000	
NSW Department of Public Works and Services – Professional advice on development of a business park and standalone drag strip at Eastern Creek	87,106
Consultants costing under \$30,000	
The total cost in 2000/01 was \$88,417 for 11 consultants.	

Appendix 33 Cost of production of annual reports

The department has taken a number of initiatives to decrease the cost of production of its annual report.

For the 1996/97 and 1997/98 reports, the department created six month development opportunity positions responsible for coordinating the preparation of its annual report.

In 1998/99, this responsibility was assumed by a permanent staff member and for the 1999/2000 report the work was contracted to a consultant.

Costs are rated at today's dollars: ie. salary at current rates and 10 per cent GST added to production costs. Staff expenses do not include any oncosts in regard to the time divisional staff take to gather information, office space, phones, computers, or superannuation and holiday pay.

1997/98	
Development Opportunity grade 5/6 cost for six months (Officer at grade 6 step 2)	\$25,112
Production of two colour report, full colour cover	\$26,400
Total	\$51,512
1998/99	
Grade 9/10 (Officer at grade 9 step 1) – five months	\$24,585
Production of single colour report, 2 colour cover	\$17,600
Total	\$42,185
1999/2000	
Consultant fees for report writing, editing and ensuring legislative compliance	\$19,000
Production of single colour report, full colour cover	\$18,000
Total	\$37,000
2000/2001	
Consultant fees for report writing, editing and ensuring legislative compliance	\$19,883
Production of two colour report	\$22,825
Total	\$42,708

Appendix 34 Major assets/land (disposals and acquisitions)

DISPOSALS

Location and item	Value \$
<i>Centres of Sport and Recreation</i>	
Lake Ainsworth – carport	13,000
Lake Keepit – sailing shed	5,000
Lake Keepit – shade cover	12,950
Milson Island – boat	30,000
Myuna Bay – tractor/mower	8,500
Point Wolstoncroft – demolition unit 3	12,000
Point Wolstoncroft – demolition unit 4	12,000
Point Wolstoncroft – tractor	10,085
<i>Academies of Sport and Recreation</i>	
Winter Academy – photocopier	7,085
Winter Academy – telephone switchboard	10,500
Winter Academy – tractor	12,016
<i>Central Office and Regional Offices</i>	
North Sydney fitout	139,292
North Sydney workstations	279,466
Total	551,894

ACQUISITIONS

Includes completion of works in progress from 1999/2000

Location and item	Value \$
<i>Centres of Sport and Recreation</i>	
Berry – mower	11,998
Berry – cricket nets	18,236
Borambola – sports floor	25,000
Borambola – hot water system	31,820
Borambola – administration office extension	119,144
Borambola – shade cover	9,585
Borambola – worm farm	8,991
Broken Bay – boat	31,686
Lake Ainsworth – renovations for self contained accommodation	249,924
Lake Ainsworth – administration office extension	132,402
Lake Ainsworth – office furniture and fittings	12,400
Lake Ainsworth – upgrade cricket nets	7,000
Lake Ainsworth – resurface tennis courts	27,177
Lake Burrendong – shade sails	10,010
Lake Burrendong – pool refurbishment	47,727
Lake Burrendong – horse riding course	17,600
Lake Burrendong – ropes course	30,000
Lake Keepit – multipurpose indoor recreation hall	521,190
Lake Keepit – air conditioning units	52,409
Myuna Bay – group accommodation lodge	545,263

Myuna Bay – kitchen replacement in staff residence	8,164
Myuna Bay – tractor/mower	12,273
Point Wolstoncroft – extension for multipurpose indoor recreation hall	467,688
Point Wolstoncroft – mower	4,727
Point Wolstoncroft – worm farm	8,991

Academies of Sport and Recreation

Sydney – renovation lodge	105,758
Sydney – bobcat	36,772
Sydney – mini digger	25,264
Sydney – bus	297,670
Sydney – projectors	15,200
Winter – mower	24,047
Winter – convection ovens	27,896

Central Office and Regional Offices

Computer Services – local area network	136,880
Homebush Bay – fitout	1,596,428
Sydney Region – lap top	7,618

Total	4,684,938
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Appendix 35 Major assets other than land holdings

Major assets include buildings, plant and equipment, vehicles, marine vessels and land improvements at centres and academies of sport and recreation.

\$ value (at original cost or revaluation)

<i>Centres</i>	
Borambola	3,564,000
Broken Bay	4,759,000
Lake Ainsworth	5,506,000
Lake Burrendong	5,103,000
Lake Keepit	5,432,000
Milson Island	7,604,000
Myuna Bay	6,198,000
Point Wolstoncroft	4,652,000
<i>Academies</i>	
Sydney	18,044,000
Winter	7,884,000
Total	68,746,000



Appendix 36
Works in progress

	Cost to date \$	Cost Overrun \$	Estimated completion date	Reason for significant delay
Renovation of self contained units at Broken Bay	956,074	Nil	Nov 2001	
Construction of conference centre at Milson Island	440,100	Nil	Oct 2001	stages 1 and 2 completed
Renovation of self contained units at Milson Island	342,739	Nil	Oct 2001	
Development of Customer Information Management System	348,202	Nil	Dec 2002	stage 1 completed, further enhancements being specified
Construction of Centre of Excellence for Athletes with a Disability	1,558,868	Nil	July 2001	
Total	3,813,347			



Appendix 37 Energy performance

CORPORATE COMMITMENT

The NSW Department of Sport and Recreation is committed to its goal of exceeding the energy saving target of 25 percent by 2005 as required by the Government Energy Management Policy (GEMP). Management structure and resources are in place to ensure energy efficiency issues receive top priority and an excellent record is sustained. Energy performance is closely scrutinised by the executive and is a standing agenda for regular management meetings.

PLANNING AND IMPLEMENTATION

Accountability and responsibility for energy management has been established in accordance with the Energy Management Plan. The 2000 Energy Management Plan has been operating for over 18 months and the annual review is due to commence shortly. The Energy Management Plan sets the mechanisms, rationale and strategies for energy management adopted by the department, so that effective energy management processes are integrated into ongoing activities. The primary purpose of the plan is to sustain reductions in energy costs without adversely affecting the activities and management of individual facilities, in order to comply with the Government's policy on energy savings. It is expected that a significant reduction in energy use will contribute to the reduction of greenhouse gases.

The department has completed five energy audits in 2000/01 covering Lake Burrendong Centre, Winter Academy of Sport and Recreation, Berry Centre, Sydney Academy of Sport and Recreation and Borambola Centre. These five energy audits have identified a potential annual energy savings of \$35,500 at a once only cost of \$44,500. Most of the recommendations in the audit reports were implemented.

The department is expected to achieve substantial energy savings in 2001/02 due to implementation of energy saving recommendations and the restructuring and rationalising of its operations.

The department has 13 sites that purchase electricity on the contestable market. These sites purchased six percent of their electricity from renewable sources. The purchase of electricity on the contestable market has lowered costs and achieved a reduction of greenhouse gas emissions by purchasing a percentage of green power.

PERFORMANCE

Below is the annual energy consumption and costs of fuels used by the department for 1998/99, 1999/00 and 2000/01:

Fuel	Total energy consumed GJ			Annual cost \$			CO ₂ emissions tonnes			Energy % change in the last year
	1998/99	1999/00	2000/01	1998/99	1999/00	2000/01	1998/99	1999/00	2000/01	
Electricity (Black coal)	20,654	19,310	20,447	419,590	462,564	486,271	5,486	5,129	5,431	5.9
Electricity (Green power)	1,023	1,166	1,241	32,035	30,946	33,804	0	0	0	6.5
Natural gas	4,450	4,412	4,007	46,151	45,773	41,096	229	227	206	-9.2
L.P.G	9,120	8,303	9,851	94,821	123,091	159,569	542	493	585	18.6
Diesel#	878	3,629	852	18,005	76,734	20,597	61	253	59	-1.0#
Petrol#	6,000	3,892	6,598	125,284	95,889	177,970	396	257	435	
Total	42,126	40,712	42,995	735,886	834,996	919,307	6,713	6,359	6,717	5.6

Accurate segregation of diesel and petrol fuels was not available in 1998/99 and 2000/01. Note the decrease in combined consumption of diesel and petrol. The decrease in diesel consumption and costs and the increase in petrol consumption and costs is due to difficulty separating diesel vehicles from petrol vehicles. The total diesel and petrol consumption decreased by one percent.

FUTURE DIRECTION

When cost effectively feasible, the department will endeavour to continue to reduce energy consumption in its centres and offices through more energy audits and implementation of energy audit report recommendations.

Appendix 38 Equity statistics

PERCENTAGE OF TOTAL STAFF BY SALARY LEVEL (BASED ON FULL TIME EQUIVALENT SALARY)

Subgroups as a percentage of staff at each level

Level	Total staff numbers	Staff response to EEO data survey	Men	Women	Aboriginal people and/or Torres Strait Islanders	People from racial, ethnic, ethno-religious minority groups	People whose language first spoken as a child was not English	People with a disability	People with a disability requiring workplace adjustment
< \$26,802	2	0.0%	50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%
\$26,802 – \$35,202	52	82.7%	57.7%	42.3%	1.9%	3.8%	5.8%	9.6%	1.9%
\$35,203 – \$39,354	59	62.7%	25.4%	74.6%	0.0%	6.8%	3.4%	8.5%	5.1%
\$39,355 – \$49,799	102	73.5%	52.0%	48.0%	6.9%	12.7%	4.9%	6.9%	1.0%
\$49,800 – \$64,400	85	89.4%	50.6%	49.4%	1.2%	7.1%	4.7%	5.9%	1.2%
\$64,401 – \$80,499	23	78.3%	69.6%	30.4%	0.0%	0.0%	0.0%	4.3%	0.0%
> \$80,499 (non-SES)	14	71.4%	71.4%	28.6%	0.0%	0.0%	0.0%	7.1%	0.0%
> \$80,499 (SES)	2	50.0%	50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Totals	339	76.70%	49.85%	50.15%	2.65%	7.37%	4.13%	7.08%	1.77%
Subgroup totals		260	169	170	9	25	14	24	6

Statistics are based on voluntary responses to staff surveys.

PERCENTAGE OF TOTAL STAFF BY EMPLOYMENT BASIS

Subgroups as a percentage of staff in each employment level

Permanent:

Full time	267	85.02%	56.18%	43.82%	2.62%	8.24%	5.24%	8.24%	2.25%
Part time	21	80.95%	14.29%	85.71%	0.00%	0.00%	0.00%	4.76%	0.00%

Temporary:

Full time	45	33.33%	33.33%	66.67%	4.44%	6.67%	0.00%	2.22%	0.00%
Part time	4	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Contract:									
SES	2	50.00%	50.00%	50.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Percentage of all staff	339	76.70%	49.85%	50.15%	2.65%	7.37%	4.13%	7.08%	1.77%

Subgroup totals		260	169	170	9	25	14	24	6
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Statistics are based on voluntary responses to staff surveys.

Appendix 39 Account payment performance

Accounts payable at the end of each quarter

	Quarter ended Sept 2000 \$	Quarter ended Dec 2000 \$	Quarter ended March 2001 \$	Quarter ended June 2001 \$
Current (within 30 days)	40,000	23,720	95,500	61,330
Overdue:				
30 days	70,000	56,700	100,290	105,260
60 days	1,000	6,240	730	1,850

Total	111,000	86,660	196,520	168,440
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Accounts paid on time during quarter

Value of accounts paid on time	5,738,260	2,630,540	7,160,770	3,598,130
Percentage of accounts paid on time	87%	82%	85%	88%
Total value of accounts paid	6,595,540	3,214,050	8,409,510	4,098,640

Note: Unavoidable delays in processing accounts sometimes arise because of delays in obtaining goods in good order and condition or queries about invoices. Our target is to have 90% of accounts paid on time at the end of each quarter.

The above performance figures relate only to commitments made by the department for the supply of goods and services and do not include payments to grant recipients.



Appendix 40 Funds granted to non government community organisations

ACTIVE KIDS COMMUNITIES GRANTS SCHEME

Organisation	Project/program	Grant \$
Austinmer Public School	Active playground games from across the world	3,000
Australian Canoeing	Canoeing development proposal	4,000
Balranald Shire Council	Bidgee Water Rats	5,000
Bankstown YMCA	Gymnastics and indoor soccer for children with disabilities	4,110
Bathurst City Council	Kelso community recreation	4,980
Bombala Public School	Platypus country little athletics	4,710
Children's Hospital Institute of Sports Medicine	Development of guidelines for the safe conduct of physical activity programs for low risk children in commercial/community fitness/leisure centres in NSW	5,000
Coffs Harbour City Council	Junior sports development program	2,000
Cooma-Monaro Shire Council	Indoor sports at Nimmitabel	2,200
Cooma-Monaro Shire Council	Soccer and netball at Bredbo	1,900
Coraki Primary School	Active Coraki Kids	2,750
Echuca YMCA	Gymnastics in rural schools	4,580
Glendon School	Play program expansion	5,000
Guyra Shire Council	Guyra children in sport program	3,620
Koorimal High School	School and community sport link	4,490
Leichhardt Council	Out of school hours sport	5,000
Leichhardt Council	Walk to school project	5,000
Lismore City Council	Getting into it	3,520
Liverpool Council	Sports surprise	4,000
Murrumburrah High School	Fitness leaders for rural girls	4,970
Narromine Shire Council	Narromine BMX facility	4,000
Parkes Public School	Obstacles overcome	5,000
Special Olympics Australia	Greater West Special Olympics in schools	1,400
St John's Lutheran School	St John's fitness trail	4,770
Sutherland Shire Council	Sport for life project	5,000
Total	25 projects	\$88,000

WOMEN'S SPORT AND RECREATION ADMINISTRATION SCHOLARSHIP PROGRAM 2000/01

Program and allocation	Recipient	Total
International Travel Scholarship Program (allocation \$10,000)	Three scholarships, each for \$3,000 for attendance at a USA wilderness risk management conference, the USA 6 th Winter Paralympic Congress, and Canada Ironman Triathlon	\$9,000
Sports Management Development Scholarship Program (allocation \$90,000)	Three training programs for women from the Riverina and South Coast regions	\$41,112.50 spent, remaining funds will be spent in 2001/02



ABORIGINAL COMMUNITY GRANTS SCHEME

Organisation	Project/Program	Grant \$
Blacktown Aboriginal Corp	Training and accreditation programs in Rugby League – Coach Level One, Referees Level One and Sports Medicine Awareness programs in the Blacktown area	6,000
Brewarrina Community Health Centre	Accredited training in gentle water exercise in the Brewarrina area	1,223
Community Health Service and Programs North Sector South East Area Health Service	Training in water exercise and tai chi gentle exercise for elders in the La Perouse area	2,000
Cummeragunja Housing and Development Aboriginal Corp	Mentor training and development programs for elders in the Cummeragunja area	3,200
D4 Family Support Service	Training in accredited coaching/referee certificate in touch football for youth in the Woolloomooloo area	3,230
Gundabooka Community Development Employment Program	Accredited Austswim instructors training and first aid training for youth and adults in the Bourke area	5,940
Homebase Youth Service	Accredited fitness training programs for youth in the Forster/Tuncurry area	5,000
Kempsey Hornets Soccer Club	Soccer coaching clinics for youth in the Kempsey area	2,000
Maari Ma Health Aboriginal Corp	Basketball, gymnastics and dance programs for youth in the Broken Hill area and accredited training in coaching development programs	4,300
Nambucca Little Athletics Assoc Aboriginal Sub Branch	Accredited athletics coaching programs in the Nambucca Heads area	1,500
Narrandera Police Service	Clinics and competitions in basketball and rugby league for youth in the Narrandera area and coaching clinics by the Canberra Cannons and Canberra Raiders	1,550
Narrandera Shire Council	Basketball coaching program for youth in the Narrandera area	528
NSW Aboriginal Rugby League Assoc	The annual Aboriginal NSW Rugby League knockout	20,000
Riverina Medical & Dental Aboriginal Corp	Accredited training for Coaching Level O AFL and Sports Medicine Awareness programs for youth in the Wagga Wagga area	5,000
Thubbo Aboriginal Medical Coop	Accredited Austswim instructors training and first aid training for adults in the Dubbo area	9,720
Tomago River Crows Junior Australian Football Club	Accredited AFL Coach Level One, Referees Level One, first aid training and Sports Medicine Awareness programs in the Batehaven area	1,010
Wamba Wamba Local Aboriginal Lands Council	Items for participation in netball and basketball competitions for youth in the Swan Hill area	244
Wandiyali ATSI Incorp	A <i>Swimsafe</i> swimming program for children with disabilities, preschoolers in foster care in the Newcastle area	15,824
Wandiyali ATSI Incorp	Leadership training and skills development programs for youth at risk in the Newcastle area	3,000
Wellington Police Citizens Youth Club	Training and accreditation programs for Rugby League – Coach Level One, Referees Level One for youth and adults in the Wellington area	2,000
Wiradjuri Aboriginal Corp & Community Child Care Centre	Gymnastics programs for children in the Wagga Wagga area	660
Woomera Aboriginal Corp	Lawn bowls and water exercise programs for elders in the Albury area	2,000
Total	22 projects	\$95,929



CAPITAL ASSISTANCE PROGRAM

Recipient	Project and location	Grant \$
1st Meadowbank Scouting Group	Extend the upper hall	12,336
1st Oatley Bay Sea Scouts	Construct roof, Oatley Pleasure Grounds	6,000
1st Springwood Scout Group	Fit out of shower units, Springwood Scout Hall	8,825
Adaminaby Showground and Racecourse Trust	Connect the racecourse reserve to town water supply	14,082
Adamstown Park Outer Ground Committee	Install drainage system on number three ground	12,730
Adelong Tennis Club	Upgrade clay court and all weather surface courts	6,500
Albury City Council	Construct stage one of the skate park, Ernest Grant Park	7,000
Alstonville and District Junior and Senior Cricket Clubs	Construct two additional cricket nets, Geoff Watt Oval	5,500
Angourie Board Riders Assoc Inc	Provide a PA system to improve safety	1,300
Annangrove Park Management Committee	Construct a safety enclosure for small children	1,400
Apex Club of Tocumwal	Construct a concrete structure for skaters, Apex Park	8,000
Armidale City Council – Armidale Sports Council	Construct and install half pipe ramp, Armidale Skate Park	5,000
Auburn Council	Replace softball surface to improve safety, Dudley Reserve	8,200
Auburn District Cricket Club Inc	Construct club rooms, awnings, sight screen and practice netting, Mona Park	10,589
Ballina District Junior Cricket Assoc Inc	Erect shade structure, Porter Park	1,100
Balmain Boomers Baseball Club Inc	Provide steel frame and chain wire back-nets, Blackmore Park	13,000
Bangalow Parks Trust	Construct showers, Bangalow Showground	8,000
Bangalow Sports Assoc	Provide lighting, Bangalow Sports Fields	6,000
Bangor Junior Soccer Club	Provide change rooms for female teams, Billa Road Soccer Oval	18,181
Bankstown City Council	Upgrade playground equipment, Walshaw Park	10,000
Bankstown City Council	Install new floodlights, Buchanan Oval	11,000
Bankstown City Council	Install shade structure, Yagoona Preschool	3,000
Bankstown City Council	Upgrade playground equipment, Hoskins Reserve	10,000
Bankstown City Council	Install shade cover, Greenacre Child Care	3,500
Bankstown City Council	Upgrade playground equipment, Amour Park	10,000
Bankstown City Council	Install shade facility, East Hills Parks Playground Hall	3,000
Bankstown City Council	Install amenities block, Kelso Softball Complex	10,000
Bankstown City Council	Install cricket nets, Playford Park	10,000
Bankstown City Council	Install shade structure, Georges Hall Community Centre	3,000
Bankstown City Council	Upgrade playground equipment, Kurrajong Reserve	10,000
Bankstown City Council	Upgrade playground equipment, Woodland Reserve	10,000
Basketball Association of Newcastle Ltd	Convert basketball centre to a multipurpose indoor centre, Broadmeadow Basketball Stadium	8,190
Bathurst Basketball Assoc	Install shot clocks, Bathurst Indoor Sports Stadium	1,850
Baulkham Hills Shire Council	Install playground, shade structure and fencing, John Wearn Reserve	23,750
Baulkham Hills Shire Council	Passive recreation facilities and landscaping, Castle Hill Showground	20,000
Beacon Hill Junior Rugby League Football Club Inc	Install additional timber poles and extra light fittings, Beacon Hill Oval	8,400
Beechwood Ground Trust	Replace concrete pitch with matting and upgrade lighting system, Beechwood Recreation Ground	2,500
Bega Angledale Cricket Club	Lay synthetic grass cricket pitch on concrete base, Bega Community Field	2,118
Belfield Bowling Club	Install sun shades	3,150
Bellingen Junior Rugby League	Goal posts and shelving, Connell Park	1,000
Belmont Soccer Club	Extend water reticulation system and erect safety netting, Marks Oval	2,552
Belmore Bowling and Recreation Club Ltd	Install lighting for night bowls and bocce	3,816
Bendemere Public School	Resurface and fence tennis court and provide basketball rings	5,060
Beresfield Swimming Club Inc	Provide sun shade shelter	10,843
Berry Small Towns Alliance	Complete stage 1 and commence stage 2 which includes shade sails, seating, water bubbler, outdoor shower and landscaping, Berry Sporting Complex	9,700
Beverly Hills Bowling Club	Additional sunshades	2,630
Bexley Bowling and Recreation Club Ltd	Install seating	4,242
Bilgola Surf Life Saving Club Inc	Extend upper level of the club	15,000
Blacktown Kindergarten Assoc Inc	Construct a wheeled toy track for safety education, Plumpton Long Day Care	2,125



Blacktown Pistol Club	Construct a safety wall	19,404
Blacktown Rugby Union Club	Renovate change rooms, Kareela West Reserve	7,000
Bland Shire Council	Install automatic irrigation system, Barnado Park	7,000
Blue Mountains BMX Club Inc	Replace lighting, Lawson Oval	4,250
Bonalbo and District Development Assoc Inc	Construct skate park facility, Norman Johnston Oval	6,000
Boorowa Amateur Picnic Race Club	Install underground watering system	3,000
Boorowa Council	Install new synthetic grass, Boorowa Recreation Ground	1,395
Broken Hill City Council	Construct six skate ramp platforms and jumps, Sturt Park	6,000
Bronte Surf Life Saving Inc	Provide internal alterations to expand junior activities	23,000
Brunswick Byron Netball Assoc Inc	Fill and compact earth prior to construction of clubhouse and associated works, Mullumbimby Recreation Ground	6,250
Budgewoi Soccer Club Ltd	Lighting, Frank Millington Field	12,000
Bundanoon Rebels Soccer Club	Construct building, Ferndale Reserve	8,000
Bungonia Park Trust	Install playground and fitness area	2,098
Burrawang Park Management Committee	Paving	3,750
Burrumbuttock Cricket Club	Upgrade cricket pitch	1,500
Burwood Council	Provide shelter for school children, Enfield Swimming Centre	2,500
Burwood Council	Install slippery dip in children's pool, Enfield Swimming Centre	3,028
Burwood Council	Extend cycle path, Henley Park	9,000
Byron Bay Hang Gliding Club Inc	Renovate launch facilities to include disabled access, Lennox Point Headland	1,700
Byron Bay Hang Gliding Club Inc	Renovate launch facilities to include disabled access, Cape Byron Headland	1,840
Byron Bay RSL Softball Club Inc	Erect mesh back netting and resurface infield, Byron Bay High School Fields	1,738
Byron Bay Surf Life Saving Club Inc	Construct training and education room	10,000
Camden Reds Baseball Club	Upgrade training lights, Hilder Reserve	2,234
Camden Rugby Club Inc	Construct and develop an extra rugby field	23,250
Campbelltown City Council	Erect light tower, Jackson Park	11,250
Campbelltown Mets Baseball Club	Erect dugouts and shelter for scorers, Les Tegal Oval	1,000
Canterbury City Council	Construct bike paths, Gough Whitlam Park	13,636
Canterbury City Council	Provide shade areas, Roselands Aquatic Centre	5,636
Canterbury City Council	Construct bike path, Salt Pan Reserve	10,000
Canterbury City Council	Construct bike path on local routes at Riverwood and Narwee bike paths	8,800
Canterbury City Council	Construct bike path on local routes at Belmore and Lakemba bike paths	7,800
Canterbury Little Athletics Club	Relocate canteen and install roller shutter door, Campbell Oval	7,900
Cardiff Junior Rugby League Football Club Inc	Extend roof of dressing shed and canteen	4,533
Castle Hill United Soccer Club Inc	Erect light towers, Fred Caterson Reserve	10,350
Castlecrag Kindergarten (KU Children's Services)	Replace softfall in playground	5,997
Central Coast Sport and Recreation Club	Earth works on fields, Sohier Park	5,000
Central Coast Baseball Assoc	Construct dugouts, Paul Oval	4,000
Central Coast Baseball Assoc Inc	Install drainage system, Baseball Park	11,586
Central Coast Orienteers	Map Kincumber Mountain Reserve for orienteering	1,425
Central Coast Soccer Assoc Ltd	Install automatic watering system, Plum Park	8,000
Cessnock City Soccer Club	Construct tiered seating, Turner Park	15,000
Cessnock Youth Council	Expand skatepark, Kurri Kurri	12,000
Chatswood Junior Rugby Club	Upgrade lights, Beauchamp Oval	4,500
City of Botany Bay	Construct shade cover, Botany Pool	15,000
City of Botany Bay	Renovate internal structure and fixtures, Jellicoe Park	16,000
Coalcliff Surf Life Saving Club	Construct deck and upgrade access to training room	11,136
Coffs Harbour and District Senior Cricket Assoc Inc	Develop four turf wickets, Richardson Park	2,000
Coffs Harbour Police and Community Youth Club	Erect safety net	229
Coffs Harbour Showground and Public Recreation Trust	Extend canteen area and incorporate change rooms	4,350
Colyton St Clair Little Athletics Club	Extend existing amenities, Saunders Park	12,000
Comboyne Agriculture and Horticultural Assoc Inc	Level and fence an area for equestrian activities	10,000
Concord and Ryde Sailing Club Inc	Erect deck	8,729
Condell Park Soccer Club	Extend existing building, Kinch Reserve	8,217
Condobolin Rugby Union Football Club	Erect lighting	13,568
Coolah Amateur Swimming Club Inc	Erect grandstand and shade area	4,745



Cootamundra Australian Football Club	Construct new change rooms and side awning, Clark Oval	9,000
Corowa Shire Council	Canteen extension, John Foord Oval	8,000
Cowra Shire Council	Provide shade cover and play unit, Rodwell Park	7,000
Culburra Soccer Club Inc	Construct all weather shelter, Crookhaven Park Sporting Fields	11,710
Culcairn Shire Council	Construct children's playground area, Culcairn Town Tennis Courts	3,000
Cumberland Baseball Association Inc	Extend sprinkler system and provide shaded dugouts, Oriole Stadium	16,279
Dee Why Surf Life Saving Club	Provide disabled access to the club facilities, Mehan Reserve	20,000
Deniliquin Council	Construct skatepark, McFauld Park	9,540
Don Dorrigo Tennis Club Inc	Resurface courts, Reserve	9,500
Dora Creek and District Workers Club	Replace light poles, Dora Creek Oval	7,000
Dorrigo Showground Trust	Upgrade arena, Showground and Recreation Reserve	9,000
Drummoyne Council	Install playground shade structure, Allison Park	9,510
Drummoyne Council	Erect spectator shade structure, Drummoyne Pool	7,325
Dubbo Australian Football Club Inc	Construct spectator viewing facility and clubhouse, South Dubbo Oval	14,900
Dungog Showground Recreation and Reserve Committee	Upgrade electrical wiring, Dungog Showground	10,000
Eastern Suburbs Junior Baseball League Inc	Construct two baseball dugouts, Crown Reserve	5,422
Edith Reserve Trust	Refurbish tennis court	9,000
Edna Hunt Sanctuary Park Committee	Construct access path	15,000
EDSACC Croquet Club Inc	Erect a security fence, EDSACC Playing Fields	3,750
Emmaville Little Athletics – Sub Branch	Establish shotput and discus circles, Emmaville Oval	789
Endeavour Rowing Club	Construct boatshed, Duckenfield Road	10,000
Engadine Eagles Soccer Club Inc	Upgrade existing lighting, Anzac Oval	3,339
Epping YMCA Youth and Community Centre	Renovate fitness, dance, store, viewing and locker rooms	6,880
Erina Rugby League Football Club	Extend amenities block to incorporate canteen and covered BBQ, Erina Oval	15,000
Eureka and District Sports Club Inc	Construct cricket nets, goals and widen soccer oval, Eureka Recreation Ground	6,000
Eurobodalla Shire Council	Erect signage in Active Australia colours, Cycle Path/Rotary Park	2,124
Ewingar-South Tabulam Community Sports Centre	Resurface floor, Ewingar Hall	2,724
Fairfield City Council	Construct first stage to provide access to main recreation area, Prout Park	20,000
Fairfield City Council	Install floodlights and relocate poles, Lalach Reserve	7,600
Fairfield City Council	Upgrade floodlights, Chisholm Park	2,273
Fairfield City Council	Construct playground and softfall area, Longfield Street Reserve	15,000
Fairfield City Council	Install playground and softfall area, Community Open Space Area	15,000
Fairfield City Council	Install irrigation system, King Park	2,113
Fairfield City Council	Provide irrigation system, Knight Park	8,772
Fairfield City Council	Construct awning, Horsley Park	10,000
Fairfield City Council	Construct skateboard facility, Emerson Street Reserve	18,000
Five Dock Falcons Baseball Club	Construct safety netting and dugout scorer shelters, Timbrell Park	4,375
Forbes Auto Sports Club	Establish motorcross and dirt tracks, Daroobalgie	5,500
Forest Hills Pony Club Inc	Fence sand arena, J J Melbourne Hills Memorial Reserve	10,000
Forestville Junior Rugby League Club	Install new stormwater piping, Forestville Oval	9,384
Friends of Casino Pool	Construct beach volleyball court, Casino War Memorial Olympic Pool	5,000
Galston-Glenorie Junior Cricket Club Inc	Construct three cricket practice nets, Les Shore Reserve	8,000
Ganmain Recreation Ground Trust	Construct netball court/tennis court	7,000
Gerogery Recreation Reserve Management Committee	Development of sportsground	5,194
Gerringong Surf Life Saving Club	Provide new female amenities	11,800
Gilgandra Adolescent Support Project Committee	Construct climbing wall, Gilgandra Youth Club/Centre	2,158
Gilgandra Shire Sports Council	Provide seating for grandstand, McGrane Oval	5,250
Gladesville and District Junior Cricket Assoc	Upgrade and complete cricket training net, Gladesville Reserve	2,659
Glen Alice Community Assoc Inc	Construct multipurpose court, the Village of Glen Alice	11,000
Glen Innes District Tennis Inc	Construct practice wall, fenced BBQ area and children's play area	2,916
Glenaeon Rudolf Steiner School Parents Assoc	Build climbing wall	7,600
Gloucester Shire Council	Install flood lights, Gloucester District Park	10,462
Gloucester Shire Council	Seal riverside walkway/cycleway, Gloucester District Park	3,602
Goolgowi Public School P and C Assoc	Erect basketball goal posts	2,163
Gordon East Primary School	Install playground equipment	10,027
Gosford City Council	Replace amenity block, Saratoga Oval	16,300



Gosford City Council	Construct new facilities, Ettalong Oval	12,000
Goulburn Rodeo Club Inc	Connect electricity to Rodeo Club ground	15,520
Goulburn Rodeo Club Inc	Expand existing yards for multiple users	9,000
Grafton City Council	Construct hardstand area for basketball and netball, North Street Park	3,500
Grafton City Council	Upgrade track surface and lighting, Abbot Street Reserve	7,500
Grafton City Council	Provide portable modular seating, Hawthorne Rodeo Park	4,750
Grafton Clay Target Club Inc	Improve access across walkways	711
Grafton Showground and Recreation Reserve Trust	Upgrade lighting, Grafton Showground	7,066
Grandview Tennis Club	Upgrade tennis court surfaces, Hopwood Park	5,000
Granville Park Committee, Parramatta City Council	Install lighting on two playing fields	12,550
Great Lakes Council	Stage one construction of playing field, Smith Lake Sporting Fields	15,000
Great Lakes Council	Extend concrete skate slab, Greenpoint Park	7,000
Greater Lithgow Hockey Assoc	Provide safety catch nets and security alarm for hockey complex, Glanmire Reserve	4,335
Greenwich Public School P and C Assoc	Refurbish and improve cricket nets, resurface tennis courts (Primary Site)	9,092
Grevillea Kindergarten	Upgrade existing equipment to comply with safety standards	2,559
Greystanes Junior Rugby League Football Club	Erect and supply three light poles, Darling Street Park	22,425
Greystanes Little Athletics Club	Construct long/triple jump pit, Gipps Road Park	6,818
Griffith City Council	Construct skateboard facility, Olympic Park	11,000
Gulgong Polocrosse Club Inc	Supply and reticulation of power, Gulgong Racecourse and Recreation Trust	3,000
Gunbar Tennis Club	Construct four tennis courts	4,000
Gunnedah Shire Council	Provide shaded area, Gunnedah Memorial Pool	8,625
Guyra Soccer Club	Top dress, sow grass, and install lights, Guyra Recreational Ground	4,123
Guyra Tennis Club	Construct child safety area and erect safety fence	1,202
Gymnastics Academy of Albury Wodonga	Construct gymnastic training pit, Old Basketball Stadium	9,000
Hamrun Assoc Inc	Build change room	15,750
Hanging Rock Community Inc	Level oval surface and add lighting, Community Oval	3,000
Harrington Skate Park Assoc	Purchase skateboard elements, landscaping, picnic shelters, tables and fencing, Oxley Foreshore Reserve	8,439
Hastings Council	Upgrade existing facilities, Port Macquarie Skate Park	5,294
Hawkesbury City Council	Build half court basketball court, Wilberforce Park	10,000
Hawkesbury City Council	Resurface two tennis courts, Bligh Park Community Centre	5,450
Hay Gymnastics Club	Construct sprung floor system, Hay War Memorial Hall	4,277
Hay Netball Club	Construct two shelter sheds, Hay Park Grounds	1,015
Hebersham Preschool	Provide softfall and shade cover	3,507
Helensburgh Horse and Pony Club Inc	Improve grounds and install shower	7,318
Holroyd City Council	Install safety fence, Ringrose Park – Monty Bennett Oval	1,500
Holroyd City Council	Install play equipment, pine mulch softfall area and seating, Arnett Park	18,000
Holroyd City Council	Install mini basketball court, screen fencing and seating, M J Bennett Reserve	13,000
Holroyd City Council	Develop infield and install back-netting and seating, Sydney Smith Park	16,000
Holroyd City Council	Upgrade baseball venue, Gipps Road Sports Complex	10,000
Holroyd City Council	Install shade structures at tennis courts, Civic Park	15,000
Homenetmen Ararat Sporting Union	Upgrade and improve facilities, Denistone East Scout Hall	7,274
Hornsby Bowling Club Ltd	Modify exit door and install lighting	5,000
Hornsby Shire Council	Upgrade playground to improve safety, Cairnes Road Reserve	10,740
Hornsby Shire Council	Upgrade playground, Davidson Park	15,250
Hornsby Shire Council	Upgrade playground to improve safety, Myson Drive Reserve	15,835
Hornsby Shire Council/ West Epping Preschool Assoc Inc	Upgrade existing playground to improve safety, West Epping Preschool	15,000
Hornsby South Public School P and C Assoc	Provide play equipment	9,018
Hunter Region Sports Centre Administration Committee Inc	Construct multipurpose warm up area, Hunter Region Athletics and Gymnastics	30,000
Hunters Hill Council	Provide lighting, Gladesville Reserve	15,000
Hunters Hill Croquet Club Inc	Install watering system	1,717
Hurstville City Council	Provide wet weather spectator shelter, Hurstville Oval	13,000
Hurstville City Council	Apply 'synpave' netball court surfaces, Olds Park	9,250
Hurstville City Council	Construct two adjoining cricket practice nets, Peakhurst Park	9,000



Inverell Basketball Assoc	Construct amenities block including disabled facility, Inverell Showground	18,350
Kariong Community Preschool	Construct adventure playground, Mount Penang	8,540
Kariong Public School P & C Assoc	Extend asphalted area, Kariong Public School	9,000
Kempsey Shire Council	Upgrade netting for safety purposes, Kempsey Netball Fields	7,130
Killabakh Community Assoc Inc	Construct practice wall, paving and renew light poles, netting and lights, Killabakh Public Hall Grounds	3,064
Killarney District Soccer Club Inc	Construct awning and provide concrete slab	3,750
Killarney Vale Australian Football Club Inc	Increase floodlighting, Adelaide Street Oval	13,000
Kingscliff Tennis Club Inc	Resurface courts with synthetic surface	10,000
Kogarah Council	Install sensory garden for the disabled and elderly, Spooner Park	19,000
Koonawarra Bay Sailing Club Inc	Construct and extend clubhouse to create multipurpose facility	54,890
Koondrook Barham Football Netball Club	Extend club rooms, Barham Recreation Reserve	10,000
Koorimal Public School P and C	Construct outdoor multipurpose sporting complex	5,000
KU Children's Services	Develop softfall area, Frances Newton Kindergarten	7,500
KU Children's Services	Develop softfall area, Peter Pan La Perouse Kindergarten	7,500
KU Children's Services	Provide play area, Killarney Heights Kindergarten	5,000
KU Children's Services	Erect sunshade and lay softfall area, Petersham Preschool	4,438
Ku-ring-gai Municipal Council	Install shade structure, St Ives Park Primary School	20,349
Ku-ring-gai Municipal Council	Design and install raised boardwalk, Echo Point Park	11,000
Ku-ring-gai Municipal Council	Demolish and reconstruct clubhouse, Killara Croquet Club, Regimental Park	15,000
Ku-ring-gai Municipal Council	Install shade structure, East Lindfield Community Hall	2,740
Ku-ring-gai Municipal Council	Provide toilet, access ramp for disabled and upgrade car parking, West Pymble Community Hall	9,630
Kyle Bay Bowling Club Ltd	Extend club car park	13,308
Kyogle Council	Construct skate park, Anzac Park	15,000
La Valette Social Centre Inc	Install drop awnings	5,954
La Valette Social Centre Inc	Increase size of youth recreational room	18,263
Lake Macquarie BMX Club Inc	Upgrade electricity supply and BMX track lighting, Kindyerra Park	8,941
Lake Macquarie City Council	Upgrade floodlights and improve coverage, Kahibah Oval	14,025
Lake Macquarie City Council	Upgrade lighting, Mount Hutton Recreation Reserve	10,000
Lake Macquarie City Council	Upgrade floodlights at oval, Tulkaba Park	9,376
Lake Macquarie City Council	Provide children's play equipment, Dobinson Reserve	8,640
Lake Macquarie City Council	Extend and renovate clubhouse and amenities, Parbury Park	10,000
Lake Macquarie City Council	Extend and upgrade playground, Clarence Street Reserve	7,018
Lake Macquarie City Council	Construct skate facility, Wyee Reserve	9,000
Lakeside Netball Assoc Inc	Stage two, construction of clubhouse, Molly Smith Netball Courts	15,000
Lane Cove Council	Supply and install playground and softfall surface, Centrehouse Community Arts Centre	10,000
Lansdowne Soccer Club	Complete dressing shed with showers, Lansdowne Oval Recreation Ground	5,815
Lansdowne Tennis Club Inc	Prepare site for resurfacing, replace fencing and fixtures, Lansdowne Park	9,981
Leichhardt Council	Develop skatepark, bubblers and seating, Leichhardt Park	10,000
Leichhardt Council	Provide an outdoor recreation and activities area for aged residents, St Helen's Community Centre	1,591
Lightning Ridge Pony Club Inc	Connect three phase power, Bill Waterford Equestrian Centre	13,506
Lions Club of Kootingal Inc	Construct rollerblade and skateboard rink, landscape picnic area, basketball practice area and fencing, Rollerblade and Skateboard Rink	9,880
Lions Club of Winston Hills Inc	Build concrete paths and landscaping to enable disabled and wheelchair access to picnic areas, Winston Hills Lions Park	789
Lismore Croquet Club Inc	Replace 400w light with 1000w and associated control gear, Croquet Lawn	422
Lismore Touch Assoc Inc	Improve lighting, Hepburn Park	5,000
Lithgow District Soccer Inc	Construct awning over existing roof and storage extension, Marjorie Jackson Playing Fields	9,275
Liverpool City BMX Club Inc	Install starting hill cover, Powell Park Reserve	6,710
Liverpool Rangers Soccer Club Inc	Erect sun shelter, Ireland Park	3,053
Long Flat Public School	Repair and resurface court	6,545
Macarthur Cricket Council	Complete toilet blocks, Cuthill Oval	2,545
Macarthur Cricket Council	Replace wicket, lay turf and tidy surrounds, Ambarvale Sports Complex	3,350



Macarthur Cricket Council	Construct shade shelter at Jackson Number Four Park and upgrade Hurlley Park/Jackson Park	19,865
Macarthur Cricket Council	Construct a concrete wicket and lay superturf, Memorial Oval	3,357
Macarthur District Softball Assoc Inc	Provide enclosure for training, Cowpasture Reserve	7,895
Macarthur Saints Junior Rugby League Football Club	Fence two international football fields, Oswald Reserve	5,000
Maclean Little Athletics Inc	Install synthetic long/triple jump run up and discus cage, Barry Watts Oval	3,038
Maitland Croquet Club Inc	Upgrade lawn and erect storage facility, Maitland Park	5,000
Maitland Magpies Soccer Club Inc	Upgrade lighting facilities, Cooks Square Park	10,000
Mangoplah Cookardinia United-Eastlakes Football Club	Upgrade netball and basketball court, Mangoplah Recreation Reserve	8,000
Manilla Pony Club Inc	Extend main pavilion with a cement floor, Manilla Showground	7,382
Manly Council	Replace playground equipment and erect shade canopy, North Steyne Reserve	12,000
Manly Council	Erect safety fence, construct pathway and ramp, Ivanhoe Park	13,500
Manly Council	Erect shade canopy over playground, Lagoon Park East End	3,375
Manly Council	Erect shade canopy over skate bowl, Keirle Park	1,620
Manly Vale Soccer Club Inc	Demolish wall and replace furniture and fittings, David Thomas Reserve	6,450
Manly Warringah Soccer Assoc Inc	Provide fence, Cromer Park	1,616
Manly Warringah Soccer Assoc Inc	Install safety fencing, Cromer Park	1,420
Manning Valley Hockey Assoc Inc	Construct players' shelter, Taree Recreation Reserve	11,324
Marra Creek Recreation Reserve Trust	Construct ablutions block, Marra Creek Recreation Reserve	3,450
Marrickville Council	Install extra floodlights, Arlington Oval	1,000
Marrickville Council	Provide bicycle security racks in parks, Camperdown/Marrickville/Enmore/Hoskins Parks	2,000
Marrickville Council	Install shade structure, Hercules Street Reserve	7,500
Marrickville Council	Install two solar powered lights, Cooks River Foreshore	5,750
Marrickville Council	Modify existing access and equipment access for safety, Camperdown/Enmore and Marrickville Parks	8,375
Marrickville Council	Provide scaled down basketball court for informal use, McNeilly Park	5,500
Marrickville Council	Install extra lights at sports fields, Steel Park	1,500
Mathoura Recreation Reserve Management Committee	Upgrade tennis court lights, Mathoura Recreation Ground	5,000
Menai Hawks Soccer Club Inc and Illawong Menai Cricket Club	Erect practice cricket nets and construct amenities building, Casuarina Road Oval	23,600
Mendooran and District Development Group Inc	Construct and develop skate park, Mendooran Park	5,329
Merriwa Campdraft and Rodeo Assoc	Construct horse stalls, Merriwa Showground	5,271
Merrylands Amateur Swimming Club Inc	Install waveless lane ropes and provide storage reels, Merrylands Swimming Centre	3,361
Michelago Tennis Club	Construct tennis practice walls, Michelago Sports Ground	1,800
Moama Cricket Club	Relocate cricket nets, Moama Recreation Reserve	6,000
Mosman Bowling Club	Provide shade units, Mosman Bowling Club	5,122
Mosman Municipal Council	Provide shade for three playgrounds, Countess and Memory Parks/Clifton Gardens	9,000
Mosman Rowing Club	Install deck roofing and waterproof storage area of boatshed, Parriwi Park	24,000
Mountains District Sports Assoc	Construct skate board facility, Mountains District Sports Ground	12,000
Mudgee Shire Council	Install floodlighting, Billy Dunn Park	7,000
Murwillumbah Mustangs Rugby League Football Club	Install all weather facility fitted with gym equipment, Stan Sercombe Oval	8,000
Murwillumbah Rifle Club Inc	Improve weather protection and install lighting, Murwillumbah Rifle Range	1,922
Murwillumbah Seventh Day Adventist Church	Upgrade volleyball and tennis nets supports, Seventh Day Adventist Sports Stadium	9,000
Muswellbrook Soccer Club Inc	Remove tufted grass, Victoria Park	3,000
Nambucca Heads Tennis Club Inc	Resurface courts, Gordon Park	10,000
Narira Park Trust	Install playground equipment	2,550
Narooma Tennis Courts Management Committee	Build two tennis courts, Bill Smyth Oval and Reserve	29,210
Narrabeen Youth Club Inc	Provide safety netting, Boondah Reserve	1,451
Narrandera Shire Council	Construct skate ramp park, Narrandera Park	10,000
Narromine Shire Council	Purchase relocatable seating, Narromine Shire Parks and Gardens	11,500
National Park Croquet Club Inc	Purchase mobile irrigator and lawn spreader	640
Nepean District Amateur Athletic Progress Committee Inc	Replace loud speakers and wiring, Blair Oval	1,965
Nerriga Progress and Sporting Assoc Inc	Construct tennis courts, Nerriga Sports Ground	16,330
Newcastle City Council	Alter public change rooms at Dixon Park Surf Life Saving Club	8,750
Newcastle City Council	Construct new shade awning, Elermore Vale Reserve	5,000



Newcastle City Council	Extend car park, Upper Reserve	10,000
Newcastle Lake Macquarie Clay Target Club	Extend clubhouse	10,000
Newcastle Macedonia Soccer Club Inc	Develop sports/recreational facility, Wanderers Oval	15,000
Newport Beach Women's Bowling Club	Provide sun protection around bowling greens	3,318
Newport Surf Life Saving Club	Renovate first aid facilities and improve hall	4,550
Newtown Public School P and C Assoc	Install volleyball court and landscaping	6,300
North Avoca Surf Life Saving Club Inc	Tile observation room floor	695
North Rocks Public School	Construct playing field, Rear North Rocks Public School	15,000
North Ryde Soccer Club Inc	Erect fencing, seating, player shelters and upgrade ground, Magdala Number One Oval	6,037
North Shore District Softball Assoc Inc	Install lights, St Ives Village Green	11,850
Northern Schools Indoor Hockey Competition Inc	Redevelop military building for recreation, 8th Brigade Drill Hall	7,235
Norwest Community Sports Club Inc	Provide practice nets, spectator facilities, barbeque and canteen, Bella Vista Oval	4,916
NSW Churches Cricket Union Inc	Install cricket wicket, Robert Townson Primary and High Schools	3,600
NSW Churches Cricket Union Inc	Relocate cricket pitch, Carss Bush Park	5,500
NSW Sports Council for the Disabled	Purchase ski boat for disabled skiing	16,341
Nundle Fishing Club Inc	Install wheelchair access, Chaffey Dam Reserve	1,375
Nundle Golf Club Inc	Install watering lines and sprinklers	1,154
Nyngan District Cricket Assoc	Develop outdoor picture theatre into indoor cricket and sporting facility, Nyngan Palais Theatre	10,200
Oberon Motorcycle Club Inc	Supply and install irrigated track watering system	7,700
Old Bonalbo Tennis Club Inc	Resurface courts, Old Bonalbo Tennis Courts	5,000
Orange City Council	Construct skate park, Total Park	14,000
Orange Tenants Support Group	Improve facilities, Margaret Stevenson Park	6,000
Orange Waratah Sports Club	Install irrigation and automatic sprinkler system	12,000
Ourimbah Rugby Union Club	Upgrade ground lighting	6,500
Pallamallawa Tennis Club	Re-fence, re-level existing courts and install hot water system	5,000
Palm Beach Sailing Club	Erect pergola and landscape	2,273
Panania RSL Youth Club Inc	Construct all weather netball courts, Kelso Park	6,720
Papinbarra Outback Assoc Inc	Construct amenities, including disabled facility, Inverell Showground, Papinbarra Reserve	7,622
Parke Police and Community Youth Club	Develop bike/skate track, obstacle/play area and BBQ area	9,051
Parramatta City Council – George Kendall Riverside Park Community	Install electric barbecue with shelter	5,417
Parramatta Little Athletics Centre Inc	Upgrade four long jump run-ups, Barton Park Athletic Field	10,600
Penrith Cricket Club Inc	Build pavilion, Howell Oval	37,100
Penrith Rugby Club Inc	Install automatic watering system	10,000
Pittwater Council	Install children's playground equipment with softfall, landscaping and park furniture, Buena Vista Reserve	12,000
Pleasant Hills Tennis Club	Resurface tennis courts, Pleasant Hills Recreation Ground	4,000
Port Macquarie Rugby Union Club Inc	Construct verandah floor, Stuart Park	3,136
Port Stephens Council	Construct synthetic tennis court, Bowthorne Park	10,000
Port Stephens Council	Purchase skatepark modular units, Raymond Terrace Sportsground	10,000
Port Stephens Council	Increase floodlighting and upgrade power, Tomaree Sports Complex	10,000
Port Stephens Council	Provide four synthetic run up and long jump pits, Lakeside Sports Complex	7,000
Prestons Soccer Club Inc	Install path, lighting and security fencing, Blamfield Oval	6,860
Quakers Hill Reserve 88 Park Committee	Erect tables and chairs	6,500
Randwick City Council	Install playground equipment and shade structures for able and disabled children, Bundock Park	12,000
Randwick City Council	Upgrade playground for disabled use, redesign park and relocate War Memorial, Kokoda Park	13,000
Randwick City Council	Install playground equipment, fencing and landscaping, Central Park	16,250
Riding for the Disabled Wagga Wagga	Install lights, Finchley Centre	6,500
Roberta Street Park Trust	Build sun shelter	5,600
Rockdale City Council	Install playground equipment, softfall, edging, planting and seating, Westbourne Street Reserve	20,000
Rockdale City Council	Install playground equipment and associated improvements, Rockdale Park	10,000

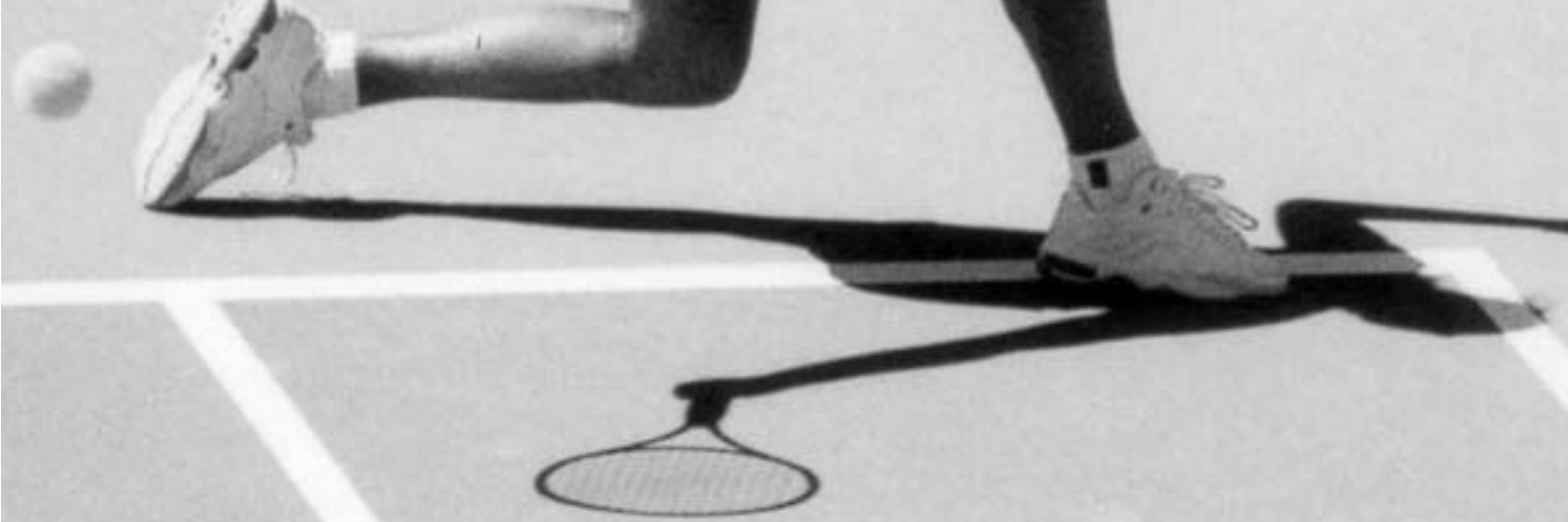
Rockdale City Council	Install playground equipment, Alice Street Reserve, Cook Park	10,000
Roselea Public School P and C Assoc	Install multipurpose outdoor shelter	8,977
Ryde Athletics Centre Junior Division	Construct additional storage building, Dunbar Park	10,000
Ryde District Soccer Club Ltd	Supply and install turf, Els Hall Soccer Field	5,566
Sailability Coffs Harbour Inc	Make toilet facilities wheelchair accessible, Urunga Golf Course	2,500
Sailability Northern Rivers	Provide sailing dinghy for disabled sailors, Lake Ainsworth Sport and Recreation Centre	2,475
Sandy Hollow Public School P & C Assoc	Install synthetic grass, Sandy Hollow Public School	9,500
Sawtell Croquet Club Inc	Demolish building and erect clubhouse, Sawtell Caravan Park	9,000
Scone Junior Soccer Assoc	Install electrical power, Bill Rose Sports Complex	3,952
Shellharbour Surf Life Saving Club Inc	Improve male members' amenities	3,950
Shoalhaven City Council	Install chair lift and hydraulic fittings, Shoalhaven Heads Swimming Pool	2,880
Shoalhaven City Council	Install irrigation, Vic Zealand Oval	8,218
Shoalhaven City Council	Develop skateboard park, Emmett Street Sporting Complex	19,056
Shoalhaven City Council	Install chair lift and hydraulic fittings, Milton Swimming Pool	2,880
Singleton Amateur Swimming Club	Construct clubhouse, Singleton Gym and Swim Fitness Centre	20,000
SK8 Park for Batemans Bay Inc	Provide skate park, Hanging Rock Recreation Reserve	14,476
South Cronulla Bowling and Recreation Club Ltd	Install sun shades	1,379
South Sydney Council	Provide disabled ramps at entries, Beaconsfield Park	7,000
South Sydney Council	Construct half court, Beaconsfield Park	10,000
Southern Districts Softball Assoc Inc	Erect team dugouts and scorer booth, Jacquie Osmond Softball Complex	23,000
Spears Sports Club Inc	Improve lighting, convert cricket pitch to synthetic and install fencing, Outer Memorial Oval	17,500
St Anthony's Primary School	Erect sun shades	6,650
St George Cycling Club	Resurface cycling velodrome, Hurstville Oval	7,500
St Ives Bowling and Recreation Club Ltd	Install sun shades, St Ives Village Green	12,000
St Joseph's Primary School	Construct sporting oval, install watering system, soccer nets, netball posts and plant trees, St John the Baptist Parish	6,000
St Martha's Primary School	Install new playground	10,000
St Marys Rugby League Club	Install lighting, Boronia Park	16,362
St Paul of the Cross School	Erect shading	17,000
Steinbrook Progress Assoc	Install water tank, Steinbrook Hall	864
Strathfield Junior Soccer Club	Upgrade playing facilities, Strathfield Park	20,682
Strathfield Municipal Council	Provide seating and shade, Mason Park	18,181
Surfing Far North Coast Inc	Refit caravan as a sporting management 'mobile' centre	1,911
Sutherland Shire Council	Install new play equipment and landscaping, Gunnamatta Park	30,000
Sutherland Shire Softball Assoc	Upgrade floodlights, Captain Cook Playing Fields	10,000
Sylvania Waters Tennis	Construct playground	6,603
Table Top Tennis Club	Upgrade tennis court surface, Table Top Hall Reserve	6,000
Tablelands Dirt Bike Club Inc	Develop motocross track and facilities	3,000
Tamworth City Council	Extend skate park, Tamworth Skate Park	10,000
Tarago Park 5A Committee	Upgrade tennis court surface	7,133
Ted Burge Sportsground Local Committee	Install patio roof, paving, and erect tables and benches	12,895
Tenterfield Shire Council	Install solar heating, disabled toilets and parenting room, Tenterfield Swimming Pool	6,400
The Bombala and District Development Assoc	Provide wheel based recreational facility catering, Bombala Railway Land	31,427
The Cove Sports Club Ltd	Construct synthetic grass tennis courts and lights, Willis Park	20,000
The Entrance Surf Life Saving Club	Renovate weights area for nipper activities, The Entrance Club House	3,000
The Leichhardt Rowing Club Inc	Integrate wharf with club house, Leichhardt Park/Reserve	20,455
The McDonald College	Construct play area	9,091
The Peakhurst Bowling and Recreation Club Ltd	Install sunshades	6,818
The Rock-Yerong Creek Netball Club	Resurface two netball courts, The Rock Recreation Ground	5,000
The Salvation Army	Upgrade indoor and outdoor facilities, Rockdale Salvation Army Sports Centre	7,600
Thornleigh Sports and Recreation Club	Erect fencing and provide storage, Oakley Oval	5,000
Tilligerry Skate Park Committee	Extend skate ramp, Mallabula Sports Complex	20,455
Tolland Soccer Club	Erect portable goal posts, French Fields	892
Tottenham Blue Light Youth Club Inc	Install new ceiling, wall linings, insulation and toilet facilities	5,423
Toukley Sailing Club Inc	Construct ramps, viewing areas and amenities for the disabled, Canton Beach Reserve	5,031
Trunkey Creek Progress Assoc Inc	Install electrical power, lighting, BBQ area and water system	1,569



Tumbarumba Shire Council	Construct skate park, Heritage Park	9,000
Tumbulgum Rangers Sports Club Inc	Install floodlights, Brian Breckenridge Field	10,000
Tumut Shire Council	Construct outdoor recreation area, Tumut Bull Paddock	9,000
Tweed Border Hockey Assoc Inc	Construct concrete and block seating, Barrie Smith Hockey Complex	3,000
Tyalgum Riding Club Inc	Construct safety fence, Brays Creek Recreational Park	1,605
Uiver Park Tennis Club	Resurface two tennis courts	5,000
Umina Surf Life Saving Club Inc	Install security doors on storage areas	1,642
Upper Orara Recreation Reserve Trust	Erect shade structure over playground	1,615
Uralla and District Pony Club Inc	Construct wash bay, dressage arena and watering points, Uralla Showground	4,686
Urana Shire Council	Construct synthetic grass playing courts, Oaklands Recreation Reserve	7,000
Victoria Street Youth Development Assoc Inc	Build indoor climbing wall, Werrington Youth Centre	1,370
Wagga Wagga City Council	Construct skatepark, Bolton Park Recreation Reserve	5,000
Walgett Amateur Swimming Club Inc	Relocate and renovate building for clubhouse	16,500
Walla Walla Public School P and C Assoc	Upgrade playground	3,256
Wardell and District Tennis Club Inc	Install synthetic grass	9,975
Warialda Amateur Swimming Club Inc	Purchase lane ropes	2,130
Warners Bay Junior Soccer Club	Additions to existing clubhouse and refurbishment of amenities, John Street Ovals	15,000
Warrah Creek Recreational Centre	Stabilise surrounding court face and resurface with synthetic surface, Warrah Creek Tennis Court	4,675
Warren Shire Council	Erect safety fence, Victoria Oval	797
Warrindah Council	Construct pedestrian and bicycle path in conjunction with creek rehabilitation works, John Fisher Park	11,024
Warrindah Council	Construct new baseball nets, St Matthew Farm	3,127
Waverley Council	Construct path, Marks Park	10,000
Waverley Council	Provide passive recreation area, Thomas Hogan Reserve	5,000
Waverley Council	Replace playground, Bondi Park	20,000
Wentworth Shire Council	Improve courts, Wentworth Tennis Courts Reserve	8,630
Werriwa All Breeds Dog Training Club Inc	Upgrade floodlighting, Freeman Oval	5,805
West Wyalong Amateur Swimming Club	Install pool blanket, Holland Park Olympic Pool	4,751
Western Sydney International Hockey Centre	Erect safety nets and expand existing nets	9,765
Western Sydney International Hockey Centre	Upgrade lighting	13,875
Wetherill Park Cricket Club	Provide synthetic grass on cricket pitch, Prairiewood High School	3,790
Wherrol Flat Hall Inc	Construct disabled toilet and storeroom with covered outdoor area and sandpit	9,088
Willoughby City Council	Install new playground equipment, Artarmon Reserve	7,500
Wingecarribee Shire Council	Construct lookout and disabled access path, Mount Gibraltar Reserve	7,700
Wollongong City Council	Install portable grandstand seating – Lindsay Maynes, Thomas Dalton, Botanic Parks	22,155
Wollongong Croquet Club	Develop croquet facility and player shelter, Towradgi Park	16,990
Wollongong Tennis Courts Administration Inc	Upgrade court complex, Corrimal Tennis Centre	30,000
Woolgoolga and Bucca Northern Districts Cricket Club Inc	Provide shelters, High Street Oval	1,800
Woolgoolga Sports Council Inc	Provide basketball and beach volleyball courts, Swimming Pool and Recreation Reserve	5,719
Woolomin – Duncan's Creek Community Group Inc	Provide sun protection area and storeroom and resurface courts, Woolomin Tennis Facility	8,906
Woy Woy Peninsula Little Athletics Centre Inc	Construct synthetic long jump run-ups, McEvoy Oval	3,960
Wright Reserve Parks Committee	Build light tower	7,500
Wyoming Soccer Club	Install irrigation, Alan Davidson Oval	4,500
Wyong Lakes Australian Football Club Inc	Construct toilet facilities, Don Small Oval	12,000
Wyong Shire Council	Construct stage one earthworks, trails, jumps and downhill dirt run, Turkeys Nest Reservoir	10,000
Wyong Shire Council	Provide additional floodlights at Harry Moore Oval	8,000
Yamba Eagles Junior Rugby League Football Club Inc	Construct canteen and storage facility, Yamba Sports Complex	9,063
Yarrawarrah Tigers Junior Rugby League Football Club	Improve lighting, construct store, change and amenities rooms, Yarrawarrah Reserve	31,000
Yeoval S355 Pool Committee	Construct disabled toilet/changing room	6,818
Total	467 projects	\$3,999,297

COUNTRY ATHLETE SCHEME

Association name	No. of athletes funded	Grant \$
Archery Society of NSW Inc	4	2,340
Athletics NSW Limited	9	6,865
BMX NSW	4	3,340
Croquet Players' Assoc of NSW Inc	2	1,170
Dancesport NSW	1	785
Hockey NSW	9	6,065
Indoor Cricket Federation of NSW Inc	8	5,780
Judo Federation of NSW (Inc)	1	585
Little Athletics Assoc of NSW Inc	10	7,450
Motorcycling Australia (NSW) Inc	2	1,970
Northern NSW Soccer Federation Ltd	8	6,580
NSW Amateur Pistol Assoc	1	785
NSW Association of Indoor Bowlers	2	1,970
NSW Baseball League Inc	8	5,565
NSW Basketball Assoc	10	8,850
NSW Canoeing Inc	6	3,910
NSW Clay Target Assoc	1	485
NSW Cricket Assoc	3	2,355
NSW Cycling Federation	1	785
NSW Endurance Riders' Assoc Inc	2	1,070
NSW Golf Assoc Ltd	7	5,695
NSW Gymnastic Assoc	10	6,600
NSW Karate Federation Inc	7	2,905
NSW Netball Assoc	11	8,835
NSW Roller Sports Inc	3	2,255
NSW Rowing Assoc	2	1,970
NSW Rugby League (Country)	1	585
NSW Rugby Union	1	985
NSW Ski Assoc	9	4,965
NSW Soccer Federation Ltd	9	5,565
NSW Softball Assoc Inc	9	7,865
NSW Sports Council for the Disabled	2	1,770
NSW Springboard and Platform Diving Assoc	6	3,810
NSW Squash Ltd	7	5,295
NSW Swimming Assoc Inc	10	7,400
NSW Tennis Assoc	10	6,950
NSW Touch Assoc	1	985
NSW Volleyball Assoc	3	1,305
NSW Water Polo Inc	9	5,665
NSW Water Ski Assoc	8	6,980
NSW Women's Cricket Assoc Inc	8	6,080
Orienteering Assoc of NSW	6	3,010
Royal NSW Bowling Assoc	2	1,970
Sporting Shooters Assoc of Australia (NSW) Inc	2	1,170
Surf Life Saving NSW Inc	6	5,310
Surfing NSW Inc	2	1,370
Table Tennis NSW Inc	4	1,890
Tenpin Bowling Assoc of NSW	4	2,040
The NSW Showjumping Council	1	785
The Pony Club Assoc of NSW	9	5,765
Triathlon NSW	4	2,140
Women's Golf NSW Inc	1	785
Yachting Assoc of NSW	8	5,030
Total	274	\$194,435



MINISTER'S DISCRETIONARY FUND

Recipient	Project	Grant \$
Abbotsford 12 Foot Flying Squadron	Purchase rescue craft/safety equipment	4,194
Bankstown City	Mayor's Ladies Trophy	500
Bankstown City	Assistance with competition	500
Bankstown City	Mayor's Men's Bowls Trophy	500
Bendemeer Bowling Club	Shade/windbreak for green	900
Brewarrina Council	Purchase sporting equipment	910
Chifley College Dunheved Campus	Purchase gym equipment	3,000
Chinese Sports Foundation of Australia Inc	2001 Easter Sports Carnival	5,000
Clarence Town Pool Committee	Poolside lights	2,421
Cooma Public School	Grass area for soccer fields	3,050
Council of Shire of Wentworth	Purchase sporting equipment	1,539
D Bell	Purchase of table tennis table for senior citizens	500
Domestic Animal Working Group	Fido's Fantastic Fun Day	500
Dungog Pony Club Inc	To complete building works	2,500
Far South Coast Regional Shooting Complex	Conduct eight species studies	5,000
Francis Drake Bowling and Recreation Club Coop Ltd	Purchase shade cloth	3,000
Friends of Refugees from Eastern Europe	Conduct summer camps	5,000
Girl Guides Assoc	Replace lost equipment	4,000
Girls Football Festival Committee	Festival/transport costs	3,000
Glebe School Child Care Centre	Purchase equipment and services	5,000
Granville and Districts Soccer Club	100 year celebrations	2,000
Hornsby to Swansea Promotions	Staging cycle classic and Swansea to Hornsby cycle criteriums	5,000
Hunter's Hill Senior Support Group	Active mind/body open day	1,000
National Aboriginal Sports Corp	Bring Aboriginal youth from western NSW to Olympic Games	2,000
New England and District Bowling Assoc	New England Veteran's Day	400
NSW Police Service	NARLA Rugby Carnival	5,000
NSW Wheelchair Sports Assoc Inc	Sponsorship of lawn bowls championships	10,000
Paterson River Pony Club	Clear portion of Paterson Showground for competition	2,000
Rich River Golf Club Resort	Open junior golf tournament	350
Riding for the Disabled	Re-roofing of centre	5,000
Ryde Consumer Network Social Club	Purchase recreational equipment and run indoor soccer competition	4,335
Shoalhaven District Tennis Assoc	Purchase sporting equipment	3,200
South Maroubra Surf Life Saving Club	NSW State Junior Masters and Senior surf life saving championships	5,000
Mr J S Akhwari	Sponsorship – to attend Olympic Games as special guest	2,000
St George District Cricket Club	Purchase lockable cabinets for club memorabilia	5,000
2001 Southern Australia Tour of Sunraysia	Sponsorship of cycling	6,000
Sutherland Bowling and Recreation Club	Purchase sunshades	5,500
Sylvania High School	Purchase sporting equipment	3,906
Tenterfield Child Care Centre	Construct sandpit	1,116
Leichhardt Tigers Soccer Club	Improvements to club facilities	5,000
Tibooburra Sports Club Inc	Purchase shade cloth	5,408
Toronto Amateur Sailing Club Inc	Refurbish club facilities	10,000
Toukley and District Senior Citizens	Refurbish club facilities	5,616
Tour of Sunraysia	Sponsorship	5,000
Tweed Heads Aquaducks Winter Swimming Club Inc	Championships	5,000
Ulinga Youth Centre	Repaint tennis court	2,011
Wanganella Tidy Towns Tennis Club	Tennis court lighting	1,800
Women's Cricket NSW	Under 17 Australian cricket championships	5,000
Total	48 projects	\$164,656



REMOTE AREAS TRAVEL ASSISTANCE SCHEME (RATAS) Summer 1999/2000 and Winter 2000 Intakes

Applicant	Grants	Funding approved \$
Amy and Kelly Hearne	Car travel to Wagga Wagga three times for gymnastics events and competitions	93.60
Amy and Kelly Hearne	Car travel to Eden, Newcastle, Albury and Wagga Wagga to participate in gymnastics events	370.92
Balranald Football Club	50% of bus travel to Cohlina, Kerang and Koondrook/Barham for regular Australian rules football competitions	755.50
Baradine Junior Sports	50% of bus travel to Walgett and Nyngan for regular rugby league and netball competitions	741.50
Barwon Polocrosse Club Inc	Car and trailer transport to Brewarrina, Walgett, Pallamallawa, Wee Waa, Warren, Narrabri and Gulgong for regular polocrosse competitions	1,019.20
Boys Club Inverell	Car travel to Gunnedah twice and Armidale twice for regular gymnastics events	230.80
Boys Club Inverell	Car travel to Gunnedah, Tamworth and Armidale for regular gymnastics competitions	602.20
Broken Hill Combined Indoor Bowls	50% of bus travel to Salisbury and Dareton for the Salisbury (SA) regional tournament and the Coomealla indoor bowls tournament	1,065.00
Broken Hill Football League Ltd	50% of bus travel to Berri for an Australian rules football representative fixture	650.00
Broken Hill Junior Football Assoc	50% of bus travel to Snowtown, Berri and Mildura for Australian rules football events and competitions	2,117.50
Cobar Auto Club	Car travel to Condobolin and Blayney for auto club events	106.40
Cobar Basketball Assoc	Car travel to Bathurst, Temora, Orange and Narrandera for regular basketball competitions	380.00
Cobar Basketball Assoc	Car travel to Gilgandra and West Wyalong for regular basketball competitions	558.40
Cobar Bowling and Golf Club	Car travel to Coonabarabran and Narromine twice for lawn bowls competitions	182.00
Cobar Junior Rugby League Club	50% of bus travel to Dubbo, Wellington, Narromine and Trangie for regular rugby league competitions	4,663.50
Cobar Netball Assoc	Car travel and 50% of bus travel to Broken Hill, Dubbo and Condobolin for netball competitions	1,302.50
Cobar Pony Club	Car and truck travel to Parkes, Brocklehurst twice, Dubbo four times, Mendooran, Rawsonville, Eumungerie, Coonabarabran and Thurgoona, for equestrian competitions	1,738.80
Cobar Rugby League Football Club	Car travel and 50% of bus travel to Cobar, Narromine, Wellington, Parkes, Dubbo, Manildra and Forbes for regular rugby league competitions	5,088.00
Condobolin Auto Sports	Car travel to Bathurst, Sydney, Goulburn and Broadford for auto sport competitions	323.00
Condobolin Auto Sports Club	Car travel to Broadford five times, Goulburn three times, Griffith, Cowra, Sydney and Wagga Wagga for auto sports competitions	992.00
Condobolin Netball Assoc	50% of bus travel to Dubbo, Cowra, Orange and Wellington for regular netball competitions	815.00
Condobolin Rugby Club	50% of bus travel to Young, Wagga Wagga twice, Harden, Grenfell and Hillston for regular rugby union competitions	1,600.00
Condo-Milby Football Club	50% of bus travel to Barellan, Hillston and Cobar for regular Australian rules football competitions	670.00
Coonabarabran Junior League and Netball	50% of bus travel to Walgett twice, Nyngan and Warren for regular rugby league competitions	1,191.50
Darling Cricket Council	Car travel to Bathurst and Wellington to participate in cricket representative fixtures	588.00
Darlington Point/Coleambally Rugby League Football	50% of bus travel to West Wyalong and Tullibigeal for regular rugby league competitions	750.00
Gulgargambone Athletics Club	Car travel to Maitland for the little athletics regional cross country championships	90.00
Harlequin Rugby Club	Car travel and 50% of bus travel to Coonamble, Cobar, Gilgandra, Nyngan, Bourke, Brewarrina and Carinda for regular rugby union competitions	1,519.88
Hay and District Cricket Assoc Inc	Car travel and 50% of bus travel to Narrandera twice, Yanco twice and Lake Cargelligo for regular cricket competitions	490.40
Hay Bowling and Golf Club	Car travel to Jerilderie, Griffith, Berrigan, Finley, Yenda, Thurgoona, Hillston and Holbrook for regular golf events	732.00
Hay Bowling Club	Car travel and 50% of bus travel to Griffith twice, Narrandera three times, Leeton twice, Hillston and Yenda for regular lawn bowls competitions	1,255.00



Hay Bowling Club	Car travel to Cohuna, Leeton seven times, Narrandera three times, Yenda, Ganmain, Whitton, Tongala, Griffith, Hillston, Revesby, Goolgowi and Bribaree	838.50
Hay Cutters Rugby Union Club	50% of bus travel to Ivanhoe, Albury, Tumut, Wagga Wagga, Wodonga, Cootamundra and Canberra for a pre season trial match and regular rugby union competitions	2,023.90
Hay Dressage Club	Car travel to Wagga Wagga for a horse trial event and competition	54.60
Hay Dressage Club	Car travel to Leeton and Wagga Wagga for dressage events and competitions	88.20
Hay Football Club	50% of bus travel to Wakool, Quambatook, Murrabit, Macorna, Wandella, Ultima and Nullawil for regular Australian rules football competitions	4,036.00
Hay Gymnastics Club Inc	Car travel to Wagga Wagga, Albury and Holbrook for gymnastics competitions	1,078.20
Hay Gymnastics Club Inc	Car travel to Griffith for an invitational gymnastics event	211.40
Hay Junior Rugby League Inc	50% of bus travel to Narrandera, Lake Cargelligo, Yanco, Leeton, Hillston, Griffith, Junee and Whitton for regular rugby league competitions	1,800.84
Hay Magpies Rugby League Football Club	50% of bus travel to Ivanhoe, Whitton, Barellean, Hillston and Rankin Springs for regular rugby league competitions	931.50
Hay Services Men's Bowling Club	Car travel to Yenda twice, Leeton, Whitton, Narrandera, Griffith, Hillston and Barellean for regular lawn bowls competitions	271.00
Hay Services Women's Bowling Club	Car travel to Yenda, Barellean, Narrandera twice, Coleambally, Whitton, Griffith and Leeton twice for lawn bowls competitions	381.50
Hay Women's Bowling Club	Car travel to Leeton twice for lawn bowls competitions	78.00
Hay Women's Bowling Club	Car travel to Yenda, Narrandera, Leeton, Whitton and Griffith for lawn bowls events	282.20
Hillston Basketball Assoc	Car travel to Gilgandra, Forbes and West Wyalong for regular basketball competitions	1,022.40
Lake Cargelligo Junior Cricket	Car travel to Griffith, Narrandera and Coleambally for regular cricket competitions	647.00
Lightning Ridge Polocrosse Club	Car travel to Brewarrina, Walgett, Quambone, Wee Waa, Dirranbandi and Lightning Ridge for polocrosse events	287.50
Lightning Ridge Soccer Club	Car travel and 50% of bus travel to Moree, Narrabri and Sydney for soccer carnivals	1,702.00
Moree Junior Rugby Union Club	50% of bus travel to Walcha, Quirindi, Coonabarabran, Barraba and Tamworth for regular rugby union competitions	1,326.50
Moree Rugby League Club	50% of bus travel to Narrabri, Coonabarabran, Tamworth, Gunnedah and Wee Waa for regular rugby league competitions	4,792.70
Moree Rugby League Club	50% of bus travel to Coonabarabran and Gunnedah for Group 4 rugby league competitions	693.20
Nyngan District Cricket Assoc	Car travel and 50% of bus travel to Gilgandra for a regular cricket competition and a knockout competition	398.90
Nyngan Junior Netball and Rugby League	Car travel to Gilgandra twice, Coonamble, Baradine, Walgett and Nyngan for regular netball competitions	236.40
Nyngan Netball Association	Car travel and 50% of bus travel to Orange, Baradine, Gilgandra, Coonamble, Walgett and Coonabarabran for regular netball competitions	4,616.47
Nyngan Rugby League Football Club	50% of bus travel to Trundle to participate in a regular rugby league competition	205.00
Nyngan Rugby League Football Club	50% of bus travel to Trundle, Condobolin twice, Yeoval, Geurie and Peak Hill for regular rugby league competitions	1,390.00
Nyngan Rugby Union	50% of bus travel to Carinda and Walgett for rugby union competitions	336.50
South Broken Hill Golf Club Associates	50% of bus travel to Red Cliffs for a Ladies Open Day golf event and competition	370.00
Steven Yeeles	Car travel to Dunedoo four times, Dubbo five times and Condobolin for regular motor bike competitions	704.80
Tullibigeal Football Club	50% of bus travel to Cobar for a regular Australian rules football competition	495.00
Walgett Rugby Club	50% of bus travel to Cobar, Warren, Gulargambone, Bourke and Trangie for regular rugby union competitions	2,462.50
Walgett Swimming Club	Car travel to Brewarrina, Coonamble and Gulargambone for inter town swimming carnivals	135.00
West Wyalong Junior Rugby League	Car travel to Lake Cargelligo, Forbes, Junee and Hillston for rugby league competitions	1,258.20
West Wyalong Junior Rugby League	Car travel to Junee to participate in a knockout rugby league carnival	36.00
Yenda Rugby League Football Club	Car travel to Griffith, Yenda, Yanco, Lake Cargelligo, West Wyalong and Leeton for regular rugby league competitions	522.00
Total	65 grants	68,396.51



REGIONAL SPORTS FACILITY PROGRAM

Recipient	Project and location	Grant \$
Bathurst City Council	Construct new amenities, Bathurst Sportsground	110,000
Berrigan Shire Council	Provide lighting system, Finley Recreation Reserve	50,000
Bronte Surf Life Saving Club	Alterations for female and junior nippers activity and extend club	50,000
Cabarita Beach Surf Life Saving	Construct a new community surf life saving centre	200,000
Callala Junior Sailing School Inc*	Construct boat storage facility, Crown Reserve	50,000
Campbelltown City Council	Construct club and operations room, Campbelltown Sports Stadium Athletics Centre	80,000
Gundagai Shire Council*	Provide new toilet facilities and renovate change rooms	60,000
Guyra Shire Council	Cover and enclose pool, Guyra Baths	100,000
Inverell Touch Assoc Inc	Install lights and speakers, Inverell Sporting Complex	55,000
Lachlan Shire Council	Upgrade Condobolin Olympic Swimming Pool	270,000
Manildra Sports Council*	Construct new grandstand and kiosk and extend change rooms, Jack Huxley Oval	100,000
Murray Shire Council	Construct amenities, Moama Recreation Reserve	65,000
Nambucca Shire Council	Redevelop Macksville Swimming Pool	250,000
Narrabeen Beach Surf Life Saving Club*	Renovate ground floor of the clubhouse	50,000
Narromine Shire Council	Construct multipurpose hall, Trangie Central School	110,000
Newcastle-Port Stephens Soccer Assoc Ltd	Develop regional soccer facility, Edden Oval, New Lambton	110,000
Riding for the Disabled (Central Coast Branch)	Construct an indoor horse riding arena for the disabled, Kariong	80,000
Tallanganda Shire Council	Construct a multipurpose indoor sporting and recreational facility, Braidwood Central School	290,000
The Salvation Army Oasis Youth Centre*	Construct a skate park enclosure and additional skating facilities, Wyong	44,000
Wagga Wagga City Council	Provide change rooms, toilets, storage areas and office, Robertson Oval, Bolton Park	80,000
Total	20 projects	\$2,644,935

* Projects funded by allocation of FootyTAB funds

SHOOTING FACILITY DEVELOPMENT PROGRAM

Recipient	Project and location	Grant \$
Bellingen Pistol Club	Upgrade turning targets	3,000
Bermagui Branch of NSW Field and Game Assoc	Purchase remote clay target	6,000
Broken Hill Rifle Club	Construct disabled amenities block	6,180
Cessnock Regional Shooting Complex	Establish the complex	400,000
City of Maitland Pistol Club	Install boundary safety fence	4,440
Gosford District Rifle Club	Upgrade facilities at Kariong Range	3,175
Grafton Rifle Club	Upgrade amenities	15,780
Holsworthy Pistol Club	Install movable turning target system	10,000
Leeton Rifle Club	Install shooting benches	2,000
Lismore Target Pistol Club	Install turning targets	10,000
Moss Vale Smallbore Target Rifle Club	Relocate the 50m stop butt	6,000
Mudgee Sporting Clays	Purchase traps	8,870
Silver City Smallbore Rifle Club	Purchase bench rests	2,000
Tamworth Clay Target Club	Upgrade target release system	2,150
Three Rivers Big Game Hunting Club	Reconstruct Emmaville rifle range	15,000
Warren Gun Club	Install traps and shooting lanes that include wheelchair access	23,131
Total	16 projects	\$517,726



REGIONAL ACADEMIES OF SPORT GRANTS

Academy	Grant \$
Hunter Academy of Sport	80,000
Illawarra Academy of Sport	80,000
North Coast Academy of Sport	80,000
Northern Inland Academy of Sport	80,000
Riverina Academy of Sport	80,000
Western Academy of Sport	80,000
Total	\$480,000

SPORTS DEVELOPMENT – STATE ASSOCIATION GRANTS

Sport	Organisation	Grant \$
Archery	Archery Society of NSW	14,009
	Field Archery of Australia (NSW)	10,000
Athletics	Athletics NSW Ltd	48,100
	Little Athletics Assoc of NSW Inc	39,000
Australian Football	NSW Australian Football League	54,500
Badminton	NSW Badminton Assoc	18,000
Baseball	NSW Baseball League Inc	40,900
Basketball	NSW Basketball Assoc	59,670
BMX	BMX NSW	15,978
Bocce	NSW Bocce Federation	10,000
Bowls	NSW Women's Bowling Assoc Inc	16,535
	Royal NSW Bowling Assoc Inc	42,500
Boxing	NSW Amateur Boxing Assoc Inc	9,200
Canoeing	NSW Canoeing Assoc	22,300
Cricket	NSW Cricket Assoc	45,600
	NSW Women's Cricket Assoc	28,500
Croquet	Croquet NSW Inc	10,000
Cycling	NSW Cycling Federation Inc	42,400
Dancesport	Dancesport NSW	12,500
Darts	NSW Darts Council Inc	11,583
Diving	NSW Springboard and Platform Diving Assoc	26,700
Endurance riders	NSW Endurance Riders Assoc	11,925
Equestrian	Equestrian Federation (NSW)	25,630
Fencing	NSW Fencing Assoc	15,325
Fishing	NSW Fishing Clubs Assoc	10,000
Flying disc	NSW Flying Disc Assoc	10,300
Futsal	NSW Futsal Assoc Ltd	25,033
Golf	NSW Golf Assoc Ltd	32,275
	Women's Golf NSW Inc	37,470
Gymnastics	NSW Gymnastic Assoc	53,000
Hang gliding	NSW Hang Gliding & Paragliding Assoc	12,000
Handball	NSW Handball Assoc	17,074
Hockey	Hockey NSW	51,500
Ice hockey	NSW Ice Hockey Assoc	18,380
Ice racing	Ice Speed Skating Assoc of NSW	10,425
Ice skating	NSW Ice Skating Assoc Inc	10,000
Indoor bowls	NSW Assoc of Indoor Bowlers	13,000
Indoor cricket	Indoor Cricket Federation of NSW Inc	34,450
Judo	Judo Federation of NSW	20,000



Lacrosse	NSW Lacrosse Assoc Inc	13,500
Marching	NSW Marching Assoc Inc	10,000
Motor sport	Australian Karting Assoc (NSW)	12,200
	Confederation of Australian Motor Sport Ltd (NSW)	23,150
Netball	NSW Netball Assoc Ltd	45,000
Orienteering	Orienteering Assoc of NSW	21,750
Parachuting	NSW Parachute Council	10,917
Polocrosse	NSW Polocrosse Assoc of NSW Inc	9,025
Pony clubs	The Pony Club Assoc of NSW Inc	39,500
Roller sports	NSW Roller Sports	5,950
Rowing	NSW Rowing Assoc	41,350
Rugby league	NSW Rugby League Ltd	41,820
Rugby union	NSW Rugby Union	47,000
Shooting	NSW Amateur Pistol Assoc	30,000
	NSW Clay Target Assoc	14,250
	NSW Rifle Assoc	13,500
	NSW Sporting Shooters Assoc of Australia (NSW)	15,000
Skiing	NSW Ski Assoc	35,250
Soccer	Northern NSW Soccer Federation Ltd	27,000
	NSW Soccer Federation	44,300
Softball	NSW Softball Assoc	44,250
Squash	NSW Squash Ltd	46,000
Surfriding	Surfing NSW Inc	30,700
Swimming	Masters Swimming NSW	9,850
	NSW Swimming Assoc Inc	45,625
Table tennis	Table Tennis NSW Inc	35,000
Tennis	NSW Tennis Assoc	40,000
Tenpin bowling	NSW Tenpin Bowling Assoc of NSW	10,150
Touch	NSW Touch Football Assoc	42,480
Trampoline	Trampoline Sports NSW Inc	27,275
Triathlon	Triathlon NSW	31,900
Underwater	Australian Underwater Federation (NSW Branch)	10,000
Volleyball	Volleyball NSW	17,500
Total	77 grants	\$2,057,242

OTHER ORGANISATIONS

	Australian Council for Health, Physical Education and Recreation	6,400
	Australian Society of Sport Administrators (NSW)	18,280
	Fitness NSW Inc	41,675
	Martial Arts Industry Association	10,000
	NSW Olympic Council	67,000
	NSW Paralympic Committee	25,000
	NSW Shooting Assoc	16,350
	NSW Sport and Recreation Industry Training Advisory Body Inc	15,060
	NSW Sports Council for the Disabled	210,000
	Outdoor Recreation Industry Council	40,000
	Sport NSW	45,118
	Sports Medicine Australia	45,575
	Womensport and Recreation	14,950
Total	13 grants	\$555,408



Appendix 41 Financial assistance to organisations involved in water safety

Organisation/Program	Grant \$
Austswim NSW	
Austswim course brochure	3,569
Austswim online	9,070
State forums on Austswim	1,150
NSW seminar series	4,000
NSW Water Safety Awards	2,300
Outreach projects	2,550
Production of Splash newsletter	7,361
Rural and remote tour	50,000
Lake Macquarie Council	
Water Safety Grant	10,000
The Royal Life Saving Society (NSW)	
Education and training	70,000
Human resources	50,000
Industry liaison	60,000
Product development and sales	50,000
Public awareness	70,000
Water Safety Grant	72,500
Surf Life Saving NSW	
Competition	20,000
Development	180,000
Lifesaving	290,000
Quality management	180,000
Safety and rescue equipment	30,000
Water Safety Grant	72,500
Wollongong Council	
Water Safety Grant	10,000
Total	\$1,245,000

Appendix 42 Electronic service delivery

Electronic delivery of State Government services is a key factor for improved service delivery, business development and corporate reform in NSW. In March 1999, the NSW Government made a commitment for all appropriate government services to be available electronically via the Internet by 31 December 2001.

The department has met the following key target areas:

- agency web site established by 31 December 1997
- tender information on the Internet by 31 December 2000
- all appropriate government publications on the Internet by 31 December 2000.

The department is on track to meet the following key target areas:

- all appropriate high volume transactions on the Internet by 30 September 2001
- all other high volume transactions on the Internet by 31 December 2001
- services delivered on other appropriate electronic delivery channels.

The department has also met the government's reporting framework that requires completion of electronic service delivery surveys and assessments.

Appendix 43 Directory

Web site
www.dsr.nsw.gov.au

MINISTER FOR SPORT AND RECREATION

Level 31 Governor Macquarie Tower,
1 Farrer Place, SYDNEY NSW 2000
Telephone: (02) 9228 4866
Facsimile: (02) 9228 4855

CENTRAL OFFICE

6 Figtree Drive, HOMEBUSH BAY NSW 2127
Locked Bag 1422, Concord West DC NSW 2138
Telephone: (02) 9006 3700
Facsimile: (02) 9006 3800
Email: sport&rec@dsr.nsw.gov.au
B/H 8.30 am – 5.30 pm Mon–Fri.

NSW INSTITUTE OF SPORT

Sydney International Athletic Centre, Olympic Park,
Australia Ave, HOMEBUSH BAY NSW 2140
Telephone: (02) 9763 0222
Facsimile: (02) 9763 0250
Director: R Doubell

SPORTS HOUSE

Level 2 Wentworth Park Sporting Complex
Wattle St, ULTIMO NSW 2007
PO Box 729, Glebe NSW 2037
Telephone: (02) 9552 4415
Facsimile: (02) 9660 6661
Freecall: 1800 817 937
Email: sportshouse@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

REGIONS

Freecall: 13 13 02 will connect you to the nearest regional office.

SYDNEY REGION

Regional Director: N Goldspring

Regional Office

6 Figtree Drive, HOMEBUSH BAY NSW 2127
Telephone: (02) 9006 3807
Facsimile: (02) 9006 3800
B/H 8.30 am – 4.30 pm Mon–Fri.

Sydney Academy of Sport and Recreation

Wakehurst Parkway, NARRABEEN NSW 2101
PO Box 57, Narrabeen NSW 2101
Telephone: (02) 9454 0222
Facsimile: (02) 9454 0133
General Manager: J Kean
Email: sydneyacademy@dsr.nsw.gov.au
B/H 8.30 am – 5 pm Mon–Fri.



South West Sydney Academy of Sport

The Sports and Recreation Centre, University of Western Sydney,
Goldsmith Drive, CAMPBELLTOWN NSW 2560
PO Box 307, Macarthur Square NSW 2560
Telephone: (02) 4627 7622
Facsimile: (02) 4627 7633
Email: swas@dsr.nsw.gov.au
Executive Officer: P Taylor

Western Sydney Academy of Sport

6 Figtree Drive, HOMEBUSH BAY NSW 2127
Locked Bag 1422, Concord West DC NSW 2138
Telephone: (02) 9006 3823
Facsimile: (02) 9006 3884
Email: cbrimfield@dsr.nsw.gov.au
Executive Officer: C Brimfield

HUNTER REGION

Regional Director: J Barry

Regional Office

State Government Offices
117 Bull St, NEWCASTLE WEST NSW 2302
PO Box 5164, Newcastle West NSW 2302
Telephone: (02) 4926 1633
Facsimile: (02) 4929 4397
Email: newcastle@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

Myuna Bay Sport and Recreation Centre

On the western shores of Lake Macquarie 26 km south of Newcastle.
Main Rd, DORA CREEK NSW 2264
PO Box 5037 Dora Creek NSW 2264
Telephone: (02) 4973 3301
Facsimile: (02) 4970 5014
Freecall: 1800 654 422
Email: myunabay@dsr.nsw.gov.au
Manager: J McGregor

Point Wolstoncroft Sport and Recreation Centre

On the eastern shores of Lake Macquarie 26 km south of Newcastle
Kanangra Drive, GWANDALAN NSW 2259
Telephone: (02) 4976 1666 or 4976 1230
Facsimile: (02) 4976 2705
Freecall: 1800 819 244
Email: ptwolstoncroft@dsr.nsw.gov.au
General Manager: P Britt

CENTRAL COAST REGION

Regional Director: C Kiely

Regional Office

Ourimbah Campus, University of Newcastle
Brush Rd, OURIMBAH NSW 2258
Telephone: (02) 4362 3184
Facsimile: (02) 4362 2910
Email: gosford@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

Broken Bay Sport and Recreation Centre

In bushland overlooking the Hawkesbury River
c/o Post Office, BROOKLYN NSW 2083
Telephone: (02) 4349 0600
Facsimile: (02) 4379 1201
Freecall: 1800 644 049
Email: brokenbay2@dsr.nsw.gov.au
General Manager: R Withycombe

Milson Island Sport and Recreation Centre

On the Hawkesbury River upstream from the tollway bridge
PMB 11, BROOKLYN NSW 2083
Telephone: (02) 9985 9261
Facsimile: (02) 9985 9360
Email: milsonisland@dsr.nsw.gov.au
A/General Manager: C Duff

NORTH COAST REGION

Regional Director: P Hernage

Regional Office

Lake Ainsworth Sport and Recreation Centre
Pacific Parade, LENNOX HEAD NSW 2478
PO Box 121, Lennox Head NSW 2478
Telephone: (02) 6687 7168
Facsimile: (02) 6687 7920
Email: northcoast@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

Lake Ainsworth Sport and Recreation Centre

On Seven Mile Beach Lennox Head, 13 km north of Ballina
Pacific Parade, LENNOX HEAD NSW 2478
PO Box 121, Lennox Head NSW 2478
Telephone: (02) 6687 7168
Facsimile: (02) 6687 7920
Email: ainsworth@dsr.nsw.gov.au



NORTH WEST REGION

Regional Director: M Golledge

Regional Office

Level 1 Noel Park House
155 Marius St, TAMWORTH NSW 2340
PO Box 532, Tamworth NSW 2340
Telephone: (02) 6766 1200
Facsimile: (02) 6766 7459
Email: tamworth@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

Lake Keepit Sport and Recreation Centre

On the shores of Lake Keepit midway between Tamworth and Gunnedah
Fitness Camp Rd, GUNNEDAH NSW 2380
c/o Post Office, Gunnedah NSW 2380
Telephone: (02) 6769 7603
Facsimile: (02) 6769 7585
Freecall: 1800 644 105
Email: keepit@dsr.nsw.gov.au
General Manager: M Ticehurst

RIVERINA REGION

Regional Director: J Spink

Regional Office

Borambola Sport and Recreation Centre, 1980 Sturt Hwy, BORAMBOLA
via WAGGA WAGGA NSW 2650
PO Box 699 Wagga Wagga NSW 2650
Telephone: (02) 6928 4300
Facsimile: (02) 6928 4384
Email: riverina@dsr.nsw.gov.au
B/H 8.30 am – 5 pm Mon–Fri.

Borambola Sport and Recreation Centre

On the Sturt Highway 27 km east of Wagga Wagga
1980 Sturt Hwy, BORAMBOLA via WAGGA WAGGA NSW 2650
Telephone: (02) 6928 4300
Facsimile: (02) 6928 4384
Freecall: 1800 810 890
Email: riverina@dsr.nsw.gov.au
General Manager: E Brooks

SOUTH COAST REGION

Regional Director: L Matthews

Regional Office

84 Crown St, WOLLONGONG NSW 2500
PO Box 307, Wollongong East NSW 2520
Telephone: (02) 4228 5355
Facsimile: (02) 4228 5399
Email: wollongong@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

Berry Sport and Recreation Centre

Between Kiama and Nowra 200 km south of Sydney
660 Coolangatta Rd, BERRY NSW 2535
PO Box 185, Berry NSW 2535
Telephone: (02) 4464 1406
Facsimile: (02) 4464 2270
Freecall: 1800 811 387
Email: berry@dsr.nsw.gov.au
General Manager: P Nolan

Winter Academy of Sport and Recreation

Lake Jindabyne Sport and Recreation Centre, The Barry Way,
JINDABYNE NSW 2627
PO Box 514, Jindabyne NSW 2627
Telephone: (02) 6456 2242
Facsimile: (02) 6456 2917
Freecall: 1800 817 937
Email: jindabyne@dsr.nsw.gov.au
General Manager: S Gibb

WESTERN REGION

Regional Director: P Conlon

Regional Office

Cnr McNamara & Byng Sts, ORANGE NSW 2800
PO Box 381, Orange NSW 2800
Telephone: (02) 6362 6623
Facsimile: (02) 6362 3264
Email: orange@dsr.nsw.gov.au
B/H 8.30 am – 4.30 pm Mon–Fri.

Lake Burrendong Sport and Recreation Centre

On the shores of Lake Burrendong 30 km east of Wellington
Tara Road, LAKE BURRENDONG NSW 2820
c/o Post Office, Mumbil NSW 2820
Telephone: (02) 6846 7403
Facsimile: (02) 6846 7597
Freecall: 1800 815 892
Email: burrendong@dsr.nsw.gov.au
General Manager: M Byrne

Cobar Office

Far West Academy of Sport
c/o Cobar High School, Wetherell Cres, COBAR NSW 2835
PO Box 9, Cobar NSW 2835
Telephone: (02) 6836 2978
Facsimile: (02) 6836 2996
Email: mpritchard@dsr.nsw.gov.au
Executive Officer: M Callinan

Dubbo Outreach Office

c/o Thubbo Aboriginal Medical Centre
133 Bourke St, DUBBO NSW 2830
PO Box 2913 Dubbo NSW 2830
Telephone: (02) 6884 6483
Facsimile: (02) 6884 7812
Development Officer: C Peachey
B/H 8.30 am – 4.30 pm Mon–Fri.



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